

#### 1.0 CALL TO ORDER

### 2.0 APPROVAL OF AGENDA

#### 3.0 MINUTES

### 3.1 REGULAR MEETING HELD MARCH 1, 2022

Schedule A

# 3.2 SPECIAL MEETING HELD MARCH 3, 2022

Schedule B

#### 4.0 ACTION ITEMS:

#### 4.1 2021 FINANCIAL STATEMENTS AND FINANCIAL INFORMATION RETURN (FIR)

Administration recommends that:

- 1. Council approve the 2021 audited Financial Statements as presented.
- 2. Council approve the 2021 audited Financial Information Return (FIR) as presented.
- 3. Council direct Administration to publish the 2021 audited financial statements to the County website.

Schedule C

#### 4.2 2022-2026 STRATEGIC PLAN

Administration recommends that Council approve the 2022-2026 Strategic Plan as presented.

Schedule D

#### 4.3 ALBERTA COMMUNITY PARTNERSHIP AGREEMENT – MUNICIPAL INTERN

Administration recommends that Council directs the Reeve and CAO to sign the 2022/23 Conditional Grant Agreement for the Alberta Community Partnership – Municipal Internship Program for Administrators Component.

Schedule E

# 4.4 RATES AND FEES BYLAW (BYLAW NO. 4-2022)

Administration recommends that Council consider 3 readings of the Rates & Fees Bylaw No. 4-2022.

Schedule F

# 4.5 2022 MEMBER-AT-LARGE APPOINTMENT TO LIBRARY BOARD

Administration recommends that Council endorse the appointment of Ms. Terri Flemmer to fill the vacant position on the Barrhead Library Board for the term of January 1, 2022 to December 31, 2024.

Schedule G

# 4.6 2022 DIRECTOR-AT-LARGE APPOINTMENT TO BRWC

Administration recommends that Council nominates 1 applicant to be recommended to the BRWC for appointment to the director-at-large position.

Schedule H



### 4.7 BYLAW 3-2022 DOG CONTROL BYLAW AMENDMENT

Administration recommends that Council approve 3 readings of Bylaw 3-2022 Dog Control Bylaw amending Bylaw 3-2003.

Schedule I

# 4.8 REVIEW OF GROWTH MEMBERSHIP & WILD ALBERTA TOURISM (DMO PROJECT)

Administration recommends that Council retain GROWTH Alberta Membership for the 2022 year until such time that adequate information is available to assess the potential value and benefits of the WILD ALBERTA Tourism DMO initiative.

Schedule J1

# 4.9 REQUEST FOR LETTER OF SUPPORT FOR COMMERCIAL TIMBER PERMIT APPLICATION (ROSSMAN) – WHITE ZONE (PROVINCIAL LANDS)

Administration recommends that Council direct Administration to provide a letter of support for Mr. Rossman's Commercial Timber Permit Application.

Schedule J2

#### 4.10 DUNSTABLE LAGOON VOLUME ALLOTMENT PROGRAM

Administration recommends that Council directs Administration to set the maximum yearly incoming volume of the Dunstable (Lac La Nonne) lagoon to 3,236 cubic meters and utilize a first-come, first-served program to control this volume.

Schedule K

#### 4.11 2022 BUDGET PRIORITIES SURVEY - FINAL REPORT "WHAT WE HEARD"

Administration recommends that Council accept the 2022 Budget Priorities Survey – Final Report "What We Heard" for information.

Schedule L

# 4.12 BARRHEAD REGIONAL FIRE SERVICES AGREEMENT

Administration recommends that Council approve the Barrhead Regional Fire Services Agreement as recommended by the Barrhead Regional Fire Services Committee, authorizing the Reeve and CAO to sign the Agreement.

Schedule M



# 4.13 2022 JOINT BUDGET – BARRHEAD REGIONAL FIRE SERVICES AND EMERGENCY RESPONSE CENTRE

Administration recommends that Council approve the following:

- 2022 Fire Services Operating Budget of \$910,400 as recommended by Fire Services Committee which includes County estimated operational contribution of \$498,950 be incorporated into the County's 2022 Operating Budget.
- 2022 ERC Operating Budget of \$50,620 as recommended by Fire Services Committee which includes a contribution from each municipality of \$25,310 be incorporated into County's 2022 operating budget.
- 2022 Fire Services Capital Budget of \$nil as recommended by Fire Services Committee which includes a contribution from each municipality of \$nil be incorporated into County's 2022 capital budget.
- 2022 ERC Capital Budget of \$41,000 as recommended by Fire Services Committee which includes a contribution from each municipality of \$20,500 be incorporated into the County's 2022 Capital Budget.
- 3-year Financial Plan for Fire Services for incorporation into the County's 3-Year Financial Plan
- 3-year Financial Plan for Emergency Response Centre for incorporation into the County's Financial Plan.
- 10-year Capital Plan for Fire and Emergency Response Centre for incorporation into the County's Capital Plan.

#### Schedule N

### 4.14 2022 JOINT BUDGET - BARRHEAD & DISTRICT TWINNING COMMITTEE

Administration recommends that Council approve the following:

- 2022 Barrhead & District Twinning Committee operating budget in the amount of \$7,100 as recommended by the Barrhead & District Twinning Committee which includes a contribution of \$3,550 from each municipality.
- 2023-2025 Barrhead & District Twinning Committee proposed 3-year Financial Plan for incorporation into the County's Financial Plan.

#### Schedule O

# 4.15 2022 JOINT BUDGET - BARRHEAD REGIONAL AIRPORT

Administration recommends that Council approve the following:

- 2022 Barrhead Regional Airport Operating Budget in the amount of \$46,895.00 which includes a contribution of \$17,990.00 from each municipality to be incorporated into the County's 2022 Operating Budget.
- Barrhead Regional Airport 3-year Financial Plan as recommended by the Committee for incorporation into the County's Financial Plan.
- 2022 Barrhead Regional Airport Capital Budget of \$25,000.00 which includes the County share of \$12,500.00 to be incorporated into the County's 2022 Capital Budget.
- 10-year Barrhead Regional Airport Capital Plan for incorporation into the County's Capital Plan.

### Schedule P



### 4.16 2022 JOINT BUDGET - BARRHEAD REGIONAL LANDFILL

Administration recommends that Council approve the following:

- 2022 Barrhead Regional Landfill Operating Budget in the amount of \$271,010 as recommended by the Barrhead Regional Landfill Committee, which includes a contribution of \$77,110 from each municipality to be incorporated into the County's 2022 operating budget.
- Barrhead Regional Landfill 2023-2025 3-year Financial Plan as recommended by the Committee for incorporation into the County's Financial Plan.
- 2022 Barrhead Regional Landfill Capital Budget in the amount of \$58,000 as recommended by the Barrhead Regional Landfill Committee which includes a contribution of \$29,000 from each municipality to be incorporated into the County's 2022 capital budget.
- Barrhead Regional Landfill 10-year Capital Plan as recommended by the Barrhead Regional Landfill Committee for incorporation into the County's Capital Plan.

### Schedule Q

### 4.17 REQUEST FROM BARRHEAD PUBLIC LIBRARY FOR COST-OF-LIVING INCREASE

Administration recommends that Council considers the special funding request of \$9,732 with County to contribute 50% or \$4,866.

Schedule R

### 4.18 REQUEST FROM AXIOM OIL AND GAS INC. TO CANCEL TAXES

Administration recommends that Council denies the request from the Axiom Oil and Gas Inc. to cancel taxes.

Schedule S

### 4.19 INCAMERA

**4.19.1 Offer to Purchase** – FOIPP Sec. 24 Advice from Officials and FOIPP Sec. 27 Privileged information

# 5.0 REPORTS

# 5.1 COUNTY MANAGER REPORT

Administration recommends that Council accept the County Manager's report for information.

Schedule T

# 5.2 DIRECTOR OF FINANCE & ADMINISTRATION REPORT

Administration recommends that Council accept the Director of Finance & Administration's report for information.

Cash, Investments, & Taxes Receivable as of February 28, 2022

#### Schedule U

Payments Issued for the month of February 2022

# Schedule V

• YTD Budget Report for 2 months ending February 28, 2022

# Schedule W

YTD Capital Recap for period ending February 28, 2022

#### Schedule X



#### 5.3 PUBLIC WORKS REPORT

(10:30 a.m.)

Administration recommends that Council accept the Director of Infrastructure's report for information.

Schedule Y

5.4 COUNCILLOR REPORTS

#### **6.0 INFORMATION ITEMS:**

**6.1** Letter from Meadowview Lutheran Historical Society Re: Thank You – dated March 11, 2022

Schedule ZA

**6.2** Letter from Minister of Transportation Re: Highway 769 – dated March 28, 2022

Schedule ZB

**6.3 Email from National Police Federation Re: Provincial Police Force** – dated March 28, 2022

Schedule ZC

**6.4** Alberta News Release Re: Putting more boots on the ground across Alberta – dated March 18, 2022

Schedule ZD

**6.5** Letter from Mountain View County to Reeve Re: ABVMA Resolution – dated March 28, 2022

Schedule ZE

6.6 Alberta News Release Re: STARS ready for takeoff as province double funding – dated March 25, 2022

Schedule ZF

6.7 Letter from Charles Clow Re: Barrhead Regional Fire Services Ambulance Calls – dated March 28, 2022

Schedule ZG

Schedule ZH

6.8 Letter from Royal Canadian Legion Alberta-NWT Command Re: Recognition Book

6.9 Minutes

**6.9.1** Fire Committee Minutes – February 23, 2022

Schedule ZI

**6.9.2** Ag Society Meeting Minutes – February 22, 2022

Schedule ZJ

**6.9.3 FCSS Meeting Minutes** – February 17, 2022

Schedule ZK

**6.9.4 LEPA Meeting Minutes** – February 16, 2022

Schedule ZL

**6.9.5 CFYE Meeting Minutes** – January 20, 2022

Schedule ZM

6.9.6 BDSHA Meeting Minutes – January 27, 2022

Schedule ZN





# **6.9.7 BDSHA Meeting Minutes** – March 7, 2022

Schedule ZO

# 7.0 DELEGATIONS

7.1 9:15 a.m. Brad Lussier, CPA – Joseph S. Greilach Professional Corporation

Schedule C

**7.2 11:30** a.m. **Sgt Dodds, Barrhead RCMP Detachment** – Annual Performance Plan

### 8.0 ADJOURNMENT



# **REGULAR MEETING OF COUNCIL - HELD MARCH 1, 2022**

The Regular Meeting of the Council of the County of Barrhead No. 11 held March 1, 2022 was called to order by Reeve Drozd at 9:04 a.m.

#### **PRESENT**

Reeve Doug Drozd Deputy Reeve Marvin Schatz (via video conference) Councillor Ron Kleinfeldt Councillor Bill Lane Councillor Paul Properzi Councillor Walter Preugschas Councillor Jared Stoik (joined at 9:23 a.m.)

THESE MINUTES ARE **UNOFFICIAL AS THEY HAVE NOT BEEN APPROVED BY THE** COUNCIL.

# **STAFF**

Debbie Oyarzun, County Manager Pam Dodds, Executive Assistant Erika Head, Municipal Intern Jenny Bruns, Development Officer Kyle Meunier, Ag Fieldman Jane Dauphinee – Municipal Planner (via video conference)

Ken Hove, Director of Infrastructure Travis Wierenga, Public Works Manager Tamara Molzahn, Director of Finance & Administration Adam Vanderwekken, Development & **Communications Coordinator** 

# **PUBLIC ATTENDEE**

Barry Kerton - Town and Country Newspaper

#### **RECESS**

Reeve Drozd recessed the meeting at this time being 9:04 a.m.

Reeve Drozd reconvened the meeting at this time being 9:19 a.m.

Jenny Bruns & Adam Vanderwekken left the meeting at this time being 9:19 a.m.

Kyle Meunier joined the meeting at this time being 9:19 a.m.

# APPROVAL OF AGENDA

2022-082 Moved by Councillor Preugschas that the agenda be approved as presented.

Carried 6-0.

# **MINUTES OF REGULAR MEETING HELD FEBRUARY 15, 2022**

2022-083 Moved by Councillor Lane that the minutes of the Regular Meeting of Council held February 15, 2022, be approved as circulated.

Carried 6-0.

Councillor Stoik joined the meeting at this time being 9:23 a.m.

# **COUNTY APPRECIATION DINNER**

2022-084 Moved by Councillor Preugschas that Council direct Administration to proceed with planning the County of Barrhead Appreciation Dinner for Thursday April 28, 2022 with a focus on recognition, promotion and celebration with the understanding that if Public Health Restrictions Change a re-assessment may be required.

Carried Unanimously.

2022-085 Moved by Councillor Lane that Council directs Administration to invite ICF partners to the County of Barrhead Appreciation Dinner and offer 2 free tickets to each to be paid from Council PR Budget.

Carried Unanimously.

Kyle Meunier departed the meeting at the time being 9:47 a.m.

Reeve	County Manager



#### APPOINTMENT OF FIRE GUARDIANS - APRIL 1, 2022 TO MARCH 31, 2023

2022-086

Moved by Councillor Kleinfeldt that Council appoints the following individuals as Fire Guardians to serve the County of Barrhead under the *Forest and Prairie Protection Act* effective April 1, 2022 to March 31, 2023:

- Gary Hove, Fire Chief
- Ted Amos, Deputy Fire Chief
- Ken Hove, Director of Infrastructure
- Travis Wierenga, Public Works Manager
- Roy Batdorf, public member
- Norman Semler, public member
- Bert Denning, public member

Carried Unanimously.

### BARRHEAD GOLF & RECREATION AREA SOCIETY - COMMUNITY GRANT REQUEST

2022-087

Moved by Councillor Lane that Council approves the application from Barrhead Golf & Recreation Area Society for a donation of \$2,500 under the Community Grants Policy to assist with the renovation of community washrooms.

Carried Unanimously.

Councillor Lane departed the meeting at this time being 10:01 a.m.

Jenny Bruns rejoined the meeting at this time being 10:02 a.m.

Councillor Lane rejoined the meeting at this time being 10:03 a.m.

# PROCLAMATION - ECONOMIC DEVELOPMENT WEEK MAY 9-13, 2022

2022-088

Moved by Deputy Reeve Schatz that Council proclaims May 9-13, 2022 as Economic Development Week in the County of Barrhead.

Carried Unanimously.

Jenny Bruns and Pam Dodds departed the meeting at this time being 10:08 a.m.

### **REPORT – COUNTY MANAGER**

Debbie Oyarzun, County Manager, reviewed the 2022 Council Resolution Tracking List and provided updates to Council;

- Minister of Transportation has confirmed meeting with County representatives at the RMA convention on March 15, 2022 at 6:00 pm to discuss condition of Highway 769
- Scheduling of CAO annual performance evaluation

2022-089

Moved by Councillor Kleinfeldt that a Special Council meeting be held March 3, 2022 for CAO annual performance evaluation

Carried Unanimously.

- County has posted opportunities for vacant part-time Safety Coordinator and seasonal employment in different departments
- Confirm March 7, 2022 for Elected Official Emergency Management Training

2022-090 Moved by Councillor Lane to accept the County Manager's report as information.

Carried Unanimously.

Reeve	County Manager



# REGULAR MEETING OF COUNCIL - HELD MARCH 1, 2022

### **AGENDA INFORMATION ITEMS**

2022-091 Moved by Councillor Properzi that the following agenda items be received as information:

- Letter from Minister of Municipal Affairs Re: Budget 2022 dated February24,
   2022
- Letter from Minister of Culture Re: Hosting of 2024 Alberta Games— dated
   February 1, 2022
- Ag Society AGM Minutes February 1, 2022
- Misty Ridge Meeting Minutes January 19, 2022
- FCSS Meeting Minutes January 20, 2022

Carried Unanimously.

#### **COUNCILLOR REPORTS**

Councillor Lane reported on his attendance at an Ag Society meeting, Misty Ridge meeting, FCSS meeting, RMRF Emerging Trends Law Seminar, Airport committee meeting, Emergency Advisory Committee meeting, Committee of the Whole meeting, and a preparation meeting and regular meeting for Barrhead Regional Fire Services.

Councillor Stoik reported on his attendance at the Seed Cleaning Plant meeting, Emergency Advisory Committee meeting, and Committee of the Whole meeting.

Councillor Kleinfeldt reported on his attendance at the Library meeting, Emergency Advisory Committee meeting and Committee of the Whole meeting.

Councillor Preugschas reported on his attendance at the WILD presentations to 4 Councils, Barrhead Attraction & Retention Committee meeting, Emergency Advisory Committee meeting and Committee of the Whole meeting.

Councillor Properzi reported on his attendance at a FCSS meeting, Emergency Advisory Committee meeting, and Committee of the Whole meeting.

Deputy Reeve Schatz reported on his attendance at the CFYE meeting, Emergency Advisory Committee meeting, preparation meeting and regular meeting for Barrhead Regional Fire Services, Airport Committee meeting and Committee of the Whole meeting.

Ken Hove joined the meeting at this time being 11:02 a.m.

Reeve Drozd reported on his attendance at the Alberta Provincial Police Transition Study Stakeholder Consultation, MLA van Dijken, Real Property Rights Panel, judged 4-H public speaking, New West Budget Analysis 2022, Emergency Advisory Committee meeting, preparation meeting and regular meeting for Barrhead Regional Fire Services, Committee of the Whole meeting, Town Hall virtual event with Minister of Municipal Affairs, and County office duties.

#### RECESS

Reeve Drozd recessed the meeting at this time being 11:09 a.m.

Reeve Drozd reconvened the meeting at this time being 11:17 a.m.

### **PUBLIC WORKS REPORT**

Ken Hove, Director of Infrastructure, met with Council and reviewed the written report for Public Works and Utilities and answered questions from Council.

2022-092 Moved by Councillor Properzi that the report from the Director of Infrastructure and Public Works Manager be received for information.

Carried Unanimously.

Ken Hove departed the meeting at this time being 11:28 a.m.

Reeve	County Manager



#### **DELEGATION – BARRHEAD REGIONAL FIRE SERVICES**

Fire Chief Gary Hove of Barrhead Regional Fire Services, met with Council at this time being 11:31 a.m. to discuss the quarterly statistics for emergency responses.

Deputy Reeve Schatz left the meeting at this time being 11:39 a.m.

2022-093 Moved by Councillor Kleinfeldt that Council accept the report from Fire Chief Gary Hove as information.

Carried 6-0.

Council thanked Fire Chief Gary Hove for the presentation, and he left the meeting at this time being 11:52 a.m.

#### **LUNCH RECESS**

Reeve Drozd recessed the meeting at this time being 11:52 a.m.

Reeve Drozd reconvened the meeting at the Charles Godberson Rotary Room in the Barrhead Agrena at this time being 1:15 p.m.

Ken Hove, Travis Wierenga, Pam Dodds, Tamara Molzahn, Jenny Bruns, Adam Vanderwekken joined the meeting at this time being 1:15 p.m.

Deputy Reeve Schatz and Jane Dauphinee joined the meeting at this time being 1:15 p.m. via video conference.

# PUBLIC HEARING FOR LAKEVIEW ESTATES AREA STRUCTURE PLAN (ASP) – LOT 1 BLOCK 1 PLAN 1022082 (NW 18-57-2-W5)

Reeve Drozd declared the Public Hearing open at 1:15 pm to provide an opportunity for public input and comment regarding proposed Bylaw No. 1-2022, the Lakeview Estates Area Structure Plan (ASP) — Lot 1 Block 1 Plan 1022082 (NW 18-57-2-W5).

Reeve Drozd explained the public hearing process.

Jane Dauphinee, Municipal Planner, County of Barrhead, introduced Bylaw 1-2022 which had received 1<sup>st</sup> reading at the February 1, 2022, Regular Council meeting.

Applicants Aime Stewart, Planning Manager of Scheffer Andrew Ltd. and Denis St. Andre of RTD Property Development Inc., made a presentation.

The following individuals presented their concerns regarding Bylaw No. 1-2022:

- Chase Henituik
- Matthew Ferris
- Cynthia Henituik
- Patty Wierenga
- John Vanderhorst (virtual)
- Doreen Desmond
- Kelly Kopinski (virtual)
- Brian & Kathleen Durstling (virtual)

Jenny Bruns, Development Officer for the County of Barrhead read the written submissions in opposition to Bylaw 1-2022 from the following:

- Cynthia Henituik
- John Turner

Applicant Aime Stewart, Planning Manager of Scheffer Andrew Ltd. provided a response to the concerns brought forth.

Reeve	County Manager



# **REGULAR MEETING OF COUNCIL - HELD MARCH 1, 2022**

Council asked for clarification on the following issues

- 1. Options for egress roads
- 2. Public access in relation to a community dock
- 3. Purpose of settling bays

Reeve Drozd declared the Public Hearing closed at 2:55 p.m.

All public members depart the meeting at this time being 2:56 p.m.

Councillor Kleinfeldt, Councillor Properzi, Jane Dauphinee, Tamara Molzahn, Ken Hove, Travis Wierenga, Jenny Bruns, Adam Vanderwekken departed the meeting at this time being 2:56 p.m.

# **RECESS**

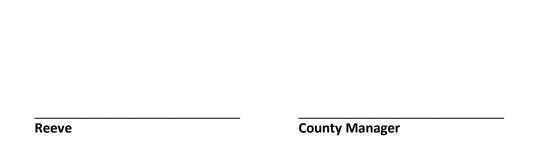
Reeve Drozd recessed the meeting at this time being 2:56 p.m.

Reeve Drozd reconvened the meeting at this time being 3:04 p.m.

# **ADJOURNMENT**

2022-094 Moved by Councillor Stoik that the meeting adjourn at this time being 3:05 p.m.

Carried 5-0.







### **SPECIAL MEETING OF COUNCIL HELD MARCH 3, 2022**

The Special Meeting of the Council of the County of Barrhead No. 11 held March 3, 2022 was called to order by Reeve Drozd at 9:30 a.m.

#### **PRESENT**

Reeve Doug Drozd
Deputy Reeve Marvin Schatz
Councillor Ron Kleinfeldt
Councillor Bill Lane
Councillor Walter Preugschas
Councillor Paul Properzi
Councillor Jared Stoik

THESE MINUTES ARE UNOFFICIAL AS THEY HAVE NOT BEEN APPROVED BY THE COUNCIL.

# **STAFF**

Debbie Oyarzun, County Manager

### OFFICIAL NOTICE FOR SPECIAL COUNCIL MEETING

Notice of Special Meeting was passed by resolution of Council on March 1, 2022 as follows:

2022-089 Moved by Councillor Kleinfeldt that a Special Council meeting be held March 3, 2022 for CAO annual performance evaluation.

Carried Unanimously.

# **APPROVAL OF AGENDA**

2022-095 Moved by Councillor Lane that the agenda for the Special Council Meeting be approved as presented.

Carried Unanimously.

#### **IN-CAMERA**

2022-096 Moved by Councillor Kleinfeldt that the meeting move in-camera at this time being 9:32 a.m. for discussion on:

**CAO 2021 Performance Evaluation** – FOIPP Section 19 – Confidential Evaluations

Carried Unanimously.

Debbie Oyarzun departed the meeting at this time being 12:06 p.m.

Debbie Oyarzun rejoined the meeting at this time being 1:03 p.m.

2022-097 Moved by Councillor Properzi that the meeting move out of in-camera at this time being 1:12 p.m.

Carried Unanimously.

# **CAO PERFORMANCE EVALUATION**

2022-098 Moved by Councillor Lane that the County Manager's salary be moved to Step 12 on the Salary Grid, retroactive to January 1, 2022, in recognition of a successful performance evaluation for 2021 as discussed in-camera.

Carried Unanimously.

2022-099 Moved by Councillor Kleinfeldt that the County Manager's annual vacation entitlement be changed to 4 weeks, retroactive to January 1, 2022, as discussed in-camera.

Carried Unanimously.

#### **ADJOURNMENT**

2022-100 Moved by Councillor Stoik that the meeting adjourn at this time being 1:15 p.m.

Carried Unanimously.

Reeve	<b>County Manager</b>



TO: COUNCIL

RE: 2021 FINANCIAL STATEMENTS AND FINANCIAL INFORMATION RETURN (FIR)

#### **ISSUE:**

Council approval of the financial statements is required for the Reeve and Deputy Reeve to sign the financial statements.

Council approval of the financial information return (FIR) is required for the CAO to sign the FIR.

#### **BACKGROUND:**

- MGA requires a municipality to make its financial statements, or a summary of them, and the auditor's
  report on the financial statements available to the public in the manner Council considers appropriate
  by May 1, 2022.
- MGA requires a municipality to submit the audited financial statements, audited financial information return (FIR), and the auditor's report to the Minister (Municipal Affairs) by May 1, 2022.
- Council appointed Joseph S. Greilach Professional Corporation to audit the 2021 financial statements and FIR.
- February 15, 2022 during the regular meeting of Council the preliminary 2021 financial results were reviewed and approved.

# **ANALYSIS:**

- Administration identified two additional adjustments to the financial statements:
  - Ag inventory adjustment \$18,007 decrease to expenses
  - Tax Allowance for Doubtful Accounts reduced by \$340,000, reflecting revised estimate of uncollectible tax accounts of \$600,000.
- There were no adjustments identified during the course of the audit requiring the financial statements or FIR to be adjusted (see attached Audit Letter).
- A clean audit opinion was issued in the Auditor's Report:
  - "In our opinion, the accompanying financial statements present fairly, in all material respects the financial position of the County as at December 31, 2021 and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS)".

#### **ADMINISTRATION RECOMMENDS THAT:**

- 1. Council approve the 2021 audited Financial Statements as presented.
- 2. Council approve the 2021 audited Financial Information Return (FIR) as presented.
- 3. Council direct Administration to publish the 2021 audited financial statements to the County website.

### **Attachments:**

- 2021 Audited Financial Statements
- 2021 Audited Financial Information Return
- Correspondence April 5, 2022 Audit Letter

# County of Barrhead No. 11 Financial Statements

For the Year Ended December 31, 2021

# County of Barrhead No. 11 Table of Contents For the Year Ended December 31, 2021

# **MANAGEMENT REPORT**

# **AUDITOR'S REPORT**

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# Management's Responsibility

To the Reeve and Councilors of County of Barrhead No. 11:

The accompanying financial statements of County of Barrhead No. 11 are the responsibility of management and have been approved by Council.

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgements and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of the financial statements.

Council is composed entirely of individuals who are neither management nor employees of the County. Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial statements. Council fulfills these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. Council is also responsible for recommending the appointment of the County's external auditors.

Joseph S. Greilach Professional Corporation is appointed by Council to audit the financial statements and report directly to them; their report follows. The external auditors have full access to, and meet periodically and separately with, both Council and management to discuss their audit findings.

Chief Administrative Officer	

April 5, 2022



# JOSEPH S. GREILACH PROFESSIONAL CORPORATION CHARTERED PROFESSIONAL ACCOUNTANT

Joseph S. Greilach, CPA, CA Jeffery T. Toivonen, CPA, CA, Associate Bradley G. Lussier, CPA, Associate

#### INDEPENDENT AUDITOR'S REPORT

To the Reeve and Council of County of Barrhead No. 11

#### Opinion

We have audited the financial statements of County of Barrhead No. 11 (the County), which comprise the statement of financial position as at December 31, 2021, and the statements of operations, changes in accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes and schedules to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the County as at December 31, 2021, and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS).

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the County in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other Matter - Supplementary Information

We draw attention to the fact that the supplementary budget information included in Note 24 does not form part of the financial statements. We have not audited or reviewed this supplementary information and, accordingly, we do not express an opinion, a review conclusion or any other form of assurance on this supplementary information.

#### Other Information

Our opinion on the financial statements does not cover Management's Annual Report and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the County's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the County or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the County's financial reporting process.

(continues)

Independent Auditor's Report to the Reeve and Councils of County of Barrhead No. 11 (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the County's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the County to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Joseph S. Greilach Professional Corporation Chartered Professional Accountants

Barrhead, Alberta April 5, 2022

# County of Barrhead No. 11 Statement of Financial Position As at December 31, 2021

		2020
	2021	(Restated)
FINANCIAL ASSETS		
Cash and temporary investments (Note 2)	\$ 19,497,416	\$ 20,450,818
Taxes and grants in place of taxes receivable (Note 3)	1,068,721	800,992
Trade and other receivables (Note 4)	1,406,313	723,174
Agreements receivable (Note 5)	425,407	369,096
Land held for resale (Note 6)	776,846	776,846
Investments (Note 7)	2,039,575	41,852
Other financial assets	1,988	4,116
LIABILITIES	\$ 25,216,266	\$ 23,166,894
Accounts payable and accrued liabilities (Note 8)	\$ 1,288,905	\$ 1,090,623
Deposit liabilities	85,637	83,580
Employee benefit obligations (Note 9)	132,535	97,998
Deferred revenues (Note 10)	6,003,436	5,517,528
Long term debt (Note 11)	4,184,350	4,342,351
Landfill closure and post-closure liability (Note 12)	334,675	304,250
	\$ 12,029,538	\$ 11,436,330
NET FINANCIAL ASSETS	\$ 13,186,728	\$ 11,730,564
NON-FINANCIAL ASSETS		
Tangible capital assets (Schedule II)	\$ 50,240,168	\$ 49,278,267
Inventory for consumption (Note 13)	1,627,325	1,920,816
Prepaid expenses	163,306	159,362
	\$ 52,030,799	\$ 51,358,445
ACCUMULATED SURPLUS, as restated (Schedule I, Note 14, Note 25)	\$ 65,217,527	\$ 63,089,009
Commitments (Note 21)		
Contingencies (Note 22)		
Approved on behalf of Council:		
Reeve		
Deputy Reeve		

The accompanying notes are an integral part of the financial statements.

# County of Barrhead No. 11 Statement of Operations For the Year Ended December 31, 2021

	Budget		
	(Unaudited)		2020
	(Note 24)	2021	(Restated)
REVENUE			
Net municipal taxes (Schedule III)	\$ 8,931,607	\$ 8,909,495	\$ 8,898,674
User fees and sales of goods	1,059,958	903,396	658,941
Penalties and costs on taxes	336,364	325,645	299,849
Licenses and permits	17,407	23,731	19,557
Investment income	203,729	151,593	230,644
Government transfers for operating (Schedule IV)	1,462,826	1,543,404	1,797,033
Other revenues	29,458	60,174	26,389
Total Revenue	\$12,041,349	\$ 11,917,438	\$11,931,087
EXPENSES			
Legislative	\$ 365,434	\$ 294,056	\$ 263,310
Administration	2,619,551	928,248	2,334,616
Protective Services	882,588	935,476	772,540
Transportation	7,345,636	7,209,107	6,731,219
Water and wastewater	434,803	405,951	365,418
Waste management	262,672	289,904	228,607
Family and community support (FCSS)	61,000	61,000	61,000
Planning and development	468,614	364,006	267,013
Agriculture	617,951	492,876	541,657
Recreation & culture	818,638	679,841	677,399
Total Expenses	\$13,876,887	\$ 11,660,465	\$12,242,779
EXCESS (SHORTFALL) OF REVENUE OVER EXPENSES -			
BEFORE OTHER, as restated	\$ (1,835,538)	\$ 256,973	\$ (311,692)
OTHER			
Contributed assets	22,000	22,000	-
Insurance proceeds	-	23,337	-
Government transfers for capital (Schedule IV)	4,195,452	1,939,119	407,349
Gain (loss) on disposal of tangible capital assets	(43,200)	(112,911)	17,040
EXCESS OF REVENUE OVER EXPENSES, as restated	\$ 2,338,714	\$ 2,128,518	\$ 112,697
ACCUMULATED SURPLUS, BEGINNING OF YEAR	63,089,009	63,089,009	63,416,799
Prior period adjustment (Note 25)			(440,487)
ACCUMULATED SURPLUS, BEGINNING OF YEAR, as restated	63,089,009	63,089,009	62,976,312
ACCUMULATED SURPLUS, END OF YEAR, as restated	\$65,427,723	\$ 65,217,527	\$63,089,009

# County of Barrhead No. 11 Statement of Change in Net Financial Assets For the Year Ended December 31, 2021

	Budget (Unaudited) <b>2021</b>		2020 (Restated)
EXCESS OF REVENUE OVER EXPENSES, as restated	\$ 2,338,714	\$ 2,128,518	\$ 112,697
Acquisition of tangible capital assets Contributed tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Gain on sale of tangible capital assets	(8,693,517) - 3,222,394 982,825 43,200	(5,230,739) (22,000) 3,104,576 1,073,350 112,911	(2,294,153) - 3,186,386 266,000 (17,040)
Acquisition of supplies inventories Acquisition of prepaid assets Use of supplies inventories Use of prepaid assets	\$ (4,445,098) \$ (1,500,000) (175,000) 2,000,000 175,000	\$ (961,902) \$ (850,549) (163,306) 1,144,041 159,362	\$ 1,141,193 (1,352,402) (159,362) 1,170,292 159,396
	\$ 500,000	\$ 289,548	\$ (182,076)
INCREASE (DECREASE) IN NET ASSETS	\$ (1,606,384)	\$ 1,456,164	\$ 1,071,814
NET FINANCIAL ASSETS, BEGINNING OF YEAR	\$ 11,730,564	\$ 11,730,564	\$ 10,658,750
NET FINANCIAL ASSETS, END OF YEAR	\$ 10,124,180	\$ 13,186,728	\$ 11,730,564

# County of Barrhead No. 11 Statement of Cash Flows

# For the Year Ended December 31, 2021

OPERATING         2021         (Restated)           Excess of revenue over expenses, as restated         \$ 2,128,518         \$ 112,697           Non-cash items included in excess of revenues over expenses:         3,104,576         3,186,386           Loss (gain) on disposal of tangible capital assets         112,911         (17,040)           Tangible capital assets received as contributions         (22,000)         -           Non-cash charges to operations (net change):         (683,140)         234,282           Decrease (increase) in trade and other receivable         (683,140)         234,282           Decrease (increase) in agreement receivable         (56,311)         317,902           Increase in land held for resale         2,128         29,068           Decrease (increase) in inventory for consumption         293,491         (182,110)           Decrease (increase) in inventory for consumption         293,491         35           Increase in deposit liabilities         2,058         4,737           Increase in deposit liabilities         2,058         4,737           Increase in deferred revenue         485,908         70,995           Increase in provision for landfill closure/post-closure         3,0425         3,527,992           CAPITAL         2         5,359,711         3,527,992					2020	
Non-cash items included in excess of revenues over expenses:   Amortization of tangible capital assets   3,104,576   3,186,386   Loss (gain) on disposal of tangible capital assets   112,911   (17,040)   Tangible capital assets   112,911   (17,040)   Tangible capital assets   112,911   (17,040)   Tangible capital assets   122,900   -			2021	(Restated)		
Non-cash items included in excess of revenues over expenses:   Amortization of tangible capital assets   3,104,576   3,186,386   Loss (gain) on disposal of tangible capital assets   112,911   (17,040)   Tangible capital assets   112,911   (17,040)   Tangible capital assets   112,911   (17,040)   Tangible capital assets   122,900   -	OPERATING					
Non-cash items included in excess of revenues over expenses:         3,104,576         3,186,386           Amortization of tangible capital assets         112,911         (17,040)           Tangible capital assets received as contributions         (22,000)         -           Non-cash charges to operations (net change):         (267,729)         (84,535)           Decrease in taxes and grants in place of taxes         (267,729)         (84,535)           Decrease (increase) in agreement receivable         (56,311)         317,902           Increase in land held for resale         -         (456,518)           Decrease (increase) in inventory for consumption         293,491         (381,110)           Decrease (increase) in prepaid expenses         (3,944)         35           Increase in accounts payable and accrued liabilities         198,283         289,422           Increase in deposit liabilities         198,283         289,422           Increase in deferred revenu         485,908         4,737           Increase (decrease) in employee benefit obligation         34,537         (7,754)           Increase in provision for landfill closure/post-closure         3,535,971         3,527,992           CAPITAL         4         4         5           Acquisition of tangible capital assets         5,5359,711         3,52		Ś	2.128.518	Ś	112.697	
Amortization of tangible capital assets Loss (gain) on disposal of tangible capital assets Tangible capital assets received as contributions Non-cash charges to operations (net change): Increase in taxes and grants in place of taxes Decrease (increase) in trade and other receivables Decrease (increase) in trade and other receivables Decrease (increase) in agreement receivable Decrease (increase) in agreement receivable Decrease (increase) in inventory for consumption Increase in land held for resale Decrease (increase) in inventory for consumption Decrease (increase) in inventory for consumption Decrease (increase) in prepaid expenses Increase in accounts payable and accrued liabilities Increase in deposit liabilities Increase in deposit liabilities Increase in deferred revenue Asspace (decrease) in employee benefit obligation Increase in provision for landfill closure/post-closure Cash provided by operating transactions Sale of tangible capital assets Acquisition of tangible capital assets Sale of tangible	·	•	_,,	,	,	
Loss (gain) on disposal of tangible capital assets         112,911         (17,040)           Tangible capital assets received as contributions         (22,000)         -           Non-cash charges to operations (net change):         Increase in taxes and grants in place of taxes         (267,729)         (84,535)           Decrease (increase) in trade and other receivables         (683,140)         234,282           Decrease (increase) in agreement receivable         (56,311)         317,902           Increase in land held for resale         -         (456,518)           Decrease (increase) in inventory for consumption         293,491         (182,110)           Decrease (increase) in inventory for consumption         293,491         (182,110)           Decrease (increase) in prepaid expenses         (3,944)         35           Increase in accounts payable and accrued liabilities         198,283         289,422           Increase in deferred revenue         485,908         70,995           Increase (decrease) in employee benefit obligation         34,537         (7,754)           Increase in provision for landfill closure/post-closure         30,425         30,425           Cash provided by operating transactions         \$ (5,330,739)         \$ (2,294,153)           Acquisition of tangible capital assets         \$ (5,330,739)         \$ (2,694,5			3.104.576		3.186.386	
Tangible capital assets received as contributions         (22,000)	- '					
Non-cash charges to operations (net change):   Increase in taxes and grants in place of taxes					-	
Increase in taxes and grants in place of taxes			( )/			
Decrease (increase) in trade and other receivables         (683,140)         234,282           Decrease (increase) in agreement receivable         (56,311)         317,902           Increase in land held for resale         -         (456,518)           Decrease in other current assets         2,128         29,068           Decrease (increase) in inventory for consumption         293,491         (182,110)           Decrease (increase) in prepaid expenses         (3,944)         35           Increase in accounts payable and accrued liabilities         198,283         289,422           Increase in deposit liabilities         2,058         4,737           Increase in deposit liabilities         345,908         70,995           Increase (decrease) in employee benefit obligation         34,537         (7,754)           Increase in provision for landfill closure/post-closure         30,425         30,425           Cash provided by operating transactions         \$ 5,359,711         \$ 3,527,992           CAPITAL         Acquisition of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Sale of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Sale of tangible capital assets         \$ (4,157,389)         \$ (2,600,00)           Increase in restricted cash and temporary investments			(267,729)		(84,535)	
Decrease (increase) in agreement receivable         (56,311)         317,902           Increase in land held for resale         -         (456,518)           Decrease in other current assets         2,128         29,068           Decrease (increase) in inventory for consumption         293,491         (182,110)           Decrease (increase) in prepaid expenses         (3,944)         35           Increase in accounts payable and accrued liabilities         198,283         289,422           Increase in deferred revenue         485,908         70,995           Increase (decrease) in employee benefit obligation         34,537         (7,754)           Increase in provision for landfill closure/post-closure         30,425         30,425           Cash provided by operating transactions         5,359,711         \$ 3,527,992           CAPITAL           Acquisition of tangible capital assets         (5,230,739)         (2,294,153)           Sale of tangible capital assets         (5,230,739)         (2,294,153)           NVESTING           Increase in restricted cash and temporary investments         (655,936)         (657,309)           Increase in investments         (1,997,723)         (13,795)           Cash applied to investing transactions         (158,001)         (153,545)						
Increase in land held for resale			-			
Decrease in other current assets         2,128         29,068           Decrease (increase) in inventory for consumption         293,491         (182,110)           Decrease (increase) in prepaid expenses         (3,944)         35           Increase in accounts payable and accrued liabilities         198,283         289,422           Increase in deposit liabilities         2,058         4,737           Increase in deferred revenue         485,908         70,995           Increase (decrease) in employee benefit obligation         34,537         (7,754)           Increase in provision for landfill closure/post-closure         30,425         30,425           Cash provided by operating transactions         \$ 5,359,711         \$ 3,527,992           CAPITAL           Acquisition of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Sale of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Sale of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Sale of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Increase in restricted cash and temporary investments         \$ (55,936)         \$ (657,309)           Increase in investments         \$ (2,653,659)         \$ (657,309)           Cash applied to invest	· · · · · · · · · · · · · · · · · · ·		-			
Decrease (increase) in prepaid expenses         (3,944)         35           Increase in accounts payable and accrued liabilities         198,283         289,422           Increase in deposit liabilities         2,058         4,737           Increase in deferred revenue         485,908         70,995           Increase (decrease) in employee benefit obligation         34,537         (7,754)           Increase in provision for landfill closure/post-closure         30,425         30,425           Cash provided by operating transactions         \$ 5,359,711         \$ 3,527,992           CAPITAL         ***  Acquisition of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Sale of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Sale of tangible capital assets         \$ (4,157,389)         \$ (2,028,153)           Increase in restricted cash and temporary investments         \$ (655,936)         \$ (657,309)           Increase in restricted cash and temporary investments         \$ (655,936)         \$ (657,309)           Increase in investments         \$ (2,653,659)         \$ (671,104)           FINANCING         \$ (2,653,659)         \$ (671,104)           Cash applied to financing transactions         \$ (158,001)         \$ (153,545)           INCREASE (DECREASE) IN CASH AND CASH EQUIVA	Decrease in other current assets		2,128		29,068	
Decrease (increase) in prepaid expenses         (3,944)         35           Increase in accounts payable and accrued liabilities         198,283         289,422           Increase in deposit liabilities         2,058         4,737           Increase in deferred revenue         485,908         70,995           Increase (decrease) in employee benefit obligation         34,537         (7,754)           Increase in provision for landfill closure/post-closure         30,425         30,425           Cash provided by operating transactions         \$ 5,359,711         \$ 3,527,992           CAPITAL         ***  Acquisition of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Sale of tangible capital assets         \$ (5,330,739)         \$ (2,294,153)           Sale of tangible capital assets         \$ (4,157,389)         \$ (2,294,153)           Sale of tangible capital assets         \$ (4,157,389)         \$ (2,294,153)           Sale of tangible capital assets         \$ (4,157,389)         \$ (2,294,153)           Sale of tangible capital assets         \$ (5,330,799)         \$ (2,294,153)           Sale of tangible capital assets         \$ (5,330,739)         \$ (657,309)           Increase in restricted cash and temporary investments         \$ (655,936)         \$ (657,309)           Increase in restricted cash and	Decrease (increase) in inventory for consumption		293,491			
Increase in deposit liabilities	Decrease (increase) in prepaid expenses		(3,944)			
Increase in deferred revenue   485,908   70,995     Increase (decrease) in employee benefit obligation   34,537   (7,754)     Increase in provision for landfill closure/post-closure   30,425   30,425     Cash provided by operating transactions   5,359,711   \$3,527,992     CAPITAL	Increase in accounts payable and accrued liabilities		198,283		289,422	
Increase (decrease) in employee benefit obligation   34,537 (7,754)     Increase in provision for landfill closure/post-closure   30,425   30,425     Cash provided by operating transactions   \$,5359,711   \$,3527,992     CAPITAL	Increase in deposit liabilities		2,058		4,737	
Name	Increase in deferred revenue		485,908		70,995	
Cash provided by operating transactions         \$ 5,359,711         \$ 3,527,992           CAPITAL         Acquisition of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Sale of tangible capital assets         1,073,350         266,000           Cash applied to capital transactions         \$ (4,157,389)         \$ (2,028,153)           INVESTING         Increase in restricted cash and temporary investments         \$ (655,936)         \$ (657,309)           Increase in investments         \$ (1,997,723)         \$ (13,795)           Cash applied to investing transactions         \$ (2,653,659)         \$ (671,104)           FINANCING         ** (158,001)         \$ (153,545)           Cash applied to financing transactions         \$ (158,001)         \$ (153,545)           INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING YEAR         \$ (1,609,338)         \$ 675,190           CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR         \$ 13,598,200         \$ 12,923,010           CASH AND CASH EQUIVALENTS, END OF YEAR         \$ 11,988,862         \$ 13,598,200           Cash and cash equivalents is made up of:         \$ 19,497,416         \$ 20,450,818           Less: restricted portion of cash and temporary investments (Note 2)         \$ 19,497,416         \$ 20,450,818	Increase (decrease) in employee benefit obligation		34,537		(7,754)	
CAPITAL           Acquisition of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Sale of tangible capital assets         1,073,350         266,000           Cash applied to capital transactions         \$ (4,157,389)         \$ (2,028,153)           INVESTING         Increase in restricted cash and temporary investments         \$ (655,936)         \$ (657,309)           Increase in investments         \$ (1,997,723)         \$ (13,795)           Cash applied to investing transactions         \$ (2,653,659)         \$ (671,104)           FINANCING         Long term debt repaid         \$ (158,001)         \$ (153,545)           Cash applied to financing transactions         \$ (158,001)         \$ (153,545)           INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING YEAR         \$ (1,609,338)         \$ 675,190           CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR         \$ 13,598,200         \$ 12,923,010           CASH AND CASH EQUIVALENTS, END OF YEAR         \$ 11,988,862         \$ 13,598,200           Cash and cash equivalents is made up of:         \$ 19,497,416         \$ 20,450,818           Cash and temporary investments (Note 2)         \$ 19,497,416         \$ 20,450,818           Less: restricted portion of cash and temporary investments (Note 2)         \$ (7,508,554)         (6,852,618)	Increase in provision for landfill closure/post-closure		30,425		30,425	
Acquisition of tangible capital assets         \$ (5,230,739)         \$ (2,294,153)           Sale of tangible capital assets         1,073,350         266,000           Cash applied to capital transactions         \$ (4,157,389)         \$ (2,028,153)           INVESTING         Increase in restricted cash and temporary investments         \$ (655,936)         \$ (657,309)           Increase in investments         \$ (1,997,723)         \$ (13,795)           Cash applied to investing transactions         \$ (2,653,659)         \$ (671,104)           FINANCING         Long term debt repaid         \$ (158,001)         \$ (153,545)           Cash applied to financing transactions         \$ (158,001)         \$ (153,545)           INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING YEAR         \$ (1,609,338)         \$ 675,190           CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR         \$ 13,598,200         \$ 12,923,010           CASH AND CASH EQUIVALENTS, END OF YEAR         \$ 11,988,862         \$ 13,598,200           Cash and cash equivalents is made up of:         \$ 19,497,416         \$ 20,450,818           Less: restricted portion of cash and temporary investments (Note 2)         \$ 19,497,416         \$ 20,450,818	Cash provided by operating transactions	\$	5,359,711	\$	3,527,992	
Sale of tangible capital assets         1,073,350         266,000           Cash applied to capital transactions         \$ (4,157,389)         \$ (2,028,153)           INVESTING         Increase in restricted cash and temporary investments         \$ (655,936)         \$ (657,309)           Increase in investments         \$ (1,997,723)         \$ (13,795)           Cash applied to investing transactions         \$ (2,653,659)         \$ (671,104)           FINANCING         ** (158,001)         \$ (153,545)           Cash applied to financing transactions         \$ (158,001)         \$ (153,545)           INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING YEAR         \$ (1,609,338)         \$ 675,190           CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR         \$ 13,598,200         \$ 12,923,010           CASH AND CASH EQUIVALENTS, END OF YEAR         \$ 11,988,862         \$ 13,598,200           Cash and cash equivalents is made up of:         \$ 19,497,416         \$ 20,450,818           Cash and temporary investments (Note 2)         \$ 19,497,416         \$ 20,450,818           Less: restricted portion of cash and temporary investments (Note 2)         \$ (7,508,554)         (6,852,618)	CAPITAL				_	
Cash applied to capital transactions	Acquisition of tangible capital assets	\$	(5,230,739)	\$	(2,294,153)	
Increase in restricted cash and temporary investments   \$ (655,936)   \$ (657,309)     Increase in investments   \$ (1,997,723)   \$ (13,795)     Cash applied to investing transactions   \$ (2,653,659)   \$ (671,104)     FINANCING	Sale of tangible capital assets		1,073,350		266,000	
Increase in restricted cash and temporary investments Increase in investments Increase (1,997,723) Increase (2,653,659) Increa	Cash applied to capital transactions	\$	(4,157,389)	\$	(2,028,153)	
Cash applied to investing transactions	INVESTING					
Cash applied to investing transactions \$ (2,653,659) \$ (671,104)  FINANCING  Long term debt repaid (158,001) (153,545) Cash applied to financing transactions \$ (158,001) \$ (153,545)  INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING YEAR \$ (1,609,338) \$ 675,190  CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR \$ 13,598,200 \$ 12,923,010  CASH AND CASH EQUIVALENTS, END OF YEAR \$ 11,988,862 \$ 13,598,200  Cash and cash equivalents is made up of:  Cash and temporary investments (Note 2) \$ 19,497,416 \$ 20,450,818  Less: restricted portion of cash and temporary investments (Note 2) (7,508,554) (6,852,618)	Increase in restricted cash and temporary investments	\$	(655,936)	\$	(657,309)	
Long term debt repaid Cash applied to financing transactions INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING YEAR CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR CASH AND CASH EQUIVALENTS, END OF YEAR CASH AND CASH EQUIVALENTS, END OF YEAR CASH AND CASH equivalents is made up of:  Cash and cash equivalents is made up of:  Cash and temporary investments (Note 2) Less: restricted portion of cash and temporary investments (Note 2)  (158,001) (153,545) (158,001) (158,001) (153,545) (1,609,338	Increase in investments		(1,997,723)		(13,795)	
Long term debt repaid  Cash applied to financing transactions  INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING YEAR  CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR  CASH AND CASH EQUIVALENTS, END OF YEAR  CASH AND CASH EQUIVALENTS, END OF YEAR  Cash and cash equivalents is made up of:  Cash and temporary investments (Note 2)  Less: restricted portion of cash and temporary investments (Note 2)  (158,001)  (158,001)  (153,545)  (158,001)  (153,545)  (1,609,338)  (1,609,338)  (1,609,338)  (1,609,338)  (1,609,338)  (1,923,010)  (2,923,010)  (3,598,200)  (3,598,200)  (4,907,416)  (5,907,010)  (6,852,618)	Cash applied to investing transactions	\$	(2,653,659)	\$	(671,104)	
Cash applied to financing transactions  INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING YEAR  CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR  CASH AND CASH EQUIVALENTS, END OF YEAR  CASH AND CASH EQUIVALENTS, END OF YEAR  Cash and cash equivalents is made up of:  Cash and temporary investments (Note 2)  Less: restricted portion of cash and temporary investments (Note 2)  (7,508,554)  (158,001)  \$ (158,001)  \$ (153,545)  (158,001)  \$ (158,001)  \$ (158,001)  \$ (153,545)  (1,609,338)  \$ 12,923,010  \$ 11,988,862  \$ 13,598,200  (20,450,818)	FINANCING					
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING YEAR \$ (1,609,338) \$ 675,190  CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR \$ 13,598,200 \$ 12,923,010  CASH AND CASH EQUIVALENTS, END OF YEAR \$ 11,988,862 \$ 13,598,200  Cash and cash equivalents is made up of:  Cash and temporary investments (Note 2) \$ 19,497,416 \$ 20,450,818  Less: restricted portion of cash and temporary investments (Note 2) (7,508,554) (6,852,618)	Long term debt repaid		(158,001)		(153,545)	
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR  CASH AND CASH EQUIVALENTS, END OF YEAR  Cash and cash equivalents is made up of:  Cash and temporary investments (Note 2)  Less: restricted portion of cash and temporary investments (Note 2)  (7,508,554)  \$ 12,923,010  \$ 13,598,200  \$ 13,598,200  \$ 19,497,416  \$ 20,450,818	Cash applied to financing transactions	\$	(158,001)	\$	(153,545)	
Cash and cash equivalents is made up of:  Cash and temporary investments (Note 2)  Less: restricted portion of cash and temporary investments (Note 2)  (6,852,618)	INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS DURING YEAR	\$	(1,609,338)	\$	675,190	
Cash and cash equivalents is made up of:  Cash and temporary investments (Note 2)  Less: restricted portion of cash and temporary investments (Note 2)  (7,508,554)  (6,852,618)	CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	\$	13,598,200	\$	12,923,010	
Cash and temporary investments (Note 2) \$ 19,497,416 \$ 20,450,818  Less: restricted portion of cash and temporary investments (Note 2) (7,508,554) (6,852,618)	CASH AND CASH EQUIVALENTS, END OF YEAR	\$	11,988,862	\$	13,598,200	
Cash and temporary investments (Note 2) \$ 19,497,416 \$ 20,450,818  Less: restricted portion of cash and temporary investments (Note 2) (7,508,554) (6,852,618)	Cash and cash equivalents is made up of:					
Less: restricted portion of cash and temporary investments (Note 2) (7,508,554) (6,852,618)		\$	19,497,416	\$	20,450,818	
· · · · · · · · · · · · · · · · · · ·						
Ψ ==,==== Ψ ±0,000,200		\$	11,988,862	\$	13,598,200	

The accompanying notes are an integral part of the financial statements.

# County of Barrhead No. 11 Schedule of Changes in Accumulated Surplus For the Year Ended December 31, 2021 Schedule I

	U	nrestricted	R	estricted	Eqι	ıity in Tangible			2020
		Surplus		Surplus Capital Assets		 2021		Restated)	
BALANCE, BEGINNING OF YEAR Prior period adjustment (Note 25)	\$	1,087,180 -	\$ :	12,723,562 -	\$	49,278,267 -	\$ 63,089,009 -	\$	63,416,799 (440,487)
BALANCE, BEGINNING OF YEAR, as restated	\$	1,087,180	\$ 1	12,723,562	\$	49,278,267	\$ 63,089,009	\$	62,976,312
Excess of revenues over expenses	\$	2,128,518	\$	-	\$	-	\$ 2,128,518	\$	112,697
Unrestricted funds designated for future use		(1,999,408)		1,999,408		-	-		-
Restricted funds used for operations		176,876		(176,876)		-	-		-
Restricted funds used for tangible assets		-		(1,756,492)		1,756,492	-		=
Current year funds used for tangible capital assets		(3,450,909)		-		3,450,909	_		-
Contributed tangible capital assets		(45,337)		-		45,337	-		=
Disposal of tangible capital assets		1,186,261		-		(1,186,261)	-		=
Annual amortization expense		3,104,576		-		(3,104,576)	 _		-
Change in accumulated surplus	\$	1,100,577	\$	66,040	\$	961,901	\$ 2,128,518	\$	112,697
BALANCE, END OF YEAR	\$	2,187,757	\$ :	12,789,602	\$	50,240,168	\$ 65,217,527	\$	63,089,009

# County of Barrhead No. 11 Schedule of Tangible Capital Assets For the Year Ended December 31, 2021 Schedule II

	Land	Land Improvements	Buildings	Engineered Structures	Machinery & Equipment	Vehicles	2021	2020 (Restated)
COST:		mprovements		311 40141 63	<u> </u>			(Nestated)
BALANCE, BEGINNING OF YEAR, as restated	\$ 1,986,348	\$ 1,224,616	\$ 2,061,311	\$ 70,124,584	\$ 9,768,816	\$ 3,588,137	\$ 88,753,812	\$ 87,020,950
Acquisition of tangible capital assets	328,503	-	28,337	2,101,421	2,277,943	370,137	5,106,341	2,191,159
Construction-in-progress	-	-	-	146,398	-		146,398	102,994
Disposal of tangible capital assets	(483)			(235,704)	(2,164,690)	(145,651)	(2,546,528)	(561,291)
BALANCE, END OF YEAR	\$ 2,314,368	\$ 1,224,616	\$ 2,089,648	\$ 72,136,699	\$ 9,882,069	\$ 3,812,623	\$ 91,460,023	\$ 88,753,812
ACCUMULATED AMORTIZATION:								
BALANCE, BEGINNING OF YEAR, as restated	\$ -	\$ 898,446	\$ 903,964	\$ 31,362,744	\$ 4,336,454	\$ 1,973,937	\$ 39,475,545	\$ 36,601,490
Annual amortization	-	34,549	45,104	2,103,044	713,461	208,418	3,104,576	3,186,386
Accumulated amortization on disposals	-			(123,130)	(1,101,990)	(135,146)	(1,360,266)	(312,331)
BALANCE, END OF YEAR	\$ -	\$ 932,995	\$ 949,068	\$ 33,342,658	\$ 3,947,925	\$ 2,047,209	\$ 41,219,855	\$ 39,475,545
NET BOOK VALUE OF, END OF YEAR	\$ 2,314,368	\$ 291,621	\$ 1,140,580	\$ 38,794,041	\$ 5,934,144	\$ 1,765,414	\$ 50,240,168	\$ 49,278,267
NET BOOK VALUE, BEGINNING OF YEAR	\$ 1,986,348	\$ 326,170	\$ 1,157,347	\$ 38,761,840	\$ 5,432,362	\$ 1,614,200	\$ 49,278,267	\$ 50,419,460

# County of Barrhead No. 11 Schedule of Property and Other Taxes Levied For the Year Ended December 31, 2021 Schedule III

	Budget (Unaudited)	2021	2020
TAXATION			
Real property taxes Linear property taxes Government grants in lieu of property taxes Special assessments and local improvement taxes	\$ 8,786,337 2,646,431 14,972 136,885 \$ 11,584,625	\$ 8,786,413 2,643,166 14,972 117,962 \$ 11,562,513	\$ 8,677,885 2,767,971 15,046 122,517 \$ 11,583,419
REQUISITIONS			
Alberta School Foundation Fund Evergreen Catholic Separate Regional Division #2 Barrhead & District Social Housing Municipal Affairs	\$ 2,577,369 23,556 39,624 12,469 \$ 2,653,018	\$ 2,577,379 23,546 39,624 12,469 \$ 2,653,018	\$ 2,536,758 22,940 112,372 12,675 \$ 2,684,745
NET MUNICIPAL TAXES	\$ 8,931,607	\$ 8,909,495	\$ 8,898,674

# County of Barrhead No. 11 Schedule of Government Transfers For the Year Ended December 31, 2021 Schedule IV

	Budget		
	(Unaudited)	2021	2020
TRANSFERS FOR OPERATING:			
Federal government	\$ 3,000	\$ 22,050	\$ 26,293
Provincial government	1,420,298	1,484,053	1,733,045
Other local governments	39,529	37,301	37,695
	\$ 1,462,827	\$ 1,543,404	\$ 1,797,033
TRANSFERS FOR CAPITAL:			
Federal government	\$ 1,634,865	\$ 198,057	\$ 59,081
Provincial government	2,560,587	1,741,062	348,268
	\$ 4,195,452	\$ 1,939,119	\$ 407,349
TOTAL GOVERNMENT TRANSFERS	\$ 5,658,279	\$ 3,482,523	\$ 2,204,382

# County of Barrhead No. 11 Schedule of Expenses by Object For the Year Ended December 31, 2021 Schedule V

	Budget		2020
	(Unaudited)	2021	(Restated)
EXPENSES BY OBJECT			
Salaries, wages, and benefits	\$ 3,767,455	\$ 3,645,065	\$ 3,568,325
Materials, goods, supplies and utilities	2,557,681	1,693,357	1,488,949
Contracted and general services	2,052,702	1,806,644	1,302,244
Transfers to other governments	1,054,283	1,049,105	958,128
Purchases from other governments	261,510	359,359	279,596
Transfers to local boards and agencies	149,744	149,744	149,304
Interest on long-term debt	123,973	123,773	128,234
Provision (recovery) for allowances	1,330,425	(309,575)	1,121,473
Transfers to individuals and organizations	50,238	33,513	25,738
Bank charges and short term interest	920	788	986
Other expenses	7,145	4,116	33,416
Amortization of tangible capital assets	3,222,394	3,104,576	3,186,386
	\$ 14,578,470	\$ 11,660,465	\$ 12,242,779

# County of Barrhead No. 11 Schedule of Segmented Disclosure For the Year Ended December 31, 2021 Schedule VI

	General	Administration &	Protective	Transportation	Utilites & Waste	Planning &	Agricultural	Recreation	Community	
	Government	Legislative	Services	Services	Management	Development	Services	& Culture Su	pport Services	Total
REVENUE										
Net municipal taxes	\$ 8,791,533	\$ - \$	-	\$ 96,077	\$ 21,885	\$ -	\$ - \$	- \$	-	\$ 8,909,495
Government transfers for operating	83,504	50,953	38,071	887,880		3,150	342,515	137,331	-	1,543,404
User fees and sales of goods	-	13,218	103,219	353,134	376,712	36,880	29,792	14,172	-	927,127
Penalties and costs on taxes	325,645	-	-	-	-	-	-	-	-	325,645
Investment income	130,782	-	-	6,729	11,721	2,361	-	-	-	151,593
Other revenues	1,988	14,558	2,532	911	-	40,185	-	-	-	60,174
	9,333,452	78,729	143,822	1,344,731	410,318	82,576	372,307	151,503	-	11,917,438
EXPENSES										
Salaries & wages	-	1,065,031	45,920	1,886,215	120,630	204,451	307,123	15,695	-	3,645,065
Goods & supplies	-	63,711	3,065	1,448,124	76,619	4,073	95,321	2,444	-	1,693,357
Contract & general services	-	389,363	8,632	1,036,525	149,218	153,555	42,250	27,101	-	1,806,644
Transfers to other governments	-	-	763,567	-	231,162	-	3,912	348,823	61,000	1,408,464
(Recovery) provision for allowances	(340,000)	-	-	-	30,425	-	-	-	-	(309,575)
Transfers to local boards & agencies	-	-	7,288	-	-	-	17,025	158,944	-	183,257
Long-term debt interest	-	-	-	-	-	-	-	123,773	-	123,773
Bank charges & shortterm interest	-	788	-	-	-	-	-	-	-	788
Other expenses	4,116	-	-	-	-	-	-	-	-	4,116
Segment Expenses before										
Amortization and Other	(335,884)	1,518,893	828,472	4,370,864	608,054	362,079	465,631	676,780	61,000	8,555,889
Amortization expense	-	39,295	107,003	2,838,250	87,795	1,927	27,245	3,061		3,104,576
Excess (Shortfall) of Revenue										
Over Expenses - Before Other	9,669,336	(1,479,459)	(791,653)	(5,864,383)	(285,531)	(281,430)	(120,569)	(528,338)	(61,000)	256,973
Contributed assets	-	-	-	22,000	-	-	-	-	-	22,000
Insurance proceeds	-	-	-	-	23,337	-	-	-	-	23,337
Government transfers for capital	-	-	-	1,435,407	503,712	-	-	-	-	1,939,119
Gain (loss) on disposal of capital assets	-	-	9,750	(108,740)	(63,439)	-	-	49,518	-	(112,911)
Excess (Shortfall) of Revenue										
over Expenses	\$ 9,669,336	\$ (1,479,459) \$	(781,903)	\$ (4,515,716)	\$ 178,079	\$ (281,430)	\$ (120,569) \$	(478,820) \$	(61,000)	\$ 2,128,518

#### 1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the County of Barrhead No. 11 (the County) are the representations of management prepared in accordance with Canadian public sector accounting standards.

#### Reporting entity

The financial statements reflect the assets, liabilities, revenues, and expenditures, changes in fund balances and change in financial position of the County.

The schedule of taxes levied also includes operating requisitions for educational and other external organizations that are not controlled by the municipal reporting entity.

The statements exclude trust assets that are administered for the benefit of external parties.

#### **Basis of accounting**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed, or the tangible assets are acquired.

#### Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and date of the financial statements, and the reported amounts of revenue and expenditure during the period. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

The County has used estimates to determine an allowance for doubtful accounts, landfill closure and post-closure accrued liability, and useful lives of tangible capital assets.

#### **Cash and temporary investments**

Cash includes cash and temporary investments maturing within 90 days. Temporary investments are valued at cost plus accrued interest. The carrying amount approximates fair market value.

#### Investments

Investments are recorded at cost. Where there has been a loss in value that is other than a temporary decline, the respective investment is written down to recognize the loss.

#### Requisition over-levies and under-levies

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where the actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

#### **Local improvement charges**

Construction and borrowing costs associated with local improvement projects are recovered through annual special assessments during the period of the related borrowings. These levies are collectable from property owners for work performed by the municipality.

#### Tax revenue

Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred.

Requisitions operate as a flow through and are excluded from municipal revenue.

#### Landfill closure and post-closure liability

Pursuant to the Alberta Environmental Protection and Enhancement Act, the County is required to fund the closure of its landfill site and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control, and visual inspection. The requirement is being provided for over the estimated remaining life of the landfill site based on usage. The County is responsible for 50% of the total costs.

#### **Contaminated sites liability**

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of a contaminated site is recognized when a site is not in productive use and is management's estimate of the cost of post-remediation including operation, maintenance and monitoring.

#### Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the Change of Net Financial Assets for the year.

#### a) Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost less residual value of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

Tangible Capital Asset	Years
Land Improvements	15-45
Buildings	25-50
Engineered Structures	
Roadway system	5-65
Water system	45-75
Wastewater system	45-75
Machinery and Equipment	5-24
Vehicles	10-40

Annual amortization is charged in the year of acquisition. No depreciation is charged in year of disposal. Assets under construction are not amortized until the asset is available for productive use.

#### b) Contribution of tangible capital assets

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also recorded as revenue.

#### c) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

#### d) Inventories

Inventories held for consumption are recorded at the lower of cost and replacement cost.

#### **Government transfers**

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

### Recent accounting pronouncements published but not yet adopted

The following summarizes upcoming changes to Canadian public sector accounting standards. The County will continue to assess the impact and prepare for the adoption of these standards.

**PS 3450 Financial Instruments**, establishes guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. In conjunction with this new section, section PS 1201, section PS 2601, and section PS 3041 have been amended as a consequence of the introduction of new financial instruments standards. These amendments were required to present the associated gains and losses with financial instruments recognized under the new section. The new section and the related amendments are effective for fiscal periods beginning on or after April 1, 2022. Early adoption is permitted.

**PS 3280 Asset Retirement Obligations**, establishes guidance on the recognition, measurement, presentation and disclosure of a liability for retirement of a tangible capital asset. As this standard includes solid waste landfill sites active and post-closing obligations upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn. This new section applies to fiscal years beginning on or after April 1, 2022. Early adoption is permitted.

**PS 3400 Revenue**, establishes standards on how to account for and report revenue differentiating between revenue arising from transactions that include performance obligations and transactions that do not. The new section applies to fiscal years beginning on or after April 1, 2023. Early adoption is permitted.

#### 2. CASH AND TEMPORARY INVESTMENTS

	2021	2020
Cash	\$ 1,799,274	\$ 6,671,403
Temporary investments	17,698,142	13,779,415
	\$ 19,497,416	\$ 20,450,818

# 2. CASH AND TEMPORARY INVESTMENTS, continued

Temporary investments are short-term deposits with original maturities of three months or less bearing interest at rates of prime less 1.45% to prime less 1.35% maturing during 2022. Included in the above balances are \$7,508,554 (2020 - \$6,852,618) of funds which are restricted.

	These funds that are restricted in use are as follows:			
		2021		2020
	Unexpended conditional grant monies (Note 10)	\$ 6,003,436	\$	5,517,528
	Levies collected under legislation	1,416,612		1,239,053
	Deposits and trust accounts	88,506		96,037
		\$ 7,508,554	\$	6,852,618
3.	TAXES AND GRANTS IN PLACE OF TAXES RECEIVABLE			
		2021		2020
	Current taxes and grants in place of taxes	\$ 1,074,302	\$	1,231,767
	Arrears taxes	594,419		509,225
	Less: allowance for doubtful accounts	(600,000)		(940,000)
		\$ 1,068,721	\$	800,992
4.	TRADE AND OTHER RECEIVABLES			
		2021		2020
	Due from other governments	\$ 911,588	\$	588,509
	Goods and services tax recoverable	78,598		26,501
	Trade and other receivables	275,798		102,712
	Due from related party (Note 19)	146,063		10,605
	Less: allowance for doubtful accounts	(5,734)		(5,153)
		\$ 1,406,313	\$	723,174
5.	AGREEMENTS RECEIVABLE			
				2020
		2021	(F	Restated)
	Range road 53 upgrades	\$ 222,351	\$	274,657
	Golf course loan receivable	115,250		-
	Net investment in capital lease (Note 19, Note 26)	87,806		94,439
		\$ 425,407	\$	369,096

#### 5. AGREEMENTS RECEIVABLE, continued

Range road 53 upgrades loan receivable is unsecured, bearing interest at 2.45%, repayable in blended annual principal and interest payments of \$59,034, and matures in 2025.

The golf course loan receivable is unsecured, bearing interest at 3.0%, repayable in blended annual principal and interest payments of \$9,654, and matures in 2036.

The net investment in capital lease bears interest at 2.881%, repayable in blended annual principal and interest payments of \$9,521 and matures in 2032.

#### 6. LAND HELD FOR RESALE

	 2021	2020		
Kiel Industrial Park, Phase I	\$ 776,846	\$	776,846	

Land held for resale includes acquisition costs of the land and the improvements to prepare the land for sale or servicing. Related development costs incurred to provide infrastructure are reported as tangible capital assets under their respective function.

#### 7. INVESTMENTS

	2021		2020
Term deposit - Canadian Western Bank	\$ 2,010,184	\$	-
Pembina West Co-op member equity	25,000		37,453
Neerlandia Co-op member equity	4,326		4,334
Other	65		65
	\$ 2,039,575	\$	41,852

The term deposit is a guaranteed investment certificate held with Canadian Western Bank. It bears interest at a rate of 1.05% and matures on July 8, 2022. Included in the balance is \$10,184 of accrued interest at December 31, 2021.

# 8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2021	2020
Accounts payable and accrued liabilities	\$ 408,550	\$ 662,696
Due to related party (Note 19)	7,004	18,496
Payables to other governments	873,351	409,431
	\$ 1,288,905	\$ 1,090,623

### 9. EMPLOYEE BENEFIT OBLIGATIONS

	 2021	2020	
Retirement allowance	\$ 28,451	\$	13,298
Vacation	 104,084		84,700
	\$ 132,535	\$	97,998

Employees have either earned the benefits (and are vested) or are entitled to these benefits within the next budgetary year. The retirement allowance is comprised of a benefit to retiring employees who are over 55 years old with a minimum balance of 10 years of service. The vacation liability is comprised of vacation entitlement that employees are deferring to future years. The County does not provide post-employment benefits to employees.

#### **10. DEFERRED REVENUE**

Deferred revenues are unexpended federal and provincial transfers which are restricted to eligible projects, as approved under the funding agreements. These projects are scheduled for completion in 2022 - 2024.

				Contributions	
	2020	Contributions	Interest Earned	Recognized	2021
Canada Community-Building Fund					
(formerly Federal Gas Tax)	\$ 2,731,840	\$ -	\$ 19,866	\$ (198,057)	2,553,649
Municipal Sustainability Initiative	2,718,733	1,969,704	26,214	(1,430,467)	3,284,184
Alberta Municipal Water and					
Wastewater Program	-	450,000	1,484	(305,655)	145,829
STIP	5,441	292,054	-	(292,054)	5,441
Municipal Stimulus Program	47,034	700,449	1,284	(748,767)	-
Agricultural Services Board Program	-	307,907	-	(307,907)	-
PERC/DIRC	-	83,504	-	(83,504)	-
Other	14,480	144,632	-	(144,779)	14,333
	\$ 5,517,528	\$ 3,948,250	\$ 48,848	\$ (3,511,190)	\$6,003,436

Unexpended funds related to the deferred revenues are supported by temporary investments of 6,003,436 (2020 - 55,517,528) which are disclosed in the financial statements as subject to restricted uses as per Note 2.

#### 11. LONG-TERM DEBT

	2021	2020
Debenture- Town of Barrhead Pool	\$ 4,184,350	\$ 4,342,351

Principal and interest repayments are due as follows:

•	Principal		Interest			Total	
2022	\$ 162,	586	\$	119,388	\$	283,996	
2023	167,	303		114,671		283,997	
2024	172,	158		109,816		283,998	
2025	177,	154		104,820		283,999	
2026	182,	294		99,680		284,000	
Thereafter	3,322,	855		765,770	4	,088,625	
	\$4,184,	350	\$1	,314,145	\$5	,508,615	

Debenture debt is repayable to the Province of Alberta and bears interest at a rate of 2.881% per annum and matures in 2041. Debenture debt is issued on the credit and security of the County of Barrhead at large.

The County's total cash payments for the debenture principal in 2021 were \$158,001 (2020 - \$153,545). The County's total cash payments for the debenture interest in 2021 were \$123,973 (2020 - \$128,429).

#### 12. LANDFILL CLOSURE AND POST-CLOSURE LIABILITY

Alberta environmental law requires closure and post-closure care of landfill sites, which includes final covering and landscaping, pumping of ground water and leachates from the site, and ongoing environmental monitoring, site inspections and maintenance.

The estimated total liability is based on the sum of discounted future cash flows for closure and post-closure activities for 25 years after closure using a discount rate of 4% and assuming annual inflation of 2%.

The accrued liability portion is based on the cumulative capacity used at year end compared to the estimated total landfill capacity determined by the 2011 Closure and Post-Closure Assessment by Omni-McCann Consultants Ltd. The estimated total remaining capacity of the landfill site in 2011 is 235,300 cubic metres. The existing landfill is expected to reach capacity in approximately the year 2030.

The County has not designated assets for settling closure and post-closure liabilities.

#### 12. LANDFILL CLOSURE AND POST-CLOSURE LIABILITY, continued

	2021	2020
Estimated closure costs	\$ 315,260	\$ 315,260
Estimated post-closure costs	431,750	431,750
	\$ 747,010	\$ 747,010
Estimated capacity remaining	55%	59%
Portion of total liability remaining to be recognized	\$ 412,335	\$ 442,760
Estimated capacity used	45%	41%
Accrued liability portion	\$ 334,675	\$ 304,250
13. INVENTORY FOR CONSUMPTION		_
13. INVENTORY FOR CONSUMPTION		
	2021	2020
Gravel	\$ 1,065,440	\$ 1,398,198
Materials and supplies	561,885	522,618
	\$ 1,627,325	\$ 1,920,816

#### 14. ACCUMULATED SURPLUS

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets.

		2020
	2021	(Restated)
Unrestricted surplus	\$ 2,187,757	\$ 1,087,180
Restricted surplus		
Tax rate stabilization	1,709,019	1,545,386
Roads	2,852,080	2,679,841
Water & wastewater	1,991,070	1,879,119
Building replacement & renovations	1,638,010	1,523,010
Land & land improvements	1,204,675	1,139,346
General equipment replacement	3,394,748	3,956,860
	12,789,602	12,723,562
Equity in tangible capital assets	50,240,168	49,278,267
	\$ 65,217,527	\$ 63,089,009

#### **15. EQUITY IN TANGIBLE CAPITAL ASSETS**

		2020
	2021	(Restated)
Tangible capital assets (Schedule II)	\$91,460,023	\$88,753,812
Accumulated amortization (Schedule II)	(41,219,855)	(39,475,545)
	\$50,240,168	\$49,278,267

#### **16. DEBT LIMITS**

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/00 for the County be disclosed as follows:

		2020
	2021	(Restated)
Total debt limit	\$17,876,157	\$17,896,631
Total debt	\$ 4,184,350	4,342,351
Amount of debt limit unused	\$13,691,807	\$13,554,280
Service on debt limit	2,979,360	2,982,772
Service on debt	162,586	158,001
Amount of debt serving limit unused	\$ 2,816,774	\$ 2,824,771

The debt limit is calculated at 1.5 times revenue of the municipality (as defined in Alberta Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation alone does not represent the financial stability of the municipality. Rather, the financial statements must be interpreted as a whole.

#### 17. LOCAL AUTHORITIES PENSION PLAN

Employees of the County participate in the Local Authorities Pension Plan, which is covered by the Alberta Public Sector Pensions Plan Act. The Plan serves about 274,151 people and about 420 employers. It is financed by employer and employee contributions and by investment earnings of the LAPP fund.

Contributions for current service are recorded as expenditures in the years which they become due. The County is required to make current service contributions to the plan of 9.39% of pensionable earnings up the Canada Pension Plan's Yearly Maximum Pensionable Earnings and 13.84% for the excess.

Total contributions by the County to the LAPP in 2021 were \$250,523 (2020 - \$232,493). Total contributions by the employees of the County to the LAPP in 2021 were \$226,947 (2020 - \$206,611).

At December 31, 2020, LAPP disclosed an actuarial surplus of \$4.96 billion (2019 - \$7.91 billion).

#### **18. SALARY AND BENEFIT DISCLOSURE**

Disclosure of salaries and benefits for elected municipal officials, the chief administrative officer and designated officers as required by Alberta Regulation 313/2000 regulation is as follows:

			2	2021		2020
			Ben	efits &		
	Sa	ılary (1)	Allow	ance (2)	Total	Total
Councillors						
Division 1 - Douglas Drozd (Reeve)	\$	39,857	\$	4,283	\$ 44,140	\$ 43,300
Division 2 - Marvin Schatz (Deputy)		35,211		7,125	42,336	37,357
Division 3 - Ron Kleinfeldt		27,496		6,812	34,308	32,876
Division 4 - William Lane		31,197		4,846	36,043	33,908
Division 5 - Paul Properzi		6,368		975	7,343	-
Division 5 - Darrell Troock		23,697		5,174	28,871	34,038
Division 6 - Walter Preugschas		28,900		5,521	34,421	32,130
Division 7 - Jared Stoik		4,495		717	5,212	-
Division 7 - Dennis Nanninga		21,841		4,882	26,723	36,817
County Manager - Debbie Oyarzun		171,400		28,291	199,691	205,253

- 1) Salary includes regular base pay, bonuses, overtime, lump sum payments, gross honoraria and any other direct cash remuneration.
- 2) Benefits and allowances figures include employer's share of all employee benefits and contributions, or payments made on behalf of employees including pension, health care, dental coverage, group life insurance, accidental disability and dismemberment insurance, long term disability plans, Canada Pension Plan, employment insurance, and WCB.

#### 19. RELATED PARTY TRANSACTIONS

The County is a member of the Barrhead Regional Water Commission.

Transactions and balances by the Barrhead Regional Water Commission to the County are based on actual service utilization during the year. Amounts receivable from the Barrhead Regional Water Commission have arisen from the operational costs of the County to provide operational service to the Barrhead Regional Water Commission. In the current year, amounts receivable also include the Barrhead Regional Water Commission's share of capital costs for the SCADA monitoring system.

	 2021	 2020
Barrhead Regional Water Commission - service fees charged	\$ 126,337	\$ 113,856

At December 31, 2021, the County had a balance payable of \$7,004 (2020 - \$18,496) and a balance receivable of \$146,063 (2020 - \$10,605) to/from the Barrhead Regional Water Commission.

Included in Agreements Receivable is \$87,806 (2020 - \$94,437) for water pipeline payments receivable from Barrhead Regional Water Commission.

#### **20. SEGMENTED INFORMATION**

The County provides a range of services to its ratepayers and conducts its business through a number of reportable segments which facilitate management in the achievement of the County's long-term objectives and aid in resource allocation decisions and to assess operational performance. For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in Note 1. Certain segments, along with the services they provide are as follows:

#### a) Administration

Administration is responsible for the administration of the County as a whole. Administration includes assessment services, financial services, records management, and general administration.

#### b) Protective services

Protective services comprises policing, enforcement services, fire, disaster, and emergency management. The mandate of Protective Services is to maintain safe communities and to manage risk.

#### c) Transportation

Transportation provides and maintains a safe and reliable road network for the travelling public. Transportation is responsible for summer and winter road maintenance as well as bridge maintenance. The County's road construction program operates through the summer months.

#### 20. SEGMENTED INFORMATION, continued

#### d) Utilities and waste management

The County is responsible for environmental programs which includes water supply and distribution within the County of Barrhead as well as wastewater treatment and disposal activities. Waste management activities, including transfer stations and a regional landfill are also included in this segment.

#### e) Planning and development

Planning and development manages current and long-term planning, and subdivision development permits. This segment also supports economic development.

#### f) Agriculture services

Agriculture services is responsible for implementing and enforcing legislative requirements, promoting the agriculture industry, addressing agricultural concerns and the development and delivery of environment extension programming.

#### g) Recreation and culture

Recreation and culture provides recreational and cultural services that promote the health and well-being of its citizens, and activities related to parks maintenance and operation.

#### **21. COMMITMENTS**

The County has contractual liabilities that will result in liabilities in the future when the terms of the contracts are met. The estimated aggregate amount payable for the unexpired terms of these contractual obligations for the next three years are as follows:

	Capital		Service	Re	creation	
	•			_		Total
-	Projects	C	ontracts	Agi	eement *	Total
2022	\$2,085,200	\$	159,499	\$	326,625	\$ 2,571,324
2023	-		157,030		*	157,030
2024	-		168,933		*	168,933
Total at Dec 31, 2021	\$2,085,200	\$	485,462	\$	326,625	\$ 2,897,287
• •						
Total at Dec 31, 2020	\$1,996,362	\$	54,146	\$	323,683	\$ 2,374,191

#### 21. COMMITMENTS, continued

- \* The County is committed to provide an Annual Contribution to the Town of Barrhead towards the core operating costs of the aquatic centre, arena and curling rink until December 31, 2027. The Annual Contribution is based on a funding formula that is the greater of either \$312,679 or the sum calculated according to the formula:
  - a) in 2018, a sum equal to 0.03403% of the County's 2017 total taxable assessment;
  - b) in 2019, a sum equal to 0.03403% of the County's total taxable assessments for 2017 and 2018;
  - c) in each year from 2020 to 2027, a sum equal to 0.03403% of the average of the County's total taxable assessments for the three prior years.

The minimum Annual Contribution the County must make will never be less than \$312,679. If in any year, the sum calculated using the formula falls below \$312,679, the County will instead pay the minimum. The Annual Contribution is in addition to the County's debenture payments for the capital costs for construction of the aquatic centre as disclosed in Note 11.

The County's total taxable assessment is as follows:

2019 \$948,635,450

2020 \$964,471,680

2021 \$966,337,730

#### 22. CONTINGENCIES

The County is a member of the Genesis Reciprocal Insurance Exchange ("GENESIS"). Under the terms of the membership, the County could become liable for its proportionate share of any claim losses in excess of the funds held by GENESIS. Any liability incurred would be accounted for as a current transaction in the years the losses are determined.

#### 23. FINANCIAL INSTRUMENTS

The County's financial instruments consist of cash and temporary investments, receivables, investments, accounts payable and accrued liabilities, deposit liabilities, requisition over-levy and long-term debt. It is management's opinion that the County is not exposed to significant interest or currency risks arising from these financial instruments.

The County is subject to credit risk with respect to taxes and grants in place of taxes receivables and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the County provides services may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of taxpayers and customers minimizes the credit risk.

Unless otherwise noted, the carrying value of the financial instrument approximates fair value.

#### 24. BUDGET DATA

The budget data presented in these financial statements is based upon the 2021 operating and capital budgets approved by Council. The chart below reconciles the approved budgets to the budget figures reported in these financial statements.

Revenue	
Operating budget	\$16,842,784
Capital budget	10,299,418
Less:	
Requisitions	(2,653,019)
Allocation for in-house equipment rental	(816,832)
Transfer from other funds:	
Operating budget	(1,331,584)
Capital budget	(5,099,141)
Proceeds on the sale of tangible capital assets	(1,026,025)
Total revenue	16,215,601
Expenditures	
Operating budget	16,842,784
Capital budget	10,299,418
Add: Amortization expense	3,222,394
Less:	
Requisitions	(2,653,019)
Allocation for in-house equipment rental	(816,832)
Transfer from other funds:	
Operating budget	(2,560,439)
Capital budget	(10,299,418)
Debt principal payments	(158,001)
Total expenses	13,876,887
Excess of revenues over expenses	\$ 2,338,714

The budget information was approved by Council on April 20, 2021 and has not been audited.

#### 25. PRIOR PERIOD ADJUSTMENT

In 2012, the Manola water pipelines were leased to the Barrhead Regional Water commission for a period of twenty (20) years for an annual payment of \$9,521. On completion of the lease term and payment of purchase price of \$1, ownership of the lines is transferred to Barrhead Regional Water Commission. In accordance with Public Sector Accounting Standards, the transaction is to be recorded as a sale with the future lease payments set up as a receivable. The prior period financial statements have been adjusted to reflect the disposition of the waterline and lease receivable. The following adjustments were made to restate the 2020 financial statements presented as comparatives:

Tangible capital assets, net book value 49,783,613 (505,346) 49,278	nounts cated in financial ements ented as paratives
	369,096
	,278,267
Tangible capital assets, cost 90,016,388 (1,262,576) 88,753	3,753,812
Tangible capital assets, accumulated amortization 40,232,775 (757,230) 39,475	,475,545
Accumulated surplus, beginning of year 63,416,799 (440,487) 62,976	2,976,312
Accumulated surplus, end of year 63,499,916 (410,907) 63,089	3,089,009
Equity in tangible capital assets 49,783,613 (505,346) 49,278	,278,267
Revenue 11,937,515 (6,428) 11,931	,931,087
Amortization of tangible capital assets 3,222,394 (36,008) 3,186	3,186,386
Excess of revenue over expenses 83,117 29,580 112	112,697

#### **26. APPROVAL OF FINANCIAL STATEMENTS**

Council and Management have approved these financial statements.

MUNICIPAL	_ FINANCIAL INFORMATION RETURN	I
For th	ne Year Ending December 31, 2021	
Municipality Name	Occupation of Decimber and No. 44	
Municipality Name:	County of Barrhead No. 11	
CERTIFICATION		
The information contained in this to the best of my knowledge.	Financial Information Return is presente	ed fairly
	Debbie Oyarzun	April 5, 202
	Print Name	Date

Classification: Protected A

FINANCIAL POSITION Schedule 9A

		Total
Assets	0010	I
Cash and Temporary Investments	0020	19,497,416
Taxes and Grants in Place of Taxes Receivable	0030	
. Current	0040	1,074,302
Arrears	0050	594,419
. Allowance	0060	-600,000
Receivable From Other Governments	0070	990,186
Loans Receivable	0800	115,250
Trade and Other Receivables	0090	726,284
Debt Charges Recoverable	0095	
Inventories Held for Resale	0130	
. Land	0140	776,846
. Other	0150	
Long Term Investments	0170	
. Federal Government	0180	
. Provincial Government	0190	
. Local Governments	0200	
. Other	0210	2,039,575
Other Current Assets	0230	1,988
Other Long Term Assets	0240	
	0250	
Total Financial Assets	0260	25,216,266
Liabilities	0270	
Temporary Loans Payable	0280	
Payable To Other Governments	0290	873,351
Accounts Payable & Accrued Liabilities	0300	548,089
Deposit Liabilities	0310	85,637
Deferred Revenue	0340	6,003,436
Long Term Debt	0350	4,184,350
Other Current Liabilities	0360	, - ,
Asset Retirement Obligations	0365	
Other Long Term Liabilities	0370	334,675
	0380	
Total Liabilities	0390	12,029,538
Net Financial Assets (Net Debt)	0395	13,186,728
not i manoral Abbets (tet Bebly	0000	10,100,720
Non Financial Assets		
Tangible Capital Assets	0400	50,240,168
Inventory for Consumption	0410	1,627,325
Prepaid Expenses	0420	163,306
Other	0430	
Total Non-Financial Assets	0440	52,030,799
Accumulated Surplus	0450	65,217,527

#### CHANGE IN OPERATING ACCUMULATED SURPLUS

#### Schedule 9B

		Unrestricted	Restricted	Equity in TCA	Total
		1	2	3	4
Accumulated Operating Surplus - Beginning of Year	0500	1,087,180	12,723,562	49,278,267	63,089,009
Net Revenue (Expense)	0505	2,128,518			2,128,518
Not Novolido (Expolido)	0000	2,120,010			2,120,010
Funds Designated For Future Use	0511	-1,999,408	1,999,408		
Restricted Funds - Used for Operations	0512	176,876	-176,876		
Restricted Funds - Used for TCA	0513		-1,756,492	1,756,492	
Current Year Funds Used for TCA	0514	-3,450,909		3,450,909	
Donated and Contributed TCA	0516	-45,337		45,337	
Disposals of TCA	0517	1,186,261		-1,186,261	
Annual Amortization Expense	0518	3,104,576		-3,104,576	
Long Term Debt - Issued	0519				
Long Term Debt - Repaid	0521				
Capital Debt - Used for TCA	0522				
	0523				
Other Adjustments	0524				
Accumulated Operating Surplus - End of Year	0525	2,187,757	12,789,602	50,240,168	65,217,527

	Revenue 1	Expense 2
Total General	0700 8,791,533	2
Function	0710	1150
General Government	0720	1160
Council and Other Legislative	0730 23,833	1170 294,056
General Administration	0740 596,815	1180 928,248
Other General Government	0750	1190
Protective Services	0760	1200
Police	0770	1210 185,221
Fire	0780 135,767	1220 617,379
Disaster and Emergency Measures	0790	1230 13,451
Ambulance and First Aid	0800	1240 6,288
Bylaws Enforcement	0810 2,860	1250 58,117
Other Protective Services	0820 5,195	1260 45,270
Transportation	0830	1270
Common and Equipment Pool	0840	1280
Roads, Streets, Walks, Lighting	0850 2,776,097	1290 7,262,917
Airport	0860 26,042	1300 54,939
Public Transit	0870	1310
Storm Sewers and Drainage	0880	1320
Other Transportation	0890	1330
Environmental Use and Protection	0900	1340
Water Supply and Distribution	0910 457,942	1350 409,946
Wastewater Treatment and Disposal	0920 479,425	1360 59,438
Waste Management	0930	1370 289,904
Other Environmental Use and Protection	0940	1380
Public Health and Welfare	0950	1390
Family and Community Support	0960	1400 61,000
Day Care	0970	1410
Cemeteries and Crematoriums	0980	1420
Other Public Health and Welfare	0990	1430
Planning and Development	1000	1440
Land Use Planning, Zoning and Development	1010 66,347	1450 237,243
Economic/Agricultural Development	1020 372,307	1460 593,117
Subdivision Land and Development	1030	1470 26,520
Public Housing Operations	1040	1480
Land, Housing and Building Rentals	1050 16,230	1490
Other Planning and Development	1060	1500
Recreation and Culture	1070	1510
Recreation Boards	1080	1520
Parks and Recreation	1090 14,172	1530 472,989
Culture: Libraries, Museums, Halls	1100 137,330	1540 157,334
Convention Centres	1110	1550
Other Recreation and Culture	1120	1560
Other Utilities	1125	1565
Gas	1126	1566
Electric	1127	1567
Liectric	1121	1307
Other	1130	1570
Total Revenue/Expense	1140 13,901,895	1580 11,773,377
Net Revenue/Expense		1590 2,128,518

		Total
Revenues	1700	'
Taxation and Grants in Place	1710	
. Property (net municipal, excluding requisitions)	1720	8,791,533
Business	1730	
. Business Revitalization Zone	1740	
. Special	1750	96,077
. Well Drilling	1760	
. Local Improvement	1770	21,885
Sales To Other Governments	1790	90,884
Sales and User Charges	1800	734,969
Penalties and Costs on Taxes	1810	325,645
Licenses and Permits	1820	20,650
Fines	1830	3,081
Franchise and Concession Contracts	1840	
Returns on Investments (incl. Portfolio Investments)	1850	151,593
Rentals	1860	77,542
Insurance Proceeds	1870	23,337
Net Gain on Sale of Tangible Capital Assets	1880	
Contributed and Donated Assets	1885	22,000
Federal Government Unconditional Transfers	1890	
Federal Government Conditional Transfers	1900	220,107
Provincial Government Unconditional Transfers	1910	
Provincial Government Conditional Transfers	1920	3,225,116
Local Government Transfers	1930	37,300
Transfers From Local Boards and Agencies	1940	
Developer Agreements	1960	
Offsite Levies	1962	
Other Revenues	1970	60,176
Total Revenue	1980	13,901,895
Expenses	1990	
Salaries, Wages, and Benefits	2000	3,645,066
Contracted and General Services	2010	1,806,644
Purchases from Other Governments	2020	359,359
Materials, Goods, Supplies, and Utilities	2030	1,693,357
Provision For Allowances	2040	-309,575
Transfers to Other Governments	2050	1,049,105
Transfers to Local Boards and Agencies	2060	149,744
Transfers to Individuals and Organizations	2070	33,513
Bank Charges and Short Term Interest	2080	788
Interest on Operating Long Term Debt	2090	123,773
Interest on Capital Long Term Debt	2100	
Accretion of Asset Retirement Obligations	2105	
Amortization of Tangible Capital Assets	2110	3,104,576
Net Loss on Sale of Tangible Capital Assets	2125	112,911
Write Down of Tangible Capital Assets	2127	
Other Expenditures	2130	4,116
Total Expenses	2140	11,773,377
Net Revenue (Expense)	2150	2,128,518

Accumulated remeasurement gains (losses) at beginning of the year	2171
Gains	2172
Losses	2174
Amounts reclassified to Statement of Operations	2176
Net Remeasurement gains (losses) for the year	2178
Accumulated remeasurement gains (losses) at end of year	2180

		Revenue		Expenses	
		Sales and User Charges	Provincial Capital Transfers	Annual Amortization Expense	Capital Long Term Debt Interest Expense
		1	2	3	4
General Government 2	2200				
Council and Other Legislative	2210				
General Administration	2220	13,218		39,295	
Other General Government	2230				
Protective Services 2	2240	-	-		
Police	2250				
Fire	2260	100,138		105,383	
Disaster and Emergency Measures	2270			1,620	
Ambulance and First Aid	2280				
Bylaws Enforcement	2290				
Other Protective Services	2300				
ransportation 2	2310	-			
Common and Equipment Pool	2320				
• •	2330	251,495	1,435,408	2,824,641	
, , , , , , ,	2340		1,100,100	13,609	
·	2350			. 5,555	
	2360				
3	2370				
•	2380				
	2390	248,960		41,690	
117	2400	82,595	305,655	25,993	
•	2410	62,595	303,033	·	
3				20,112	
	2420				
	2430				
	2440				
,	2450				
	2460				
	2470				
9	2480		Т		
5, 5	2490			1,927	
·	2500	24,391		27,245	
•	2510				
	2520				
	2530				
·	2540				
Recreation and Culture 2	2550				
	2560				
Parks and Recreation	2570	14,172		3,061	
Culture: Libraries, Museums, Halls	2580				
Convention Centres	2590				
Other Recreation and Culture	2600				
Other Utilities 2	2605				
Gas	2606				
Electric	2607				
Other	2610				
Total		724 000 00	1 741 062 00	2 104 576 00	
Total 2	2620	734,969.00	1,741,063.00	3,104,576.00	

		Tangible Capital Assets		Capital Long Term Debt		
		Purchased	Donated or Contributed	Principal Additions	Principal Reductions	
		1	2	3	4	
General Government	2700					
Council and Other Legislative	2710					
General Administration	2720					
Other General Government	2730					
Protective Services	2740	-	-			
Police	2750					
Fire	2760	289,112				
Disaster and Emergency Measures	2770					
Ambulance and First Aid	2780					
Bylaws Enforcement	2790					
Other Protective Services	2800					
Transportation	2810					
	2820					
Roads, Streets, Walks, Lighting	2830	4,335,674	22,000			
	2840					
Public Transit	2850					
Storm Sewers and Drainage	2860					
G Committee of the comm	2870					
·	2880					
Water Supply and Distribution	2890	159,873				
11.7	2900	396,830				
·	2910	555,555				
	2920					
	2930					
	2940					
, , , , , ,	2950					
·	2960					
	2970					
	2980					
	2990					
3, 3 3 1 1 1	3000	49,250				
,	3010	10,200				
	3020					
3 1	3030					
, 3	3040					
·	3050					
	3060					
	3070					
	3080					
•	3090	+				
	3100					
	3105					
	3105		I			
	3100					
LIGHTO	3107					
Other	3110	I	T			
Outor	3110					
Total :	3120	5,230,739.00	22,000.00			
i Vial	0120	3,230,738.00	۷۷,000.00			

		Balance at Beginning of Year 1	Additions 2	Reductions 3	Balance at End of Year 4
Tangible Capital Assets - Cost					
Engineered Structures	3200				
Roadway Systems	3201	66,425,279	2,101,421	132,370	68,394,330
Light Rail Transit Systems	3202				
Water Systems	3203	2,387,660		103,334	2,284,326
Wastewater Systems	3204	1,175,396			1,175,396
Storm Systems	3205				
Fibre Optics	3206				
Electricity Systems	3207				
Gas Distribution Systems	3208				
Total Engineered Structures	3210	69,988,335	2,101,421	235,704	71,854,052
Construction In Progress	3219	168,025	146,398		314,423
Buildings	3220	2,061,311	28,337		2,089,648
Machinery and Equipment	3230	9,768,815	2,277,943	2,164,690	9,882,068
Land	3240	1,986,348	328,503	483	2,314,368
Land Improvements	3245	1,224,615			1,224,615
Vehicles	3250	3,556,363	370,137	145,651	3,780,849
Total Capital Property Cost	3260	88,753,812.00	5,252,739.00	2,546,528.00	91,460,023.00
Accumulated Amortization					
Engineered Structures	3270				
Roadway Systems	3271	30,276,643	2,046,192	83,229	32,239,606
Light Rail Transit Systems	3272				
Water Systems	3273	695,558	39,479	39,896	695,141
Wastewater Systems	3274	390,544	17,373		407,917
Storm Systems	3275				
Fibre Optics	3276				
Electricity Systems	3277				
Gas Distribution Systems	3278				
Engineered Structures	3280	31,362,745	2,103,044	123,125	33,342,664
Buildings	3290	903,964	45,104		949,068
Machinery and Equipment	3300	4,336,452	713,461	1,101,990	3,947,923
Land	3310				
Land Improvements	3315	898,445	34,549		932,994
Vehicles	3320	1,973,939	208,418	135,151	2,047,206
Total Accumulated Amortization	3330	39,475,545.00	3,104,576.00	1,360,266.00	41,219,855.00
Net Book Value of Capital Property	3340	49,278,267			50,240,168
Capital Long Term Debt (Net)	3350				
Equity in Tangible Capital Assets	3400	49,278,267.00			50,240,168.00

		Operating Purposes	Capital Purposes 2	<b>Total</b> 3
Long Term Debt Support	3405			
Supported by General Tax Levies	3410	4,184,350		4,184,350
Supported by Special Levies	3420			
Supported by Utility Rates	3430			
Other	3440			
Total Long Term Debt Principal Balance	3450	4,184,350.00		4,184,350.00

#### LONG TERM DEBT SOURCES

#### Schedule 9I

		Operating Purposes	Capital Purposes	Total
All 1 0 3 1 5	٦٠٥٥	1	2	3
Alberta Capital Finance Authority	3500	4,184,350		4,184,350
Canada Mortgage and Housing Corporation	3520			
Mortgage Borrowing	3600			
Other	3610			
		•		
Total Long Term Debt Principal Balance	3620	4,184,350.00		4,184,350.00

FUTURE LONG TERM DEBT REPAYMENTS				Schedule 9J
		Operating	Capital	
		Purposes	Purposes	Total
	_	1	2	3
Principal Repayments by Year	3700			
Current + 1	3710	162,586		162,586
Current + 2	3720	167,303		167,303
Current + 3	3730	172,158		172,158
Current + 4	3740	177,154		177,154
Current + 5	3750	182,294		182,294
Thereafter	3760	3,322,855		3,322,855
Total Principal	3770	4,184,350.00		4,184,350.00
Interest by Year	3780			
Current + 1	3790	119,388		119,388
Current + 2	3800	114,671		114,671
Current + 3	3810	109,816		109,816
Current + 4	3820	104,820		104,820
Current + 5	3830	99,680		99,680
Thereafter	3840	765,770		765,770
Total Interest	3850	1,314,145.00		1,314,145.00

		Property Taxes	Grants - in Place	Total
		1	2	3
Municipal Property Taxes	3900			
Residential Land and Improvements				
Total	3910	4,275,978	1,288	4,277,266
Non-Residential	3920	•	•	•
Land and Improvements (Excluding M & E)	3935	718,498	1,877	720,375
Machinery and Equipment	3950	628,272		628,272
Linear Property	3960	2,149,835		2,149,835
Small Business Tax	3965			
Farm Land	3980	1,002,082	11,575	1,013,657
Adjustments to Property Taxes	3990	2,128		2,128
Total Municipal Property Taxes and Grants In Place	4000	8,776,793	14,740	8,791,533
Provincial and Seniors Foundation Requisitions			4010	
Education				
Residential/Farm Land			4031	1,963,850
Non-Residential			4035	637,075
Seniors Lodges			4090	39,624
Designated Industrial Property			4099	12,469
Other			4100	
Adjustments to Requisition Transfers			4110	
Total Requisition Transfers			4120	2,653,018

#### **GRANTS IN PLACE OF TAXES**

#### Schedule 9L

		Property Taxes	Business Taxes 2	Other Taxes 3	Total 4
Federal Government	4200	1,032			1,032
Provincial Government	4210	13,708			13,708
Local Government	4220				
Other	4230				
Total	4240	14,740			14,740

DEBT LIMIT Schedule 9AA

Debt Limit	5700	17,741,795
Total Debt	5710	4,184,350
Debt Service Limit	5720	2,956,966
Total Debt Service Costs	5730	166,586

Enter prior year Line 3450 Column 2 balance here:

Enter prior year Line 3450 Column 2 balance here:	
GRANT AND DEFERRED GRANT REVENUE SCHEDULE	Schedule 9P
Cash and Temporary Investments	8820 19,497,416
Restricted Cash by Grant	
Municipal Sustainability Initiative Capital	8825 3,284,184
Municipal Sustainability Initiative Operating	8826
Federal Gas Tax Fund	8827 2,553,649
Alberta Community Partnership- Intermunicipal Collaboration	8828
Alberta Community Partnership- Municipal Restructuring	8829
Alberta Community Partnership- Mediation and Cooperative Processes	8830
Alberta Community Partnership- Municipal Internship	8831 14,333
Alberta Community Partnership- Local Land Use Planning	8832
Alberta Community Partnership- Strategic Initiative	8833
Alberta Community Partnership- Regional Collaboration Program	8834
Other Grants	8835 151,270
Total Restricted Cash	8865 6,003,436
Unrestricted Cash	8870 13,493,980
Accounts Receivable - Grants	8872
Deferred Revenue	<b>6,003,436</b>
Deferred Revenue by Grant	
Municipal Sustainability Initiative Capital	8880 3,284,184
Municipal Sustainability Initiative Operating	8881
Federal Gas Tax Fund	8882 2,553,649
Alberta Community Partnership- Intermunicipal Collaboration	8883
Alberta Community Partnership- Municipal Restructuring	8884
Alberta Community Partnership- Mediation and Cooperative Processes	8885
Alberta Community Partnership- Municipal Internship	8886 14,333
Alberta Community Partnership- Local Land Use Planning	8887
Alberta Community Partnership- Strategic Initiative	8888
Alberta Community Partnership- Regional Collaboration Program	8889
Other Grants	8890 151,270
Total Deferred Revenue by Grant	8898 6,003,436
Other Deferred Revenue	8899



### JOSEPH S. GREILACH PROFESSIONAL CORPORATION CHARTERED PROFESSIONAL ACCOUNTANT

Joseph S. Greilach, CPA, CA Bradley G. Lussier, CPA, Associate Jeffery T. Toivonen, CPA, CA, Associate Blake D.Rogerson, CPA, CA, Associate

April 5, 2022

Mrs. Debbie Oyarzun, County Manager County of Barrhead No. 11 5306-49 Street Barrhead, AB T7N 1N5

Attention: Mrs. Debbie Oyarzun, County Manager

#### Dear Debbie:

The audit of the 2021 financial records for the County of Barrhead No. 11 has now been completed and we have prepared a summary of our risk assessment, procedures performed to address each risk, discussion of materiality, summary of unadjusted differences, debt limits, and management discussion points.

#### Risk assessment:

The following financial statement areas and transaction streams have been identified as significant areas of the financial statements:

#### **Property tax:**

<u>Audit risk:</u> Property taxes are calculated and levied incorrectly resulting in property tax revenue being over or understated.

<u>Procedures completed:</u> Mill rates as stated in the bylaw are utilized to recalculate expected property tax revenue for the year utilizing the assessment summary provided by the County's assessor. This is compared to the property tax revenue recorded in the year and any significant differences are investigated.

<u>Audit risk:</u> Property taxes receivable at year-end are not collectible.

<u>Procedures completed:</u> An aging of property taxes receivable at year-end is reviewed and compared on a year over year basis. Any variances in aging composition are investigated. Assessment values for properties with multiple years of outstanding property taxes are reviewed to ensure that the recovery amount from the property exceeds the property taxes owing. This procedure is also utilized to determine whether an allowance for uncollectible property taxes receivable is required. Additionally, allowances are discussed with management.

Conclusion: Property taxes are fairly stated; no material misstatements identified.

#### Payroll:

<u>Audit risk:</u> Payroll transactions recorded in the year do not relate to actual employees. This would result in overstated payroll expense and misappropriation of County funds.

<u>Procedures completed:</u> Payroll testing is done on a random sample of employees. The testing includes agreeing the wage rate to a contract or grid level to ensure the pay rate is accurate. The net wage is recalculated based on time sheets. Any discrepancies are investigated. Additionally, wages are reconciled to T4 filings for the year.

<u>Audit risk:</u> Payroll expense does not include all payroll transactions in the year. This would result in understated payroll expense.

<u>Procedures completed:</u> A detailed analytic for payroll is prepared. Payroll for one randomly selected period in the year is utilized to establish an average payroll per employee for that period. This is utilized to establish an expected payroll expense for each of the remaining periods, which is then compared to actual payroll expense for each period. Variances between expected payroll and actual payroll are investigated.

Conclusion: Payroll is fairly stated; no material misstatements identified.

#### Tangible capital assets (TCA):

<u>Audit risk:</u> Understatement of TCA due to transactions being expensed rather than capitalized. <u>Procedures completed:</u> A review of all transactions recorded in the general ledger for the year was performed. All transactions over a specific materiality were investigated. Any irregular transactions and unusual journal entries were also investigated.

<u>Audit risk:</u> Overstatement of TCA due to assets being recorded that do not physically exist. <u>Procedures completed:</u> Asset additions and disposals are tracked in a continuity schedule. This schedule was audited and all significant additions and disposals were vouched to supporting invoices.

<u>Audit risk:</u> Asset being recorded at the incorrect cost and amortization not being recorded correctly in the year.

<u>Procedures completed:</u> The TCA continuity schedule was vouched to supporting invoices and audited for mathematical accuracy. Depreciation expense is re-calculated for each asset class to ensure depreciation is being calculated in accordance with County policy.

Conclusion: Tangible capital assets are fairly stated; no material misstatements identified.

#### **Taxes and other accounts receivable:**

Audit risk: Accounts receivable at year-end are not collectible.

<u>Procedures completed:</u> Accounts receivable aging analysis is performed to compare aging of accounts receivable year over year. Any material variances in aging composition are investigated. Additionally, allowances for doubtful accounts are reviewed in comparison to accounts receivable balances and aging. Allowances are also discussed with management.

Audit risk: Accounts receivable recorded do not exist.

<u>Procedures completed:</u> Material accounts receivable are vouched to invoices. Grants receivable are confirmed with grant provider.

Audit risk: Accounts receivable that exist at year-end are not recorded

<u>Procedures completed</u>: Year over year variance analysis is performed. Any material variances identified are discussed with management. Testing of cash receipts received after year-end is completed. Material cash receipts received after year-end are agreed to supporting invoices to ensure the revenue has been recorded in the correct period.

<u>Conclusion:</u> Accounts receivable are fairly stated; no material misstatements identified.

#### **Inventory:**

<u>Audit risk:</u> Inventory recorded at year-end does not exist or is not accurate.

<u>Procedures completed:</u> Gravel stockpiles were physically inspected and quantities were estimated. These estimated quantities were compared to year-end inventory records and any material variances were investigated. Inventory count testing was also completed on public works supplies and any variances identified were investigated. In addition, gravel haul tickets are tested to ensure the gravel sales and usage are properly recorded.

Conclusion: Inventory is fairly stated; no material misstatements identified.

#### **Accounts payable:**

<u>Audit risk:</u> Liabilities for accounts payable at year-end do not exist.

<u>Procedures completed:</u> Material accounts payable are vouched to invoices. An aged accounts payable analysis is completed to identify any significant variances from prior years and variances are investigated.

<u>Audit risk:</u> Accounts payable that exist at year-end are not recorded.

<u>Procedures completed:</u> Year over year variance analysis is performed. Any material variances identified are discussed with management. Invoices paid after year-end are tested to ensure the transaction was recorded in the correct period. Unpaid invoices at the time of audit field work are also tested to ensure they are recorded in the correct period.

**Conclusion:** Accounts payable are fairly stated; no material misstatements identified.

#### **Deferred revenue and grant revenue:**

<u>Audit risk:</u> Grant funding has been utilized for purposes other than those outlined in the grant funding agreement.

<u>Procedures completed:</u> Grant funding recognized as revenue in the year is compared to eligible expenses incurred in the year. Grant funding agreements are reviewed to ensure compliance.

<u>Audit risk:</u> Deferred revenue is understated resulting in grant revenue being recognized in excess of eligible grant expenditures.

<u>Procedures completed:</u> Deferred revenue continuities are reviewed and application of funding to specific expenditures or projects are agreed to invoices.

<u>Audit risk:</u> Grant revenue is understated due to grant funding not being recorded in the year. <u>Procedures completed:</u> All material grant funding received in the year is agreed to third party confirmations received from the grant provider. Grant funding receivable at year-end is confirmed with the third-party grant provider to ensure grants receivable for the year are recorded in the correct fiscal period.

**Conclusion:** Grant revenues are fairly stated; no material misstatements identified.

#### **Use of estimates:**

<u>Audit risk:</u> Account balances that require judgment or estimates are unreasonable or inaccurate. These accounts include amortization, allowance for doubtful accounts, and the landfill closure and post-closure liability.

<u>Procedures completed:</u> Year over year variance analysis is performed and any material variances are discussed with management. Calculations are reviewed for accuracy and reasonability. Doubtful accounts are discussed with management. Cash receipts subsequent to year-end are reviewed to ensure allowed for accounts receivable are not subsequently received. A third party report is utilized for the landfill capacity and useful life and the accrued costs are reviewed for reasonability.

**Conclusion:** Estimates are reasonable.

#### **Determination of materiality:**

Materiality calculation guidelines are provided in Canadian Auditing Standards CAS 320. CAS 320 states "determining materiality involves the exercise of professional judgement. A percentage is often applied to a chosen benchmark as a starting point in determining materiality."

Total revenue, net of property tax requisitions, capital revenue and reserve transfers, provides the municipality the ability to continue operations and fund projects. As such, this is likely the most relevant metric to the users of the financial statements and has been determined to be the most appropriate benchmark for applying the materiality calculation.

For the period ending December 31, 2021, this metric was calculated at \$11,917,438. Based on the application of a 3% materiality threshold to the benchmark, **materiality of \$357,000** was used throughout the audit engagement.

In order to prevent the aggregate of potential unidentified misstatements from exceeding materiality, a lower level of materiality, known as performance materiality, is established. Performance materiality is established based on professional judgement and takes various quantitative and qualitative factors into account. Examples of qualitative factors that influence the determination of performance materiality are qualifications and financial expertise of management, staffing changes and systems changes in the reporting period.

Performance materiality is established as a guideline for testing completed throughout the audit and is reduced in various areas as risk and other qualitative factors dictate.

#### **Summary of unadjusted differences:**

For the year ended December 31, 2021, one non-trivial misstatement was identified and not corrected. The misstatement relates to an overstatement of grant revenue in the amount of \$92,000. This misstatement does not cause the financial statements for the year ended December 31, 2021 to be materially misstated and is due to the timing of the receipt of the H2C Agricultural Service Board grant funding. This misstatement effectively corrects the prior period misstatement for the same amount since the 2020 grant funding was not accrued in the year ended December 31, 2020.

In addition to the above misstatement, there was one other misstatement relating to the debit balances in accounts payable. The total debit balances in accounts payable were approximately \$16,000. This balance was not corrected and results in an understatement of accounts payable and accounts receivable. This misstatement does not cause the financial statements as a whole to be materially misstated.

#### **Debt limits:**

The Municipal Government Act limits the total debt that a municipality can have to a maximum of 1.5 times revenue of the County. Additionally, the debt service limit is limited to a maximum of 25% of such revenue. Incurring debt beyond such limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. These calculations taken alone do not represent the financial stability of the municipality.

For the year ended December 31, 2021, the County's debt and debt servicing limits are:

Total debt limit Total debt	\$17,876,157 (4,184,350)
Amount of debt limit unused	\$13,691,807
Debt servicing limit	\$2,979,360
Debt servicing	(162,586)
Amount of debt servicing unused	\$2,816,774

#### **Management discussion points:**

During the course of our audit, we did not identify any significant control weaknesses. The recommendations from the 2020 audit were implemented and the controls in place are operating effectively, as intended.

I would like to thank you and your staff for the assistance we received in completing the 2021 audit. Please thank Tamara and all of your office staff on my behalf. If you have any questions regarding the foregoing, please contact my office.

Yours truly,

Joseph S. Greilach, CPA, CA Joseph S. Greilach Professional Corporation Chartered Professional Accountants

cc: Doug Drozd, Reeve County of Barrhead No. 11 5306-49 Street Barrhead, AB T7N 1N5



TO: COUNCIL

RE: 2022-2026 STRATEGIC PLAN

#### **ISSUE:**

A revised Strategic Plan for 2022-2026 is attached and requires Council approval before Administration can implement the plan.

#### **BACKGROUND:**

- Council has had the opportunity to:
  - Review the 2018-2021 Strategic Plan Report Card which provides a summary of what has been accomplished over the 4-year period and what is remaining.
  - Project Priorities Workshop for 2022
  - Budget Workshops discussing capital and operating budgets
  - Review draft 2022 Budget Survey data
  - Participate in SWOT analysis focusing on Economic Development and an overall SWOT to identify Core Businesses
  - Participate in Strategic Planning
     sessions to review and revise as
     needed the County Vision, Mission, Values, Strategic Pillars, Goals and Strategies.



#### **ANALYSIS:**

- As one of the primary functions of Council is to set the direction of the County, Council approval of the Strategic Plan is required.
- A Strategic Plan should not be static. In order to be effective in supporting decision-making the Strategic Plan should be directly linked to operating and capital budgets, policy, and legislation.
  - Regular review, updating and reporting will be required to ensure all components remain aligned.
- Comparison to the 2018-2021:
  - Vision remained the same "To foster a strong, healthy, and proud rural community."

 Mission remained the same – "Provide good governance and sustainable services to enhance our municipality.

Values remained the same – Service Excellence

Fiscally Responsible, Accountable

Integrity

Collaborative

Innovative, Open to Change

- Timeframe of the Strategic Plan was increased to 5 years to extend beyond the 1<sup>st</sup> year of the next election (2022-2026). Although the Plan timeframe is 5 years, the Plan will be reviewed and prioritized annually to allow Council to remain responsive to any opportunities or challenges that may be presented.
- o 4 Pillars were revised to focus on priorities for the 2022-2026 timeframe
  - 1. Economic Growth & Diversity
  - 2. Municipal Infrastructure & Services
  - 3. Rural Lifestyle
  - 4. Governance & Leadership
- Details of the Outcomes, Goals and Strategies are attached with proposed changes highlighted in red.
- Following approval of the Strategic Plan, Administration will incorporate the content into an "At-a-Glance" document for easy reference and make it publicly available.

#### **RECOMMENDATION:**

Recommend that Council approve the 2022-2026 Strategic Plan as presented.

### 2022-2026 STRATEGIC PLAN

PILLARS	ECONOMIC GROWTH & DIVERSITY	MUNICIPAL INFRASTRUCTURE & SERVICES	RURAL LIFESTYLE	GOVERNANCE & LEADERSHIP
OUTCOMES	COUNTY INCREASES ITS TAX BASE	COUNTY HAS THE NECESSARY TOOLS & INFORMATION TO DELIVER PROGRAMS AND SERVICES EFFICIENTLY	COUNTY MAINTAINS ITS RURAL CHARACTER AND IS RECOGNIZED AS A DESIRABLE LOCATION TO INVEST, WORK, LIVE AND PLAY	COUNCIL IS TRANSPARENT & ACCOUNTABLE
Goal 1	County attracts & encourages investment.	Infrastructure & services balance County capacity with ratepayers needs	County has an inventory of natural and community assets	County improves risk management
Strategy 1	Market Kiel Industrial Park to increase non-residential tax base	Develop an Asset Management Plan to support capital planning of County infrastructure (roads, water, wastewater systems, lagoons)	Develop a Parks & Open Space Master Plan	Develop and implement a Records and Information Management System
Strategy 2	Complete utility service enhancements including development of engineering standards for Kiel Industrial Park	Conduct a service level review	Develop a Community Hall Strategy and inventory of historic features	Develop an Enterprise Risk Management Strategy to support decision-making
Strategy 3	Manage growth while reducing barriers to development with review of LUB and policies	Investigate strategies for enhanced infrastructure to support growth		Create, review & update County policies
Goal 2	County is positioned to leverage opportunities to meet or exceed CRTC standards for broadband across the County	County has secured a gravel supply for the next 100 years	County promotes & celebrates success/achievements	County demonstrates open & accountable government
Strategy 1	Develop a Broadband Policy to guide County's role in improving broadband in the community.	Responsible management & extraction of County's gravel resources	Create and maintain partnerships that focus on the promotion of tourism	Council has the tools and information necessary to make informed decisions which are shared publicly.
Strategy 2	Develop a Broadband Strategy to address priorities, costing and partnerships.	Explore opportunities to expand County gravel supply	Develop a corporate communications plan	

Strategy 3	Investigate funding opportunities and partnerships to support implementation of Broadband Strategy		
Goal 3	County supports innovation in agriculture	Rural character and community safety is preserved by providing protective & enforcement services	County demonstrates leadership
Strategy 1	Identify and promote Encourage the diversification of agriculture and value-added opportunities	Enhance enforcement of bylaws by expanding CPO program	Engage ICF neighbors to explore opportunities for efficient service delivery & cost sharing
Strategy 2	Identify opportunities to promote agricultural research and extension	Review and improve efficiency of County processes for Fire Services (permitting and invoicing)	Create opportunities for engagement and advocacy with provincial and federal governments, associations, and agencies
Goal 4		County protects & preserves the environment	
Strategy 1		Investigate opportunities regarding climate change strategies (e.g., Alberta Clean Energy Improvement Program)	
Strategy 2		Encourage environmental stewardship and conservation through effective program delivery.  Continue the support and implementation of environmental stewardship and conservation ALUS (environmental stewardship on ag lands/conservation program)	





TO: COUNCIL

RE: ALBERTA COMMUNITY PARTNERSHIP AGREEMENT – MUNICIPAL INTERN

#### **ISSUE:**

Municipal Affairs requires a conditional grant agreement (CGA) be signed to process the Alberta Community Partnership Grant for the 2022/23 Municipal Internship Program.

#### **BACKGROUND:**

- January 29, 2021 County of Barrhead was 1 of 13 municipalities in the Province of Alberta to be selected for the 2021 Municipal Internship Program.
- 72 applications were received, and 13 interviews were conducted with prospective candidates.
- April 26, 2021 County hired Ms. Erika Head as Municipal Intern for a 1-year term.
- May 4, 2021 Council approved signing the 2021/22 Conditional Grant Agreement for the Alberta Community Partnership Municipal Internship Program for Administrators Component.
- Administration has developed a comprehensive work plan that supports the County to accomplish
  a variety of initiatives/projects while ensuring the municipal intern gains valuable experience in
  local government.

#### **ANALYSIS:**

- For 2021/22 Municipal Affairs provided a one-time conditional grant of \$43,000 to subsidize the salary and expenses for the municipal intern position to April 26, 2022.
- For 2022/23 Municipal Affairs has offered an additional \$20,000 for 2022/23 to subsidize salary and expenses for the municipal intern to extend the position to April 26, 2023.
- County's contribution is already included in the 2022 budget using a partially vacant position. No new funds are required to leverage the Municipal Affairs grant.
- Final approval of the grant is subject to all parties signing the CGA. After the agreement has been
  returned and signed on behalf of the Minister, they will send a copy of the completed CGA and
  process the grant payment.

#### ADMINISTRATION RECOMMENDS THAT:

Council directs the Reeve and CAO to sign the 2022/23 Conditional Grant Agreement for the Alberta Community Partnership – Municipal Internship Program for Administrators Component.



TO: COUNCIL

RE: RATES AND FEES BYLAW (BYLAW NO. 4-2022)

#### **ISSUE:**

County of Barrhead's listing of rates and fees require approval by Bylaw.

#### **BACKGROUND:**

- April 6, 2021 Council passed Bylaw No. 5-2021 to establish the 2021 Rates and Fees.
- December 21, 2021 Council passed Bylaw No. 12-2021 to establish the 2022 Rates and Fees.
- Fire Department equipment changes were not captured in Bylaw 12-2021
- Annually, rates and fees are reviewed.

#### **ANALYSIS:**

- Changes to the Rates & Fees Bylaw (presented below) are considered "housekeeping" changes; no changes to the rates and fees are being proposed.
- Bylaw 4-2022 will come into effect January 1, 2022.
- Proposed changes to rates and fees schedule from December 21, 2021 are as follows and included as red line edits on attached:

Category	ltem	Amendment
General Administration	Wastewater Dumping Fee	Remove exemption of SV of Birch Cove from dumping fee (2012 agreement with SV Council)
Fire Department	Command Vehicle – 2014 Dodge ¾ Ton Power Wagon	Change from Command-1 to Command-2
	Command Vehicle – 2010 Chevrolet Crew Cab (Command2)	Delete
	Command Vehicle – 2019 Dodge ¾ Ton Power Wagon (Command-1)	Add
	1999 Freightliner – Fort Garry Pumper Truck (Engine-3)	Delete
	2020 Spartan – Fort Garry Pumper Truck (Engine-37)	Add
	1991 1-Ton Bush Truck (Rapid Attack Truck-1)	Delete

	2020 Chev Silverado 3500HD (Rapid Attack Truck-1)	Add
General Formatting	GST	Added column with cost including GST for ease of use for the public

#### ADMINISTRATION RECOMMENDS THAT:

Council consider 3 readings of the Rates & Fees Bylaw No. 4-2022.

#### **COUNTY OF BARRHEAD NO. 11**

### Province of Alberta BYLAW NO. 4-2022

#### **RATES & FEES BYLAW**

(Repeals Bylaw 5-2021 and Bylaw 12-2021)

Page 1 of 1

A BYLAW OF THE COUNTY OF BARRHEAD NO.11, in the Province of Alberta, to establish rates and fees for the provision of goods and services by the municipality.

**WHEREAS** pursuant to Section 7 of the *Municipal Government Act*, RSA 2000, c. M-26, as amended from time to time, Council has the authority to establish rates and fees for the provision of goods and services provided by or on behalf of the municipality;

**AND WHEREAS** the County provides a variety of goods and services to the public;

**AND WHEREAS** the *Freedom of Information and Protection of Privacy (FOIP) Act*, RSA 2000, Chapter F-25, as amended from time to time, authorizes a local public body to by bylaw set any fees the local public body requires to be paid under the *FOIP Act*, which must not exceed the fees provided for in the regulations.

**NOW THEREFORE,** the Council of the County of Barrhead No. 11 in the Province of Alberta, and under the authority of the *Municipal Government Act*, as amended, enacts as follows:

#### 1.0 TITLE

1.1 This Bylaw may be cited as the Rates & Fees Bylaw.

#### 2.0 RATES

- 2.1 Rates and fees payable for municipal services provided by the County shall be outlined in the attached schedule which forms part of this Bylaw.
- 2.2 The County will charge GST on goods and services in accordance with the provisions of the *Excise Tax Act*.
- 2.3 All fees are non-refundable unless otherwise noted.
- 2.4 Fees and charges for items not included in this bylaw or any other County bylaw may be established by the County Manager, or designate, as required.

#### 3.0 VALIDITY

3.1 Should any provision of this bylaw be deemed invalid then such invalid provision will be severed from this bylaw and such severance will not affect the validity of the remaining portions of this bylaw, except to the extent necessary to give effect to such severance.

#### 4.0 FORCE & EFFECT

- 4.1 This Bylaw 4-2022 shall come into effect on January 1, 2022.
- 4.2 Bylaw 5-2021 and 12-2021 are hereby repealed effective January 1, 2022.

FIRST READING GIVEN THE DAY OF	, 2022.
SECOND READING GIVEN THE DAY OF _	, 2022.
THIRD READING GIVEN THE DAY OF	, 2022.
	Reeve
	ecre
	County Manager



### Rates and Fees

### **General Administration**

	Related				7	With	
Service:	<b>Policy:</b>	Unit:	Fe	ee:	(	GST	<b>GST:</b>
							E=Exemp
enalties:							T=Taxabl
NSF Fee		Each	\$	35.00			Е
ssessment Complaint Fees							
Assessment Complaint Fee - Residential - 3 or fewer units		Per roll	\$	50.00			Е
Assessment Complaint Fee - Residential - 4 or more units		Per roll	\$	200.00			Е
Assessment Complaint Fee - Non-Residential		Per roll	\$	200.00			Е
access to Information:							<u> </u>
Tax Certificates	11.10-04	Per parcel	\$	25.00			Е
Assessment Information	11.10-03	Per parcel	\$	4.76	\$	5.00	T
Tax Notification Registration on Parcel of Land		Per parcel, plus any fees	\$	30.00			Е
		and charges levied by the					
		Land Titles Office					
Tax Notification Registration on Manufactured Home		Per manufactured home,	\$	30.00			Е
		plus fees and charges					
		levied by Alberta Registry					
Copies of Minutes		Per page	\$	0.48	\$	0.50	T
Copies of Information that is not required to be withheld or		Per page	\$	0.48	\$	0.50	T
restricted							
Receiving and Responding Initial fee (non-continuous		Each	\$	25.00			Е
to FOIPP Requests request)							
Initial fee (continuing request)		Each	\$	50.00			Е



### Rates and Fees

	Searching for, locating and retrieving a record; producing copies of records; preparing and handling of records for disclosure; supervising the examination of a record; shipping records		As established by provincial regulations that may be amended from time to time.			Е
Address Change at Land T	itles		Per title	First title free, any over are \$2.00 each		Е
eral Services:						
Photocopying Service for general public	Colour copies	12.21	Per page	\$ 0.50	\$ 0.53	T
	Black & white	12.21	Per page	\$ 0.15	\$ 0.16	T
Fax Transmittal	Public use, within North America	12.22	Per page	\$ 0.52	\$ 0.55	Т
	Public use, international	12.22	Per page	\$ 2.47	\$ 2.59	Т
	Municipal staff, local transmittals	12.22		No charge		T
	Municipal staff, within North America OR international	12.22		Actual cost of transmittal		Т
Land Ownership Maps			Each	\$ 14.29	\$ 15.00	Т
Wastewater Dumping Fee	Single Axle Truck	41.05	Per Load	\$ 50.00		Е
	Dual or Tri-Axle Truck	41.05	Per load	\$ 65.00		Е
	Loads from the Lightning Bay Condominium properties, and properties within the Summer Village of Birch Cove	41.05		Exempt from dumping fee		Е
Municipal Campgrounds			Per night, per unserviced site	\$ 11.43	\$ 12.00	Т



### Rates and Fees

### **Planning & Development**

Service:		Related Policy:	Unit:	Fee:	With GST	GST:
valanmante						E=Exem T=Taxab
velopment:	D	(1.11	Each	¢ 100.00		
Development Application - Permitted		61.11		\$ 100.00		E
Development Application -	·	61.11	Each	\$ 200.00		Е
Development Application -		61.11	Each	\$ 200.00		E
1 11	or Natural Resource Extraction	61.11	Each	\$ 1,500.00		E
Development Application f	or "As Built"	61.11	Each	2 times permit fee, if proceeding without permit		E
Application for Development Permit Time Extension		61.11	Each	\$ 100.00		E
division:						
Subdivision Application Fees	For applications up to three lots, including any remainder:	61.05	- Includes \$150.00 fee per lot to be created, which is the County of Barrhead fee collected by Municipal Planning	, · ·	\$735.00 \$262.50	T
	For applications of four or more lots, including any remainder:	61.05	Services and forwarded to the County of Barrhead - Plus Title Search Fees - Plus Endorsement Fees	\$700, plus \$400 per lot	\$735.00 \$420.00	T
Subdivision Endorsement Fees	For applications other than those affecting previously subdivided lots or quarter sections, or lot split:	61.05	Includes authorized fee for Municipal Planning Services (\$100)	\$100, plus \$150 per lot created	\$105.00 \$157.50	T
Amendment to Subdivision			Per application	\$ 250.00	\$ 262.50	T
Subdivision Time Extension		61.05	Per application	\$ 250.00	\$ 262.50	T
Application for Subdivision	••	61.05	Per application	\$ 100.00		E



#### **Copies of Documents:**

Area Structure Plan - Copy	61.11	Each	\$ 19.05	\$ 20.00	T
Land Use By-Law - Copy	61.11	Each	\$ 47.62	\$ 50.00	T
Municipal Development Plan - Copy	61.11	Each	\$ 47.62	\$ 50.00	T

Other Applications:

ier rippireuerons.					
Land Use By-Law Amendment Application,	61.11	Per application, plus costs	\$ 500.00		Е
Municipal Development Plan,		including advertising,			
Area Structure Plan,		planner, engineer			
Inter-Municipal Development Plan,					
or any other Statutory Plan Amendment Application					
Application for Separation of Title	MGA	Per application	\$ 850.00	\$ 892.50	T
	652(4)				
Application for Condominium Plan Consent		Per unit	\$ 50.00	\$ 52.50	T

#### Other Documentation:

ier bocumentation.				
Appraisals	61.05	Each	\$ 100.00	Е
Compliance Letters		Each, with Real Property	\$ 50.00	Е
		Report		
Encroachment Agreement	61.11	Each, plus agreement	\$ 200.00	
		registration costs		
Development or Subdivision Appeal to Subdivision and		Per individual appeal	\$ 150.00	Е
Development Appeal Board				



# **Public Works**

		Related			With	
Service:		Policy:	Unit:	Fee:	GST	GST
						E=Exemp
and Purchase and Borrow:						T=Taxab
Acquisition of Land for Roa	nd Right of Way (Land		Per acre	\$2,000.00		
Purchase)						
Borrow Pits			Per acre	Maximum of		
				\$1,000.00		
Landscape Borrow Areas			Per acre	\$500.00		
ravel:						
Gravel, Sand Sale Charges	Crushed Gravel		Per cubic yard	\$15.00, plus hauling costs	\$ 15.75	Т
	Pitrun Gravel		Per cubic yard	\$6.00, plus hauling costs	\$ 6.30	Т
	Sand		Per cubic yard	\$1.50, plus hauling costs	\$ 1.58	Т
Gravel Haul Rate	Basic loading factor		Per cubic yard	\$2.00	\$ 2.10	T
	Hauling		Per cubic yard mile	\$0.24	\$ 0.25	Т
ales and Rentals:						
Equipment Rental	Equipment rental, with the exception of motor graders and grader flags			90% of current rates established by Alberta Road Builders & Heavy Construction Association (ARHCA)		T
	Motor Graders:		Per hour	\$140.00, with a minimum charge of \$35.00	\$147.00 (minimum charge \$36.75)	
	Grader Flags		Per 15 minutes of work	\$33.33	\$ 35.00	T Page



Material Sales	Used culverts		Each	Up to 50% of new purchase price dependent on condition of culvert, sale price to be determined by Director of Infrastructure.		T
	Used grader blades		Per foot	\$0.10	\$ 0.11	T
	Other new and used materials available for sale from the Public Works Department,		Each	Sale price to be determined by Director of Infrastructure in consultation with Chief Administrative Officer.		T
Private Dust Control -	MG30 Application	32.12	Per lineal foot, minimum of 400 lineal feet to a maximum of 1,000 lineal feet	\$1.50 / lineal foot	\$ 1.58	T



#### **Services:**

Fencing in conjunction with	Where a fence exists prior to		No charge	
road construction,	the construction project and		8	
backsloping or brushing	the landowner does not wish			
projects being carried out	the municipality to replace the			
by County of Barrhead No.	fence, municipality will			
11	remove the existing fence.			
	Where a fence exists prior to		Cost of wire	T
	_		Cost of wife	1
	the construction project and			
	the landowner requests the			
	municipality to replace the			
	fence, municipality will supply			
	posts and labour and			
	landowner will supply wire.			
Crop Damage resulting from	road construction, backsloping	Per acre	\$300.00	
or brushing projects carried	out by the County of Barrhead			
No. 11.				
Public Works Labour Rate	Charged out for mechanical	 Per hour	\$50.00	
	and other work done by			
	County of Barrhead Public			
	Works shop personnel both			
	internally within our			
	organization or externally to			
	other organizations.			

#### **Other Rates and Fees:**

Approach Inspection Fee	32.34	Each	\$285.71	\$ 300.00	T
Pipeline Crossing Requests	32.35	Each	\$285.71	\$ 300.00	T



# **Agricultural Services**

rightenitulal Sel vices	Related			With	
Service:	Policy:	Unit:	Fee:	GST	GST:
					E=Exem
prayer Rental:					T=Taxal
Three Gallon Sprayer		Per day	\$ 4.76	\$ 5.00	T
200 Gallon Sprayer		Per day	\$ 28.57	\$ 30.00	T
Garden Tractor Sprayer		Per day	\$ 19.05	\$ 20.00	T
Quad Mount Sprayer		Per day	\$ 19.05	\$ 20.00	T
Spray Crew, includes one truck, two Pesticide Applicators		Per hour	\$ 76.19	\$ 80.00	T
and Herbicide.		(1 hour minimum -			
		15 minute			
		increments after)			
eder Rental:					
Cyclone Seeder - Hand Held Belly Grinder		Per day	\$ 4.76	\$ 5.00	T
Pull-Type Cyclone Seeder		Per day	\$ 23.81	\$ 25.00	T
12-Volt Quad Mount Cyclone Seeder		Per day	\$ 19.05	\$ 20.00	T
rap rental and control:					
Magpie trap		Per three weeks	\$ 9.52	\$ 10.00	T
Skunk trap		Per three weeks	\$ 9.52	\$ 10.00	T
Squirrel trap		Per three weeks	\$ 9.52	\$ 10.00	T
RO-CON Gopher Machines		Per unit, per day	\$28.57, plus cost	\$ 30.00	T
			of chemicals		
Beaver Control under the Beaver Program	AG-001	Per week	\$250 for first	\$262.50	T
(or Full cost recovery for dam removal using mechanical or			week, \$150 for	\$157.50	
explosive means)			subsequent weeks		
ther Machinery Rental:					
Cattle Squeeze with Scale (Unit Purchase in 2015)		Per day	\$ 66.67	\$ 70.00	T
Tree Planter			No charge		
Weigh Wagon (Hay and Grain Scale) with operator and		Per hour	\$ 57.14	\$ 60.00	T



Bylaw 4-2022 Effective January 1, 2022

#### Fire Department (Policies 2002-141, 2009-041)

NB: Alberta Transportation sets the Rates of Reimbursement for Fire Department Units Responding within a Provincial Right of Way. PLEASE SEE THE END OF THIS SECTION FOR THE CURRENT RATES. Alberta Transportation will reimburse for the municipality's fire department to respond within a Provincial Right of Way.

Service: Unit: Fee:

#### **Trucks and Firefighters:**

2007 – Pierce 104 Foot Ladder/Platform (T	ower-6)	Per hour	\$600.00
2006 Freightliner - Rosenbauer Triple Fire Pumper Truck (Engine-33)	Includes maximum of <b>five</b> firefighters	Per hour	\$500.00
2008 Freightliner – Rosenbauer Pumper Tanker Truck (Tender-34)	When utilized for fire fighting purposes - Includes maximum of <b>two</b> firefighters	Per hour	\$400.00
	When utilized for water tanker purposes - Includes maximum of <b>two</b> fire fighters	Per hour	\$250.00
Command Vehicle - 2014 Dodge ¾ Ton Power Wagon (Command-2)	Includes maximum one fire fighter	Per hour	\$150.00
Command Vehicle - 2010 Chevorlet Crew-Cab (Command-2)	Includes maximum one fire fighter	Per hour	-\$150.00
Command Vehicle - 2019 Dodge <sup>3</sup> / <sub>4</sub> Ton Power Wagon (Command-1)	Includes maximum one fire fighter	Per hour	\$150.00
1999 Freightliner Fort Garry Pumper Truck (Engine-3)	Includes maximum five fire fighters	Per hour	-\$500.00
2020 Spartan - Fort Garry Pumper Truck (Engine - 37)	Included maximum of six firefighters	Per hour	\$500.00
2011 Freightliner – Rosenbauer Heavy Rescue Truck (Rescue-8)	Includes maximum six fire fighters	Per hour	\$400.00



Bylaw 4-2022 Effective January 1, 2022

2014 Kenworth Water Truck (Tender-5)	Includes maximum <b>two</b> fire fighters	Per hour	\$300.00
1991 1-Ton Bush Truck (Rapid Attack- Truck-1)	Includes maximum four fire fighters	Per hour	-\$250.00
2020 Chev Silverado 3500HD (Rapid Attack Truck-1)	Includes maximum four fire fighters	Per hour	\$250.00
2012 Polaris Off Road Side by Side (Wildland-1)	Includes maximum <b>two</b> fire fighters	Per hour	\$150.00
Firefighter Labour Rate	•	Per hour, per firefighter	\$35.00

Other Equipment and Services:

Contracted Equipment and Services		At Cost
K-Size Air Bottle Fill for External Groups and Agencies	Per bottle	\$50.00
E/D Size Air Bottle Fill for External Groups and Agencies	Per bottle	\$10.00
Small Air Bottle Fill for Avalanche Packs for Groups and Agencies external to the municipality	Per bottle	\$10.00
Historical Search (Time used to look into property outstanding orders, call to or changes recommended to the property)	Per property	\$50.00
Standard Floor Dry	Each	Actual cost of product plus 10% processing fee for shipping and handling



Bylaw 4-2022 Effective January 1, 2022

Special Bio, or Chemical Dry	Each	Actual cost of product plus 10% processing fee for shipping and handling
Foam Class "A"	Each	Actual cost of product plus 10% processing fee for shipping and handling
Foam Class "B"	Each	Actual cost of product plus 10% processing fee for shipping and handling
Foam Class Fire Aid	Each	Actual cost of product plus 10% processing fee for shipping and handling
Administration Fee (Time used to enter data or perform tasks outside normal duties)	Per hour	\$75.00
Investigative Fee (Time used by trained members to search for cause and determination of an incident)	Per hour	\$100.00

Bylaw 4-2022 Effective January 1, 2022

Alberta Transportation Rates of Reimbursement for Fire Department Units Responding within a Provincial Right of Way:

Ladder and pumper trucks	• Includes equipment costs, labour, and all	Per hour	\$615.00
	materials.		
	These are specialized pieces of equipment		
	specifically designed and built to fight fires.		
Light & medium rescue vehicles	Used to transport manpower & equipment not	Per hour	\$615.00
	covered under the rate for ladder and pumper		
	trucks.		
	• Rescue vehicles must meet the equipment		
	requirements listed in Section 4,		
	particularly Table 4.2.2, of NFPA 1901.		
	• Light rescue vehicles are permanently rigged		
	and equipped to do basic rescue tasks using hand		
	& basic extrication tools (i.e. pry bars, air chisels,		
	bolt cutters, stabilization equipment & cribbing,		
	hand and power saws, lighting and portable		
	hydraulic rescue tools), and medical aid		
	Medium rescue vehicles carry more equipment		
	to handle regularly occurring rescue tasks plus		
	specialized rescue equipment for at least one		
	rescue specialty.		
Command Vehicles		Per hour	\$185.00

Note: The rates are to be adjusted annually on April 1st, using the inflation formula established in the province's highway maintenance contracts and rounded up to the nearest \$5. To date the accumulated inflation since the base year of 2015/16 has not warranted an increase in rates.



Bylaw 4-2022 Effective January 1, 2022

#### **County Fire Services Department Response Fee (Policy 23.02):**

Fee to be charged to recover expenses and costs incurred by the County for its Fire Services Department responding to, suppressing or extinguishing, controlling or containing any fire, or hazardous material or other emergency services.

Actual costs incurred by the County to a maximum fee of \$3,000.00 per response with the exception of:

- a) those responses where the suppressing or extinguishing, controlling or containing

  a fire that is burning
  - i. in contravention of any provincial law, bylaw, or fire control order, or
- ii. at a location outside the jurisdictional boundaries of the County of and in such cases the fee shall be equal to the actual costs incurred by the County for its Fire Services Department to respond to such incidents.



TO: COUNCIL

RE: 2022 MEMBER-AT-LARGE APPOINTMENT TO LIBRARY BOARD

#### **ISSUE:**

A member-at-large for the Barrhead Library Board has resigned from the board and a new appointment is required.

#### **BACKGROUND:**

- February 14, 2012 Town and County of Barrhead entered into an agreement to establish an Intermunicipal Library Board.
  - Requires 7 members at large who may be residents of either the County of Barrhead or the Town of Barrhead, one of which shall be from the Neerlandia Library Society.
  - 1 position is vacant due to the resignation of Ms. Karen Christiansen.
- March 16, 2022 County received correspondence advising that the Barrhead Library Board was recommending appointment of Ms. Flemmer to fill the vacancy left by Ms. Christiansen.
- March 23, 2022 County received a letter of interest from Ms. Flemmer for Council consideration (attached).

#### **ANALYSIS:**

- Ms. Christiansen's resignation was effective immediately.
- Replacement committee appointment is for a term expiring December 31, 2024.
- Town of Barrhead Council will also be considering the recommendation to appoint Ms. Flemmer to the Barrhead Library Board.

#### ADMINISTRATION RECOMMENDS THAT:

Council endorse the appointment of Ms. Terri Flemmer to fill the vacant position on the Barrhead Library Board for the term of January 1, 2022 to December 31, 2024.

#### Terri Flemmer



March 18, 2022

Debbie Oyarzun
CAO, County of Barrhead
5306 49 Street
Barrhead, Alberta
T7N 0J2

Dear Mrs. Oyarzun,

Please accept this letter of interest to apply for a position as a member of the Barrhead Library Board.

I am a County Resident who is an avid supporter of our local library, not only as a member, but also as a volunteer. I have extensive experience collaborating on many projects with our library, and understand the importance of this service and its Board to our community and its residents.

I have previous volunteer experience with organizations including FCSS (Meals on Wheels), Barrhead CARES, and Communities for Children. I believe my experience working with these agencies would assist me in being a productive and beneficial Library Board member.

Thank you for your consideration regarding this matter. I can be reached at should you wish to discuss my application.

Sincerely

Terri Flemmer

TF/tlf



TO: COUNCIL

RE: 2022 DIRECTOR-AT-LARGE APPOINTMENT TO BRWC

#### **ISSUE:**

Barrhead Regional Water Commission (BRWC) has requested that a director-at-large for the commission be nominated by the County of Barrhead for 2022.

#### **BACKGROUND:**

- July 2011 BRWC established as a water commission by Order in Council (provincial)
- BRWC has a mandate to "provide potable water through the operation of a water treatment and transmission system" with water being drawn from the Paddle River
- Members of the BRWC include the County of Barrhead and Town of Barrhead.
- Reeve Drozd and Councillor Kleinfeldt are the current County representatives on the BRWC.
- Albert Mast is the current County representative as director-at-large on the BRWC.
- BRWC Bylaw 2 Sec 4.1 states The Board shall consist of Six (6) Directors that shall be appointed as follows:
  - o Four (4) Directors with two directors appointed from each Member of the Commission.
  - Two (2) Directors, who are Directors at Large, appointed by the Commission and who do not represent a Member. The Board shall appoint the Directors at Large each year at the Organizational Meeting of the Commission. Names of individuals may be submitted by Members prior to the Organizational Meeting.
- At the December 2021 meeting of the BRWC, the board voted to request the member municipalities nominate members at large for the 2022 year.
  - Current members were extended until the AGM.
  - BRWC would then approve the appointment of the members that are nominated by each of the member municipalities.
- Position was advertised on the County website and closed March 18, 2022.

#### **ANALYSIS:**

- 3 individuals expressed interest in the 1 director-at-large appointment.
- Council's consideration of the applications will require Council to move to an in-camera session under FOIPP s. 19 Confidential Evaluations during the April 5, 2022 regular meeting of Council (list of applicants and letter of interest will be provided separately in confidence)

#### **ADMINISTRATION RECOMMENDS THAT:**

Council nominates 1 applicant to be recommended to the BRWC for appointment to the director-atlarge position.



# REQUEST FOR DECISION April 5, 2022

TO: COUNCIL

RE: BYLAW 3-2022 DOG CONTROL BYLAW AMENDMENT

#### **ISSUE:**

Bylaw 3-2022 Dog Control Bylaw requires amendment to ensure enforcement is permissible in all land use districts of the County of Barrhead.

#### **BACKGROUND:**

- June 17, 2003 Dog Control Bylaw 3-2003 was adopted by Council.
- Section 7(h) of the MGA allows Council to pass bylaws for municipal purposes respecting wild and domestic animals and activities in relation to them.
- Bylaw 3-2003, Schedule B authorizes enforcement within the following areas in the County of Barrhead:
  - All Hamlets as established by Ministerial Order or the Council.
  - The following land use districts:
    - Area Structure Plan District
    - Urban General District
    - Country Residential Restricted District
    - Intermunicipal Plan District

#### **ANALYSIS:**

- Bylaw 3-2022 Dog Control Bylaw is amending Bylaw 3-2003 since it can be interpreted as not applying
  to agricultural areas of the County of Barrhead. The dog control bylaw needs to be enforced in all
  areas of the County of Barrhead.
- The following changes are proposed for immediate consideration:
  - Section 3 is deleted which states "This Bylaw shall be in full force and effect within the areas specified in Schedule B."
  - Section 36 is deleted which states "Schedule A and Schedule B of this bylaw may be amended by resolution of Council."
  - Schedule B is deleted in its entirety.
- Bylaw 3-2022 Dog Control Amending Bylaw requires 3 readings which can all be given during the April 5, 2022, Council meeting with proper consent.
- Further review and revision of the Dog Control bylaw is required, however, at this time the authority to enforce is the focus.

#### **ADMINISTRATION RECOMMENDS THAT:**

Council approve 3 readings of Bylaw 3-2022 Dog Control Bylaw amending Bylaw 3-2003.



#### **BYLAW NO. 3-2022**

#### **DOG CONTROL BYLAW**

(Amending Dog Control Bylaw No. 3-2003)
Page 1 of 1

A BYLAW OF THE COUNTY OF BARRHEAD NO. 11, in the Province of Alberta, for the purpose of amending Dog Control Bylaw No. 3-2003.

**WHEREAS**, Section 191(1) of the *Municipal Government Act* allows Council the power to pass a bylaw under this or any other enactments including the power to amend or repeal the bylaw; and

**WHEREAS**, Section 7(h) of the *Municipal Government Act* allows Council to pass bylaws for municipal purposes respecting wild and domestic animals and activities in relation to them; and

**NOW THEREFORE**, the Council of the County of Barrhead No. 11, in the Province of Alberta, duly assembled, and pursuant to the authority conferred upon it by the *Municipal Government Act*, RSA 2000, Chapter M-26, and amendments thereto, enacts as follows:

- **1.0** That Bylaw No. 3-2003 be amended as follows:
  - (1) Section 3 is deleted which states "This By-Law shall be in full force and effect within the areas specified in Schedule B."
  - (2) Section 36 is deleted which states "Schedule "A" and Schedule "B" of this by-law may be amended by resolution of Council."
  - (3) Schedule B is deleted in its entirety.
- **2.0** The invalidity of any section, clause, sentence, or provision of this bylaw shall not affect the validity of any other part of this Bylaw, which can be given effect with such invalid part or parts.
- **3.0** This Bylaw 3-2022 shall come into full force and take effect upon third and final reading.

	County Manager
	Reeve
THIRD READING GIVEN THE DAY OF	, 2022.
SECOND READING GIVEN THE DAY O	F, 2022.
FIRST READING GIVEN THE DAY OF _	, 2022.



#### **BY-LAW NO. 3-2003**

#### **Dog Control By-Law**

Page 1 of 6

A BY-LAW OF THE COUNTY OF BARRHEAD NO. 11, in the Province of Alberta, to provide for the control and confinement of dogs and to regulate dogs being 'at large' within the said municipality and rescinding By-Law No. 17-95.

The Council of the County of Barrhead No. 11, in the Province of Alberta, duly assembled, and pursuant to the authority conferred upon it by the Municipal Government Act, RSA 2002, Chapter M-26, and amendments thereto, enacts as follows:

1. This By-Law may be cited as the "Dog Control By-Law".

#### **Definitions**

- 2. In this By-Law,
  - 2.1. "At Large" and "Run at Large" means off the premises of the owner of the dog and not under the immediate physical control by means of a leash, chain or other similar device of a competent and responsible person.
  - 2.2. **"Council"** means the Council of the municipal corporation of the County of Barrhead No. 11.
  - 2.3. "County" means the municipal corporation of the County of Barrhead No. 11, in the Province of Alberta.
  - 2.4. "Dangerous Dog" means any dog which when either unmuzzled, unleashed or unattended by its owner, in a vicious or terrorizing manner, approaches any person in an apparent attitude of attack.
  - 2.5. "Day" means a continuous period of twenty four hours.
  - 2.6. "**Dog**" means a male or female animal of the canine species and includes an animal that is a cross between a wolf and a dog or a coyote and a dog or a combination thereof.
  - 2.7. **"Housed and Confined"** means to confine a female dog during the whole period of time that such dog is in heat in such a manner that the dog will not be a source of attraction to the other dogs.
  - 2.8. **"Kennel"** means any place, owned by any person, group of persons, or corporation engaged in the commercial business of breeding, buying, selling training or boarding dogs;
  - 2.9. **"Officer"** means a Special Constable, By-Law Officer, Animal Control Officer, a member of the Royal Canadian Mounted Police, Peace Officer, or any person who is appointed by the Council for the purpose of enforcing this by-law.
  - 2.10. "Owner" means a person or corporate body who owns, harbors, possesses, has charge of, control or custody of a dog or permits any dog to remain about their premises.
  - 2.11. **"Pound"** means the place of confinement for impounded dogs as designated by Council from time to time.
  - 2.12. **"Poundkeeper"** means a person or persons appointed by Council to be in charge of the Pound and their authorized servants, agents and employees.



**BY-LAW NO. 3-2003** 

#### **Dog Control By-Law**

Page 2 of 6

#### 2.13. "Vicious Dog" means:

- a) any dog with a known propensity, tendency or disposition to attack without provocation, to cause injury or to otherwise endanger the safety of human beings or other animals on public or private property, or
- b) any dog owned or harboured primarily or in part for the purpose of dog fighting or any dog trained for dog fighting; or
- c) any dog which has been found to be a dangerous dog upon three (3) separate occasions, and

#### 3. This By-Law shall be in full force and effect within the areas specified in Schedule "B".

- 4. The Council shall establish a pound for the impounding of dogs captured pursuant to this By-Law, and the Council may make any rules and regulations not inconsistent with the provisions of this By-Law as it considers necessary for the conduct in regulating such pound.
- 5. The Council may appoint a Poundkeeper and other such persons as they deem necessary for the carrying out of the provisions of this By-Law as required and for keeping of the Pound.
- 6. The Council may make arrangements or agreements with the Society for the Prevention of Cruelty to Animals or any other organization or persons for the purpose of capturing and impounding dogs unlawfully at large.

#### **Number of Dogs**

7. No person residing on a residential parcel of ten (10) acres or less in size shall keep or harbor more than two (2) dogs of whatever sex and aged six (6) months or more at the same time in any house, shelter, room or place within the County, provided this Section shall not apply to premises lawfully used for the care and treatment of dogs operated by and in charge of a licensed veterinarian, nor to premises for which permission by the County has been granted for temporary use for the purpose of a dog show, nor to any person who has been granted a permit to operate a kennel within the County. This section of this by-law does not apply to a visitor having a maximum of two adult dogs at a residence in the County on a temporary basis for a maximum of fourteen days.

#### **Dogs at Large and Prohibitions**

- 8. No person who is the owner of a dog shall permit or otherwise allow such dog to be at large or run at large within the jurisdiction of the County.
- 9. Any dog left in a vehicle off the premises of the owner of such dog shall be deemed to be at large unless the dog is contained within an enclosed portion of such vehicle or is securely fastened within and unable to exit that vehicle to any area surrounding the said vehicle.

# COUNTY OF BARMALAN

# COUNTY OF BARRHEAD NO. 11 Province of Alberta

#### **BY-LAW NO. 3-2003**

#### **Dog Control By-Law**

#### Page 3 of 6

- 10. No person who is the owner of a dog shall permit or otherwise allow such dog to be or become a public nuisance by:
  - 10.1. Biting or chasing a person; or
  - 10.2. Biting, barking at and worrying or chasing livestock, bicycles, automobiles, or other vehicles; or
  - 10.3. Barking, howling, or otherwise disturbing any person; or
  - 10.4. Causing damage to property or other animals.
- 11. The person who is the owner of a dog who permits or otherwise allows such dog to defecate on property other than their own shall remove forthwith any defecated matter so deposited.
- 12. The person who is the owner of a female dog which is in heat, shall keep such dog housed and confined.
- **13.** No person shall:
  - 13.1. Untie, loosen or otherwise free a dog which has been tied or otherwise restrained, or
  - 13.2. Negligently or willfully open a gate, door, or other opening in a fence or enclosure in which a dog has been confined and thereby allow a dog to run at large within the County, or
  - 13.3. Cause unnecessary suffering to a dog by neglect or deprivation nor punish or abuse a dog in a manner or to an extent that is cruel or unnecessary, or
  - 13.4. Tease, torment or annoy a dog, or
  - 13.5. Interfere with or attempt to obstruct an Officer who is attempting to capture or has captured a dog, which is subject to being impounded pursuant to the provisions of this By-Law, or
  - 13.6. Induce a dog to enter a house or other place where it may be safe from capture or otherwise assist a dog to escape capture, or
  - 13.7. Falsely represent himself as being in charge or control of a dog so as to establish that the dog is not at large, or
  - 13.8. Unlock or unlatch or otherwise open a vehicle in which dogs seized for impoundment have been placed, or
  - 13.9. Remove or attempt to remove a dog from the possession or control of the poundkeeper except in accordance with the provisions of this By-Law.
- 14. An Officer may capture and impound any dog in respect of which they believe or have reasonable grounds to believe an offence under this By-Law is being or has been committed.
- 15. An Officer may enter onto the land surrounding any building in pursuit of any dog which has been at large and should the dog attain the safety of its home, the owner may be charged for allowing the dog to be at large whether possession of the dog is captured by the Officer or not.



**BY-LAW NO. 3-2003** 

#### **Dog Control By-Law**

Page 4 of 6

- 16. The owner of any impounded dog may reclaim such dog from the pound by paying to the Poundkeeper or an Officer all penalties, impoundment fees or other charges as authorized by Council under Schedule "A" contained within this By-Law within seventy two (72) consecutive hours, excluding Saturdays, Sundays or statutory holidays, from the commencement of the impoundment, or within a time period that may be ordered by the Chief Administrative Officer of the County, whichever time period is greater.
- 17. The Poundkeeper or Officer may sell or destroy a dog
  - (a) after the dog has been impounded for seventy two (72) consecutive hours, excluding Saturdays, Sundays or statutory holidays, or
  - (b) after the time period ordered by the Chief Administrative Officer of the County,

whichever time period is greater, unless pursuant to Section 7 (2) of the "Animal Protection Act", if in the opinion of the humane society or a peace officer, the animal appears to be a purebred animal, or if it bears an obvious identification tattoo, brand, mark, tag or licence, the applicable time limit under Section 12 shall be ten (10) days after the date on which the animal was impounded.

- 18. The purchaser of an impounded dog from the pound pursuant to the provisions of this By-Law shall obtain full right and title to the dog and the right and title of the former owner of the dog shall cease thereupon.
- 19. The Poundkeeper shall report any apparent illness, communicable disease, injury or unhealthy condition of any dog to a veterinarian and act upon their recommendation. The owner, if known, shall be held responsible for all charges resulting.
- 20. The Chief Administrative Officer of the County, authorized representative, may order
  - (a) an extension to the time limitations for which an owner of any impounded dog may reclaim the dog from the pound, or
  - (b) that an impounded dog not be sold or destroyed.
- 21. A Poundkeeper or Officer at any time may not release a dog from the pound until all fees incurred for the impoundment of such dog are paid to the County in full by cash or certified cheque.

#### **Dangerous Dogs**

22. The owner of a dangerous dog who allows or otherwise permits such dangerous dog to be at large is subject to a fine as specified in Schedule "A".

#### Vicious Dogs

23. No dog shall be deemed vicious pursuant to this by-law if such dog bites, attacks, or menaces a trespasser on the property of its owner provided that such property is posted with warning signs or harms or menaces anyone who has tormented or abused it.



#### **BY-LAW NO. 3-2003**

#### **Dog Control By-Law**

Page 5 of 6

- 24. No person shall keep or maintain any dog which is a vicious dog unless such dog is at all times securely kept in an enclosure. The only time that a vicious dog shall be allowed out of its enclosure is:
  - 24.1. if it is necessary for the owner to obtain veterinary care for the vicious dog, or
  - 24.2. to sell or give away the vicious dog, or
  - 24.3. to comply with the order of a court of competent jurisdiction.
- 25. The owner of any dog that has been found to be a vicious dog and such dog is not securely confined to an enclosure shall be guilty of an offence and
  - 25.1. in the case of a first offence, be liable to a fine as specified in Schedule "A", or charged under the "Dangerous Dog Act".
  - 25.2. in the case of a second offence and any subsequent offences, be charged under the "Dangerous Dog Act" and an application will be made to the courts to have the dog destroyed.
- 26. Any owner or keeper of a dog who sells or gives away, or possesses with the intent to sell, any vicious dog shall give written notice to the person who will be receiving the dog that the said dog has been found to be a vicious dog.

#### **Contravention and Penalties**

- 27. A person who contravenes a provision of this By-Law by doing something which he is prohibited from doing, or by failing to do something which he is required to do, or by doing something in a manner different from that in which he is required or permitted to do in this By-Law, is guilty of an offence and shall be liable to receive a violation ticket and penalty as set out in Schedule "A" of this By-Law.
- 28. The penalty sum stated on the violation ticket shall be accepted by the County in lieu of prosecution for the offence if the is amount specified on the violation ticket is paid in full to the County by the date specified on the violation ticket.
- **29.** A Violation Ticket shall be deemed for the purposes of this By-Law to have been duly served upon an owner if it is served as follows
  - (a) by registered or certified mail addressed to the owner of the dog concerned to their last known mailing address, or
  - (b) by handing the notice to the owner of the dog concerned or to any adult or person over the age of sixteen (16) at the place of residence of the said owner.
- **30.** The said sums in Schedule "A" shall be accepted by the County in lieu of prosecution for the offence specified on the ticket if the amount specified on the ticket is paid in full to the County by the date specified on the ticket.
- 31. A person to whom a Violation Ticket has been issued pursuant to this By-Law may exercise his right to defend any charge of committing a contravention any of the provisions to this By-Law.
- 32. The County Manager or designate may, at his discretion, revoke any penalty or fee levied pursuant to this By-Law.



#### **BY-LAW NO. 3-2003**

#### **Dog Control By-Law**

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- **33.** The County Manager or designate may, at his discretion, order the release of any dog to the owner.
- 34. The levying and payment of any fine provided in this By-Law shall not relieve a person from the necessity of paying any fees, charges or costs from which he is liable under the provisions of this By-Law.
- 35. A Provincial Judge, in addition to the penalties pursuant to the provisions of this By-Law, may if he considers the offence sufficiently serious, direct or order the person that owns, keeps, maintains or harbors a dog to prevent such dog from doing mischief or causing the disturbance or a nuisance complained of or to have the animal removed from the County or to have the animal destroyed.

#### Amendments to Schedule "A" and Schedule "B"

36. Schedule "A" and Schedule "B" of his by-law may be amended by resolution of Council.

#### **Severability Provision**

- 37. Should any provision of this By-Law be invalid then such invalid provision shall be severed and the remaining By-Law shall be maintained.
- **38.** By-Law No. 17-95 is hereby rescinded.
- **39.** This By-Law shall come into full force and upon third and final reading thereof.

FIRST READING GIVEN THIS 20 <sup>th</sup> DAY OF MAY, 2003.	REEVE Sec	
	COUNTY MANAGER	
SECOND READING GIVEN THIS 3 <sup>rd</sup> DAY OF JUNE, 2003.	REEVE	
	COUNTY MANAGER	
THIRD READING GIVEN THIS 17 <sup>th</sup> DAY OF JUNE, 2003.	REEVE	
		Seal
	COUNTY MANAGER	

#### To County of Barrhead No. 11 By-Law No. 3-2003

**Dog Control By-Law** 

**Passed June 17, 2003** 

#### 1. Penalties to be applied for Offences under By-Law No. 3-2003:

#### (a) Dogs Running at Large

- (i) A fine of Seventy five (\$75.00) Dollars for the first offence in a calendar year;
- (ii) A fine of One Hundred and Fifty (\$150.00) Dollars for the second offence in a calendar year;
- (iii) A fine of Three Hundred (\$300.00) Dollars for the third and each subsequent offence thereafter in a calendar year.

#### (b) Dangerous Dog Running At Large

A fine of Three Hundred (\$300.00) Dollars for the first and each subsequent offence.

#### (c) Vicious Dog Which is Not Confined to an Enclosure

A fine of Five Hundred (\$500.00) Dollars

#### (d) Contravention of any provision of the By-Law for which a penalty is not specified:

A fine of not less than Seventy Five (\$75.00) Dollars for the first and each subsequent offence in a calendar year.

#### 2. Impoundment Fees shall be:

(a) For the first and each subsequent impoundment in respect of each dog, the fee shall be charged at 100% of the actual fee imposed by the locally authorized pound for that specific animal, and shall be computed for each day of impoundment, or portion thereof, commencing the day of seizure, in respect of each dog impounded.

#### To County of Barrhead No. 11 By-Law No. 3-2003

**Dog Control By-Law** 

**Passed June 17, 2003** 

# By-Law No. 3-2003 shall be in full force and effect within the following areas of the County of Barrhead No. 11:

- a) All Hamlets as established by Ministerial Order or the Council.
- b) The following land use districts as defined in the County of Barrhead No. 11 Land Use By-Law in force and effect from time to time:
  - i) Area Structure Plan District
  - ii) Urban General District
  - iii) Country Residential Restricted District
  - iv) Intermunicipal Plan District



TO: COUNCIL

RE: REVIEW OF GROWTH MEMBERSHIP & WILD ALBERTA TOURISM (DMO PROJECT)

#### **ISSUE:**

Council has requested a review of the budgetary commitment and County membership with GROWTH Alberta Regional Economic Development Alliance and continued support of the WILD tourism brand.

#### **BACKGROUND:**

- 2001 GROWTH Alberta was established as a non-profit regional economic development alliance (REDA) for the region.
  - Receives Provincial funding in the amount of up to \$50,000 annually, and occasionally can apply for additional grants through the Alberta Government.
  - Remaining revenue is from memberships (\$1.60/capita)
- County has been a member of GROWTH since 2002.
  - o GROWTH Membership has fluctuated with many members dropping out recently.
  - Current members are County of Barrhead, Woodlands County, Town of Mayerthorpe and Town of Swan Hills.
- County's annual financial contribution to GROWTH is \$9,000: \$1.60/capita x 6,288, and capped at \$9,000 (\$1,061) discount)
- GROWTH is currently in transition and focusing its main efforts on the WILD Alberta Tourism Brand
  (a GROWTH Initiative) with an eventual outcome to become an independent Destination Marketing
  Organization (DMO) that includes tourism operators and industry stakeholders for a more robust
  Tourism Organization.
  - February 15, 2022 Council received a presentation from WILD Alberta representatives regarding the Establishment of a Northwest Alberta DMO initiative.
  - o DMO promotes a destination to make it more attractive to tourists and businesses.
  - As a non-profit organization, GROWTH/WILD is currently working with Prairies Can on a nonrepayable loan application for the Tourism Relief Fund, related to COVID recovery which will support re-launch of the WILD Tourism Brand.
  - Investigating Travel Alberta DMO grant funding opportunities.
  - To date, presentations have been made to surrounding neighbors such as Westlock County, Town of Westlock, Lac Ste Anne County, Alexander First Nations, Town of Barrhead, Town of Mayerthorpe, and Woodlands County with positive feedback on the initiative.

#### **ANALYSIS:**

• Membership for GROWTH and WILD has fluctuated over the years.

- Taking a regional approach to tourism gives potential visitors more rounded experiences, choice of
  accommodations, and presents more as a cluster development with multiple options for enjoying
  the region and connecting between neighboring communities.
- Collective marketing campaigns also go further in reaching the target market of the greater Edmonton area. Rather than having multiple sites for visitors to navigate, everything can be found in one spot.
- WILD Alberta already has the regional tourism brand that can be leveraged to support the DMO initiative, however GROWTH is the governing body and needs to stay in place at this time to access grant funds for the initiative.
  - O During the February presentation, WILD ALBERTA requested a \$1 per capita commitment, but has since informally withdrawn the request.
  - Therefore, the main benefit of remaining a member of GROWTH is the opportunity to leverage cost-sharing and networking with other municipalities, access to the statistical data package (Local Intel), and the benefit of the WILD Alberta Tourism Brand.
- The following table outlines the initiatives, benefits and challenges of current GROWTH Membership:

GROWTH Initiative Components	GROWTH VALUE & COSTS	ALTERNATIVE TO GROWTH OPTIONS & COSTS
Demographic data (Local Intel)	<ul> <li>Investors &amp; potential residents have access to more intuitive and County specific demographic data.</li> <li>31 hits to landing page in 2020</li> <li>Cost \$4,500/yr (covered by membership fees)</li> </ul>	<ul> <li>Shared subscription with Town on consistent platform (leverage existing website/Munisight)         (Cost \$2,600/yr for 3 yrs OR \$2,400/yr for 5 yrs)</li> <li>Provincial dashboard – not great (Free)</li> </ul>
Tourism Brand: WILD ALBERTA	<ul> <li>Saves staff time when WILD Staff are doing the work (site currently being rebuilt and will be relaunched, likely towards the end of May).</li> <li>Still requires upkeep and commitment from the County to promote WILD to our operators.</li> <li>Printed Tourism Guide in recent years have been substandard; paper not as desirable platform (cost \$300-500 - 50% reduction in price for GROWTH members)</li> </ul>	<ul> <li>Market existing tourism to Greater Edmonton Region; electronic platform; push vs. static (Cost – TBD up to \$10,000)</li> <li>Participation in printed Tourism Guide available, at full cost (\$600-\$1,000).</li> </ul>
Business Awards Gala - Recognition	<ul> <li>Community pride and recognition</li> <li>Celebrate success</li> <li>Value has significantly dropped and is no longer an event hosted by GROWTH</li> </ul>	<ul> <li>Recognition at County Event, County website, Press Release, etc. (Cost – variable up to \$250)</li> </ul>
Regional Opportunities	<ul> <li>REDA should advocate for our region to the Province.</li> <li>Value is limited with recent GOA funding cuts, lower staff support resulting in low active in this area; even counterproductive in the past</li> </ul>	<ul> <li>Collaborate with EDO's.</li> <li>Continue to work with GOA and follow up on Alberta Jobs Economy &amp; Innovation Leads</li> <li>Invest in Alberta/Xperience Alberta - 15,000 printed copies distributed locally, nationally, internationally (cost - \$2,795 - \$3,500)</li> </ul>

Networking & Collaboration	Knowing what neighbors are doing compliments projects, supply chain, etc.	Ongoing and informal basis as needed;     happening outside of GROWTH already
TOTAL COSTS	Annual membership of \$9,000 Other costs \$300-500 =\$9,300 - \$9,500	= \$6,045 - \$17,350 (high end includes the optional \$10K for new approach to marketing tourism to greater Edmonton Region)

- Retaining a GROWTH membership in 2022 helps to ensure:
  - WILD Alberta has an opportunity to relaunch the WILD Tourism Brand and take steps to focus on tourism and establishment of a DMO.
  - County Council through an appointed elected official has representation on the GROWTH board and is positioned to support the relaunch of WILD Alberta and strengthening the focus on Tourism.
- At this time there are no additional financial contributions being requested for the new WILD Alberta initiative. However, prior to any further financial contributions, the value and effectiveness of a Northwest Alberta DMO would need to be assessed.
- Regardless, the County will continue to focus on the outcomes identified in the DRAFT 2022-2026
   Strategic Plan that includes the following:

#### **OUTCOMES:**

- 1. County increases its tax base
- 2. County has the necessary tools to deliver quality programs and services
- 3. County maintains its rural character and is recognized as a desirable location to invest, work, live and play
- 4. Council remains transparent and accountable
- Current 2022 Interim Budget includes \$9,000 for GROWTH membership, \$1,000 for advertising, and \$3,500 for targeted regional opportunities as identified in the above table and discussed during budget workshops.

#### **RECOMMENDATION FROM ADMINISTRATION:**

That Council retain GROWTH Alberta Membership for the 2022 year until such time that adequate information is available to assess the potential value and benefits of the WILD ALBERTA Tourism DMO initiative.



REQUEST FOR DECISION
APRIL 5, 2022

TO: COUNCIL

RE: REQUEST FOR LETTER OF SUPPORT FOR COMMERCIAL TIMBER PERMIT APPLICATION ROSSMAN – WHITE ZONE (PROVINCIAL LANDS)

#### **ISSUE:**

Request was received for a letter of support for a Commercial Timber Permit Application for various areas within the County of Barrhead Provincial White Zone.

#### **BACKGROUND:**

- Alberta's forests are managed by the Ministry of Agriculture, Forestry and Rural Economic Development with all timber located on provincial Public Lands owned by the province.
- Under Alberta's *Forests Act*, the right to harvest Crown timber is allocated to companies and individuals through forest tenures, agreements, and permits.
  - For reference, a map of the "Potential Commercial Timber Permit Issuance Areas" is attached
- The Province, under Alberta's Forest Jobs Action Plan, is opening various Public Lands to additional Commercial Timber Permit Applications, to provide Alberta's forest product companies with additional feedstock in response to the current lumber supply issues.

#### **ANALYSIS:**

- County of Barrhead does not regulate forestry activities under the jurisdiction of the Province.
- Lands not included in the Commercial Timber Permit area include restrictive dispositions, industrial clearing areas, hydrology streams, historic resource value areas, recreation corridors, any area with a fire in the last 40 years, trapping areas, linear disturbances (seismic, trails, paths, etc.), and lands where timber permits were previously given.
- Supporting local applications keeps employment and contract dollars coming back to our municipality.
- Applicant intends to contract any lumber collected to a mill for processing.
- Applicant will be required to abide by the forestry regulations in place, and reforestation of the area when harvesting has been completed.
- A road use agreement would be required for any hauling on County of Barrhead roads.
  - This operator has upheld previous road use agreements to the satisfaction of the Public Works Department.

#### ADMINISTRATION RECOMMENDS THAT:

Council direct Administration to provide a letter of support for Mr. Rossman's Commercial Timber Permit Application.

### Appendix 1 - Forest Management Units WO1 and WO2 Overview Map<sup>13</sup>

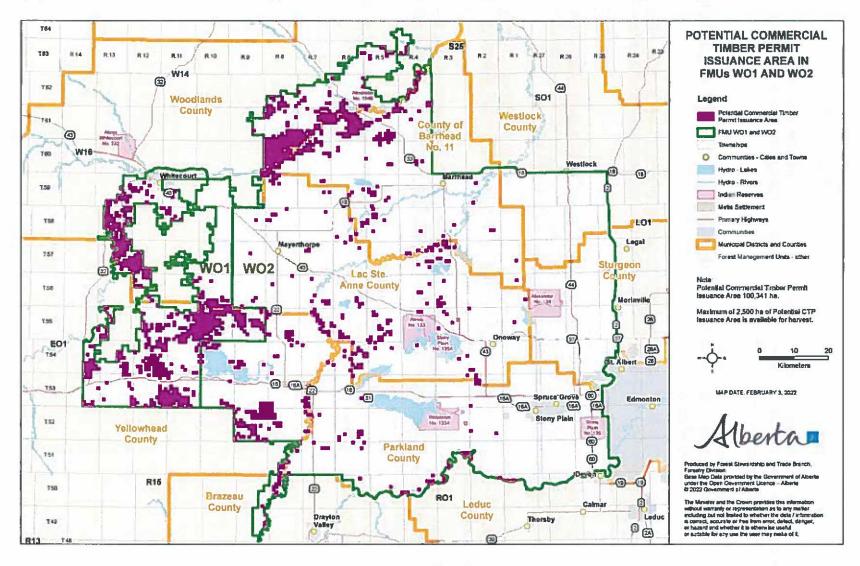


Figure 1 Potential Commercial Timber Permit Issuance Area in FMUs in W01 and W02

<sup>13</sup> Map updated February 3, 2022



TO: COUNCIL

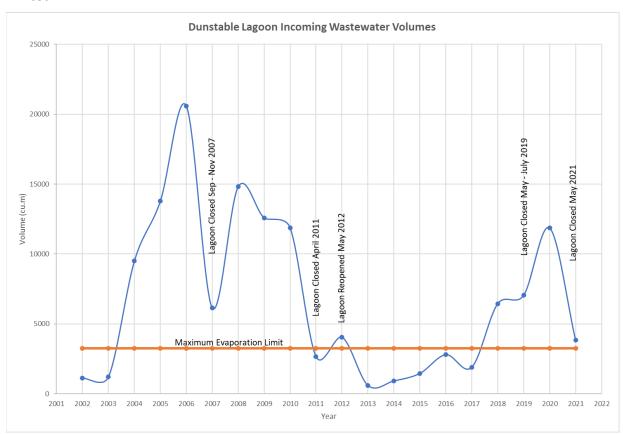
RE: DUNSTABLE LAGOON VOLUME ALLOTMENT PROGRAM

#### **ISSUE:**

Council requested Administration develop a policy that outlines a volume allotment program for the Dunstable lagoon beginning in 2022 (Council Resolution 2021-353).

#### **BACKGROUND:**

- Associated Engineering's capacity assessment report was completed in August 2021
  - o Lagoon can handle 2,157 4,314 m<sup>3</sup> of wastewater per year.
  - Average = 3,236 m³ per year
- Incoming wastewater volumes have exceeded the evaporation limit, which requires volumes to be limited.



#### **ANALYSIS:**

- Volume can be controlled two ways:
  - o 1<sup>ST</sup> Come, 1<sup>st</sup> Served
  - Volume Allotment Program
- Some potential options for hauler allotment could be:

Hauler	Option A	Option B	Option C	Option D
Standstone	25%	30%	30%	40%
Dentith	65%	50%	30%	40%
Elks Beach	8%	10%	10%	10%
Other	2%	10%	30%	10%
Total	100%	100%	100%	100%

<sup>\*</sup>These allotments would be based on the total maximum yearly volume of 3,236 cubic meters.

- Options above are based on the following:
  - Option A follows the historical amounts for the past 2 years very closely. However, it is very restrictive to any new hauler trying to get into the business.
  - Option B allows for some increase in other haulers to utilize the facility, but it does significantly restrict the largest haulers allotment compared to historical.
  - Option C gives a big increase to other haulers and evens the 2 largest haulers' allotments. If this system was used, it would allow for a buffer amount of volume in the other hauler allotment that could be carried over into the following year and evenly distributed if it was not used. It also allows for even distribution for the larger haulers. This option also helps to ensure that the facility will not be operating at maximum capacity for the 1<sup>st</sup> year.
  - Option D evens out the larger hauler allotments and leaves 10% for other haulers but does not follow historical amounts of the larger haulers.
- If an allotment system is used, Administration must have the ability to suspend access to a hauler if they violate their allotments. This can be monitored monthly by normal lagoon gate readings. The process would have to be formalized and adopted in Policy; however it would likely involve several steps of warnings and suspension.
- Haulers pre-pay for lagoon gate entries. Under either scenario, the County should allow for refunding of pre-paid lagoon entries if the lagoon is closed during the year and haulers request a refund.

Advantages and disadvantages of the 2 methods are as follows:

	Advantages	Disadvantages
1 <sup>ST</sup> Come; 1 <sup>st</sup> Served	<ul> <li>Simple to administer; gates are locked once volumes are met.</li> <li>Lac Ste Anne County operates a Sewage Lagoon in reasonably close proximity (approximately 21 km) to the Dunstable Lagoon that haulers have access to under agreement between the municipalities.</li> <li>Lagoon fees for Dunstable (Lac La Nonne) lagoon and Lac Ste. Anne lagoon align, therefore costs should be similar.</li> <li>Input to the lagoon is managed avoiding the need for an emergency release.</li> </ul>	<ul> <li>Closed at some point during the year, causing disruption in service to haulers.</li> <li>Likely impacts Elks Beach the most as they typically only haul during the summer season, at which time the lagoon may be unavailable.</li> </ul>
Yearly Allotment Program	Input to the lagoon is managed avoiding the need for an emergency release.	<ul> <li>Any allotment makes assumptions on business needs of current and prospective haulers</li> <li>Requires more Administration time to implement and monitor.</li> <li>Requires formalized policy for allotment program; education to haulers on the program and consequences of not following.</li> <li>Duties of monitoring for warnings/suspension to program are outside of CPO duties; would require employees to manage.</li> </ul>

- Recent changes to the MGA require neighboring municipalities to enter into an Intermunicipal Collaboration Agreement (ICF) for the purpose of providing services to residents in a cost-efficient manner regardless of municipal boundaries.
  - Expectation of the province is for municipalities to collaborate to ensure the most efficient allocation of provincial grant funding and use of municipal resources.

- Current ICF (Bylaw 3-2021) between the County of Barrhead and Lac Ste Anne County includes access for County residents (haulers) to the Lac Ste Anne County Northeast Lagoon at the same rate as Lac Ste Anne residents.
  - Collaboration between the County of Barrhead and Lac Ste Anne County was intended to secure additional capacity and access to lagoons without duplicating services and incurring additional costs.
- O In 2020, the County supported a joint grant application with Lac Ste Anne County under the Provincial Economic Stimulus package to construct a regional sanitary sewer collection system for Lac La Nonne and Nakamun Lake residents that would dump into the Lac Ste Anne Lagoon; however the grant application was not successful.
  - Engineering for this project was originally completed in 2012/2013; cost estimates were updated in 2020.
  - Regional Sanitary Sewer Collection project was estimated to cost approximately \$31.1 million (excluding gst).
  - Other funding opportunities have been explored such as Alberta Water & Wastewater Grant Program, but this project was not deemed eligible.
  - Other funding sources are being explored.

#### ADMINISTRATION RECOMMENDS THAT:

Council directs Administration to set the maximum yearly incoming volume of the Dunstable (Lac La Nonne) lagoon to 3,236 cubic meters and utilize a first-come, first-served program to control this volume.



TO: COUNCIL

RE: 2022 BUDGET PRIORITIES SURVEY – FINAL REPORT "WHAT WE HEARD"

#### **ISSUE:**

Administration is requesting Council's approval of the 2022 Budget Priorities Survey – "What We Heard" Report.

#### **BACKGROUND:**

- December 21, 2021 Council approved the 2022 Budget Schedule as presented with a survey component to increase public participation in the budget process.
- January 26, 2022 February 14, 2022 Survey Monkey was utilized to conduct the 2022 Budget Survey which was accessible online and in paper format.
- Advertising occurred in the following ways:
  - B.A.R.C.C text messaging, voice call and email.
  - Local newspaper (Feb 1)
  - County Website
  - Word of mouth

#### **ANALYSIS:**

- 29 survey questions were developed to promote public engagement, understanding and connectivity with the public regarding Budget Priorities.
- A total of 142 respondents completed the survey online (no requests for paper copies).
  - This number represents approximately 2% of the population.
  - This number reflects a decrease of approximately 14% in the total number of respondents compared to 2021.
- Council reviewed the raw data during budget workshops to help inform discussions.
  - Findings provided insight into opinions and perceptions of residents regarding service levels, funding strategies and several other aspects of the budget that impact the County of Barrhead and residents.
  - This is a very small percent of the population of the County and therefore the data should only be accepted as information.
- The Final Report "What We Heard" will be posted on the website for public access.

#### ADMINISTRATION RECOMMENDS THAT:

Council accept the 2022 Budget Priorities Survey – Final Report "What We Heard" for information.



# **2022 Budget Priorities Survey**

Budget Priorities: "What We Heard"

Report

March 2022



# Question - Quick Reference

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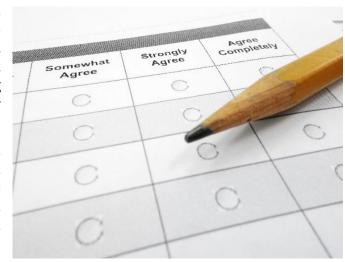
# PRIORITIES 2022 YOUR SURVEY RESULTS



### 2022 Budget Priorities Survey Report - Introduction

Each year Council and Administration establish capital and operating budgets to provide a wide range of local government programs and services, setting aside a prudent level of funding in reserves, while maintaining a reasonable cost to ratepayers in the County of Barrhead.

2022 Budget Priorities Survey was one method to promote engagement, understanding and connectivity with the public. Ratepayers were given the opportunity to provide input and information to assist Council's decision making in the development of the 2022 budget. This is the 3<sup>rd</sup> year that the County of Barrhead launched a public engagement budget survey.



The survey was distributed on Survey Monkey across traditional and digital channels, including the County website and news outlets; the survey was made accessible online and in paper format. 142 participants filled out the survey online and no respondents chose to utilize the paper format. The survey opened on January 26, 2022, receiving 142 submissions before closing February 14, 2022. The number of responses received in 2022 Budget Priorities survey represented a decrease of 14 percent (14%) compared to the 2021 Budget Priorities survey.

Many of the questions were retained or only modified slightly to allow valid comparisons with the previous year, particularly in measuring satisfaction levels that respondents had with services. The survey also allowed residents to see what percent of their taxes were allocated to each of the County's services. By providing an understanding of how the tax dollars are used residents were better able to decide if they wanted to see an increase or decrease in service levels.

The following report presents a high-level analytical report that only reflects approximately 2% of the population.

It should be noted that for open-ended questions, which can be found in Appendix A, many respondents chose not to provide feedback or insight, even though everyone had the opportunity to do so.

# **Demographic Overview**

While responses are confidential and the results of the survey will not be utilized in any manner that will allow respondents to be identified, County of Barrhead – Budget Priorities Survey asked some basic demographic questions.

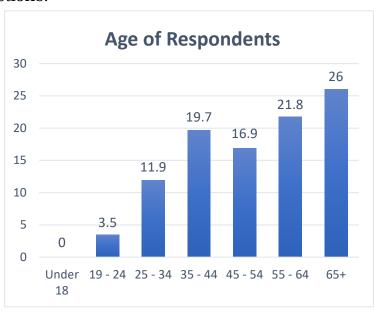
Ratings are reflected as % (percent) where are appropriate.

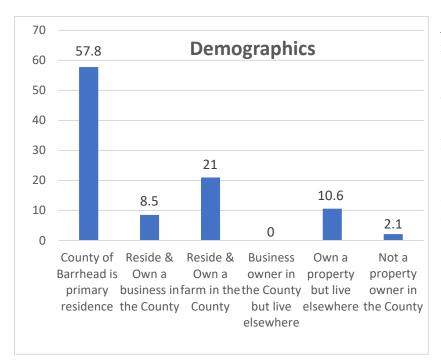
All survey respondents chose to identify their age.

The greatest number of respondents were 65+ years of age (26%) followed closely by those between the ages of 55-64 (21.8%).

Survey respondents from the age group 18-24 resulted in the lowest number of respondents at only 3.5%. However, this number is up from 2021 when there were no respondents in this age group.

By having a wide range of age groups respond to the survey, we are able to capture a variety of views and opinions.



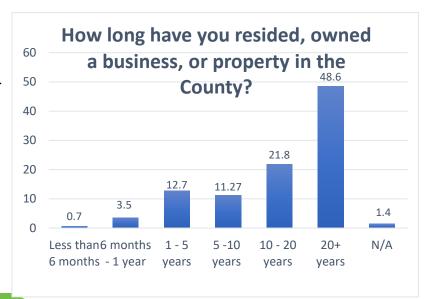


Additional demographics collected in the survey demonstrate that 87.3% of the respondents live in the County while 10.6% own property, but live elsewhere. The remaining 2.1 % of the respondents are not property owners in the County.

Of the respondents, 8.5 % reside and own a business in the County and 21% own a farm.

Just under half (48.6%) of the respondents have called the County of Barrhead home for 20 plus years. This result is the largest change (decrease) from 2021 when 52.8% of respondents indicated they had lived in the county for 20 plus years.

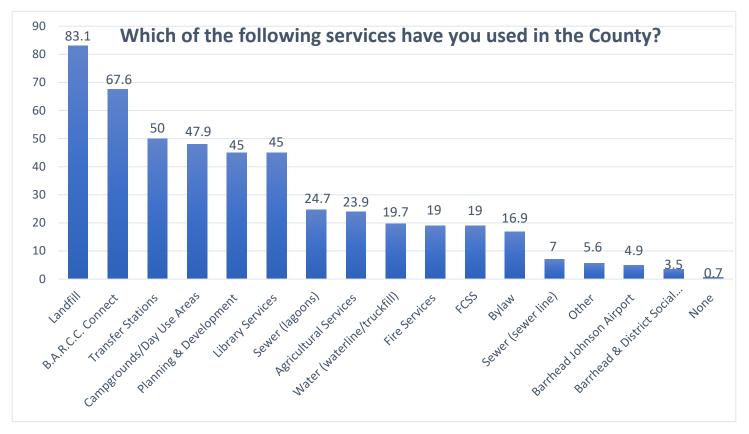
The least number of respondents (0.7%) have lived in the County for less than 6 months. 21.8% of survey respondents have resided or owned a business or property in the County for 10 - 20 years.



# **County of Barrhead Services**

142 respondents participated in stating which services and businesses they have utilized in the County of Barrhead. The landfill and B.A.R.C.C Connect were rated as being utilized the most by the respondents, at 83.1% and 67.6% respectively. Transfer station was the 3<sup>rd</sup> most utilized service with an overall response of 50.0%.

Services that are utilized less frequently according to the survey results are Barrhead & District Social Housing (3.5%), Barrhead Johnson Airport (4.9%), and Sewer (connected directly to sewer line) (7.0%). Of the survey respondents, 0.7% stated that they do not utilize any of the services offered by the County, but it is possible that these are also the respondents that do not live or own property in the County.



These results are similar to last year with the largest change occurring in the increased use of the Landfill which was previously 72.4%. Notably, Campground/Day use (previously 41.1%) and Planning and Development services (previously 36.2%) both also increased in usage. This increase is likely due to the effects of Covid-19, which increased the popularity of outdoor recreation and development activities close to home.

Survey respondents were permitted to provide feedback regarding other services they have used in the County. Barrhead Regional Aquatic Center which is operated by the Town with annual contributions from the County, golf course and agriculture services such as shelterbelt belt program were mentioned. The complete, unedited list of comments can be found in Appendix A.

# **Program & Service Priorities**

142 respondents participated in rating a variety of programs and services from (1) - being not important to (5) - being very important.

Ratings are reflected as a rated average out of 5.

**Question:** Thinking about the County of Barrhead budget for 2022, rate the following topics of importance to you.

- Landfill
- Transfer Stations
- Recycling
- Road Maintenance (gravel, grading, blading, and snow removal)
- Water and Wastewater (utilities including lagoons)
- Environmental Protection
- Agriculture Services

Road Maintenance was viewed as the most important County service (4.7/5). Following Road Maintenance, the Landfill (3.9/5) and Recycling (3.8/5) were seen as the 2<sup>nd</sup> and 3<sup>rd</sup> most important services offered by the County. Environmental Protection and Transfer Stations were equally important (3.6/5) and identified as 4<sup>th</sup> and 5<sup>th</sup> respectively, followed by Water & Wastewater (3.5/5) in 6<sup>th</sup> and Agriculture Services (3.3/5) in 7<sup>th</sup>.

These results are similar to the 2021 survey analysis; the largest change is the decrease in the level of importance for Agriculture Services. Last year Agriculture Services had a weighted average of 3.7 and this year it has decreased to 3.3.

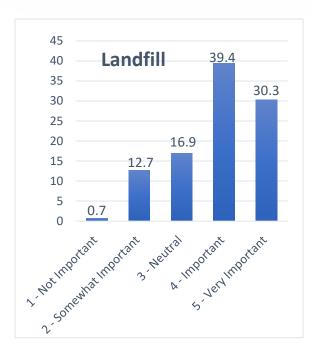
Through the survey it is understood that participants value Road Maintenance as very important while Water & Wastewater (utilities including lagoons) and Agriculture Services are valued the least of the services provided. Agriculture Services scoring low is likely a result of only 21% of the respondents owning a farm.

Road Maintenance (including gravel, grading, blading, and snow removal) had the highest rating of importance out of all services. respondents believed Road Maintenance was either important or very important. This is a 2% increase in importance from 2021.

Only 2.1% of respondents did not feel it was an

important service.



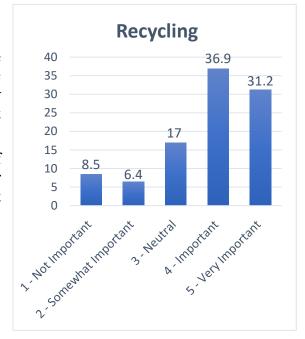


Landfill was recognized as the 2<sup>nd</sup> most important service provided by the County with 69.7% of the respondents selecting either important or very important. This is almost identical to 2021 results at 69.5%.

29.6% selected neutral and somewhat important. Very few respondents believed Landfill services were not important at all (0.7%).

Recycling was recognized as the 3rd most important service provided by the County with 68.1% of the respondents selecting either important or very important. This reflects an increase from 2021 at 57%.

Recycling and Landfill had a similar percent of respondents select neutral (17%), however a higher percentage believed recycling to be not important at all (8.5%).

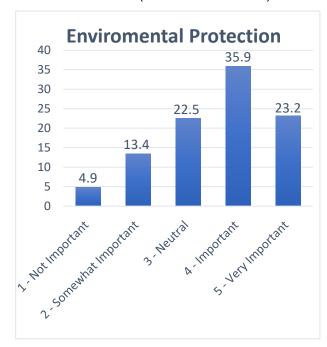


Transfer Stations and Environmental Protection were recognized as being very similar with respect to the level of importance of the service placing 4<sup>th</sup> and 5<sup>th</sup> respectively.

60.1% of the respondents considered Transfer Stations as being either important or very important, while 59.1% considered Environmental Protection as being either important or very important. These results were very similar to 2021.

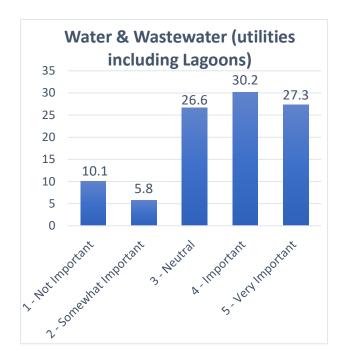
Both services had a similar percent of respondents select neutral (21% and 22.5%).

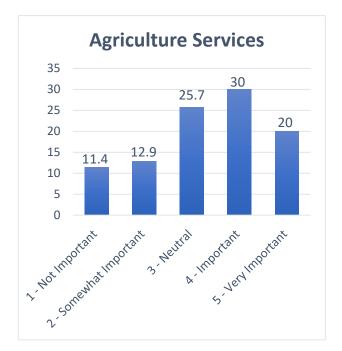




Importance of Water & Wastewater services was 6<sup>th</sup>, while Agriculture Services placed 7<sup>th</sup> overall. More respondents were neutral about both of these 2 services scoring 26.6% and 25.7% respectively. This high neutral response was likely based on the respondents not being a utility customer or a farmer.

57.5% of respondents viewed Water & Wastewater services as either important or very important which is a 7% increase from 2021, while 50% viewed Agriculture Services as either important or very important which is a 14% decrease from 2021.





Similar to the previous question, respondents were asked to rate the importance of more County of Barrhead services.

**Question:** Thinking about the County of Barrhead budget for 2022, rate the following topics of importance to you.

- Barrhead Regional Airport
- Economic Development (attracting and retaining businesses)
- Parks & Green Spaces
- Bylaw Enforcement
- Tourism &Promotion
- FCSS (Family & Community Support Services Program)
- Grants to Non-Profits

The same scale was utilized from (1) - being not important to (5) - being very important.

Ratings are reflected as a weighted average out of 5

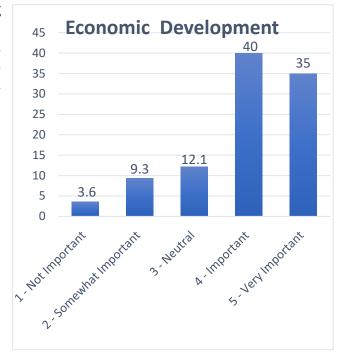
Economic Development was viewed as the most important County service (3.9/5). Following Economic Development, Parks & Green Spaces (3.7/5) and FCSS (3.6/5) were seen as the 2<sup>nd</sup> and 3<sup>rd</sup> most important services respectively. These results are very similar to the 2021 survey analysis with only a slight increase in perceived importance for both services by 0.2.

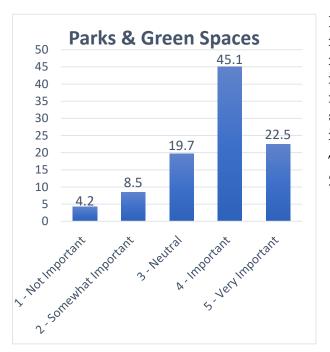
Bylaw Enforcement (3.5/5) was a close 4<sup>th</sup>, followed by Tourism & Promotion (3.3/5) in 5<sup>th</sup>, Grants to Non-Profit (2.9/5) in 6<sup>th</sup> and Barrhead Regional Airport (2.3/5) in 7<sup>th</sup>.

Economic Development had the highest rating of importance for this group of services with 75% of respondents selecting either important or very important, 12.1% neutral and 12.9% indicating only somewhat important or not important at all.

This reflects a small increase (2%) in importance from 2021 results.





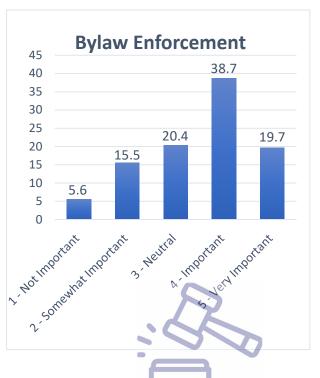


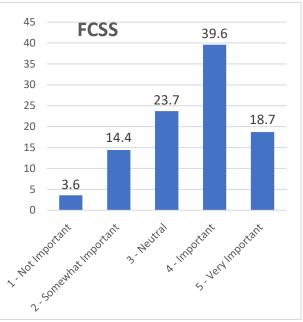
Parks & Green Spaces was recognized as the 2<sup>nd</sup> most important service in this group with the majority (67.6%) of respondents selecting either important or very important. 19.7% chose a neutral position on Parks & Green Spaces, with slightly less (12.7%) selecting only somewhat important or not important at all.

This reflects a 14% increase in importance from 2021.

FCSS was recognized as the 3<sup>rd</sup> most important service in this group with 58.3% of respondents selecting either important or very important which is a 3% increase in importance from 2021.

23.7% chose a neutral position with 18% selecting only somewhat important or not important at all. This is likely based on whether the respondent has accessed or is familiar with the FCSS program.





Bylaw

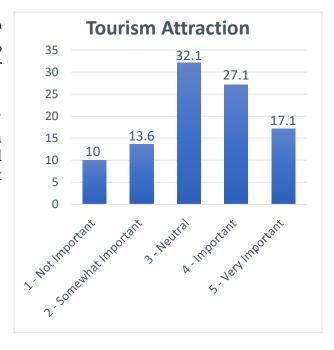
Enforcement was recognized as the 4<sup>th</sup> most important service in this group behind FCSS as slightly more respondents (21.1%) selected only somewhat important or not important at all. 58.4% of the respondents considered Bylaw Enforcement as either important or very important.

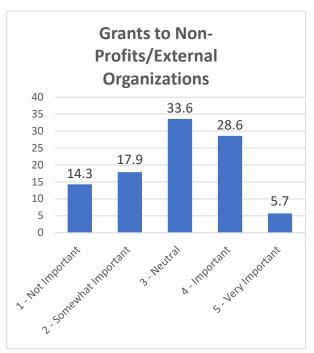
This is an 8% decrease in importance from 2021.

Tourism Attraction was recognized as the  $5^{th}$  most important service in this group with 44.2% of the respondents selecting either important or very important.

This is a 5.5% decrease in importance from 2021.

32.1% of the respondents took a neutral position on Tourism Attraction, while 23.6% indicated that Tourism Attraction is only somewhat important or not important at all.





Grants to Non-Profits was recognized as the 6<sup>th</sup> most important service in this group with 34.3% of the respondents selecting either important or very important.

This is a 2% increase in importance from 2021.

The importance of grants to non-profits/external organizations was variable, with 33.6% of the 142 respondents taking a neutral stance.

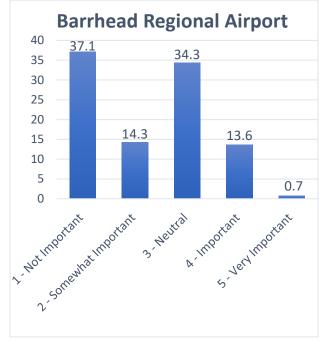
Similarly, 32.2% indicated that this service was only somewhat important or not important at all.

Barrhead Regional Airport was recognized as the 7<sup>th</sup> or least most important service in this group with only 14.3% of the respondents selecting either important or very important. This is a 2% increase in importance from 2021.

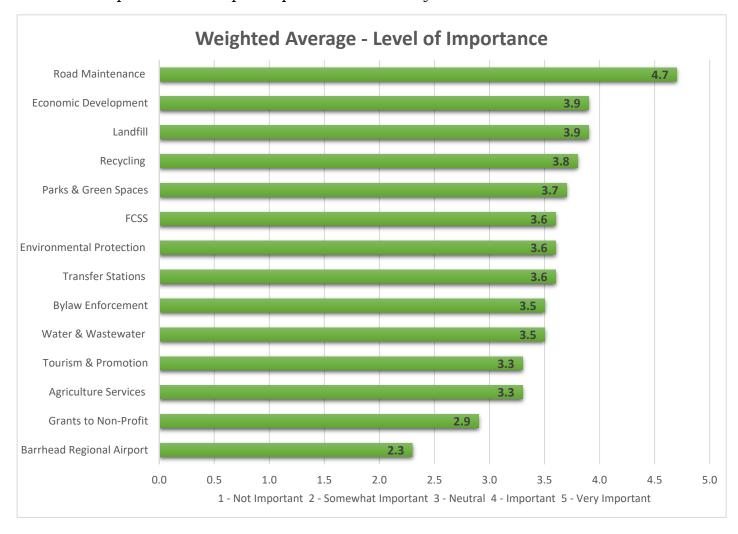
34.3% took a neutral position, while the majority (51.4%) selected either somewhat important or not important at all.

These results are likely based on whether the respondent is a user of airport services and/or has aircraft interests.





The chart below presents the weighted average of all 14 service areas in the previous 2 survey questions. The service areas are reported in order of importance as indicated by the 142 respondents that participated in the survey.



#### **Priorities & Initiatives**

Similar to the above, respondents were also asked to rate the importance of various other priorities and initiatives.

**Question:** Thinking about the County of Barrhead budget for 2022, rate the following topics of importance to you.

- Supporting Existing Local Businesses
- Attracting New Businesses & Investment
- Supporting Tourism Initiatives
- Promoting Energy Efficiency & Green Community
- Supporting Broadband Initiatives

The same scale was utilized as the previous questions with (1) - being not important to (5) - being very important.

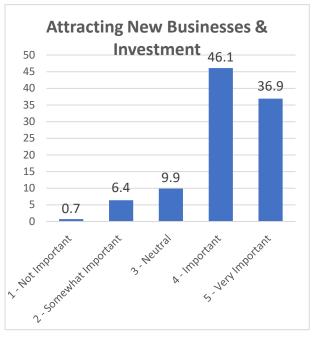
Ratings are reflected as weighted average out of 5.

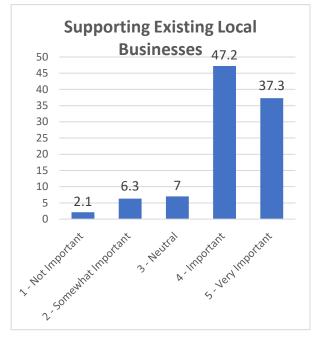
Attracting New Businesses & Investment (4.12/5) and Supporting Existing Local Businesses (4.11/5) were recognized as being similarly important taking 1<sup>st</sup> and 2<sup>nd</sup> rankings respectively. Supporting Broadband Initiatives (3.7/5) was ranked 3<sup>rd</sup>, followed by Supporting Tourism Initiatives (3.4/5) in 4<sup>th</sup> and Promoting Energy Efficiency & Green Community (3.2/5) in 5<sup>th</sup>.

Topics in this question were slightly different from last year; however, there was a slight increase in importance placed on Supporting Existing Local Businesses (+1.91). This increased importance likely resulted from Covid-19 and the movement to support local.

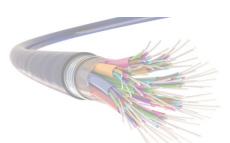
Attracting New Business & Investment had 83% of respondents that selected either important or very important for the County. 9.9% identified with a neutral position, while 7.1% selected somewhat important or not important at all.

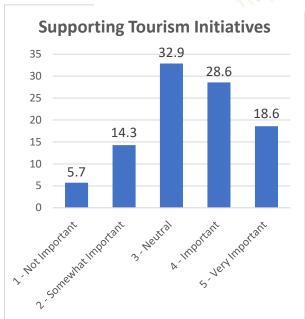
Similarly, Supporting Existing Local Businesses had 84.5% of respondents that selected either important or very important, with slightly less (7%) taking a neutral position. However, a slightly higher percent (8.4%) indicated that Supporting Existing Local Businesses was only somewhat or not at all important.

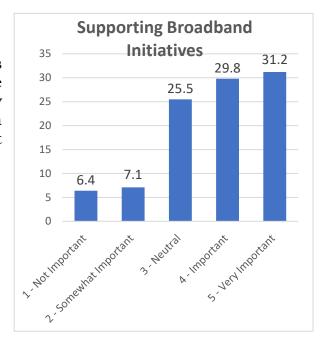




Supporting Broadband Initiatives was viewed as the 3<sup>rd</sup> most important initiative with 61% of the respondents selecting either important or very important. 25.5% selected a neutral position while 13.5% selected somewhat important or not important at all.





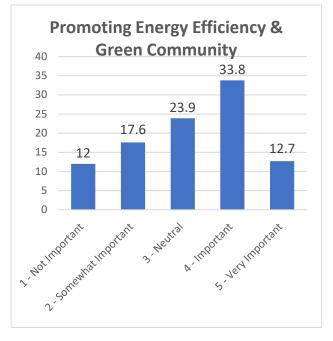


Supporting Tourism Initiatives was viewed as the 4<sup>th</sup> most important initiative with 47.2% selecting either important or very important. Many respondents (32.9%) took a neutral position towards the idea of Supporting Tourism Initiatives in the County, while 20% selected somewhat important or not at all important.



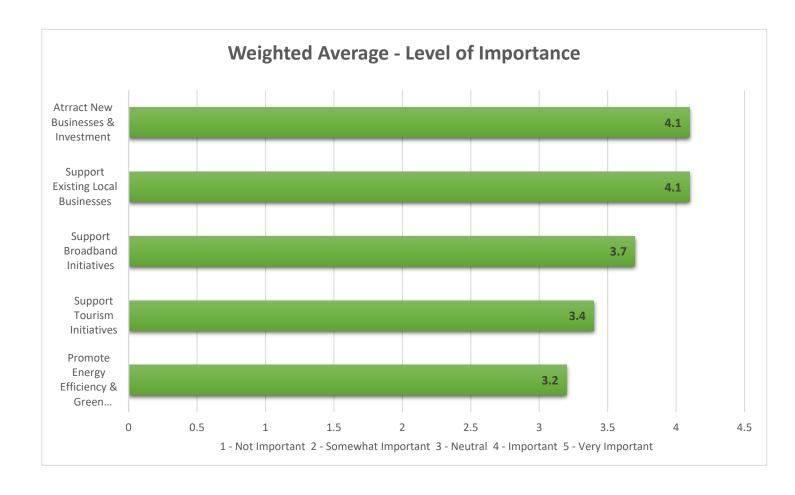
Promoting Energy Efficiency & Green Community was 5<sup>th</sup> and seen as the least important initiative for the County. The importance was variable, with 46.5% selecting either important or very important, 23.9% choosing a neutral position and 29.6% selecting somewhat important or not important at all.





Through the survey it is understood that the respondents valued attracting new businesses and investments and supporting existing local businesses while supporting broadband initiatives. Promoting tourism initiative and energy efficiency and a green community were valued less as County initiatives.

The chart on the next page presents the weighted average of all 5 initiatives. The initiatives are reported in order of importance as indicated by the 142 respondents that participated in the survey.



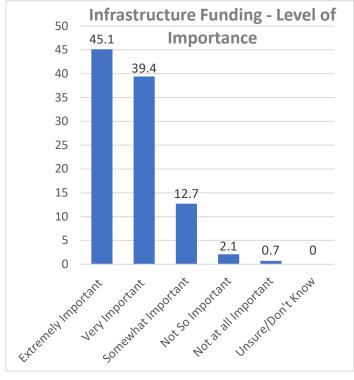
#### **Reserves for Future Infrastructure**

**Question:** How important is it to you that funding be set aside to replace infrastructure such as roads, bridges, and buildings to ensure existing levels of service can be provided in future years?

142 respondents rated the importance of contributing funds to reserves. Ratings are

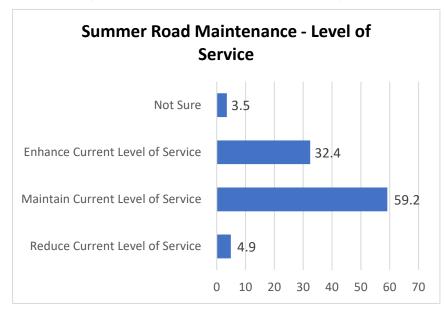
reflected as % (percent) of respondents.

Survey results indicate that the majority (84.5%) of respondents deemed setting aside funds to replace future infrastructure as important very to extremely important. 12.7% feel as though it is somewhat important, while only 2.8% aside deemed setting funds infrastructure as not so important or not at all important.



## **Road Maintenance**

**Question:** County is responsible for maintenance of approximately 1,336 km (830 miles) of gravel roads. Current service level provides gravel every 3 years (depends on traffic and road base) and grading every 2-3 weeks (weather dependent). In terms of <u>summer road</u>

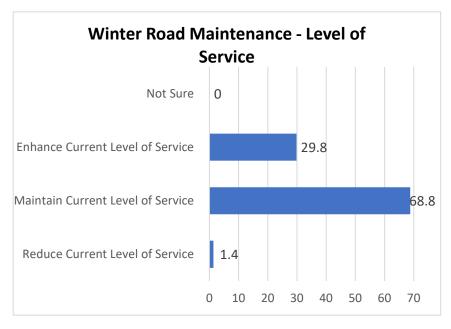


maintenance, would you like to see the service level reduced, maintained, or enhanced?

Ratings are reflected as % (percent) of respondents.

Majority of the respondents (59.2%) would like to see summer road maintenance remain at the current level of service, while 32.4% would like to see the service enhanced. Only 4.9% of respondents wanted to see the level of summer road maintenance reduced and 3.5% were unsure.

**Question:** County is responsible for snow removal on approximately 1,497 km (930 miles) of gravel and paved roads. Paved roads are cleared first and done within 36 hours of a snowfall event. All roads are cleared within 50 hours of a snowfall event. In terms of winter road maintenance, would you like to see the service level reduced, maintained, or enhanced?



Ratings are reflected as % (percent) of respondents.

Majority of the respondents (68.8%) would like to see winter road maintenance remain at the current level of service, while 29.8% would like to see the service enhanced. Only 1.4% of respondents wanted to see the level of winter road maintenance reduced.

# **Waste Management**

**Question:** The County has 6 transfer station sites and a partnership with the Town of Barrhead to operate a landfill. In terms of waste management, would you like to see the service level reduced, maintained, or enhanced?

Ratings are reflected as % (percent) of respondents.

Out of the 142 respondents, the majority (81%) would like waste management services to remain at the current level of service.

12.7% of respondents would like to see waste management services enhanced, while 2.1% would like to see the service reduced.



# **Options to Balance the Budget**

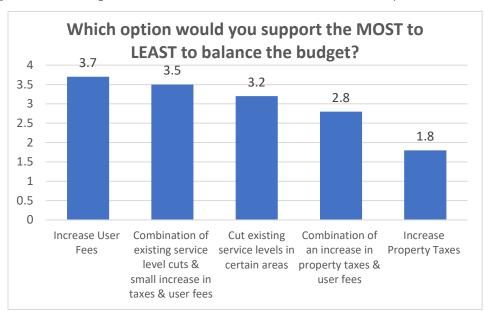
142 respondents rated how to balance the budget.

**Question:** To balance the 2022 Budget as required by the Province, rank the following options in order of **MOST (1) to LEAST (5)** preferred method. (Note: user fees are monies you would pay to the County to access specific services, facilities, and utilities).

Ratings are reflected as a weighted average out of 5.

Most respondents (40.3%) rated an increase in user fees as their most preferred method to balance the budget, followed by a combination of existing service level cuts and a small increase in taxes and user fees (24.4%).

According to 59.2% of respondents an increase in property taxes is the least preferred method of balancing the budget,



followed by a combination of an increase in property taxes and user fees (12.5%).

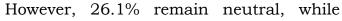
These results are similar to last year's analysis with the largest change being more people favoring an increase in user fees over other methods. An increase in property taxes remains the least preferred method.

# **Tax Strategies for Infrastructure Projects**

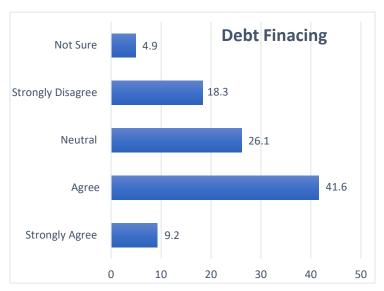
**Question:** Should the County use debt to finance important infrastructure projects to spread the repayment of the initial construction costs over the life of the infrastructure?

Ratings are reflected as % (percent) of respondents.

Approximately half (50.8%) of the 142 respondents either agree or strongly agree that the County should use debt to finance important infrastructure projects to spread the repayment of initial construction costs over the life of the infrastructure.



18.3% strongly disagree and 4.9% are not sure. These results are similar to the previous year's survey with an increase of respondents feeling neutral towards the topic (+6.5%).



#### **Most Important Issues**

123 of the 142 respondents shared comments regarding the most important issues they believed are facing the community.

**Question:** What is the most important issue facing our community that you feel should receive the greatest attention?

Top 5 themes are below starting with the highest frequency. A complete list of unedited comments are included in the Appendix.

- 1. Roads & Road Maintenance
- 2. Economic Development attraction and retention of business
- 3. Infrastructure water and wastewater
- 4. Rural Crime & Safety, Policing, Bylaw Enforcement
- 5. COVID-19

Several other comments regarding important issues facing the County were offered representing a diversity of opinions and ideas.

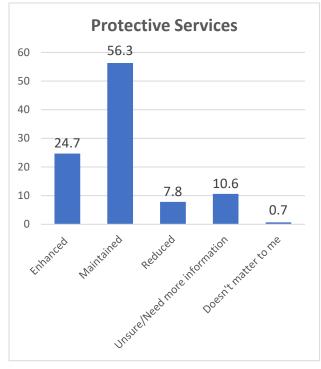


#### **Protective Services**

**Question:** Protective Services includes fire services, disaster services, bylaw and enforcement, policing, ambulance, safety, and BARCC. Expenses related to this service

include fire response, contributions to STARS, peace officer contract with Lac Ste. Anne County, transfer to province for policing, safety training, and BARCC alert system maintenance. Approximately 7% of the County of Barrhead's budget is spent on Protective Services. For an average residential property, based on an assessed value of \$240,000, 2021 taxes were \$146.14 for this service.

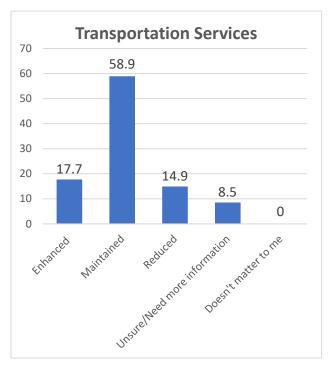
Majority (56.3%) of respondents believed that the level of Protective Services should be maintained, while 24.7% indicated that the services should be enhanced from their current level. Only 7.8% believed the services should be reduced and 11.3% were either unsure or did not have an opinion.



# **Transportation Services**

**Question:** Transportation Services primarily includes the maintenance of the County's roadway system of approximately 1,497 km (930 miles) of roads and drainage. Expenses related to this service include items such as fuel, engineering costs, equipment rentals, repairs & maintenance, licenses & permits, insurance, labour, contract hauling, gravel, signage and streetlights. Approximately 42% of the County's Budget is spent on transportation services. For an average residential property, based on an assessed value of \$240,000, 2021 taxes were \$872.49 for this service.

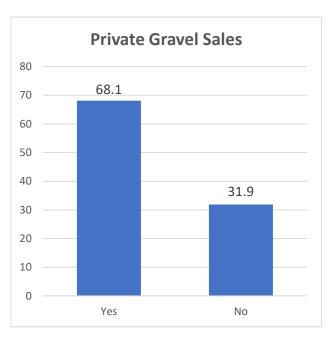
Majority (58.9%) of respondents believed that the level of transportation services should be maintained, while 17.7% indicated that the services should be enhanced from their current level. 14.9% believed the services should be reduced and 8.5% were unsure.



#### **Private Gravel Sales**

**Question:** Should the County be participating in private gravel sales to their rate payers as there are private gravel operators within the County boundaries that can provide this service?

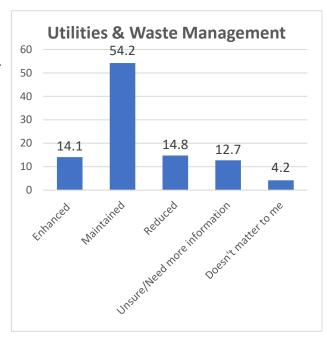
Majority (68.1%) of respondents believe that the County should be participating in the private sale of gravel to their rate payers.



# **Utilities & Waste Management Services**

**Question:** Utilities & Waste Management includes water treatment supply and distribution, and wastewater treatment and disposal. These services are provided to water and sewer utility account holders, the Manola truck fill, and lagoons. This area is primarily funded through user fees, Water Commission lease and costs, and local improvement levies. Expenses related to this service include items such as contractor fees, labour, landfill expenses, insurance, and water. Approximately 3% of the County's budget is spent on utilities and waste management services. For an average residential property, based on an assessed value of \$240,000, 2021 taxes were \$71.73 for this service.

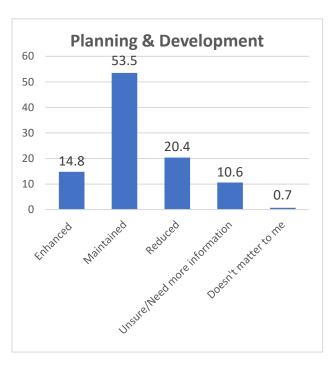
Majority (54.2%) of respondents believed that the level of utilities and waste management services should be maintained. Those that desire an enhanced level of service or reduced level of service was very similar at 14.1% and 14.8% respectively. 16.9% were either unsure or did not have an opinion.



# **Planning & Development Services**

**Ouestion:** Planning & Development responsible for land use planning, zoning, and development, and economic development. This includes subdivision of land, development compliance permits, of municipal reserve use. Expenses related to this service includes items such as licenses, permits, legal, insurance, GIS, and advertising. Approximately 2% of the County's budget is spent on Planning services. Development For residential property, based on an assessed value of \$240,000, 2021 taxes were \$51.96 for this service.

Majority (53.5%) of respondents believed that the level of Planning & Development services should be maintained, while 20.4% indicated that the services should be reduced from their current level. 14.8% believed the services should be



enhanced, while 11.3% were either unsure or did not have an opinion.

## **Surface Leases**

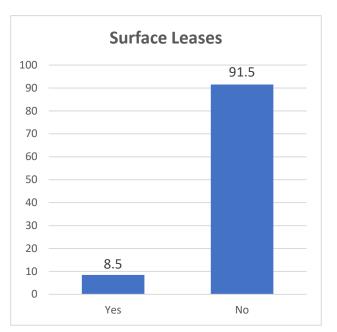
**Question:** Do you have any surface leases with oil & gas companies?

Majority (91.5%) of respondents do not have a surface lease on their property with an oil and gas company.

However, of the 12 respondents that do have a surface lease, 7 (58.3%) of them have indicated that they have experienced trouble collecting payments.

Although this question was not directly related to the budget, it was included in the survey so that data could be gathered to support RMA's (Rural Municipalities of Alberta) advocacy efforts regarding oil and gas.

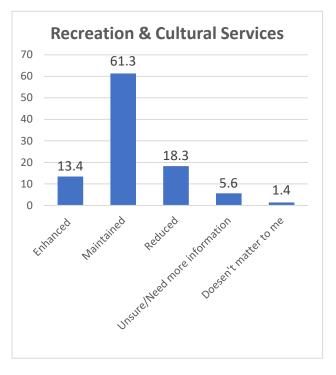
The complete list of unedited comments are included in the Appendix.



#### **Recreation & Cultural Services**

**Question:** Recreation & Cultural Services include campground and day use maintenance, contribution to Town of Barrhead recreation programs and facilities, libraries, and other recreational organizations. This service is also used for debt repayment on capital contributed to the Barrhead Regional Aquatic Center. Approximately 7% of the County's budget is spent on recreation and cultural services. For an average residential property, based on an assessed value of \$240,000, 2021 taxes were \$149.68 for this service.

Majority (61.3%) of respondents believed that the level of Recreation & Cultural services should be maintained, while 18.3% indicated that the services should be reduced from their current level. A slightly lower percent (13.4%) indicated the services should be enhanced, while 7% were either unsure or did not have an opinion.

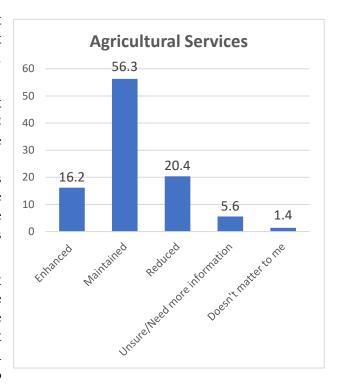


# **Agricultural Services**

**Question:** The Agricultural Services Department helps develop, promote, and implement programs related to agriculture, environment, and conservation.

Key responsibilities include conservation, plant and pest control, and extension programs. H2C conservation efforts and the ALUS program are also funded through Agricultural Services. Approximately 3% of the County's budget is spent on Agricultural Services. For an average residential property, based on an assessed value of \$240,000 2021 taxes were \$57.62 for this service.

Majority (56.3%) of respondents believed that the level of Agricultural Services should be maintained, while 20.4% indicated that the services should be reduced from their current level. A slightly lower percent (16.2%) indicated that the services should be enhanced, while 7% were either unsure or did not have an opinion.

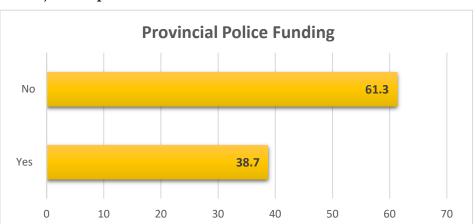


# **Provincial Police Funding**

**Question:** Provincial Police Funding model has re-distributed the cost of frontline police officers (approximately \$232.5 million) to rural Alberta municipalities. Urban municipalities (populations greater than 5,000) contribute to policing costs directly but are also provided unconditional grant funding to offset these costs which rural municipalities do not receive. Cost to the County of Barrhead is calculated for 2022 as \$250,334; 2023 as \$368,319; 2024 as \$400,764. Prior to this survey, were you aware of the additional costs of front-line policing that the province transferred to rural municipalities to collect from ratepayers?

Ratings are reflected as % (percent) of respondents.

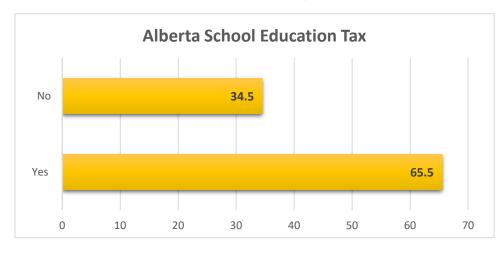
Of the 142 survey respondents, 38.7 % were aware of the provincial police funding model while 61.3% were not aware. In 2021 there were 13% more respondents aware of the Provincial Police Funding model and the impacts on the County budget.



#### **Alberta School Education Tax**

**Question:** County is required to levy an Alberta School Education tax each year. The education levy is set by the Province. Did you know that this levy collected by the County on behalf of the province makes up 22 % of the total taxes the County collects annually?

Ratings are reflected as % (percent) of respondents.



Of the 142 survey respondents, 65.5% were aware that the Alberta School Education tax was collected on behalf of the Province, while 34.5% of respondents were not aware.

In 2021 there were 12% more respondents aware of the Alberta School Education Tax requisition on their tax notice.

# **Municipal Services Satisfaction**

142 respondents participated in the question regarding their satisfaction of the services they receive in relation to the taxes that they pay.

**Question:** Thinking about the portion of property taxes that you pay for municipal services (excluding education taxes), would you say you receive?

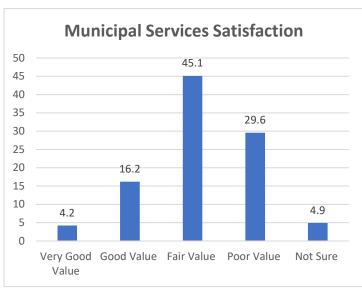
Ratings are reflected as % (percent) of respondents.

45.1% of respondents indicated they receive fair value for the taxes they pay.

20.4% of respondents selected either good or very good value, while 29.6% believe they receive poor value.

4.9% were unsure.

These responses differ from last year's survey as this year more respondents believe they receive fair value (+11%) while less feel they receive good (-7.8%) or very good value (-2.0%).



#### **2022** Budget Comments, Concerns, or Ideas

93 respondents shared comments, concerns, or ideas about the 2022 budget.

**Question:** The County recognizes that no one wants to see an increase in property taxes and user fees or see a decrease in the services that they receive from the County. When preparing the budget, we must balance competing priorities and challenges while providing quality services and keeping taxes affordable. With this in mind, do you have any other comments, concerns, or ideas about the 2022 Budget?

Top 5 themes are below starting with the highest frequency. A complete list of unedited comments are included in the Appendix.

- 1. Taxes & User Fees
- 2. Unsure or similar general comments
- 3. Fiscal Management, Service Levels, & Efficiencies
- 4. General positive comments regarding County, Council, and Administration
- 5. COVID

# Community Event, Project, or Idea

82 respondents shared comments and ideas in relation to a project or event that could positively impact our community.

**Question:** Community events and projects are a great way to bring people closer together. Sometimes the smallest things we can do for our community have the biggest impacts. Do you have a project or an idea that could positively impact our community?

Top 5 themes are below starting with the highest frequency. A complete list of unedited comments are included in the Appendix.

- 1. Nothing to add, Not for County, and Not applicable
- 2. Family events, festivals, fairs, parades, celebrations, etc.
- 3. Food related events (dinner, BBQ, etc.)
- 4. Physical events (fun run, extreme sports, hockey, etc.)
- 5. COVID



#### **Communications**

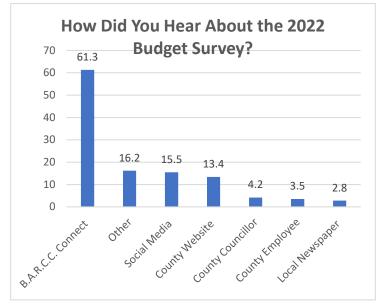
**Question:** How <u>did</u> you hear about the County of Barrhead 2022 Budget Priorities Survey? (Respondents were asked to select all that apply).

Ratings are reflected as % (percent) of respondents.

Majority (61.3%) of the respondents indicated that B.A.R.C.C Connect was the main source of notification, followed by "Other" methods at 16.2%.

Survey respondents were permitted to elaborate regarding which other methods notified them of the budget survey; 23 respondents chose to comment. These comments indicated that notification was through email and text messages which may have been the same as B.A.R.C.C Connect.

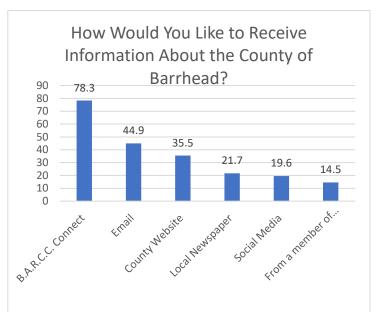
The complete list of unedited comments is included in the Appendix.



**Question:** How <u>would</u> you like to receive information about the County of Barrhead? (Respondents were asked to select all that apply).

Ratings are reflected as % (percent) of respondents.

Majority (78.3%) of respondents confirmed that B.A.R.C.C. Connect is the most popular means for receiving information, followed by email (44.9%) and the County website (35.5%).



The least preferred means of communications indicated by 14.5% of survey respondents is getting information directly from a member of Council or staff.

This concludes the County of Barrhead

2022 Budget Priorities Survey Report. Please refer to the Appendix for a comprehensive, unedited list of survey respondent's open-ended feedback.



# APPENDIX

# SURVEY RESULTS



Appendix includes the unedited comments provided by respondents, however, to align with the County's Respectful Workplace Policy, inappropriate language or identification of individuals has been redacted.

#### **County of Barrhead Services**

**QUESTION:** County of Barrhead offers several services to residents and businesses directly or through formal partnerships. Which of the following services have you used in the County (select all that apply)?

A total of 8 comments were collected in relation to the question.

- 1. golf course, town curling. pool, arena
- 2. Roads
- 3. Used to use the pool till the town decided to discriminate towards people for not providing private medical information.
- 4. Shelterbelt, dust control
- 5. Recreation such as golf and aquatic center
- 6. Road Maintenance
- 7. Ag services: Courses, info sessions, tours, culvert steaming (ice up)
- 8. Barrhead swimming pool

# **Most Important Issues Facing Our Community**

**QUESTION:** What is the most important issue facing our community that your feel should receive the greatest attention?

A total of 123 respondents shared feedback on the most important issues facing our community that should receive the greatest attention. Individual responses are below in an unedited format.

- 1. Zoning bylaws changed to reflect a small minority without due process by the county..green spaces allowed to be built on, over saturation of temporary dwellings, no official bylaws to control issues, ie garbage yards, abandoned unused vehicles, developments approved without consideration of additional water, waste, access,usage to existing neighbourhoods..or established monitoring of County's approval!!!
- 2. Spending in public works because they cant go without warranty. why bother having mechanics
- 3. Asphalt road maintenance.
- 4. Economic Development, attraction of new businesses and tourism
- 5. Revive assessment base.

- 6. Dunstable Sewer Lagoon
- 7. Lagoon Infrastructure waste water infrastructure
- 8. Points of Concerns: Dunstable Lagoon has been determined not to be sustainable and will be closed on an ongoing basis. The County of Barrhead has no plans to upgrade and construct a new lagoon site for the area yet they have implemented a significant increase for dumping fees, citing the increase is necessary for lagoon replacement / upgrade reserve??? The County of Barrhead approved the Neerlandia lagoon project. In a meeting with the County of Barrhead, council advised us they were in collaboration with the County of Lac St. Anne on a wastewater plan for our area. We have requested the information on their plans but to date have received nothing. Overall assessment, The County of Barrhead has mismanaged the Dunstable Lagoon operation for years and this issue needs immediate attention! Another concern is with the current and expected growth in the Lac La Nonne area. The County of Barrhead has no plans for adequate and necessary infrastructure to correspond with this growth. Sunny Beach RV (formerly Elks Beach) is getting back to capacity again, Organic Growth, a number of new homes/development being built at Lac La Nonne, Riverbank RV Campsite Resort, Plan for new development, Lakeview Estates at Moonlight Bay, Growth on the Lac St. Anne side of the lake.
- 9. Economic development. Search out and encourage new business investment.
- 10. Increase the number of sewage lagoons for increase the capacity especially for Dunstable
- 11. The rest of Hwy 33 needs major work and Secondary Hwy 769 needs repaving and widening.
- 12. Road conditions
- 13. Roads, County management, Council Credibility (Some Decisions seem to be for personal Gain), Community organizations need to show more information. (How many people are actually attending, can user fees be increased, Are the people making the decisions also getting paid, personal gain!) All Public facilities finances should be reviewed and perhaps published before more public money is given.
- 14. Dunstable Lagoon has been determined not to be sustainable and will be closed on an ongoing basis. The County of Barrhead has no plans to upgrade and construct a new lagoon site for the area yet they have implemented a significant increase for dumping fees, citin the increase is necessary for lagoon replacement / upgrade reserve??? Need a solution for the Dunstable Lagoon!
- 15. Crime
- 16. Attention needs to address providing proper and adequate infrastructure where needed.
- 17. Consistency of broadband connectivity throughout County
- 18. Road maintenance
- 19. Roads
- 20. COVID and non-masked people. Meth and stealing to pay for the addiction.
- 21. attract businesses that compliment and enhance local agriculture i.e. value added, processing, dealerships etc
- 22. Gravel roads close to town
- 23. Gravelled roads should be graded no more than 2 to 3 days after major snowfall or drifting, not 1 -2 weeks.

- 24. enforcement
- 25. We need more industry to increase the tax base. Most of the county roads need rebuilding not just added gravel. The current roads are not structured to handle the weight and traffic.
- 26. infrastructure, usually costs more to rebuild or replace then to maintain.
- 27. By law enforcement
- 28. Roads gravel and paved
- 29. road up keep.
- 30. Safety during Covid and poor roads
- 31. Crime
- 32. Cost from province and other municipalities that keep cutting and raising cost, I would like the municipality to keep the same smart mindset it always had, pay as you go and very little deft. The county is in good shape just run it don't rebuild it
- 33. No vaccine passport or negative tests
- 34. covid
- 35. Economics, crime
- 36. A plan for if we should experience severe environmental challenges as neighboring areas have had the last few years. (Flood, drought)
- 37. There is zero reason why taxes should be increased in my opinion, but if there isn't enough money then I guess probably you should look at who is managing and implementing these services and why they cannot provide existing levels of service. Have costs increased? Is there a particular service that has really gone up? This survey in my opinion gave very little information and seems to only be a means to justify an increase in fees and taxes. For what we receive in this county we are taxed plenty.
- 38. waste water especially lagoons as county has not forecasted any vision or funds for this
- 39. Maintenance building main street and getting more stores in Barrhead make it more look like they did to Stony Plain... And more sport facility for kids all year round.
- 40. Maintain the services we have to ensure retention of the current population
- 41. Safety-theft
- 42. Maintaining level of service
- 43. Broadband. Large number of public works staff in comparison to what actually gets done which is little. Lack of enforcement.
- 44. Stop vaccine mandates and provide equal access to all persons.
- 45. Too new to know.
- 46. Waste lagoons
- 47. crime
- 48. lack of brains to see a new vision of the future. You live in the past. Your decisions are based on the racist views of old white men who do not listen to minorities, youth, educated women and men. Your leadership shuns innovation, creativity and new ideas. Until these narrow minded bigoted men let go of the past and embrace the future Barrhead will continue to lose its brightest and best and their lack of

leadership, vision and stupidity will ensure Barrhead sinks into the muck and Barrhead will continue to be known as... Barrhead, Home of the and of Neerlandia. Who would want to live here?

- 49. Not sure
- 50. Loss of doctors in the community
- 51. Rural crime
- 52. Lack of enough doctors. Issued with lagoons not properly maintained to meet demands of increased population. Consider water and sewer for Lac La Nonne residents
- 53. Lack of Doctors Lagoons increased in size to accommodate increasing population Consider water and sewer for Lac la nonne
- 54. Removal of mandates/masking in all public places. Allow the citizens to return to jobs/business!
- 55. The increase in user rates without tax payer consultation. I.e. Unnecessary lagoon disposal rate increase.
- 56. Misappropriation of funds to things that are not important to justify raising fees and taxes in an already hard living situation for most residents.
- 57. road improvements.
- 58. Attract & Bring in more business so we have more options & shop will locally more often. This also brings extra tax revenue so upping property tax is not a commonly used go to.
- 59. Unsure
- 60. Mismanagement of the lagoon. The exorbitant jump in the dumping fees is bizarre, demonstrates Mismanagement and discourages investment in rebuilding bigger homes which would provide mire taxes. Very disappointed in the management of thos item.
- 61. Road maintenance.
- 62. Waste disposal/lagoon
- 63. Following mask mandates to ensure the safety of our children & seniors
- 64. All REP programs need to be removed. This limits and intimidate users from using facilities within our county and town. There needed to be policies made how much infrastructure is allowed around lakes and public campgrounds. Oiling range road 25 from twp 570 to Lac la nonne road for road maintenance and dust control.
- 65. Ditches overgrown with trees and shrubs making it hard to see at rural intersections
- 66. Lack of interest in growing the town or encouraging families or businesses to come, stay, and grow.
- 67. Policing, very slight tax increases.
- 68. Abuse of the land sudivision process. Lack of endorsement of existing rules
- 69. Raising Lagoon fees by 132% not the right way to go. Several increases over several year better approach. So trying to make up for County mismanagement from the past in one motion is not a good management style. So over all the county needs to better and more fairly deal with issues, more diligence better decision making. More strategic approach to issues and management there of.

- 70. Infrastructure and business growth.
- 71. Law Enforcement
- 72. Lack of new buisness
- 73. I feel that the pool should not be discriminating against a large portion of people in the town and county who use its services. I pay taxes to keep it running and I never agreed to provide medical information in order to use the pool. This is disgusting discrimination and a vile abuse to privacy.
- 74. Maintaining roads to ensure emergency vehicles can get to residents and monitor county facilities are running efficiently and are being properly financially.
- 75. lack of new development / business
- 76. Economic Development & Tourism. Neither Growth nor Wild Alberta is working or has worked for the County. Using a broader regional approach only brings attention to the fact that other partnering municipalities are closer to the city, taking attention away from what we have to offer. If we focus on what is here only, there is no opportunity for a quick and easy comparison to be made on the same platform. Secondly, a lack of accreditation by the municipality has resulted in a lot of noncompliance and issues for landowners in the future when they are forced at a later date to become compliant during a sale when the cost is exponentially higher.
- 77. Upgrade the Dunstable lagoon to allow it to be open full time to serve the needs of county residents. New or replacement dwellings around the lake have much greater waste production than the historical basic "cottage ". I feel that is a fundamental requirement that the country provides essential infrastructure for its residents.
- 78. Attracting, retaining and expanding all forms of small businesses.
- 79. We need to stop going along with the globalist plot to destroy our economy and remove our freedoms. The 2 greatest scams and myths currently being forced upon everyone that needs to be resisted is the global warming or climate change hoax and the covid "pandemic" deception.
- 80. Mental health and wellbeing due to COVID
- 81. Policing
- 82. Healthcare and attracting Doctors.
- 83. Better road maintenance.. Better training for staff doing road maintenance
- 84. Infrastructure care
- 85. Business Growth Leisure activity infrastructure both in the town of Barrhead and in the county communities
- 86. Economic Develoment, Growth, roads
- 87. Not sure
- 88. Listen to the farmers, and all citizens of the county, Remember CANAGA IS FREDOM, stay FREE. Remember why you all wanted to get into a leader position, stand for the people,, NOT yourselves. Thank you
- 89. Landfill scale charge per ton Better management staff shouldn't get paid to pick recycling/wood Privatize/bid on road contruction /brushing culverts etc Stop buying land for development that sits empty promote private development Tax break for clean and well maintained acreages /farms Cut employment at the county
- 90. Economic development
- 91. How to maintain services with little or no tax increases

- 92. maintain roads and clear snow
- 93. We need more tax paying businesses to support a financially stronger county... Especially businesses that support agriculture/farms
- 94. Work with province to upgrade highway 33, from hwy 651 to Barrhead. Safety concerns regarding the approaches to banks of Pembina River Bridge south of Barrhead.
- 95. Medical Doctor Recruitment, Senior Care Housing, Assisted Living
- 96. Focus on roads
- 97. Resident of Lac La Nonne, boundary markers placed on county land to ensure local residents are not encroaching on this land causing others to not use it to access lake. This has become a problem as more people own land. Maintain boat launches and area to lake access.
- 98. Sidewalks!!!! If Covid has taught us anything, outdoor activity it is crucial to our mental health and physical health. There are places in town that don't even have a sidewalk. I literally watched a man with a walker struggle to get down the streets. The sidewalks that are town maintained in front of the skate park are actually a skate park......it's pure ice. I feel like our town should be putting more money into green spaces, our parks, and our camping facilities local to the area. Families need it
- 99. Landfill
- 100. Noise complaints!
- 101. Attract younger families and businesses to the town and county
- 102. We need to have great law enforcement for all of the County. We need to support our farmers. We need to work together with the town to keep our community the best it can be!
- 103. Policing
- 104. Our lack of road maintenance.
- 105. Road maintence
- 106. Unsure
- 107. Brining in new business
- 108. Water line to thunder lake
- 109. Lack of bussinesses
- 110. Dunstable Lagoon and bus route snow removal and road maintenance
- 111. Gardenview has several businesses down Range Road 44, each with unique traffic. The road must be upgraded to account for the increase in traffic.
- 112. Bring sustainable long term business and tourism to the county.... To help provide a better tax base... the current population can not keep absorbing more and more taxes and user fees
- 113. supporting and maintaining existing infrastructure
- 114...
- 115. Roads need attention. Potholes and wash boards. Oiled roads need removed or better maintenance. Highways need to be wider.
- 116. Draw in more tourism and businesses
- 117. Attracting new businesses

- 118. N/A
- 119. Maintaining roads and infrastructure proactively
- 120. Roads
- 121. The REP mandate using tax money for services that are not accessible to all county members
- 122. Roads!
- 123. Working with the town

#### Surface Leases with Oil and Gas Companies

**QUESTION:** Do you have any surface leases with oil & gas companies? If yes, have you had trouble collecting payment?

A total of 12 comments were collected in relation to this question. Individual responses are below in **unedited** format.

- 1. no
- 2. Yes, Have not received any for a few years now...
- 3. Yes, abandoned well
- 4. No
- 5. Yes
- 6. Yes
- 7. No
- 8. Yes, for several leases and several different companies
- 9. no issues.
- 10. Yes
- 11. No
- 12. Did have. They are all in the process of being reclaimed.

#### Balancing the Budget: Comments, Concerns and/or Ideas

**QUESTION:** We recognize that no one wants to see an increase in property taxes and user fees or see a decrease in the services that they receive from the County. When preparing the budget, we must balance competing priorities and challenges while providing quality services and keeping taxes affordable. With this in mind, do you have any other comments, concerns, or ideas about the 2022 Budget?

A total of 93 respondents shared comments, concerns and/or ideas about balancing the 2022 budget. Individual responses are below in an **unedited** format.

- 1. refer to above comments...
- 2. start with some councilors that are successful and maybe have a business of their own so they know how to spend our tax money and know when to save. Public works needs to understand they have mechanics and they dont need to buy new equipment and pay for extra warranty so they dont have to fix it well in the real world you pay far more for warranty than what it costs to make repairs yourself if any on new equipment
- 3. I have major concerns about maintenance of the oiled (asphalt) roads, TWP Rd 604 from Hwy 763 to Clear Lake Park in particular. This road has been seriously neglected.
- 4. Find savings where you can, reduce equipment expenditures in hard times. Continue to look for new revenues.
- 5. Lac La Nonne area receives very little for the amount pf tax we pay. The Dunstable sewer lagoon needs to be addressed rates increased but nothing in 2022 bidget.
- 6. Given the times, I think it is time for the Country ty to continue to think outside the box and cut capital purchases ie equipment and some of the fluffy services offered.
- 7. Taxes will have to increase at some point to sustain the services we enjoy today. Keep up the great work!
- 8. We have also requested the following information from the County of Barrhead but to date have not received. The dollar amount collected for property taxes from the Lac La Nonne area (Total for 2020 municipal taxes for County of Barrhead was \$8,956,640), The number of development permits for the Lac La Nonne area for the last two years. They told us they base the budgets on 2% growth, Timelines for the Lake Management Plan.
- 9. Road building should be tendered out. The quality of gravel used could be improved, to much silt in some and it seems to disappear. Ditches maintained better for better drainage of water. Culverts maintained and keep free. Gravel made available for machinery roads.
- 10. I think the aquatic center and arena should be dropped because they are not allowing unvaccinated people to use these facilities.
- 11. A very simple one. Please place deer crossing signs on Range Road 25 between 651 and the Catholic Church.
- 12. We don't envy you making these decisions.
- 13. Put monies aside for major infrastructure projects
- 14. Keep in Mind what is important to the vast majority, not necessarily to LOUD Minority. Keep in mind both growth and the safety of our Future.

- 15. For non-permanent residents and for neighbours that are permanent in the Lac La Nonne region we feel as though, apart from road maintenance, that the services provided are not in line with the amount of taxes paid. For a similar property at Lac Ste. Anne (with similar taxes), the residents receive weekly waste pick up (refuse and compost) in addition to being tied into sewer. Now, with the problems at the Dunstable Lagoon, we are now forced to spend significantly more for dumping fees and lagoon replacement with no word on when this will be done? Lastly, the County must seriously consider the implication of approving development near and around Lac La Nonne. Is there an environmental study that indicates the implications of the growth of the new RV lots? If so, these should be made available to all residents at Lac La Nonne.
- 16. I have no issues with an increase in property taxes as long as increase is justified, reasonable and shared equally from all tax payers.
- 17. NO wage increase for County Councillors
- 18. Increase user fees. You want it then pay for it.
- 19. Personally I don't have a problem with a property tax increase as long as it is explained as to why it has to happen, for instance what services would have to be reduced without it or which new project would have to be postponed. Costs unfortunately keep rising and we all have to keep up to maintain standards
- 20. If a gravel road close to town needs to be paved, at the moment, if one landowner says they don't want it paved, all the rest of the landowners have to abide by that. It should be done on majority vote, not just one range road 35 north of town
- 21. Only service that I recieve first hand is road maintenance which I find tardy. Live in rural on old farm site/acreage.
- 22. Review the efficiency of the performance of providing the services with a view to reducing costs.
- 23. manage resources better listen to ratepayers
- 24. Good luck how are you dealing with the impact of Covid?
- 25. Knowing this is a tough balance to achieve I think it needs to be a combination of slight increase in property tax, as certain things benefit all county residents. An increase in user fees as these things benefit the user directly. And as always looking for better, more efficient ways to do things without sacrificing service is greatly appreciated.
- 26. Stop spending money on extravagant projects the whole community does not use example, barrhead swimming pool, this project is a disaster have not heard from 1 person that this pool is designed or operated properly.
- 27. No
- 28. Like you said no one wants to see fees or taxes increased. The fee for policing I think should be on the Federal Government tab not the local citizen. The school fee is a bit annoying as I don't have kids in school yet I pay a fee. But all in all the County does good with what you have.
- 29. Your there to listen to the residents and not one offs. Just because there is ten screaming there is 5992 that aren't. Keep up what your doing guys and gals your on the right track
- 30. no
- 31. More active recycling Take it or leave it sheds at the transfer stations would be a

- start More "green" initiatives like Athabasca and Devon have for their residents Check into their solar program for the residents. It's amazing.
- 32. Not involved enough to answer fairly
- 33. If there has been a change in provincial funding then this information needs to be shared, we should be given the details as well as contact information for and the other applicable politicians. Increasing taxes in this economy is unacceptable
- 34. join the town of Barrhead, reduce administration cost and share synergy's control expense, reduce county & Town councilors
- 35. NO
- 36. I support user fees and increased property taxes to maintain the correct level of service
- 37. No
- 38. No
- 39. No
- 40. You offer no recreational opportunities and dismiss/ ignore environmental concerns in Barrhead. No one wants to visit the area as there is nothing here. I have tried to start business and build in the county and it was...well not happening. You have no drs, hospital or ambulance services, the lowest educational graduation levels in Alberta, unfunded library, no recreational activities, cultural activities or environmental tourism, filthy transfer stations with no recycling facilities, antiquated sewage lagoons and high crime rates for the number of population. But on a high note... Ignorance, open racism, verbal abuse on your streets, physical abuse towards different persons and property based on colour, religion, sex, gender, age, and open hostility toward others who do not live in Barrhead. I do not feel safe in The County or Town because of the attitudes, lack of knowledge, tolerance and understanding towards fostered by the County leaders and celebrated in the Churches and homes of country folks....what would think of these
- 41. Sell off the County Industrial park. That is a white elephant that should never have been paid for by taxpayers.
- 42. User fee increases seems the most fair way to fund 'optional' priorities like recreation, parks and campgrounds, etc. Road maintenance is necessary for county roads and impacts safety for these casts the best option is property tax increases because we all use the roads.
- 43. Those that pay taxes should have as much free access to Services within Barrhead (such as Aquatic / curling) without vax-pass restrictions. Your medical information is private and should not influence your access to privledged; especially when you Pay tax to have those options available! Other than that- good job on budget:)
- 44. No
- 45. No
- 46. No
- 47. Considering the few services or lack of services that are provided to rural home owners I feel that the property taxes are quite high in this location, especially compared to the services that are provided in town.
- 48. Buy a lottery ticket once a year for budged meeting maybe we get lucky once

- 49. This is only a portion of your budgeting perhaps an evaluation of the money being spent in other areas that haven't been addressed in a long while should be looked into to see where cuts should be made. Also finding new ways to bring in revenue and entertainment to the town and county instead of increasing property taxes should be looked into. It's not your only option to tax us to death.
- 50. no
- 51. Get an independent party to compare costs of road reconstruction done by the county versus private contractors. Take into account the cost of county heavy equipment. Purchase and maintenance. Poor bang for our buck.
- 52. Really scrutinize the roads maintenance budget and operational procedures, I am sure there are places in this portion of the budget where saving can be made. An operational review/audit should be done
- 53. More agriculture projects. More wastewater upgrades Abandon the water commission.
- 54. I won't be paying any taxes at all until I can use the pool without providing my proof of vaccination. And yes, I am fully vaccinated. I got vaccinated as a person health choice, not so I can pretend to be an elite society member with special access to PUBLIC places.
- 55. I appreciate it's a hard job to balance. I think a strong look at facilities that operate a small portion of the year are not getting too much support, as few residents benefit.
- 56. As said, really focus on concentrating the budgeted amount for Ec Dev and tourism into initiatives that will work better for the County.
- 57. My understanding is that property tax on agricultural land is low. This was historically appropriate when most farms were subsistence mixed farms (I grew up on one). Now that many farms are large land holdings or even corporate farms, I believe that their tax rate could be increased.
- 58 No
- 59. Covid has affected mental health, well being and the economy. These should be the priorities.
- 60. I have identified as not currently living in the county, however we are in the process of purchasing an acreage in April/22
- 61. If we want better as usual we have to pay more. I trust that those in council will put my money to good work and aggressively work hard to build a better county for its residents therefore attracting quality no one's.
- 62. No , keep it in line , people are hurting out there, losing jobs, business while everything under the sun is going up, has to quit soon and the Pandemic isn't helping either.
- 63. Do not want to see an increase in taxes
- 64. Be sure to see that every employee of Barhead County is Doing their JOB. Stop wasting money on useless lazy workers
- 65. Reduce equipment cost No one else can afford to run a business with all brand new iron! Make to landfill a more professional place upgrade services (like Westlock) Crown the roads more to keep them in better shape Repair Bloomsbury hwy bump signs don't fix the problem
- 66. An increase in taxes is ok if the money is being spent wisely. All the county expenses

- are going up too.
- 67. Keep in mind there are lots of seniors in the county on fixed income
- 68. n/a
- 69. Not at the moment
- 70. A properly maintained reserve fund to meet future expenses is necessary to avoid sudden & costly tax increases. Tax increases are expected but efforts should be made to invest some of the increase toward funding programs that lower future funding requirements
- 71. Cut back on services before increasing property taxes. Life is expensive right now.
- 72. There needs to be more rules/regulations in relation to planning and development of property around Lac la Nonne. Ie grading etc. There also needs to be boundaries set out on county land so people are not taking it over and using as there own. Signs on county land for access to the lake for visitors and owners who are not lake front as some lake front owners are dictating.
- 73. Landfills need better recycling set up and made sure people who dont live in barrhead county dump there, have passes like lac st ann County .
- 74. For the love of god do not increase our taxes anymore. It's outrageous that the people that work in the office of the county make unreal money and yet they just keep increasing the taxes to justify spending. When I see wage cuts for county office staff in the next survey I'll be more inclined to participate. Don't waste our time.
- 75. Not really
- 76. We have to realize every year the cost of living goes up. Everything to be properly maintained, there needs to be increases. We need to understand this.
- 77. Maintain at status quo
- 78. No.
- 79. Charge the farmers/ road taxes for the road being destroyed by equipment
- 80. No
- 81. No.
- 82. Encourage growth in community without excessive hurdles and costs
- 83. The increase in police services cost seems a little ridiculous. Would there be a better way (peace officer, community watches, winchester insurance)
- 84. We provide and pay for our own water and sewer. We should not have to pay fees on a Lagoon We already pay taxes for.
- 85. This is not correct forum in which to express my ideas or concerns
- 86. Enhancement of medical care and facilities
- 87. No
- 88. Spend more time getting things done and less time talking about it
- 89. Increase user fees
- 90. No
- 91. Wastewater treatment costs (lagoons) should be self recovery by user fees.
- 92. Paying to access recreational services shouldn't be mandatory if 3/4 recreational facilities in town discriminate against taxpayers via the REP program
- 93. No

**QUESTION:** Community events and projects are great ways to bring people closer together. Sometimes the smallest things we can do for our community have the biggest impacts. Do you have a project or an idea that could positively impact our community?

A total of 82 respondents shared comments and feedback regarding a project or an idea that could positively impact our community. Individual responses are below in an **unedited** format.

- 1. Work more cooperatively with the Town of Barrhead to do projects that benefit all the residents!!!!
- 2. start by paving 777 past highridge people would love to live in our community and still work in city what a crap road if you have to drive down there everyday being gravel and lack of gravel. That road makes a great route to travel for anyone on 654 east if it was paved otherwise your backtracking to westlock or to hwy 33 to get to city
- 3. Festivals and community events that all can participate in. (Concert, agrena dance, etc.)
- 4. Council can decide.
- 5. Lac La Nonne, Dunstable lagoon and waste transfer station, Road ways around the lake infrastructure as you let any one and everyone build new but have no plan for waste roads
- 6. Hopefully the Covid crisis will be reduced and we can resume some of the previous activities that were a part of life.
- 7. Drop all covid mandates
- 8. Family dinners and dances at the arena or surrounding Community arenas quarterly
- 9. Support our new Junior A Hockey team (the Barrhead Bombers) more. It is a great way to get the community involved in great hockey!
- 10. No
- 11. Promote a Community Fair, that is family focused. Barbeque, games, etc, that doubles as a fund raiser for what is important to the community. Health, Safety, and growth!
- 12. Community events and projects are indeed important but please note that residents are much happier when expenses are justified and taxes are kept low. Until the effects of the pandemic are reduced, it is extremely important to not waste money on events that will not be attended. I would rather that money be spent on communicating with residents on what is going on in the community. Particularly in our case on the development around Lac La Nonne and on the lake management plan.
- 13. N/A
- 14. No
- 15. no
- 16. Drop covid mandates. This will bring our community together and reduce division.
- 17. see lepa agenda
- 18. No
- 19. Use some of the taxes generated from all the newly approved recreation/lake property to actually have a peace offcer/bylaw enforcement make regular rounds

#### ON THE WEEKENDS NOT WEDNESDAY MORNING.

- 20. Bring back the parades like we use to have. And the fairs for the kids.
- 21. What I think would be a good community project is housing for the less fortunate. Like Habitat for Humanity. I believe the people of our community would be behind something like that, especially when you see the response that the three local thrift stores receive. I think that would be a positive project.
- 22. Race events, such as the Bruderheim model T races. Possibly use new provincial trail regulations to establish new rural hiking trails.
- 23. I think that's the job of the people clubs and neighbours not politicians
- 24. no
- 25. Canada Day celebrations at all the community halls in the county. Old fashioned games, wiener roast, fireworks. Possibly check into the funding Lac Ste Anne County does for their events/workshops etc for different things.
- 26. If the roads are as large of an expense as this survey states, maybe coordinate with rate payers in the areas where re surfacing is taking place, if the county can dump and spread a load of gravel on a driveway and cover the wages of the operator while he also does the range road it could be a savings for the county. Facebook and twitter are cheap, if provincial funding has changed a quick social media campaign would help to gain public support rather then simply raising taxes
- 27. Have a huge market in the summer where anyone can sign into business owners Bor you just want to sell second hand stuff...all in one spot. Have some sport activities for kids ....food drinks for sale from people local... All day....and later evening have a nice band so the (older)people can get to geather...
- 28. No
- 29. No
- 30. No
- 31. No
- 32. Build and support with time and money a womens' shelter for women battered by their husband's. Provide support and housing for families and homless men, teens and families to help rather than shame and dismiss you fellow neighbours. Educate yourself and the community by walking the talk of compassion... Give a hand up rather than kicking people when they are down. There is no magic bag of Pennies from the government. So start finding others ways to create a great county. Plant trees, grow flowers, have monthly cookie days include farmers acherage and lake people. Have town hall meetings and listen to people..including summer people and have these in the summer. Slave Lake meets once a month with all stake holders if they can do why not Barrhead? Ask, zoom call other communities to see how leadership communicates with residents, how do they demonstrate caring, understanding of concerns and respond using and enforcing the bylaws to ensure safety. How do they ensure their county is seen positively in the greater world..not as a bunch of county bumpkins, oinking out at the trough of red necks and the northern
- 33. ?
- 34. Gardening instructional courses and perhaps some sort of garden produce donation program benefitting the local food bank is something I'd personally enjoy (if possible).

- 35. Celebration /recognize police, fire and Emergency service workers within the community \* special day or family event perhaps to recognize the service they provide\*
- 36. No
- 37. No
- 38. No
- 39. I have a great idea. Hold an annual Artist event. Make it a 2 or 3 day event inviting artists from local and all over Alberta. ( even musicians and buskers) It could be spread out over Barrhead, including Thunder lake and the fair grounds. Busses could take people for local wine tasting and the W5 Distillery. An artist event is held each year in Barrie Ontario in the summer. Famous artists, up and coming artists, local artists and the public from far and wide attend each year. It brings in a huge amount of tourism and money for the community.
- 40. Have an outdoor dance w/vendors.
- 41. Local farm improvement shows by local dealers.
- 42. Encourage more outdoor activies. Eg a fun run for the town of Barrhead to raise funds for barrheads needs like hospital equipment, the pool, whatever. Family golf events. An indoor playground for younger families especially in the winter. Bring back socials and dances at the halls.
- 43. not at this time
- 44. Not during Covid.
- 45. Not presently
- 46. More policeing
- 47. I think the community does have a fairly decent amount of community events
- 48. Nature guided walks. I enjoy many things already provided. Try to enhance low cost activities vs. A few high cost recreation facilities.
- 49. air show
- 50. Music festival or extreme sports event on large pieces of land owned by the County. Currently, many lots are unsold at Kiel. With the services in place, the County can host a large scale event with room for a camper area and stage area, being able to facilitate service requirements (electrical, water, sewer). This will attract locals and tourists/traffic from outside our region. Looking into working with an event promoter, offering a place like this, is all that is needed to get started.
- 51. No
- 52. Stop participating in the covid scam
- 53. Bring back the huge fair days that were sooo enjoyed when I was a kid! What happened to Bonanza Days.... That was fun too with rides all up Main Street, games, petting zoo, food venders. Is it true that we lost those events because we didn't pay the amusement ride company and then lost our place on there summer town tour? Events are great, but keeping our roads maintained, the ditches mowed and the day to day stuff improve everyone's life. Our roads have been so terrible that the maintenance /repairs on equipment, tractors, implements, and vehicles have dramatically increased. This means costs and down time which results in additional costs effecting the farm business bottom line. If the county maintained roads better sure my taxes go up, but my frustration, repairs/parts and labour bills decrease and prevents down time which is a huge agricultural expense especially

- during seeding and harvest.
- 54. Supporting Agi Society Events throughout the year, more combinations with the town events, work together better.
- 55. No
- 56. Promote clean yards Stop spraying Ditch's brush them instead Give new development a tax break for first 5 years
- 57. Nope
- 58. No
- 59. n/a
- 60. County Family activities (even for a small cost) with games, activities,... Work together with different groups to organize in the county, such as ski hill, AG Societies, Community halls... throughout the year to promote to get to know your neighbor Senior days for county residents, 'coffee talk' in the county Organize 'history walks' to learn about the counties history Learn about agriculture and your neighbour farmer geared towards 'complaining' acreage owners Continue offering workshops to engage and meet county residents Continue to offer county tours to learn more about Barrhead County
- 61. Pickleball courts
- 62. You're doing a great job in this area!
- 63. Community garage sale at Lac la none near general store.
- 64. Wish we could get our old fair back. Really disappointed that we lost out on those memories for our children. We don't even attend the fair anymore....no rides, no fun (bouncy castles are fun for 5 minutes).
- 65. Not that i an think of
- 66. Would be nice to have all events return. Such as fairs etc. Would be nice to have the rodeo finals back again.
- 67. No, not at this time.
- 68. Anything for children. Somewhere for people to be able to hang out
- 69. No
- 70. No
- 71. Anything kid/teen friendly
- 72. None at this time
- 73. No
- 74. The grizzly trail needs an interactive geocache to bring people to the area
- 75. Upgrade to Barrhead and area street and road maps
- 76. No
- 77. More community functions dances Potluck supper's etc. bring people in the community closer together to get to know their neighbours
- 78. No
- 79. No
- 80. N/a
- 81. Reopen all community events such as parades, fairs, demolition derbies. Also remove regulations in regard to covid for sports & county teams

#### **Communications**

QUESTION: How did you hear about the 2022 Budget Survey?

A total of 23 respondents shared comments regarding how they heard about the 2022 Budget Survey, the unedited comments are captured below.

- 1. Friend and neighbour
- 2. LEPA
- 3. was at an ASB meeting
- 4. Email
- 5. Neighbour
- 6. email
- 7. Email
- 8. Email
- 9. Thanks girl in office, my peeps
- 10. Email
- 11. Email
- 12. Email
- 13. Not our council member
- 14. Got a text from the County
- 15. received an email
- 16. text-?BARCC connect(connect by all- net)
- 17. Email from country
- 18. Contact
- 19. email
- 20. Email
- 21. Email
- 22. Email
- 23. Text



TO: COUNCIL

RE: BARRHEAD REGIONAL FIRE SERVICES AGREEMENT

#### **ISSUE:**

Barrhead Regional Fire Services 5-Year Agreement between the Town and County of Barrhead expired December 31, 2021 and requires renewal.

#### **BACKGROUND:**

- Previous 5-year agreement with the Town of Barrhead expired on December 31, 2021.
- Town of Barrhead is the operational lead or unit of authority for the Barrhead Regional Fire Services
- February 23, 2022 Barrhead Regional Fire Services Committee approved the draft Regional Fire Services Agreement with changes and recommended that it be sent to both Council's for approval.
- March 22, 2022 Town of Barrhead approved the Barrhead Regional Fire Services Agreement with the proposed changes.

#### **ANALYSIS:**

- Revised agreement will be from January 1, 2022.
- Changes to the 2017 2021 Barrhead Regional Fire Services Agreement are indicated below:

Category	Item	Amendment				
Term, Amendments &	2.1	Change year from '2017' to '2022'				
Termination	2.5.4	Change from 'their agreement' to 'this agreement'				
Committee Structure	Intro	<b>Remove</b> 'That a "Barrhead Regional Fire Services Committee" (hereinafter referred to as "the Committee") be established.'				
	3.4	Amend as follows: The Committee will meet annually within forty five (45) days of the appointment of all members, at which meeting the members will elect a Chairman and a Vice Chairman after the Annual Organizational Meetings held by the Town and the County. The Chairman of the Committee shall be either a Member of the Town Council or a Member of the County Council from the municipality that is identified as the Unit of Authority.				
	3.5	Amend as follows: The Committee shall hold at least o meeting quarterly' and annual meeting in order to complet the duties as outlined in Section 4.0.				

	3.8	Amend as follows: Notice of any meeting of the Committee shall be given not less than forty eight (48) hours four (4) business days before the meeting time.
Committee Duties	4.4	Add new item 'Recommend 3 Year Financial Plans and 10 Year Capital Plans for the Barrhead Regional Fire Services and the Emergency Response Centre to the Councils of both parties for approval.'
Unit of Authority	5.2.8	Amend as follows: Consult with the CAO of the other party on a regular basis regarding operations, and overall performance and annual budgets and plans.
Fire Chief	6.1.3	Insert: 'capital plan, 3 Year Financial Plan and 10 Year Capital Plan.'
County Financial Contribution	8.3 (and 8.3.1)	<b>Replace with</b> 'Be responsible for equal cost-sharing of 20 percent of an Administrative Support position provided by the Unit of Authority to deliver payroll and accounts payable functions for the Barrhead Regional Fire Services.'
Town Financial Contribution	9.3 (and 9.3.1)	<b>Replace with</b> 'Be responsible for equal cost-sharing of 20 percent of an Administrative Support position provided by the Unit of Authority to deliver payroll and accounts payable functions for the Barrhead Regional Fire Services.'
Other Financial Considerations	10.7	Insert: 'and capital and financial plans'
Schedule A		<b>Remove section</b> 'Apparatus the Town Shall Make Available to Barrhead Fire Services'
Schedule B	Command 1	Replace '2014 Dodge ¾ ton truck' with '2019 Dodge ¾ ton Truck'
	Command 2	Replace '2010 Chevrolet Crew Cab' with '2014 Dodge ¾ ton truck'
	Rat 1	Replace '1999 Ford F-350 Rescue Truck' with '2020 Rapid Attack Truck
	Engine 37	Add 2020 Fort Garry Fire Truck

#### **ADMINISTRATION RECOMMENDS THAT:**

Council approve the Barrhead Regional Fire Services Agreement as recommended by the Barrhead Regional Fire Services Committee, authorizing the Reeve and CAO to sign the Agreement.

This Agreement made in duplicate this \_\_\_\_\_ day of \_\_\_\_\_, <u>20 A.D.</u>

BETWEEN: THE TOWN OF BARRHEAD,

A Municipal Corporation of

Box 4189, Barrhead, Alberta T7N 1A2 (Hereinafter Referred to as 'the Town')

First Party,

- And -

THE COUNTY OF BARRHEAD NO. 11,

A Municipal Corporation of 5306-49 Street, Barrhead, Alberta T7N 1N5 (Hereinafter Referred to as 'the County')

Second Party,

#### **FIRE SERVICES AGREEMENT**

**WHEREAS**, the *Municipal Government Act*, being R.S.A. 2000, c. M-26, as amended, provides that a municipality may provide any service or thing that it provides in all or part of the municipality in another municipality with the agreement of the other municipal authority, and

**WHEREAS** it is deemed desirable by the Council of the Town and the Council of the County to enter into an agreement to provide jointly and with each other, regional fire protection services within the municipalities.

**NOW THEREFORE,** in consideration of the mutual covenants, terms and conditions contained in this agreement, the Town and County agree as follows:

#### 1. Definitions

In this Agreement

- a) "Barrhead Regional Fire Services" means the department established by the parties hereto to provide fire protection services to the municipalities.
- b) "Chief Administrative Officer (CAO)" shall mean the person appointed by the respective Councils of the Town and the County as the administrative head of each municipality.
- c) "Committee" shall mean the Barrhead Regional Fire Services Committee established by the Town and County pursuant to this agreement.
- d) "Member" shall mean an individual appointed to the Committee.
- e) "Regional" shall mean the area that falls within the municipal boundaries of the Town and the County.

- f) "Response" shall mean the act of mobilizing firefighters and/or equipment to deal with an emergency situation.
- g) "Unit of Authority" shall mean the municipality appointed within this Agreement to carry out the administrative and operational duties required for the provision of fire services pursuant to this agreement.

#### 2. TERM, AMENDMENTS & TERMINATION

- 2.1 This Agreement shall come into effect as of January 1, 2022.
- 2.2 This Agreement shall remain in force for a term of five (5) years unless terminated in accordance with Article 2.4.
- 2.3 This Agreement shall automatically renew from year to year during the term, unless,
  - 2.3.1 Both parties jointly agree to review this Agreement at any time during the term, or
  - 2.3.2 Either party gives written notice to the other party, not less than ninety (90) days prior to the annual renewal date, indicating a desire to review the agreement, or
  - 2.3.3 Either party gives written notice to the other party to terminate this Agreement in accordance with Article 2.4.
- 2.4 This Agreement may be terminated by either party, effective 365 days following written notice to the other party, provided such that termination by either party shall not operate so as to release or discharge any obligation, condition, indemnity or liability of either party pursuant to this Agreement.
- 2.5 Upon termination of this Agreement, distribution of inventory will occur as follows:
  - 2.5.1 Consumable inventory and supplies purchased pursuant to this Agreement will be distributed equally between the Town and County.
  - 2.5.2 Capital building assets shall be distributed according to the Emergency Response Centre Agreement as amended from time to time.
  - 2.5.3 Capital equipment purchased as identified in Schedule A will remain the property of the respective municipality.
  - 2.5.4 Capital equipment purchased pursuant to their this Agreement and identified in Schedule B, shall be valued at the market value on the day of termination and sold with the proceeds split equally or either party may compensate the other based on 50 percent of the value.

#### 3. COMMITTEE STRUCTURE

That a "Barrhead Regional Fire Services Committee" (hereinafter referred to as "the Committee") be established.

3.1 The membership of the Committee shall consist of:

- 3.1.1 Two (2) Members of the Town Council to be appointed by the Town at its annual organizational meeting
- 3.1.2 Two (2) Members of the County Council to be appointed by the County at its annual organizational meeting,
- 3.1.3 One (1) Member resident of the Town to be appointed by the Town at its annual organizational meeting, and
- 3.1.4 One (1) Member resident of the County to be appointed by the County at its annual organizational meeting.
- 3.2 Each party is responsible for appointing an alternate Member of Council to the Committee.
- 3.3 Mayor and Reeve, as Ex-Officio, may attend the Committee meetings but have no voting rights unless serving as an alternate for an appointed member.
- 3.4 The Committee will meet annually within forty five (45) days of the appointment of all members, at which meeting the members will elect a Chairman and a Vice Chairman after the Annual Organizational Meetings held by the Town and the County. The Chairman of the Committee shall be either a Member of the Town Council or a Member of the County Council from the municipality that is identified as the Unit of Authority.
- 3.5 The Committee shall hold at least one meeting quarterly. The Committee shall hold at least one annual meeting in order to complete the duties as outlined in Section 4.0
- 3.6 The Chairman may summon a Special Meeting.
- 3.7 The Chairman shall summon a Special Meeting if requested to do so by three (3) or more members of the Committee.
- 3.8 Notice of any meeting of the Committee shall be given not less than forty-eight (48) ninety-six (96) hours four (4) business days before the meeting time.
- 3.9 Every question shall be decided by a majority vote of the members in attendance at the meeting. No member shall abstain from voting, unless required to so due to a pecuniary interest.
- 3.10 A majority of the members constitutes a quorum of the Committee.
- 3.11 Vacancies on the Committee shall be filled only by resolution by the Council that appointed the original member.
- 3.12 The Chief Administrative Officer (CAO) of each party, or their designate, and the Fire Chief and Deputy Fire Chief, shall be given notice of each meeting and shall be invited to attend every such meeting. The CAOs, the Fire Chief and the Deputy Fire Chief shall not have voting rights.
- 3.13 The Chairman, or in his absence, the Vice Chairman, shall preside at meetings.

- 3.14 The Unit of Authority shall provide a Recording Secretary to the Committee. The Recording Secretary shall not have voting rights.
- 3.15 The Recording Secretary shall:
  - 3.15.1 record minutes of each Committee meeting and provide copies of such to the Committee members; and
  - 3.15.2 give notice to all members and others entitled to receive notice of all meetings.
- 3.16 Expenses for Committee members, other than those expenses for attending Committee meetings, shall be paid by the Unit of Authority and shall be considered as operational costs on behalf of the Barrhead Regional Fire Services.
- 3.17 Remuneration for Committee members' attending Committee meetings and/or conferences shall be the responsibility of each Committee member's appointing municipality and shall not be considered as operating costs of the Barrhead Regional Fire Services.

#### 4. COMMITTEE DUTIES

- 4.1 Review and recommend policies and procedures for the efficient operations of the Barrhead Regional Fire Services and the Emergency Response Center to the Council of both parties annually for approval.
- 4.2 Provide direction to the Unit of Authority regarding operations.
- 4.3 Recommend annual capital and operating budgets for the Barrhead Regional Fire Services and the Emergency Response Centre to the Council of both parties for approval.
- 4.4 Recommend 3 Year Financial Plans and 10 Year Capital Plans for the Barrhead Regional Fire Services and the Emergency Response Centre to the Councils of both parties for approval.
- 4.5 Review and receive reports from the Fire Chief and the Unit of Authority on the operations of the Barrhead Regional Fire Services and the Emergency Response Centre.
- 4.6 Review and make recommendations to the Unit of Authority on the job description and duties of the Fire Chief and Deputy Fire Chief positions.
- 4.7 Make recommendations to the Unit of Authority on the appointment and terms of employment for the Fire Chief, and
- 4.8 Comply with the provisions of the Bylaws of each party hereto.

#### 5. UNIT OF AUTHORITY

5.1 The Town of Barrhead is designated as Unit of Authority for the term of this agreement unless changes to the Unit of Authority are made pursuant to Article 2 of this Agreement.

#### 5.2 The Unit of Authority shall

- 5.2.1 By its officers or employees authorized to do so, execute agreements, cheques and other negotiable instruments, or any other document, as may be required for the efficient operations of the Barrhead Regional Fire Services, always subject to the approvals required pursuant to this Agreement.
- 5.2.2 Administer all financial aspects of the Barrhead Regional Fire Services, including the power to authorize all capital and operating expenditures included within annual operating and capital budgets approved by Council of both parties.
- 5.2.3 Supervise the daily operations of the Barrhead Regional Fire Services, pursuant always to the directive and approvals of the Committee.
- 5.2.4 Recruit and hire staff and engage volunteers for the operations of the Barrhead Regional Fire Services, within the approved annual operational budget
- 5.2.5 Provide the Committee and the parties hereto with an annual combined financial statement including the revenues and expenditures from the operations of the Barrhead Regional Fire Services,
- 5.2.6 Requisition the parties hereto on a quarterly basis for the Barrhead Regional Fire Services operational expenses and monthly for responses within each parties' jurisdiction.
- 5.2.7 Ensure that the policies and procedures approved by the parties for the operations of the Barrhead Regional Fire Services are implemented.
- 5.2.8 Consult with the CAO of the other party on a regular basis regarding operations, and overall performance and annual budgets and plans.

#### 6. FIRE CHIEF

- 6.1 The Fire Chief, subject to the terms set forth in any employment agreement with the Unit of Authority established herein, shall:
  - 6.1.1 Be responsible for the day-to-day operations of the Barrhead Regional Fire Services
  - 6.1.2 Be responsible for the supervision of Fire Guardians appointed by the parties hereto.
  - 6.1.3 In consultation with the Unit of Authority, prepare the annual budget, capital plan, 3 Year Financial Plan and 10 Year Capital Plan and present it for the approval of the Committee and final approval of Councils' of both parties hereto.
  - 6.1.4 Make verbal and written reports as may be requested from time to time by the Committee or any of the parties hereto, and

- 6.1.5 Fulfill all duties and responsibilities required by the terms of employment established pursuant to this Agreement
- 6.1.6 Ensure that the policies and procedures approved by the parties for the operations of the Barrhead Regional Fire Services are adhered to.

#### 7. BARRHEAD REGIONAL FIRE SERVICES

- 7.1 A department to be known as Barrhead Regional Fire Services be established to provide the fire protection services to the parties hereto
- 7.2 The Barrhead Regional Fire Services shall operate in accordance with the policies approved by the parties hereto.
- 7.3 The Barrhead Regional Fire Services shall provide services within the municipal boundaries of the Town and County.
- 7.4 The Barrhead Regional Fire Services shall provide fire protection services, taking into account the equipment available, the level of training, and policies and standard operating procedures at the time the service is provided. Without limiting the generalities above, such fire protection services shall include:
  - 7.4.1 Fire suppression and rescue operations associated with structures and buildings of any kind, wild land fire, trash fires, or any other type of fire of whatever nature;
  - 7.4.2 Response and rescue operations associated with Motor Vehicle Accidents;
  - 7.4.3 Fire prevention and investigation in accordance with the levels set out in the Regional Quality Management Plan;
  - 7.4.4 Enforcement of the Safety Code Act and related regulations;
  - 7.4.5 Inspections and permitting;
  - 7.4.6 Rescue and recovery in accordance with the Barrhead Regional Fire Services Standard Operating Procedures.
  - 7.4.7 Initiation and promotion of fire related public education programs;
  - 7.4.8 Response to events as requested by Alberta Health Services in accordance with the Service Levels of the Barrhead Regional Fire Services;
  - 7.4.9 Response to events as requested by RCMP; and
  - 7.4.10 Response pursuant to any Mutual Aid Agreement the Town or County have entered into.

#### 8. COUNTY FINANCIAL CONTRIBUTION

The County shall:

8.1 Be invoiced, at the rates for service approved annually by the Councils of the Town and County, for all responses made by the Barrhead Regional Fire Services of

- personnel and/or equipment to any property, land or place within the County's jurisdiction.
- 8.2 Be responsible for payment of invoices received from the Unit of Authority on a quarterly basis that are charged pursuant to this Agreement.
  - 8.2.1 Invoices may also include expenses for response within the County's jurisdiction for extraordinary items related to large scale events that are unbudgeted.
- 8.3 Be responsible for equal cost-sharing of 20 percent of an Administrative Support position provided by the Unit of Authority to deliver payroll and accounts payable functions for the Barrhead Regional Fire Services.
- 8.4 Be responsible for 50 percent of a portion of a full time Administrative Support position provided by the Unit of Authority to deliver payroll and accounts payable functions for the Barrhead Regional Fire Services.
  - 8.4.1 The portion of a full time position is set at 20 percent and shall be reviewed annually by the Committee and recommended to Council's for approval in the annual operating budget.
- 8.5 Be responsible for the County's share of the radio dispatch fees on a per capita basis.
- 8.6 Be responsible for Fire Guardian remuneration and reimbursement of expenses according to the rates set by the County from time to time.
- 8.7 Make available, at its own expense, any additional fire-fighting apparatus which is intended for response only within the County.
- 8.8 Be responsible for billing its own property owners if they so choose

#### 9. TOWN FINANCIAL CONTRIBUTION

The Town shall:

- 9.1 Be invoiced, at the rates for service approved annually by the Councils of the Town and County, for all responses made by the Barrhead Regional Fire Services of personnel and/or equipment to any property, land or place within the Town's jurisdiction.
- 9.2 Be responsible for payment of invoices received from the Unit of Authority on a quarterly basis that are charged pursuant to this Agreement.
  - 9.2.1 Invoices may also include expenses for response within the Town's jurisdiction for extraordinary items related to large scale events that are unbudgeted.
- 9.3 Be responsible for equal cost-sharing of 20 percent of an Administrative Support position provided by the Unit of Authority to deliver payroll and accounts payable functions for the Barrhead Regional Fire Services.

- 9.4 Be responsible for 50 percent of a portion of a full time Administrative Support position provided by the Unit of Authority to deliver payroll and accounts payable functions for the Barrhead Regional Fire Services.
  - 9.4.1 The portion of a full-time position is set at 20 percent and shall be reviewed annually by the Committee and recommended to Council's for approval in the annual operating budget.
- 9.5 Be responsible for the Town's share of the radio dispatch fees on a per capita basis
- 9.6 Make available, at its own expense, any additional fire-fighting apparatus which is intended for response only within the Town, and
- 9.7 Be responsible for billing its own property owners if they so choose

#### 10. OTHER FINANCIAL CONSIDERATIONS

- 10.1 Motor Vehicle Accident responses, including the Fire Chief and Deputy Fire Chief wages, along with their response vehicle costs will be billed to Alberta Transportation for calls on numbered highways according to the rates of service approved annually by the Councils of the Town and County.
- 10.2 Each party may, either individually or jointly, enter into a Mutual Aid Agreement with another jurisdiction to receive or provide fire protection services.
  - 10.2.1 Costs associated with responding under a Mutual Aid Agreement may be billed to the respective municipality where the response was provided.
  - 10.2.2 Costs associated with either party receiving fire protection services under a Mutual Aid Agreement shall be the responsibility of the municipality within which the response was provided.
- 10.3 Approval by both parties is required prior to Barrhead Regional Fire Services entering into a Fire Services Agreement with another municipality, organization or any other entity.
- 10.4 All responses and costs will be documented in a timely manner and invoiced on a quarterly basis to the respective municipality where the response was provided.
- 10.5 Water Trucks and Tankers include one full tank of water in the hourly rate that is charged to the municipalities. Additional water usage beyond the amount covered by this hourly rate will be invoiced based on the Barrhead Regional Water Commission prices to the municipalities on a per cubic meters basis.
- 10.6 Any deficit or surplus incurred for the operations of the Barrhead Regional Fire Services shall be shared on an equal basis by the parties hereto, unless otherwise agreed to by the parties.
- 10.7 Capital and operating budgets **and capital and financial plans** shall be approved annually by each party hereto.

- 10.8 Any extraordinary expenses or costs not provided for in the annual approved budget and requested to be paid by the Unit of Authority shall be subject to the prior approval of the affected party, excepting those extraordinary expenses or costs necessarily incurred due to emergency situations.
- 10.9 The Fire Chief and Deputy Fire Chief salaries, along with their response vehicle costs, will not be invoiced to either the Town or County that are party to this Agreement.

#### 11. EQUIPMENT

11.1 Both parties shall make available to the Barrhead Regional Fire Services the apparatus set forth in Schedules A and B attached to this Agreement.

#### 12. LIABILITY & INDEMNIFICATION

- 12.1 Both parties are responsible for obtaining and maintaining in good standing
  - 12.1.1 Public liability and property damage insurance on terms considered necessary by the Committee,
  - 12.1.2 General liability insurance coverage covering the Fire Services provided under this Agreement with both parties being added as a named insured under the said coverage.
- 12.2 Both parties indemnify and save harmless the other party, its agents, servants, officers, elected officials or employees with respect to any claim, action, suit, proceeding or demand including those relating to negligence, made or brought against either party, its agents, servants, officers, elected officials or employees by any third party with respect to any occurrence, incident, accident or happening relating to the provision of Fire Services pursuant to this Agreement, excepting any occurrence, incident, accident or happening involving negligence or intentional torts by either party, its agents, servants, officers, elected officials or employees.
- 12.3 The indemnification set forth above, shall survive the expiration of the Term of this Agreement or the termination of this Agreement for whatever cause and any renewal or extension of the Term, as the case may be.

#### 13. DISPUTE RESOLUTION

- 13.1 In the event of any dispute between the parties arising in respect of this Agreement or any matter arising out of this Agreement; such disputes shall be settled using the following mechanisms in the order presented below.
  - 13.1.1 By way of Administrative representatives, as determined by the CAOs, from each party working together to devise a recommendation(s) to the Committee for settling the dispute, or
  - 13.1.2 By way of mediation with costs of mediation to be shared equally by both parties, or

13.1.3 By way of arbitration, pursuant to the provisions of the Arbitration Act of the Province of Alberta.

#### 14. GENERAL

14.1 This agreement shall be governed and interpreted in accordance with the laws of the Province of Alberta

14.2 Any notices given under this agreement shall be sent to the attention of the CAO and delivered personally or mailed as follows:

Town of Barrhead: P.O. Box 4189, 5014 - 50 Avenue

Barrhead, Alberta T7N 1A2

Fax: (780) 674-5648

County of Barrhead: 5306 - 49 Street,

Barrhead, Alberta T7N 1N5

Fax: (780) 674-2777

- 14.3 The parties will execute and do all such further deeds, acts, things and assurances as may be reasonably requisite to carry out the intent of this agreement including but not limited to performing all administrative, accounting and record keeping functions relating to the proper discharge of respective obligations pursuant to this Agreement.
- 14.4 Both parties will obtain and maintain in good standing all necessary licenses, permits and other authorizations of Town and County chattels in order to permit the Barrhead Regional Fire Services to carry out its duties and responsibilities.
- 14.5 Time shall in all respects be of the essence in this agreement.
- 14.6 If any provision of this agreement is determined to be invalid or unenforceable, it shall be severable from the remainder of this agreement, which shall continue to remain in full force and effect.
- 14.7 This Agreement and the attached Schedules constitute the entire Agreement between the parties and supersedes all prior agreements, understandings, negotiations and discussions. There are no undertakings, representations or promises, express or implied, other than those contained in this Agreement.

**IN WITNESS WHEREOF**, the parties hereto have caused this agreement to be executed, attested by the signatures of the respective authorized signing authorities for the day and year first written above and affixing of the corporate seals.

IOWN OF BARRHEAD	
	Seal
COUNTY OF BARRHEAD NO. 11	
	Seal

### **SCHEDULE "A"**

To Barrhead Fire Services Agreement

# Apparatus the **County Shall Make Available to Barrhead Fire Services**

Unit	Description	Serial Number	Purchase Date	Purchase Price
Tender #34	2008 Rosenbauer Pumper Tanker Unit	1FVACYBSX9HAC8737	2008	\$230,277
Engine #33	2006 Freightliner Fire Truck with 1,050 Imperial Gallon Per Minute Pump	1FVACYDJX7HX11394	2006	\$308,406

# **Apparatus the <b>Town** Shall Make Available to Barrhead Fire Services

<del>Unit</del>	<del>Description</del>	Serial Number	Purchase Date	Purchase Price
Engine #3	1999 FL80 Freightliner with 1,050 Imperial Gallons Per Minute Pump	1FV6JJCB1XHG78954	<del>1999</del>	<del>\$176,000</del>

## **SCHEDULE "B"**

To Barrhead Fire Services Agreement

# Apparatus the <u>Town</u> and <u>County</u> Jointly Own and Shall Make Available to Barrhead Fire Services

Unit	Description	Serial Number	Purchase Date	Purchase Price
Tower #6	2007 Pierce Platform Truck	4P1CD01FX7A007618	2016	\$800,000
Command #1	2019 Dodge ¾ ton Truck	3C6TR5EJXKG602640	2019	\$83,000
<mark>Command</mark> <mark>#1</mark>	2014 Dodge ¾ ton truck	3C6TR5EJ5EG298556	<del>2014</del>	<del>\$76,000</del>
Tender #5	2014 Kenworth Water Tanker	2NKHLJ9X0EM415151	2014	\$300,000
Support #9	2012 Polaris 6 x 6 with enclosed Trailer	4XAHR76A2C4720051	2012	\$65,500
Rescue #8	2011 Command Rescue Truck	1FVACYBS760BB6207	2011	\$320,000
Command #2	2014 Dodge ¾ ton truck	3C6TR5EJ5EG298556	2014	\$76,000
<mark>Command</mark> <mark>#2</mark>	<del>2010 Chevrolet Crew Cab</del>	1GT4K1BG5AF117194	<del>2010</del>	<mark>\$52,989</mark>
RAT #1	2020 Rapid Attack Truck	1GC4YTEY6LF268143	2020	\$118,000
RAT #1	1999 Ford F-350 Rescue Truck	1FDWW37SXXEE81868	<del>1999</del>	<del>\$65,000</del>
Engine #37	2020 Fort Garry Fire Truck	4S7CU2D94LC088736	2021	\$642,000



TO: COUNCIL

RE: 2022 JOINT BUDGET – BARRHEAD REGIONAL FIRE SERVICES AND EMERGENCY RESPONSE

CENTRE

#### **ISSUE:**

Joint budgets must be approved by Council for incorporation into 2022 operating and capital budgets.

#### **BACKGROUND:**

- Fire Services Committee is comprised of 2 Councillors from the Town of Barrhead, 2 Councillors from the County of Barrhead and a public member from each municipality.
- Council for the County of Barrhead appointed Deputy Reeve Schatz and Councillor Lane (Alternate

   Councillor Kleinfeldt) and public member Mr. Ivan Kusal as members of the Fire Services
   Committee.
- Town of Barrhead as the unit of authority prepared the joint budget for review and approval at the Barrhead Regional Fire Services Committee.
- February 23, 2022 Fire Services Committee reviewed the 2022 Operating and Capital Budgets as well as the 3-year Financial Plans and 10-year Capital Plans for the Barrhead Regional Fire Services and the Emergency Response Centre (attached) and recommended they be presented to the respective Councils for ratification.
- March 8, 2022 Town of Barrhead approved the 2022 Operating Budget, 3 year Financial Plan,
   2022 Capital Budget, and 10 year Capital Plan for Barrhead Regional Fire Services.
- March 8, 2022 Town of Barrhead approved the 2022 Operating Budget, 3 year Financial Plan, 2022 Capital Budget, and 10 year Capital Plan for Emergency Response Centre.

#### **ANALYSIS:**

- Fire Services 2022 Operating Budget includes the following contributions from the County of Barrhead:
  - Fire Fighting Fees (in the County) \$150,000
  - Ambulance Assists (in the County) \$25,000
  - o Guardian & Dispatch Fees \$26,900
  - 50% of Net Operating Costs for Barrhead Regional Fire Services \$297,050

Total = \$498,950

• ERC 2022 Operating Budget includes a contribution from the County of \$25,310 and a 2022 Capital Budget contribution of \$20,500.

#### ADMINISTRATION RECOMMENDS THAT:

Council approve the following:

- 2022 Fire Services Operating Budget of \$910,400 as recommended by Fire Services Committee which includes County estimated operational contribution of \$498,950 be incorporated into the County's 2022 Operating Budget.
- 2022 ERC Operating Budget of \$50,620 as recommended by Fire Services Committee which includes a contribution from each municipality of \$25,310 be incorporated into County's 2022 operating budget.
- 2022 Fire Services Capital Budget of \$nil as recommended by Fire Services Committee which
  includes a contribution from each municipality of \$nil be incorporated into County's 2022
  capital budget.
- 2022 ERC Capital Budget of \$41,000 as recommended by Fire Services Committee which includes a contribution from each municipality of \$20,500 be incorporated into the County's 2022 Capital Budget.
- 3-year Financial Plan for Fire Services for incorporation into the County's 3-Year Financial Plan
- 3-year Financial Plan for Emergency Response Centre for incorporation into the County's Financial Plan.
- 10-year Capital Plan for Fire and Emergency Response Centre for incorporation into the County's Capital Plan.

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1	BARRHEAD REGIONAL FIRE SERVICES								
2		2022 OPER	RATING BUDG	SET (Propos	sed)				
3	Presented to Committee: February 23, 2022								
4		2021 Budget	2021 Final	Proposed 2022 Budget	Budget Diff 2021/2022	2022 Comments			
_	FIRE REVENUES			1					
_	1-141000 - Sale of Goods & Services	150	-	150	-	Normal 150			
_	1-141013 - Mutual Aid Fees	2,500	2,500.00	2,500	-	Birch Cove - 2,500			
	1-141014 - Fire Fighting Fees - Other	2,000	10,300.00	2,000	-	Other Fire Fighting, Mutual Aid			
9	1-141018 - Rescue Services	43,000	48,507.50	44,000	1,000	MVA/Rescues			
10	1-159001 - Reimbursements	1,000	580.00	1,000	-	WCB Rebate, etc.			
						Fire Fighting responses/costs billed to			
11	1-185000 - County - Fire Fighting Fees	125,000	200,697.28	150,000	25,000	municipality			
12	1-185002 - Operational Contribution - County	275,740	244,078.13	297,050	21,310				
						Fire Fighting responses/costs billed to			
13	1-185003 - Town - Fire Fighting Fees	50,000	13,060.00	35,000	(15,000)	municipality			
14	1-185004 - Town - Dispatch	9,470	9,467.08	9,750	280	Town portion of dispatch			
15	1-185005 - Operational Contribution - Town	275,740	244,078.14	297,050	21,310	50% remaining deficit - Operational Costs			
16	1-185006 - County - Ambulance Assists	20,000	29,325.00	25,000	5,000				
17	1-185007 - Town - Ambulance Assists	10,000	23,550.00	20,000	10,000				
						County portion guardian fees, mileage, dispatch,			
18	1-185008 - County - Guardian/Dispatch	26,500	23,914.83	26,900	400	hired equip.			
19		841,100	850,057.96	910,400	69,300				
20		3.1,100	030,037.30	310,100	03,300				
1				Proposed	Budget Diff				
21		2021 Budget	2021 Final	2022 Budget	2021/2022	2022 Comments			
22	FIRE EXPENSES								
23	2-211000 - Salaries	245,000	257,309.28	260,000	15,000	Includes est. 5% COLA			
24	2-213001 - AUMA Fire Fighter Insurance Benefits	670	667.00	1,500	830				
25	2-213100 - Local Authorities Pension P	26,400	26,408.76	28,000	1,600				
26	2-213200 - Canada Pension Plan	11,500	12,665.27	13,500	2,000				
27	2-213300 - Employment Insurance	7,100	6,562.59	7,100	-				
28	2-213500 - AUMA Benefits	19,100	20,843.78	21,000	1,900				
29	2-213600 - Workers Compensation	4,800	6,994.96	5,200	400				
						Training 1001, 1002, 1041, 1021, 1031, 1035,			
						1051, IAPD, ICS, First Aid, BABEM (majority of			
30	2-214800 - Training & Development	35,000	27,516.27	35,000	-	members trained to certain level)			

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2	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \									
3	Presented to Committee: February 23, 2022									
4		2021 Budget	2021 Final	Proposed 2022 Budget	Budget Diff 2021/2022	2022 Comments				
						Fire Fighter Fees and minimum hours - 167,000 (Fire Fighter Fee Pay Schedule increased 5%), Practice and Meetings, Standby Summer, Year Round Standby Additional Weekends - 19,500, Honorariums Captains - 4 X 12 mths X \$150 =				
31	2-215900 - Firefighters Salaries	176,700	186,442.21	193,700	17,000	7,200				
32	2-215902 - Guardians	7,000	5,224.20	7,000	-					
33 34	2-221100 - Travel & Subsistence 2-221110 - Mileage/Internet (Guardians) - County	7,500 6,500	571.59 5,690.19	7,500 6,500	-	Normal - 3,000, AB Fire Chiefs Conv (2) - 4,500				
35 36	2-221400 - Memberships 2-221500 - Freight	2,800	491.33 161.84	2,800	-	Normal - 1,000, AB Fire Chiefs Conv (2) - 1,800				
	2-221500 - Freight 2-221600 - Postage	350	360.00	350	-					
38	2-221000 - Fostage 2-221700 - Telephone, Internet, Cable	9,000	10,487.23	10,000	1,000	Phones, fax, Internet, cells				
39	2-222000 - Advertising/Subscriptions	500	315.83	500	- 1,000	riones, tax, internet, cens				
40	2-223200 - Legal/Prof. Fees	4,000	57,049.10	4,000	_					
41	2-223600 - Town Dispatch Contract	9,470	9,467.08	9,750	280	4,579 @ 2.13/capita in 2022				
	2-223601 - County Dispatch Contract	13,000	13,000.44	13,400	1	6,288 @ 2.13/capita in 2022				
			·			Computer/IT - 3,000, Fire Pro - 3,000, Responding App 1,100, Hardware Maint/Support, Software,				
43	2-224001 - IT Maintenance, Materials	11,000	9,282.94	13,600	2,600	Licensing, Antivirus 6,500				
44	2-225300 - Equipment Maintenance	4,000	4,011.87	4,500	500					
	2-225304 - 2015 Hazmat Trailer	500	-	500	-	Normal - 500				
_	2-225501 - 1950 Mercury Fire Truck	100	-	100	-	Normal - 100				
	2-225503 - 1999 Freightliner Fire Truck	-	22.76	-	-	Sold				
48	2-225505 - 2014 Kenworth Water Tender	2,500	4,189.08	2,500	-	Normal - 2,500				
						Normal - 6,000, Pump Test - 1,500, Aerial Testing -				
_	2-225506 - 2007 Pierce Platform Tower 6	12,500	14,795.60	34,500	22,000	5,000, Pump Rebuild - 22,000				
_	2-225507 - 2020 Rapid Attack Truck (RAT)	1,500	1,061.02	1,500	-	Normal - 1,500				
51	2-225508 - 2011 Freightliner Fire Truck	5,000	879.22	5,000	-	Normal - 5,000				

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1	Е	BARRHEAD	REGIONAL F	IRE SERVIC	CES	
2		2022 OPER	ATING BUDG	SET (Propos	sed)	
3	Presented to Committee: February 23, 2022					
4		2021 Budget	2021 Final	Proposed 2022 Budget	Budget Diff 2021/2022	2022 Comments
	2-225509 - 2012 Polaris 6 X 6, Trailer	3,700	ZUZI FIIIdi	3,700	2021/2022	Normal - 3,700
53	2-225511 - 2019 Dodge	4,000	2,552.60	4,000	_	Normal - 4,000
54	2-225512 - 2014 Dodge 3/4 Ton Truck	4,000	1,872.09	4,000	_	Normal - 4,000
	2-225533 - 2006 Freightliner M2 Truck	5,500	4,044.27	500		To Be Sold
56	2-225534 - 2008 Freightliner Tanker	4,500	1,586.51	4,500	(3,000)	Normal - 4,500
57	2-225537 - 2021 Fort Garry Fire Engine	3,500	3,333.60	5,500	2,000	Normal - 4,000, Pump Testing - 1,500
58	2-225900 - Contracted Services	15,000	15,000.00	15,000	2,000	Tromai 1,000, rump resting 1,000
59	2-226301 - Hired Equipment	500	-	500	_	
	2-226302 - Hired Equipment - County	500	2,133.28	500	_	
_	2-226303 - Equipment Lease - SCBA	26,150	26,132.52	26,150	_	SCBA Lease Actual Cost (Lease to 2029)
_	2-227102 - Radio License	1,300	1,314.92	1,300	_	(2000 00 2020)
	2-227400 - Insurance	27,360	27,083.34	29,000	1,640	
	2-251000 - Materials & Supplies	7,000	7,312.14	7,000	-	
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,-	,		
65	2-251004 - Communication Repair & Maintenance	8,000	_	8,000	-	Normal Repairs - 3,000, Replacements - 5,000
				,		Normal - 2,500 for Compressor Service & Bi-
						Annual air monitoring, misc, mask replacements -
66	2-251005 - Air Cylinders/SCBA Packs	9,000	11,155.61	9,000	-	5,000, mask bags - 1,500
	,		•	,		
						Foam & Extinguisher Recharge - 6,000, Nozzles &
67	2-251006 - Equip. Replace - Hoses, Nozzles, Foam	12,000	5,674.02	12,000	-	Hoses - 6,000 and foam store build-up
						Turnout gear (pants, boots, helmets, gloves, etc.) -
68	2-251007 - Equip. Replace - Turn Out Gear, Etc.	36,000	23,651.32	36,000	-	4,800 per set/per person
69	2-251008 - Fire Preven Material & Supplies	3,000	463.39	3,000	-	Normal - 3,000
70	2-251009 - Public Safety Materials & Suppl.	700	151.92	700	-	Normal - 700
						Appreciation Meal - 500, Thanks to Firefighter
71	2-251010 - Firefighter/Business Apprec.	2,500	1,156.31	2,500	-	Employers 2,000
72	2-251011 - Bulk Water For Trucks	4,100	2,983.78	4,100	-	Bulk water for Trucks
73	2-251012 - Rescue Materials & Supplies	7,000	1,371.35	7,500	500	Normal - 4,000, Bail Out Kits - 3,500
						2 T-Shirts for each firefighter - 2,000, Class B
1						Uniforms, 15 Members and 3 day staff - 6,000,
1						Dress Uniforms (after 5 years) for 3 members net
74	2-251013 - Uniforms	10,000	3,803.64	10,500	500	2,000, Patches, misc - 500

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1	BARRHEAD REGIONAL FIRE SERVICES									
2	2022 OPERATING BUDGET (Proposed)									
3	Presented to Committee: February 23, 2022	esented to Committee: February 23, 2022								
4		2021 Budget	2021 Final	Proposed 2022 Budget	Budget Diff 2021/2022	2022 Comments				
75	2-251200 - Personal Protection/Health & Wellness	800	588.45	950	150	Health & Wellness - 750, Other - 200				
76	2-251500 - Gasoline/Diesel/Oil/Grease	21,000	24,221.46	25,000	4,000					
77		841,100	850,057.96	910,400	69,300					
78										
79										
80		Summary of	2022 Budget Ch	anges over 20	021 Budget					
81										
82		Salaries, Bend Conference, T	efits, Firefighter F ⁻ravel	ees,	38,730	Salaries include est. 5% increase, Estimating dry 2022 therefore, higher Firefighting costs				
83		Phones, Dispa	atch		1,680	Slight increase to dispatch and phone utilities				
84		Rescue Supp Supplies, Equ	, Insurance, Mate ipment	erials &	28,890	Extensive repairs to Tower 6 required in 2022				
85					69,300	Overall Budget - Higher				

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1			BARRHEAD	REGIONAL FI	RE SERVICES		
2			2023 to 2025	<b>OPERATING F</b>	PLAN (Proposed)		
	Presented to Committee: February	23, 2022					
3	r recentled to committee in conducty	PROPOSED		PROPOSED		PROPOSED	
4		2023 PLAN	2023 COMMENTS	2024 PLAN	2024 COMMENTS	2025 PLAN	2025 COMMENTS
5	OPERATING REVENUES						
6	Revenue from Sale of Air, Misc.	(150)	Normal 150	(150)	Normal 150	(150)	Normal 150
J	Tevende from Gale St.7till, Wilde.	(130)	Birch Cove 2,500 starting in 2021, (Rate 2,000 since 2018, 1,500 from 2013 to 2017, 1,000	(100)	Birch Cove 2,500 starting in 2021, (Rate 2,000 since 2018, 1,500 from 2013 to 2017, 1,000	(130)	Birch Cove 2,500 starting in 2021, (Rate 2,000 since 2018, 1,500 from 2013 to 2017, 1,000
	Mutual Aid		from 2007 to 2012, prior 500)		from 2007 to 2012, prior 500)		from 2007 to 2012, prior 500)
	Fire Fighting/Rescue Services - Other		Other Fire Fighting, Mutual Aid		Other Fire Fighting, Mutual Aid		Other Fire Fighting, Mutual Aid
	Rescue Services - Prov.		MVA/Rescues		MVA/Rescues		MVA/Rescues
10	Reimbursements (WCB)		WCB Rebate	(1,000)	WCB Rebate	(1,000)	WCB Rebate
	Fire Fighting Fees - County	(150,000)	Fire Fighting/Reponses - costs billed to municipality		Fire Fighting/Reponses - costs billed to municipality		Fire Fighting/Reponses - costs billed to municipality
12	Operational Contrib County	(292,820)	50% remaining deficit - operational costs	(309,930)	50% remaining deficit - operational costs	(304,100)	50% remaining deficit - operational costs
_	Fire Fielding Face Town	(05.000)	Fire Fighting/Reponses - costs billed to	(05.000)	Fire Fighting/Reponses - costs billed to	(05.000)	Fire Fighting/Reponses - costs billed to
	Fire Fighting Fees - Town Dispatch - Town		municipality Town portion of dispatch		municipality  Town portion of dispatch		municipality  Town portion of dispatch
	Operational Contrib Town		50% remaining deficit - operational costs		50% remaining deficit - operational costs		50% remaining deficit - operational costs
	Ambulance Assists - County	(25,000)	30 /0 remaining deficit - operational costs	(25,000)		(25,000)	9 .
	Ambulance Assists - Town	, , ,		, , ,		` ' '	
17	Ambulance Assists - Town	(20,000)	County portion guardian fees, mileage,	(20,000)	County portion guardian fees, mileage,	(20,000)	County portion guardian fees, mileage,
18	Guardian/Dispatch - County	(26,900)	dispatch	(26,900)	dispatch	(26,900)	dispatch
19	GRAND TOTAL FIRE REVENUES	(901,940)		(936,160)		(924,500)	
20							
21		PROPOSED		PROPOSED		PROPOSED	
-	OPERATING EXPENSES	2023 PLAN		2024 PLAN		2025 PLAN	
	Salaries		Inc. 1.5% COLA		Inc. 1.5% COLA		Inc. 1.5% COLA
	Fire Fighter Insurance Benefits  Local Authorities Pension Plan	1,500 28,500		1,500 29,000		1,500 29,500	
_	Canada Pension Plan	13,800		14,000		14,300	
	Employment Insurance	7,300		7,400		7,400	
	AUMA Benefits	22,500		23,000		23,500	
	Workers Compensation	5,250		5,300		5,350	
30	Training & Development	35,000	Training 1001, 1002, 1041, 1021, 1031, 1035, 1051, IAPD, ICS, First Aid, BABEM (majority of members trained to certain level)		Training 1001, 1002, 1041, 1021, 1031, 1035, 1051, IAPD, ICS, First Aid, BABEM (majority of members trained to certain level)	35,000	Training 1001, 1002, 1041, 1021, 1031, 1035, 1051, IAPD, ICS, First Aid, BABEM (majority of members trained to certain level)
	Fire Fighters Salaries Guardian Fees - County	197,400 7,000	Fire Fighter Fees, and minimum hours - 169,500, (Fire Fighter Fee Pay Schedule increased 1.5%), Practice & Meetings, Standby Summer, Year Round Standby Additional weekends - 19,500, Honorariums Captains - 4 X 12 mths X \$175 = 8,400	199,900 7,000	•	202,480 7,000	Fire Fighter Fees, and minimum hours - 174,580, (Fire Fighter Fee Pay Schedule increased 1.5%), Practice & Meetings, Standby Summer, Year Round Standby Additional weekends - 19,500, Honorariums Captains - 4 X 12 mths X \$175 = 8,400
	,		Normal 3,000, 2022 AB Fire Chiefs Conv (2) -	,	Normal 3,000, AB Fire Chiefs Conv (2) - 5,000, 2024 IFIDIC Travel Chief and 2 firefighters	,	
	Travel & Subsistance, Mileage	7,500	4,500,		17,000 (last IFIDIC in 2022)		Normal 3,000, AB Fire Chiefs Conv (2) - 4,500
34	Guardian Mileage/Internet - County	6,500		6,500		6,500	
			Normal - 1,000, 2023 AB Fire Chiefs Conv (2) -		Normal - 1,200, 2024 AB Fire Chiefs Conv (2) - 2,000, 2024 IFIDIC Conf Fee D/C and 2		Normal - 1,200, 2025 AB Fire Chiefs Conv (2) -
	Memberships/Conference Fees	3,000	2,000		firefighters members -2,500	3,200	
36	Freight	500		500		500	

	А	В	С	D	E	F	G
1			BARRHEAD	REGIONAL FII	RE SERVICES		
2			2023 to 2025	OPERATING P	PLAN (Proposed)		
	Presented to Committee: February 2	3 2022					
3	1 reserved to commutee. Testuary 2			DRODOSED		PROPOSED	
١, ١		PROPOSED 2023 PLAN	2022 COMMENTS	PROPOSED 2024 PLAN	2024 COMMENTS		2025 COMMENTS
4			2023 COMMENTS		2024 COMMENTS	2025 PLAN	2025 COMMENTS
	Postage	350		350		350	
	Telephone	,	Phones, fax, Internet, cells		Phones, fax, Internet, cells	,	Phones, fax, Internet, cells
	Advertising/Subscriptions	500		500		500	
	Legal	4,000		4,000		4,000	
	Dispatch Contract - Town		4579 @ 2.13/capita		4579 @ 2.13/capita		4579 @ 2.13/capita
42	Dispatch Contract - County	13,400	6288 @ 2.13/capita	13,400	6288 @ 2.13/capita	13,400	6288 @ 2.13/capita
			Carranter/IT		Carranter/IT 2 000 Fire Bra 2 200		C
			Computer/IT - 2,000, Fire Pro 3,300,		Computer/IT - 2,000, Fire Pro 3,300,		Computer/IT - 2,000, Fire Pro 3,300,
42	IT Favinment Meint - Hardware Coffware	12 000	Responding App 1,200, Hardware Maint. /Support, Software, Licensing, Antivirus - 6,500	12 000	Responding App 1,200, Hardware Maint.	12 000	Responding App 1,200, Hardware Maint. /Support, Software, Licensing, Antivirus - 6,500
	IT Equipment Maint Hardware, Software Equipment Maintenance General	4,500	/oupport, Software, Licensing, Antivirus - 6,500	4,500	/Support, Software, Licensing, Antivirus - 6,500	4,500	/oupport, Software, Licensing, Antivirus - 6,500
	2015 Hazmat Trailer		Normal 500		Normal 500		Normal 500
	1950 Mercury Fire Truck (Unit 01)		Normal 100		Normal 100		Normal 100
ı.	recommendary rine rruck (erint er)	100	Tromai 100	100	Tromai 100	100	Tromai 100
47	2014 Kenworth Water Tender (Unit 05)	2.500	Normal 2,500	2.500	Normal 2,500	2.500	Normal 2,500
Н	(	_,	Normal 6,000, Pump Test - 1,500, Aerial	_,	Normal 6,000, Pump Test - 1,500, Aerial	_,,,,,	Normal 6,000, Pump Test - 1,500, Aerial
48	2007 Pierce Platform Tower #6	12,500	Testing - 5,000	12,500	Testing - 5,000	12,500	Testing - 5,000
		,	<b>.</b>	,	, , , , , , , , , , , , , , , , , , ,	,	<u> </u>
49	2020 Rapid Attack Truck - R.A.T. (Unit 07)	1,500	Normal 1,500	1,500	Normal 1,500	1,500	Normal 1,500
50	2011 Freightliner Fire Truck (Unit 08)	5,000	Normal 5,000	5,000	Normal 5,000	5,000	Normal 5,000
	2012 Polaris Ranger 6 x 6, trailer (Unit 09)		Normal 4,000		Normal 4,000		Normal 4,000
	2019 Dodge (Unit 11)		Normal 4,000		Normal 4,000		Normal 4,000
	2014 Dodge 3/4 ton truck - (Unit 12)		Normal 4,000	,	Normal 4,000		Normal 4,000
54	2006 Freightliner M2 Truck (Unit 33)	-	Sold	-	Sold	-	Sold
	2008 Freightliner Tanker (Unit 34)		Normal 4,500		Normal 4,500		Normal 4,500
	2020 Fort Garry Fire Engine (Unit 37)		Normal 4,000, Pump testing 1,500		Normal 4,000, Pump testing 1,500		Normal 4,000, Pump testing 1,500
	Contracted Service - Town Admin	15,000		15,000		15,000	
	Hired Equipment - Town Hired Equipment - County	500 500		500 500		500 500	
	Equipment Lease - SCBA		SCBA equipment lease		SCBA equipment lease		SCBA equipment lease
	Radio License	1,300	OOD/( equipment lease	1,300	OOD/ Cequipment lease	1,300	OOD/ ( equipment rease
	Insurance	30,500		32,000		33,600	
	Materials & Supplies General	7.000		7,000		7.000	
H		1,000		1,000		.,	
64	Communication Repairs/Replacement	8,000	Normal Repairs - 3,000, Replacements - 5,000	8,000	Normal Repairs - 3,000, Replacements - 5,000	8,000	Normal Repairs - 3,000, Replacements - 5,000
		,	Normal - 2,500 for Compressor service & bi-	,	Normal - 2,500 for Compressor service & bi-	,	Normal - 2,500 for Compressor service & bi-
			annual air monitoring, misc, Mask		annual air monitoring, misc, Mask		annual air monitoring, misc, Mask
65	Air Cylinders/SCBA Packs	9,000	replacements 5,000, Mask bags 1,500	9,000	replacements 5,000, Mask bags 1,500	9,000	replacements 5,000, Mask bags 1,500
			Foam & extinguisher recharge - 6,250		Foam & extinguisher recharge - 6,250		Foam & extinguisher recharge - 6,250
			Nozzles & Hoses - 6,250 and foam store build		Nozzles & Hoses - 6,250 and foam store build		Nozzles & Hoses - 6,250 and foam store build
66	Equip. Replacement - Hoses, nozzles,foam	12,500		12,500		12,500	
1 ]			Turnout gear (pants, boots, helmets, gloves,		Turnout gear (pants, boots, helmets, gloves,		Turnout gear (pants, boots, helmets, gloves,
	Equip. Replacement - Turn Out Gear, etc.		etc) - 5,000 per set/per person		etc) - 5,000 per set/per person	,	etc) - 5,000 per set/per person
68	Fire Prevention Materials & Supplies		Normal 3,000	3,000	Normal 3,000		Normal 3,000
69	Public Safety Materials & Supplies	700	Normal 700	700	Normal 700	700	Normal 700
1 ]			Appreciation Meal 500, Thanks to Firefighter		Appreciation Meal 500, Thanks to Firefighter		Appreciation Meal 500, Thanks to Firefighter
	Firefighter/Business Appreciation Events		Employers 2,000		Employers 2,000		Employers 2,000
	Water - Trucks		Bulk water for Trucks		Bulk water for Trucks		Bulk water for Trucks
72	Rescue Materials & Supplies General	7,500	Normal 4,000, Bail out kits 3,500	7,500	Normal 4,000, Bail out kits 3,500	7,500	Normal 4,000, Bail out kits 3,500

	A B		С	D	E	F	G				
1	BARRHEAD REGIONAL FIRE SERVICES										
2	2023 to 2025 OPERATING PLAN (Proposed)										
3	Presented to Committee: February 2	23, 2022									
		PROPOSED	PROPOSED			PROPOSED					
4	2023 PLAN		2023 COMMENTS	2024 PLAN	2024 COMMENTS	2025 PLAN	2025 COMMENTS				
			2 T-shirts for each fire fighter 2,000, Class B uniforms 15 members and 3 day staff 6,000, Dress uniforms (after 5 yrs) for 3 members net		2 T-shirts for each fire fighter 2,000, Class B uniforms 15 members and 3 day staff 6,000, Dress uniforms (after 5 yrs) for 3 members net		2 T-shirts for each fire fighter 2,000, Class B uniforms 15 members and 3 day staff 6,000, Dress uniforms (after 5 yrs) for 3 members net				
73	Uniforms	10,500	2,000 , Patches, misc 500	10,500	2,000 , Patches, misc 500	10,500	2,000 , Patches, misc 500				
74	Personal Prot.//Health & Wellness	950	Health & Wellness - 750, Other - 300	950	Health & Wellness - 750, Other - 300	950	Health & Wellness - 750, Other - 300				
75	Gasoline/Diesel	26,500		28,000		29,500					
76	GRAND TOTAL FIRE EXPENSES	901,940		936,160		924,500					

	A	В	С	D	E
1		BARRHEAD REGIO	NAL FIRE SER	VICES	
2	2	2022 FIRE CAPITA	L BUDGET (Pro	posed)	
3				· · · · · · · · · · · · · · · · · · ·	
4	Presented to Committee: February 23, 2022				
5	, ., .,		2021	PROPOSED	
6		2021 BUDGET	FINAL	2022 BUDGET	COMMENTS
7	FIRE CAPITAL REVENUES				
8	Sale of Fixed Assets		(26,501.00)	-	
9	Town of Barrhead Contribution	(322,600)	(275,861.90)	-	
10	County of Barrhead Contribution	(322,600)	(275,861.89)		
11	TOTAL CAPITAL REVENUES	(645,200)	(578,224.79)	-	
12		(3-2, 3-2,	(, -,		
13					
14			2021	PROPOSED	
15		2021 BUDGET	FINAL	2022 BUDGET	
16	FIRE CAPITAL EXPENSES				
	New Fire Engine				
17	(Replace 1999 Freightliner (Eng. 33)	645,200	578,224.79		
18	TOTAL CAPITAL EXPENSES	645,200	578,224.79	-	
19			-		
20					
21					
22					
23					

	А	В	С	D	Е	F					
1	BARRHEAD REGIONAL FIRE SERVICES										
2	2022 EMERGE					Proposed)					
		INOT REGIO	TOL OLIVING	OI ENATING	S DODOL1 (	Гторозси)					
	Presented to Committee: February 23, 2022										
4				PROPOSED	BUDGET						
5		2021	2021	2022	DIFF						
6	ERC OPERATING REVENUES:	<u>BUDGET</u>	<u>FINAL</u>	BUDGET	<u>2021/2022</u>	2022 COMMENTS					
/		(2 - 2 (2)	(00.500.05)	(27.2.(2)	(122)						
	ERC - MUNICIPAL CONTRIBUTION (TOWN)	(25,210)	(20,539.85)	(25,310)	(100)						
	ERC - MUNICIPAL CONTRIBUTION (COUNTY)	(25,210)	(20,539.85)	(25,310)	(100)						
10											
	TOTAL ERC OPERATING REVENUES	(50,420)	(41,079.70)	(50,620)	(200)						
12											
13				PROPOSED	BUDGET						
14		2021	2021	2022	DIFF						
	ERC OPERATING EXPENDITURES:	BUDGET	<u>FINAL</u>	BUDGET	<u>2021/2022</u>	2022 COMMENTS					
16		10.000		10.000							
	ERC - BUILDING MAINTENANCE GENERAL	10,000	4,511.58	10,000	-						
	ERC - GROUNDS MAINTENANCE	2,500	2,657.53	2,500	-						
	ERC - CUSTODIAL CONTRACT	9,300	9,090.00	9,300	-						
	ERC - ALARM LEASE	320	323.40	320	-						
	ERC - BUILDING & LIABILITY INSURANCE	8,500	8,000.34	8,500	-						
	ERC - MATERIALS & SUPPLIES GENERAL	1,500	378.89	1,500	-						
	ERC - JANITOR/CLEANING SUPPLIES	1,000	124.97	1,000	-						
	ERC - TOWN UTILITIES	1,300	1,051.38	1,300	-						
	ERC - GAS UTILITIES	5,500	5,535.95	5,700	200						
	ERC - POWER UTILITIES	10,500	9,405.66	10,500							
27											
	TOTAL ERC OPERATING EXPENDITURES	50,420	41,079.70	50,620	200						
29											
30 31											

	А	С	E	F	G	Н	I				
1	BARRHEAD REGIONAL FIRE SERVICES										
2	2023 to 2025 EMERGE	NCY RESPO	NSE CENTRE	<b>OPERATING</b>	G PLAN (Prop	osed)					
3	Presented to Committee: February 23, 2022										
4		PROPOSED		PROPOSED		PROPOSED					
5		2023		2024		2025					
6	ERC OPERATING REVENUES:	PLAN	COMMENTS	PLAN	COMMENTS	PLAN	COMMENTS				
7											
8	ERC - MUNICIPAL CONTRIBUTION (TOWN)	(25,920)		(26,640)		(27,390)					
9	ERC - MUNICIPAL CONTRIBUTION (COUNTY)	(25,920)		(26,640)		(27,390)					
10											
11	TOTAL ERC OPERATING REVENUES	(51,840)		(53,280)		(54,780)					
12		, ,				,					
13		PROPOSED		PROPOSED		PROPOSED					
14		2023		2024		2025					
	ERC OPERATING EXPENDITURES:	<u>PLAN</u>	COMMENTS	<u>PLAN</u>	COMMENTS	<u>PLAN</u>	COMMENTS				
16											
17	ERC - BUILDING MAINTENANCE GENERAL	10,000		10,000		10,000					
	ERC - GROUNDS MAINTENANCE	2,500		2,500		2,500					
	ERC - CUSTODIAL CONTRACT	9,400		9,500		9,600					
	ERC - ALARM LEASE	320		320		320					
	ERC - BUILDING & LIABILITY INSURANCE	8,950		9,500		10,000					
	ERC - MATERIALS & SUPPLIES GENERAL	1,500		1,500		1,500					
	ERC - JANITOR/CLEANING SUPPLIES	1,000		1,000		1,000					
	ERC - TOWN UTILITIES	1,370		1,460		1,560					
	ERC - GAS UTILITIES	5,800		6,000		6,300					
26	ERC - POWER UTILITIES	11,000		11,500		12,000					
27											
	TOTAL ERC OPERATING EXPENDITURES	51,840		53,280		54,780					
29											
30											
31											

	A	В	С	D	Е	F
1		BARRH	EAD REGION	NAL FIRE SER	VICES	
2				<b>BUDGET</b> (Pro		
	Presented to Committee: February 23, 2022				,	
4	Trecented to Committees. Footbally 26, 2022					
5				PROPOSED	BUDGET	
6		2021	2021	2022	DIFF	
7	ERC CAPITAL REVENUES:	BUDGET	FINAL	BUDGET	2021/2022	COMMENTS
8						
	ERC - Revenue from Own Source	-	-	-	-	
	ERC - Municipal Contribution (County)	(7,500)	-	(20,500)	(13,000)	
11	ERC - Municipal Contribution (Town)	(7,500)		(20,500)	(13,000)	
12	TOTAL ERC CAPITAL REVENUES	(15,000)	-	(41,000)	(26,000)	
13						
14						
15				PROPOSED	BUDGET	
16		2021	2021	2022	DIFF	
	ERC CAPITAL EXPENDITURES:	BUDGET	<u>FINAL</u>	BUDGET	2021/2022	<u>COMMENTS</u>
18						
	Flooring Classroom & Hallway, 3 Offices,					
	Changerooms, Foyer	-		26,000	26,000	
	On-Site Training Facility	15,000		15,000		
_	TOTAL ERC CAPITAL EXPENDITURES	15,000	-	41,000	26,000	
22						
23						
24						
25						
26						

	АВ	D	E	F	G	Н	I	J	K	L	М
1	Fire & ERC 10 Year Capital Plan										
3		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031 & Future
4											
5	23 Fire & ERC										
6	2301 Fire										
7	2301-Fire - 0001 - 2020 Dodge - Command 1 Truck (2030)									125,000	
8	2301-Fire - 0002 - 2014 Dodge - Command 2 Truck (2023)		125,000								
9	2301-Fire - 0003 - 2006 Freightliner - Engine 33 (2025)				800,000					-	
10	2301-Fire - 0004 - 1999 Freightliner Fire Engine - Eng. 33 (2040)										800,000
11	2301-Fire - 0008 - 1999 1 Ton - RAT 1 (2030)									250,000	
12	2301-Fire - 0009 - 2012 Polaris Side By Side - Wildland 1 (2024)			40,000							
13	2301-Fire - 0010 - 2007 Pierce Platform - Tower 6 (2027)						1,750,000				
14	2301-Fire - 0011 - AFRACS Radios (3)		20,000								
15	2303-ERC - 0002 - ERC - Training Facility	15,000									
16	2303-ERC - 0003 - ERC - Flooring Classroom Hallway, 3 Offices, Changerooms, Foyer	26,000									
17	Total	41,000	145,000	40,000	800,000		1,750,000			375,000	800,000



TO: COUNCIL

RE: 2022 JOINT BUDGET – BARRHEAD & DISTRICT TWINNING COMMITTEE

#### **ISSUE:**

Joint budgets must be approved by Council for incorporation into the 2022 operating and capital budgets.

#### **BACKGROUND:**

- Town of Barrhead as the unit of authority prepared the joint budget for review and approval at the Twinning Committee meeting.
- County of Barrhead Council appointed Councillor Preugschas to the Twinning Committee.
- December 6, 2021 Twinning Committee approved the 2022 Operating Budget and 2023-2025
   Financial Plan (attached) and recommended that it be forwarded to respective Councils for ratification.

#### **ANALYSIS:**

- There is no capital budget associated with the Twinning Committee.
- 2022 Interim Operating Budget included the Twinning Committee County contribution of \$3,550, based on the information that was available in the 2022 preliminary budget of the Twinning Committee.

#### **ADMINISTRATION RECOMMENDS THAT:**

Council approve the following:

- 2022 Barrhead & District Twinning Committee operating budget in the amount of \$7,100 as recommended by the Barrhead & District Twinning Committee which includes a contribution of \$3,550 from each municipality.
- 2023-2025 Barrhead & District Twinning Committee proposed 3-year Financial Plan for incorporation into the County's Financial Plan.

	А	В	С	D	E
1	Ba		t Twinning Comm		
2		Proposed 2022	2 Operating Budge	t	
3	Approved by Committee December 6, 2021				
				2022	
		2021	2021	PROPOSED	
4		BUDGET	PROJECTED	BUDGET	2022 COMMENTS
5					
6	OPERATING REVENUES				
7	General Revenue	-	-	-	
8	Municipal Contribution (Town)	(3,550)	(85)	(3,550)	
9	Municipal Contribution (County)	(3,550)	(85)	(3,550)	
10	TOTAL TWINNING OPERATING REVENUES	(7,100)	(170)	(7,100)	
11					
12	OPERATING EXPENSES				
	Conference Fees/Memberships	1,000	100	1,000	
	Postage	100	70	100	
	Advertising	500	-	500	
16	Promotion/Gifts	500	-	500	
17	Delegation Activities	1,500	-	1,500	
	Meeting Expense	1,000	-	1,000	
19	Miscellaneous/Japanese Garden	1,000	-	1,000	
20	Mileage/Rentals	1,500		1,500	
21	TOTAL TWINNING OPERATING EXPENDITURES	7,100	170	7,100	
22					
23					
24					

	А	В	С	D	Е	F	G
1		Barrhead & Dist					
2		Proposed 2023	3 to 2025 Opera	ating Plan			
3	Approved by Committee: December 6, 2021						
		2023		2024		2025	
		PROPOSED	2023	PROPOSED	2024	PROPOSED	2025
4		PLAN	COMMENTS	PLAN	COMMENTS	PLAN	COMMENTS
5	OPERATING REVENUES						
6	General Revenue	-		-		-	
7	Municipal Contribution (Town)	(4,550)		(4,550)		(4,550)	
8	Municipal Contribution (County)	(4,550)		(4,550)		(4,550)	
9	TOTAL TWINNING OPERATING REVENUES	(9,100)		(9,100)		(9,100)	
10							
	OPERATING EXPENSES						
	Conference Fees/Memberships	1,000		1,000		1,000	
	Postage	100		100		100	
	Advertising	500		500		500	
	Promotion/Gifts	1,000		1,000		1,000	
	Delegation Activities	3,000		3,000		3,000	
	Meeting Expense	1,000		1,000		1,000	
18	Miscellaneous/Japanese Garden	1,000		1,000		1,000	
19	Mileage/Rentals	1,500		1,500		1,500	
20	TOTAL TWINNING OPERATING EXPENDITURES	9,100		9,100		9,100	
21							
22							
23							



TO: COUNCIL

RE: 2022 JOINT BUDGET – BARRHEAD REGIONAL AIRPORT BUDGET

#### **ISSUE:**

Joint budgets must be approved by Council for incorporation into the 2022 operating and capital budgets.

#### **BACKGROUND:**

- County of Barrhead Council appointed Deputy Reeve Schatz and Councillor Lane to the Barrhead Regional Airport Committee.
- Deputy Reeve Schatz is the Chair for the Committee.
- County of Barrhead as the unit of authority prepared the joint budget for review and approval at the Barrhead Regional Airport Committee meeting.

#### **ANALYSIS:**

- February 28, 2022 the Committee approved the 2022 Operating Budget, 3-year Financial Plan,
   2022 Capital Budget and 10-year Capital Plan (attached) and recommended that it be forwarded to respective Councils for ratification.
- March 8, 2022 Town of Barrhead approved the 2022 Operating Budget, 3-year Financial Plan,
   2022 Capital Budget, and 10-year Capital Plan.

#### **ADMINISTRATION RECOMMENDS THAT:**

Council approves the following:

- 2022 Barrhead Regional Airport Operating Budget in the amount of \$46,895.00 which includes a contribution of \$17,990.00 from each municipality to be incorporated into the County's 2022 Operating Budget.
- Barrhead Regional Airport 3-year Financial Plan as recommended by the Committee for incorporation into the County's Financial Plan.
- 2022 Barrhead Regional Airport Capital Budget of \$25,000.00 which includes the County share of \$12,500.00 to be incorporated into the County's 2022 Capital Budget.
- 10-year Barrhead Regional Airport Capital Plan for incorporation into the County's Capital Plan.

#### **Barrhead Johnson Airport**

2022 Operating Budget & 3 Year Financial Plan Approved by Committee: February 28, 2022

				BUDGET	3 Ye	ar Financial Plan	
GL Account *	Description	2021 Budget	2021 Actual	2022	2023	2024	2025
1-1565-Leases Revenue		3,137	3,075	3,075	3,075	3,075	3,075
1-1566-Hangar & Tie Down Fees Revenue		8,100	7,680	7,840	8,000	8,160	8,320
1-1850-Local Government Grants	Contribution from Town	17,516	15,287	17,990	18,453	14,990	15,010
1-1850-Local Government Grants	Contribution from County	17,516	15,287	17,990	18,453	14,990	15,010
		46,268	41,329	46,895	47,981	41,215	41,415
2-2111-Honorariums and Fees		731	_	1,050	1,050	1,050	1,050
2-2112-Salaries Expense	Salaries & benefits	1,792	1,696	1,801	1,834	1,868	1,869
2-2210-Mileage Expense	Salaries a serients	243	-	83	85	86	86
2-2217-Telephone & Internet Expense		1,139	1,232	1,490	1,490	1,490	1,490
2-2217 Telephone & Internet Expense	WIFI access at airport	1,133	1,232	387	1,548	1,548	1,548
2-2221-Advertising Expense	This decess at an port	383		250	250	250	250
2-2254-Contracted Services for IT	Install internet	303		400	230	230	250
2-2259-Contracted Services	Misc.	1,740	1,437	1,496	1,500	1,499	1,498
2-2259-Contracted Services	Regulatory Review Flight Check (Every 5 Years)	3,500	, -	-	-	-	-
2-2259-Contracted Services	Annual Crackfilling Program	8,000	3,000	4,000	4,000	4,000	4,000
2-2259-Contracted Services	Line Painting (Every 3 Years)	-		-	7,000	-	-
2-2231-Inspection Fees	26 per year	1,724	1,724	1,724	1,724	1,724	1,724
2-2259-Contracted Services	Annual snowplowing	5,000	8,299	6,500	6,500	6,500	6,500
2-2259-Contracted Services	Brushing & Drainage plus spray around lights	2,000	621	1,500	1,500	1,500	1,500
2-2259-Contracted Services	Runway Mowing	2,000	382	1,000	1,000	1,000	1,000
2-2259-Contracted Services	Beacon light repair			2,500	-	-	-
2-2259-Contracted Services	Annual Maintenance of Weather Station	4,000	5,870	4,000	4,000	4,000	4,000
2-2259-Contracted Services	GPS Procedure Maintenance (Annual Contract)	3,000	3,000	3,000	3,000	3,000	3,000
2-2259-Contracted Services	Street Light Installation	-		3,700	-	-	-
2-2274-Insurance Expense		2,698	2,949	3,300	3,350	3,400	3,450
2-2501-Goods - IT Hardware	Internet Hardware			714			
	Goods - urea for runway, chlorine, lights, transformers,						
2-2510-Goods - Consumables	wind socks, pumps, janitor supplies, etc.	4,000	7,248	4,000	4,000	4,000	4,000
2-2543-Utilities:Gas Expense		1,571	1,457	1,500	1,550	1,600	1,650
2-2544-Utilities:Power Expense		2,747	2,415	2,500	2,600	2,700	2,800
Expenditures		46,268	41,329	46,895	47,981	41,215	41,415

Note: Request for WIFI at airport is included in the budget. Assumed install October 2022. Barrhead Johnson Airport Proposed Capital Budget

Presented to Committee: February 28, 2022

		2022
FINANCES ACQUIRED	Contributions from Others	-
	Local Government Grant (County)	12,500
	Local Government Grant (Town)	 12,500
TOTAL Finance Acquir	red	\$ 25,000
FINANCE APPLIED		
	Land Improvements Power install at new hangar street	\$ 25,000
	Buildings	-
	Equipment	 
TOTAL Finance Applie	d	\$ 25,000

# 10 Year Capital Plan County of Barrhead No. 11 AIRPORT



Project Name/Description		Original Purchase	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031 &	TOTAL
Project Name/Description	Year	Price	Actual	Actual	Actual	Budget	Estimate	Future	IOIAL							
AIRPORT LAND IMPROVEMENTS																\$
AIRPORT RUNWAY																\$
AIRPORT TAXIWAY																5
AIRPORT SITES (upgrades and additions)																
6 New Hangar Sites	2019		\$14,514													\$14,5
Street Paving	2020			\$63,668												\$63,6
Power to new sites						\$25,000										\$25,0
AIRPORT UTILITIES																
AIRPORT FENCING & LANDSCAPING																
AIRPORT EQUIPMENT																
519 2008 GPS Approach Procedure System	2008	13,345.27														
570 2011 Weather Monitoring System	2011	55,000.00														
																,
AIRPORT BUILDINGS																
Terminal Upgrade and Renovations																,
																,
Total Planned Capital Expenditu	res Airport	\$68,345	\$14,514	\$63,668	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$103,18

### FUNDING SOURCE:

Contribution from Town Contribution from County Total Funding

7,257	31,834		12,500										
7,257	31,834		12,500										
\$14,514	\$63,668	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0





TO: COUNCIL

RE: 2022 JOINT BUDGET – BARRHEAD REGIONAL LANDFILL

#### **ISSUE:**

Joint budgets must be approved by Council for incorporation into the 2022 operating and capital budgets.

### **BACKGROUND:**

- Town of Barrhead as the unit of authority prepares the joint budget for review and approval at the Landfill Committee meeting.
- Landfill Committee is comprised of two Councillors from Town of Barrhead and two Councillors from the County of Barrhead. Council appointed Councillors Lane and Stoik to the Landfill Committee.

#### **ANALYSIS:**

- February 10, 2022 Landfill Committee approved the following:
  - 2022 Capital budget as presented and recommended that the budget be presented to the respective Councils for ratification.
  - o 10-year capital plan as presented and recommended that the plan be presented to the respective Councils for ratification.
  - o 2022 operating budget and 3-year financial plan were deferred to a future meeting.
- March 10, 2022 Landfill Committee approved the 2022 operating budget and 2023-2025 financial plan and recommended that the budget and financial plan be presented to the respective Councils for ratification.
- March 22, 2022 Town of Barrhead Council approved 2022 operating budget, 3 year financial plan, 2022 capital budget, and 10 year Capital Plan.

#### **ADMINISTRATION RECOMMENDS THAT:**

Council approve the following:

- 2022 Barrhead Regional Landfill Operating Budget in the amount of \$271,010 as recommended by the Barrhead Regional Landfill Committee, which includes a contribution of \$77,110 from each municipality to be incorporated into the County's 2022 operating budget.
- Barrhead Regional Landfill 2023-2025 3-year Financial Plan as recommended by the Committee for incorporation into the County's Financial Plan.
- 2022 Barrhead Regional Landfill Capital Budget in the amount of \$58,000 as recommended by the Barrhead Regional Landfill Committee which includes a contribution of \$29,000 from each municipality to be incorporated into the County's 2022 capital budget.
- Barrhead Regional Landfill 10-year Capital Plan as recommended by the Barrhead Regional Landfill Committee for incorporation into the County's Capital Plan.

	А	В	С	D	E	F
1		BARRHEAD R	EGIONAL LA	NDFILL		
2	2022 L	ANDFILL CAPI	TAL BUDGE	T (PROPOSED)		
3	Presented to Committee: February 10, 2022					
4					BUDGET	
5		2021	2021	PROPOSED	DIFF	
6	LANDFILL CAPITAL REVENUES	<u>BUDGET</u>	<u>FINAL</u>	<u>2022 BUDGET</u>	<u>2021/2022</u>	<u>COMMENTS</u>
7	LANDFILL - MUNICIPAL CONTRIBUTION (TOWN)	(9,000)	-	(29,000)	(20,000)	
8	LANDFILL - MUNICIPAL CONTRIBUTION (COUNTY)	(9,000)		(29,000)	(20,000)	
9	TOTAL LANDFILL CAPITAL REVENUES	(18,000)	-	(58,000)	(40,000)	
10						
11					BUDGET	
12		2021	2021	PROPOSED	DIFF	
13	LANDFILL CAPITAL EXPENDITURES	<u>BUDGET</u>	<u>FINAL</u>	2022 BUDGET	<u>2021/2022</u>	<u>COMMENTS</u>
14	CAMERAS/SECURITY SYSTEM	18,000	-	18,000	-	
15	NON-COMPLIANCE REHAB (WELL DRILLING, ETC)			40,000	40,000	
16	TOTAL LANDFILL CAPITAL EXPENDITURES	18,000	-	58,000	40,000	
17						
18						
19						
20						
21						

	А	С	D	Е	F	G	Н	I	J	К	L
1	BARRHEAD REGIONAL LANDFILL 10 YEAR CAPITAL PLAN	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031 & Future
2	Presented to Committee: February 10, 2022										
3											
4	LANDFILL										
5	Non Compliance Rehab (Well Drilling, etc.)	40,000									
6	Cameras/Security System	18,000									
7	HookLift Unit			85,000							
8	Landfill Site Survey/Reporting					30,000					
9	Compactor 816F2 (2031)										425,000
10	2005 963C Track Loader		450,000								
11	Equipment Storage/Recycle Building (2035)										500,000
12	Recycled Oil Shed (2035)										20,000
13	Recycled Paint Shed (2035)										5,000
14	Chemical Shed (2035)										40,000
15	Operator Building (2035)										80,000
16		58,000	450,000	85,000	-	30,000	-	-	-	-	1,070,000
17											
18				_		_					
19											
20											

	А	В	С	D	F
1		BARRHEAD	REGIONAL LAND	FILL	
2		2022 OPERATII	NG BUDGET (PRO	POSED)	
3	Presented to Committee: March 10, 2022			PROPOSED	
4		2021	2021	2022	
5		<u>BUDGET</u>	<u>ACTUAL</u>	<b>BUDGET</b>	
6	OPERATING REVENUES				2022 COMMENTS
					Proposed increase of \$5.00 per load included
7	LANDFILL - TIPPING FEES	(100,000)	(103,185.00)	(112,030)	effective March 1, 2022
					Electronic 2,500, Roundup 2,000, Paint
8	LANDFILL - RECYCLE/OTHER REVENUES	(4,660)	(1,240.70)		Recycling - 260
	LANDFILL - MUNICIPAL GRANT (TOWN)	(68,340)	(101,825.61)	(77,110)	
10	LANDFILL - MUNICIPAL GRANT (COUNTY)	(68,340)	(101,825.61)	(77,110)	
11	TOTAL LANDFILL OPERATING REVENUES	(241,340)	(308,076.92)	(271,010)	
12					
13		2021	2021	2022	
14	OPERATING EXPENDITURES	<u>BUDGET</u>	<u>ACTUAL</u>	<b>BUDGET</b>	2022 COMMENTS
15					
					Includes Casual 8 months in 2022 plus est. 5%
16	LANDFILL - SALARIES	0.4.000	07.040.60	400 000	
	LANDFILL - SALANIES	94,000	97,040.63	100,800	increase
17	LANDFILL - SALAKIES  LANDFILL - LOCAL AUTHORITIES PENSION	5,900	6,172.49	6,300	Increase
_		<del>                                     </del>	·		Increase
18	LANDFILL - LOCAL AUTHORITIES PENSION	5,900	6,172.49	6,300	increase
18 19	LANDFILL - LOCAL AUTHORITIES PENSION LANDFILL - CANADA PENSION PLAN	5,900 4,340	6,172.49 4,874.27	6,300 5,100	Increase
18 19 20	LANDFILL - LOCAL AUTHORITIES PENSION LANDFILL - CANADA PENSION PLAN LANDFILL - EMPLOYMENT INSURANCE	5,900 4,340 1,780	6,172.49 4,874.27 1,929.94	6,300 5,100 2,100	Increase
18 19 20 21	LANDFILL - LOCAL AUTHORITIES PENSION  LANDFILL - CANADA PENSION PLAN  LANDFILL - EMPLOYMENT INSURANCE  LANDFILL - AUMA BENEFITS	5,900 4,340 1,780 2,920	6,172.49 4,874.27 1,929.94 3,020.43	6,300 5,100 2,100 3,160	Increase
18 19 20 21 22	LANDFILL - LOCAL AUTHORITIES PENSION  LANDFILL - CANADA PENSION PLAN  LANDFILL - EMPLOYMENT INSURANCE  LANDFILL - AUMA BENEFITS  LANDFILL - WORKERS COMPENSATION	5,900 4,340 1,780 2,920 1,000	6,172.49 4,874.27 1,929.94 3,020.43 1,121.95	6,300 5,100 2,100 3,160 1,200 1,100	Normal 1,000, Committee 2,000
18 19 20 21 22 23	LANDFILL - LOCAL AUTHORITIES PENSION  LANDFILL - CANADA PENSION PLAN  LANDFILL - EMPLOYMENT INSURANCE  LANDFILL - AUMA BENEFITS  LANDFILL - WORKERS COMPENSATION  LANDFILL - TRAINING & DEVELOPMENT	5,900 4,340 1,780 2,920 1,000 1,100	6,172.49 4,874.27 1,929.94 3,020.43 1,121.95	6,300 5,100 2,100 3,160 1,200 1,100 3,000	
18 19 20 21 22 23 24	LANDFILL - LOCAL AUTHORITIES PENSION  LANDFILL - CANADA PENSION PLAN  LANDFILL - EMPLOYMENT INSURANCE  LANDFILL - AUMA BENEFITS  LANDFILL - WORKERS COMPENSATION  LANDFILL - TRAINING & DEVELOPMENT  LANDFILL - TRAVEL & SUBSISTANCE	5,900 4,340 1,780 2,920 1,000 1,100 3,000	6,172.49 4,874.27 1,929.94 3,020.43 1,121.95 375.00	6,300 5,100 2,100 3,160 1,200 1,100 3,000	Normal 1,000, Committee 2,000
18 19 20 21 22 23 24 25	LANDFILL - LOCAL AUTHORITIES PENSION  LANDFILL - CANADA PENSION PLAN  LANDFILL - EMPLOYMENT INSURANCE  LANDFILL - AUMA BENEFITS  LANDFILL - WORKERS COMPENSATION  LANDFILL - TRAINING & DEVELOPMENT  LANDFILL - TRAVEL & SUBSISTANCE  LANDFILL - MEMBERSHIPS	5,900 4,340 1,780 2,920 1,000 1,100 3,000 800	6,172.49 4,874.27 1,929.94 3,020.43 1,121.95 375.00	6,300 5,100 2,100 3,160 1,200 1,100 3,000 600	Normal 1,000, Committee 2,000
18 19 20 21 22 23 24 25	LANDFILL - LOCAL AUTHORITIES PENSION  LANDFILL - CANADA PENSION PLAN  LANDFILL - EMPLOYMENT INSURANCE  LANDFILL - AUMA BENEFITS  LANDFILL - WORKERS COMPENSATION  LANDFILL - TRAINING & DEVELOPMENT  LANDFILL - TRAVEL & SUBSISTANCE  LANDFILL - MEMBERSHIPS  LANDFILL - TELEPHONE	5,900 4,340 1,780 2,920 1,000 1,100 3,000 800 1,800	6,172.49 4,874.27 1,929.94 3,020.43 1,121.95 375.00 - 545.33 1,738.29	6,300 5,100 2,100 3,160 1,200 1,100 3,000 600 1,850	Normal 1,000, Committee 2,000

	А	В	С	D	F
1		BARRHEAD	REGIONAL LANI	DFILL	
2		2022 OPERATI	NG BUDGET (PRO	OPOSED)	
3	Presented to Committee: February 10, 2022			PROPOSED	
4		2021	2021	2022	
5		<u>BUDGET</u>	<u>ACTUAL</u>	BUDGET	
					Normal 3,500 (Fence was cut several times in
28	LANDFILL - BUILDING MAINT.	2,000	6,443.91	3,500	2021)
29	LANDFILL - COMPACTOR 816F2 MAINTENANCE	2,500	2,648.56	2,500	Transmission Sensor required in 2021
					Normal - 14,000, (Additional Repairs approx.
_	LANDFILL - 2005 CAT TRACK LOADER	14,000	59,112.92	-	50,000 in 2021)
31	LANDFILL - USED 1/2 TON TRUCK	2,000	81.73	2,000	Normal - 2,000
					Landfill Cover 50,000, Annual Scrap Metal
	LANDFILL - HIRED EQUIPMENT/METAL, OIL FILTERS,				Removal 0 - 5 yr contract, Oil Filters/Jugs
$\vdash$	JUGS REMOVAL	43,500	61,191.05	52,500	Pickup 2,500
33	LANDFILL - INSURANCE	5,500	4,956.76	5,500	
					Normal 3,500, Gravel 5,500, AED Machine
-	LANDFILL - MATERIALS & SUPPLIES	9,000	5,806.88	11,500	·
-	LANDFILL - TOXIC ROUNDUP	6,000	8,612.18	10,000	Roundup 9,000, Advertising 1,000
$\vdash$	LANDFILL - GASOLINE & DIESEL	19,000	17,071.54	19,000	
37	LANDFILL - PERSONAL PROT./ HEALTH&WELLNESS	800	699.75	800	
38	LANDFILL - GAS UTILITIES	1,400	1,414.51	1,500	
39	LANDFILL - POWER UTILITIES	2,000	1,902.71	2,000	
40	TOTAL LANDFILL OPERATING EXPENDITURES	241,340	308,076.92	271,010	
41					
42					
43					
44					
45					

	A	В	С	D	E	F	G
1			BARRHEAD REGIONAL	LANDFILL			
2		202	3 TO 2025 OPERATING PLA	AN (PROPOSED)			
3	Presented To Committee: March 10, 2022						
4		PROPOSED		PROPOSED		PROPOSED	
5		2023		2024		2025	
6		PLAN	2023 COMMENTS	PLAN	2024 COMMENTS	<u>PLAN</u>	2025 COMMENTS
7	OPERATING REVENUES						
8	LANDFILL - TIPPING FEES	(113,000)		(113,000)		(116,000)	
			Electronic 2,500,		Electronic 2,500,		Electronic 2,500,
			Roundup 2,000, Paint		Roundup 2,000, Paint		Roundup 2,000, Paint
9	LANDFILL - RECYCLE/OTHER REVENUES	(4,800)	Recycling - 300	(4,800)	Recycling - 300	(4,800)	Recycling - 300
10	LANDFILL - MUNICIPAL GRANT (TOWN)	(75,300)		(77,620)		(78,500)	
11	LANDFILL - MUNICIPAL GRANT (COUNTY)	(75,300)		(77,620)		(78,500)	
12	TOTAL LANDFILL OPERATING REVENUES	(268,400)		(273,040)		(277,800)	
13							
14		PROPOSED		PROPOSED		PROPOSED	
15		2023		2024		2025	
16	OPERATING EXPENDITURES	PLAN	2023 COMMENTS	PLAN	2024 COMMENTS	PLAN	2025 COMMENTS
			Includes 1.5% increase		Includes 1.5% increase		Includes 1.5% increase
17	LANDFILL - SALARIES	106,500	and Casual - 9 mths	108,090	and Casual - 9 mths	109,750	and Casual - 9 mths
18	LANDFILL - LOCAL AUTHORITIES PENSION	6,400		6,500		6,600	
19	LANDFILL - CANADA PENSION PLAN	5,300		5,400		5,500	
20	LANDFILL - EMPLOYMENT INSURANCE	2,200		2,250		2,300	
21	LANDFILL - AUMA BENEFITS	3,300		3,450		3,650	
22	LANDFILL - WORKERS COMPENSATION	1,300		1,400		1,500	
23	LANDFILL - TRAINING & DEVELOPMENT	1,100		1,100		1,100	
			Normal		Normal		Normal
24	LANDFILL - TRAVEL & SUBSISTANCE	3,000	1,000,Committee 2,000	3,000	1,000,Committee 2,000	3,000	1,000,Committee 2,000
			AB Care Membership -		AB Care Membership -		AB Care Membership -
25	LANDFILL - MEMBERSHIPS		250, SWANA - 350		250, SWANA - 350		250, SWANA - 350
_	LANDFILL - TELEPHONE	1,900		1,950		2,000	
27	LANDFILL - ADVERTISING	1,000		1,000		1,000	
			Normal 20,000		Normal 20,000		Normal 20,000
			Groundwater Monitoring		Groundwater Monitoring		Groundwater Monitoring
	LANDFILL - CONSULTING SERVICES		& Reporting		& Reporting		& Reporting
	LANDFILL - BUILDING MAINT.		Normal 3,500	,	Normal 3,500	,	Normal 3,500
30	LANDFILL - COMPACTOR 816F2 MAINTENANCE	2,500		2,500		2,500	

	Α	В	С	D	E	F	G
1			BARRHEAD REGIONAL	LANDFILL			
2		202	3 TO 2025 OPERATING PL	AN (PROPOSED)			
3	Presented To Committee: February 10, 2022						
4		PROPOSED		PROPOSED		PROPOSED	
5		2023		2024		2025	
6		<u>PLAN</u>	2023 COMMENTS	<u>PLAN</u>	2024 COMMENTS	<u>PLAN</u>	2025 COMMENTS
			New Loader, Normal		New Loader, Normal		New Loader, Normal
	LANDFILL - CAT TRACK LOADER	5,000	<u>'</u>	5,000	-		5,000
32	LANDFILL - USED 1/2 TON TRUCK	2,000	Normal - 2,000	2,000	Normal - 2,000	2,000	Normal - 2,000
			Landfill Cover 50,000,		Landfill Cover 50,000,		Landfill Cover 50,000,
			Annual Scrap Metal		Annual Scrap Metal		Annual Scrap Metal
			Removal 0 - 5 yr		Removal 0 - 5 yr		Removal 0 - 5 yr
	LANDFILL - HIRED EQUIPMENT/METAL, OIL FILTERS,		contract, Oil Filters/Jugs		contract, Oil Filters/Jugs		contract, Oil Filters/Jugs
33	JUGS REMOVAL	52,500	Pickup 2,500	52,500	Pickup 2,500	52,500	Pickup 2,500
34	LANDFILL - INSURANCE	5,800		6,100		6,400	
			Normal 3,500, Gravel		Normal 3,500, Gravel		Normal 3,500, Gravel
35	LANDFILL - MATERIALS & SUPPLIES	9,000	,	9,000	•	9,000	5,500
			Roundup 9,000,		Roundup 9,000,		Roundup 9,000,
36	LANDFILL - TOXIC ROUNDUP	10,000	Advertising 1,000	10,000	Advertising 1,000	10,000	Advertising 1,000
37	LANDFILL - GASOLINE & DIESEL	21,000		23,000		25,000	
38	LANDFILL - PERSONAL PROT./ HEALTH&WELLNESS	800		800		800	
39	LANDFILL - GAS UTILITIES	1,600		1,700		1,800	
40	LANDFILL - POWER UTILITIES	2,100		2,200		2,300	
41	TOTAL LANDFILL OPERATING EXPENDITURES	268,400		273,040		277,800	
42							
43							
44							
45							
46							
47							



TO: COUNCIL

RE: REQUEST FROM BARRHEAD PUBLIC LIBRARY FOR COST-OF-LIVING INCREASE

#### **ISSUE:**

Barrhead Library Board has requested special funding consideration for a cost of living increase for Barrhead Public Library staff. The total consideration is \$9,732 with 50% coming from the Town and 50% coming from the County, or \$4,866 each.

#### **BACKGROUND:**

- Public libraries are a municipal service as set out in the *Libraries Act*.
- Barrhead Library Board is an intermunicipal library board, ratified under County of Barrhead No. 11 By-Law 3-2012 and Town of Barrhead By-Law 4-2012.
  - The board is a corporation and is responsible for the management and control of the public library and its service.
  - The Library Board relies on the County and Town for funding. The funding from County and Town to operate the library is 50 – 60% of its annual income.
- By-law No. 3-2012 Barrhead Library Board:
  - Appendix A, Section 9: The Board shall prepare and deliver to a meeting of the two Councils
    of the County of Barrhead and the Town of Barrhead, prior to November 1, of each year, a
    budget and an estimate of the money required from the County of Barrhead and the Town
    of Barrhead during the ensuing fiscal year to operate and manage the Board.
  - Appendix A, Section 9e: The Board may ask for special funding from time to time and that special funding will not be part of the per capita contribution.
- Library Board's Policy document, as revised December 2020, outlines the process for annual budget:
  - o "The Board shall review the proposed annual budgets of the Libraries for the coming fiscal year at or before the regular Board meeting in October" (301.3)
  - "The proposed budgets of each library and the Board's 3-year plan shall be submitted to the Town of Barrhead and the County of Barrhead No. 11 for approval of the municipal grants by November 1 of each year." (301.4)
- Library Board policies do not specifically address cost of living adjustments.
- Library Board Policy document 402 Employee Remuneration and Conditions of Employment provides for the Board to approve wage grids annually.
- October 19, 2022 Barrhead Library Board budget was approved by the Library Board.
  - Budget was an increase of \$0.56/capita or 3.04% increase to the County of Barrhead.

- Budget also included a special funding request for utilities at the Barrhead Public Library, as has been the case for several years. Utilities funding of \$11,500 is shared 50/50 between the County and Town.
- o Budget included 1% cost of living adjustment for staff
- November 4, 2021 the Library Board submitted its budget to the County of Barrhead.
- November 23, 2021 Town Council accepted the 2022 Barrhead Public Library budget for information.
- December 7, 2021 Council approved 2022 Barrhead Public Library budget and directed Administration to incorporate it into the 2022 Interim Operating budget.
- December 21, 2021 Council approved the 2022 Interim Budget, which included a 4% cost of living increase for employees of the County of Barrhead.
  - Annual adjustment for cost of living was formalized in the Elected Officials Remuneration Policy HR-001, approved in 2021 and as recommended by the external committee.
  - Cost of living adjustment for the County of Barrhead means the percentage increase to compensation to account for inflation, as measured by the Alberta Consumer Price Index at September 30, published annually on or around October 20.
- March 22, 2022 Town of Barrhead included a 5% cost of living increase in their budgets for 2022.
- March 23, 2022 Barrhead Library Board met in an emergency Board meeting and passed a motion to request the municipalities adjust the current 2022 Library Board budget to include an additional 4% cost of living increase for the Barrhead Public Library regular staff. Combined with the 1% already approved in the budget, employees would benefit from a 5% cost of living increase in 2022.

#### **ANALYSIS:**

- Library Board approved its 2022 budget as per its Policies and recommended it for approval to both the County and Town of Barrhead.
- Library Board employees are not municipal employees of either the County or the Town.
- Cost of living adjustments vary widely depending on when they are set, the type of organization or industry and even across municipalities. For example, the County, Town and Library differences are presented below:

Year	County	Town	Library
2018	1.5%	1.5%	0.5%
2019	2.0%	2.5%	1.5%
2020	0.5%	1.5%	0.0%
2021	0.0%	1.0%	1.0%
2022	4.0%	5.0%	5% *

<sup>\*</sup> revised request, original budget included 1%

• Should Council decide to approve this request, Administration will require direction to adjust the 2022 Operating Budget to accommodate this increase.

#### ADMINISTRATION RECOMMENDS THAT:

Council considers the special funding request of \$9,732 with County to contribute 50% or \$4,866.



# REQUEST FOR DECISION APRIL 5, 2022

TO: COUNCIL

RE: REQUEST FROM AXIOM OIL AND GAS INC. TO CANCEL TAXES

#### **ISSUE:**

Axiom Oil and Gas Inc. has proposed to pay a one-time payment in April 2022 of \$152,817.59 to bring their account to \$0 balance in exchange for Council canceling remaining outstanding taxes of \$27,921.80.

#### **BACKGROUND:**

- MGA s. 347(1): If a council <u>considers it equitable</u> to do so, it may, generally or with respect to a
  particular taxable property or business or a class of taxable property or business, do one or more of
  the following, with or without conditions:
  - a) Cancel or reduce tax arrears;
  - b) Cancel or refund all or part of a tax;
  - c) Defer the collection of a tax
- MGA s. 346: Penalties form part of the tax in respect of which it is imposed.
- Bylaw 3-2019 Tax payment Instalment Plan (TIPP Bylaw) is available to all taxypayers, including those who have arrears taxes.
- Government of Alberta passed Bill 77: Municipal Government (Restoring Tax Accountability) Amendment Act, 2021.
  - Bill 77 clarified the ability of municipalities to use special liens to recover unpaid taxes on oil and gas properties, a power that was not available for several years prior due to the 2019 Northern Sunrise County v Virginia Hills Oil Corp Alberta Court of Appeals decision.
  - Bill 77 also places the property tax liability on both the owner and operator of the oil and gas assets.
- Statements made by the Premier of Alberta, Minister of Energy, and Minister of Municipal Affairs
  at the RMA 2022 Spring Convention indicate that the ongoing issue of unpaid property taxes by
  some oil and gas companies requires action from the Government of Alberta to solve. The Premier,
  stated during his address:

"Thank you for continuing to raise this issue. People have an obligation, a legal and moral obligation, to pay their taxes. And you've been very patient. Patient through the tough years when many of those companies, especially the mature dry shallow gas producers barely able to stay afloat, so you were patient, we were patient. But at these commodity prices, there's no more excuses. These companies have got to pay what they owe you, period, full stop. And we will work with you to make sure that that happens."

#### **ANALYSIS:**

- Axiom has requested \$27,921.81 in taxes be cancelled. This is equivalent to the November 1, 2021 and March 1, 2022 penalty.
- Axiom has been making payments to reduce its outstanding balance. Summary of payments made to the County:

Year	Payment Made	Taxes Cancelled pursuant to agreement (abandonment & reclamation of O&G site)	Outstanding Balance
2018	\$332,320.04		\$984.64
2019	\$130,641.39		\$213,697.44
2020	\$38,003.12		\$533,952.35
2021	\$308,000.00		\$502,379.54
2022 (as at March 1, 2022 for 2021 outstanding taxes)	\$200,000.00	\$135,469.29*	\$180,739.39
Request for cancelation		\$27,921.80	\$152,817.59

Agreement to Pay		\$152,817.59	\$0		
2022 taxes to be levied in May/June and due in August					

- \*As per Council resolution 2021-272, the County signed an agreement with Axiom for abandonment of a well at NE 27-59-3-W5 in exchange for cancelling \$120,610.12 in penalties and penalties thereon.
  - Axiom completed is obligations in January 2022 and the County cancelled \$135,469.29 in taxes (\$120,610.12 penalties + 9,648.81 (8% Sept 1, 2021) + \$5,210.36 (4% Nov. 1, 2021) of penalties thereon = \$135,469.29).
- Accepting the proposal could set a precedent for all energy companies, and all taxpayers, and potentially further jeopardizes tax collection from the O&G sector.
- Recent action and words by Provincial government gives greater assurance to municipalities that
  the Province will do more to ensure oil and gas companies meet their legal and moral obligations,
  which include paying property taxes.
- All taxpayers, including those in arrears, have the option to enter into a TIPP agreement for payment of taxes. If Axiom enters into a TIPP agreement, this will help Axiom with its cash flow issues while ensuring its obligations to the County is met.

#### ADMINISTRATION RECOMMENDS THAT:

Council denies the request from the Axiom Oil and Gas Inc. to cancel taxes.



PO Box 1235, Station M, Calgary, Alberta, T2P 2L2

March 28, 2022

County of Barrhead 5306 49 St Barrhead, AB T7N 1N5

Attn: Director of Finance Tamara Molzahn

County Manager Debbie Oyarzun

All Councillors

#### **RE: Property Taxes Outstanding**

We are writing this letter to address Axiom Oil & Gas' outstanding tax liabilities in the County of Barrhead.

Via email: tmolzaahn@countybarrhead.ab.ca

Via email: doyarzun@countybarrhead.ab.ca

Axiom Oil and Gas appreciates the County of Barrhead's patience on this account. Although we are unable to pay the full amount owing at this time, we would like to make a payment proposal to pay off the account in full.

We are determined to grow our asset base in Alberta and earn respect as a good corporate citizen.

The below proposed payment plan table outlines the amounts owing as of the date of the recent Statement of Account.

We would like to reach an agreement to settle our outstanding property taxes and suggest the following payment plan. We are grateful to the municipal Administration and Council in considering the following:

#### **Proposed Payment Plan per above Terms:**

Amount Outstanding September 9, 2021 Statement of	\$581,134.16
Account	
Proposal to cancel penalties related to executed	(135,469.29)
agreement of the Abandonment of Well at NE-27-059-	
03W5	
Penalties from September 1, 2021 (37 Tax Rolls)	27,921.81
Request to cancel penalties as above	(27,921.81)
Tax Roll 242918211	7,152.72
Balance to be paid by Axiom	\$452,817.59
Payment made October 11, 2021	\$50,000
Payment made November 9, 2021	\$50,000
Payment made January 27, 2022	\$100,000
Payment made February 28, 2022	\$100,000
Payment in April assuming proposal accepted	\$152,817.59
Balance Owing May 1, 2022	\$0.00

Thank you for your consideration of this proposal.

Kind regards,

Axiom Oil and Gas Inc.

Don Earl VP Finance 403-473-5222



# **2022 COUNCIL RESOLUTION TRACKING LIST**

(Items beyond the normal course of business)

Resol. #	Resolution Topic	Responsible	Comments	Status
2022-098,99	Move CAO to Step 12 on salary grid and vacation entitlement to 4 weeks effective Jan 1/22	FIN	Payroll notified	Complete Mar 10/22
2022-089	Schedule Special Council meeting March 3	CAO	CAO performance evaluation	Complete Mar 1/22
2022-088	Proclaim May 9-13 Economic Development Week	PD/EA	Notification sent and posted to website	Complete Mar 10/22
2022-087	Barrhead Golf - Community Grant \$2,500	EA/FIN	Applicant has been notified and payment sent	Complete Mar 17/22
2022-086	Appointment of Fire Guardians	CAO/EA	Fire Chief notified	Complete Mar 10/22
2022-084,85	Plan Appreciation Dinner April 28 and invite ICF partners	AG/EA	Invitations sent to Minister and MLA, planning underway	Underway
2022-079	Bring back info on WILD Alberta requests re: establishing DMO	CAO/PD	Scheduled to bring to Council April 5/22	Underway
2022-078	Request meeting w/Min of Transportation at RMA re: condition/safety of Hwy 769	CAO	Meeting requested	Complete Feb 15/22
2022-077	Authorized signing of MSI amending MOA	CAO/EA	Signed and returned to GOA	Complete Feb 22/22
2022-076	Approved Indixio as the EDRMS provider	DF	Contract finalized	Complete Mar 3/22
2022-074	Bring back a report on the costs and process for expropriation of land related to Project 340	CAO/DF		Not started
2022-073	Approved landowner compensation for Project 340 road ROW acquisition	PW	Have agreements with 2 main landowners; Negotiations have commenced	Underway
2022-070	Creation of new reserve Ag-H2C Conservation Landowner Conservation	DF	Created	Complete Feb 15/22
2022-069	Approved 2021 reserve transactions	DF	Transactions complete	Complete Feb 15/22
2022-066	Awarded contract to Pembina West Co-op to supply diesel fuel for 3 years	DF/PW	Contract finalized; Contract signed and sent to Co-op for execution.	Complete Feb 15/22

2022-021	1st reading Lakeview Estates ASP (LUB amendment)	PD	2nd reading to be scheduled for Council consideration (potentially April 19/22). Will return to Council for	Underway
2022-022	Public Hearing for Lakeview Estates ASP (LUB amendment) - March 1, 2022 at 1:15 pm, Multipurpose Rm	PD/EA	Public hearing held in person and virtual on March 1/22; Advertising requirements underway, facility booked	Complete Mar 1/22
2022-028	Approved Bylaw 2-2022 Emergency Management	CAO	Included in Municipal Emerg Plan (MEP)	Complete Feb 4/22
2022-031	Approved purchase of 2 - 2022 UTVs as per Capital Budget/Plan	PW/AG	CC Cycle contacted to confirm purchase	Complete Feb 2/22
2022-032	Approved purchse of 2 - 2022 Motor Scrapers as per Capital Budget/Plan	PW	Letter sent to Finning approving purchase	Complete Feb 8/22
2022-033	Approved purchase of 2022 Excavator with implements	PW	Letter sent to Finning approving excavator purchase; letters sent to unsuccesful bids	Complete Feb 8/22
2022-034	Approved funding sources for overbudget 2021 capital projects	DF	Transactions done	Complete Feb 3/22
2022-035	Approved funding sources for overbudget 2021 operational projects	DF	Transactions done	Complete Feb 3/22
2022-038	Approved Rural Broadband Policy	CAO/PD	Policy sent to consultant to continue work on project	Complete Feb 7/22
2022- 049,50,51	Appointed members to PAC (ALUS)	AG	Applicants have been notified	Complete Feb 16/22
2022-053	Rescind Policy 62.06 - Partners in Conservation	AG/EA	Policy rescinded	Complete Feb 18/22
2022- 054,55,56	ARB Officials Appointments	DF/EA	CRSAC notified of appointments	Complete Feb 17/22
2022-057	Denied request to cancel Town Rec portions of taxes	CAO	Letter sent to landowner	Complete Mar 9/22
2022-058	Award Ag Lease by Manola truck fill	CAO	Lease finalized; Lease sent to landowner	Complete Feb 28/22
2022-060	Awarded Tender for 3/4 Ton Truck to Barrhead Ford	PW	Letter sent to Barrhead Ford confirming purchase	Complete Feb 22/22

	<u> </u>		<del>-</del>	
2022-004	Community Grant of \$2,500 - Misty Ridge Ski Club	CAO/EA	Letter sent awarding grant	Complete Jan 20/22
2021-536	Approved purchase 2022 Motor Grader Replacement as per Capital Budget	PW/DF	Letters sent to dealerships informing them of decision.	Complete Jan 7/22
2021-534	Approved 10 YR Capital Plan	CAO/DF	Posted to Website	Complete Jan 12/22
2021-533	Approved 3 YR Financial Plan	CAO/DF	Posted to Website	Complete Jan 12/22
2021-532	Approved 2022 Capital Budget of \$8,087,326	CAO/DF	Posted to Website	Complete Jan 12/22
2021-531	Approved 2022 Interim Operating Budget of \$17,518,554	CAO/DF	Posted to Website	Complete Jan 12/22
2021-530	Approved application for PERC/DIRC (\$29,878.80 & \$728.86)	DF	Sent to GOA.	Complete Jan 11/22
2021-529	Approved Water & Sewer Utility Rates Bylaw 11-2021	CAO/DF	New rates inputted to system and first utility bills to be sent out Jan 31, 2022	Complete Jan 7/22
2021-523	Approved MOA with CRASC Jan 1, 2022 to Dec 31, 2024	CAO	Received finalized agreement; Sent to CRASC for signing Jan 13	Complete Feb 9/22
2022-024; 2021-496	Request report with options & recommendations to consider compensation for Newton Creek flooding	CAO/DF	Council accepted insurance adjusters conclusion and denied claim; To Council Feb 1/22; RMA Genesis Reciprocal Insurance has been contacted; appt with legal counsel	Complete Feb 1/22
2021-488	Cancel 50% 2021 taxes for GOA re: GIPOT	DF	Journal entry done and expect payment March 31, 2022	Underway
2021-481	Draft proposal for holding annual Agriculture/County dinner in 2022 in alignment with public health restrictions	CAO/AG	RFD to Council Mar 1/22; Minister confirmed; Checking availability of site, MLA, Minister etc.; Preliminary discussions re potential dates	Complete Mar 1/22
2021-474	Authorized Admin to enter into Ag Plastics Recycling Agreement with CleanFarms	CAO/AG	On hold until April 2022; Awaiting agreement from CleanFarms	Underway
2021-471	Approved streetlight in Neerlandia	EA/CAO/PW	Construction complete; Permits complete, estimate Mar 7 completion; Fortis has been notified, indicated new year	Complete Mar 4/22
2021-452	Contract for Neerlandia Lagoon Construction awarded to PME Inc.	PW	Fully executed Contract sent to AE for distribution; Contract signed by PME and being returned to County to fully execute. Associated Eng to be in contact with PME to determine work schedule.	Complete Jan 19/22

2021-353	Develop policy for volume allotment program for Dunstable Lagoon (Q1-2022)	CAO/PW	RFD to Council April 5 for further direction	Underway
2022-040; 2021-291	Use of Barrhead Johnson Airport Terminal for Aviation Ground School Training	EA/CAO	Council rescinded on Feb 1/22 as session was not held; Postponed until Oct 2021	Rescinded Feb 1/22
2021-190	Scada Project - Additional Work approved with \$25K FGT funding	CAO/PW	Working on Communications 80% complete; Completed - instrument and piping at Manola pump house and Booster station and Neerlandia Scada upgrade. Contractors working on updating programming and communications. Appliction for FGT to be updated when project fully complete.	Underway
2021-174	VSU - letter to MLA re support and current service delivery model	CAO/EA	Rough draft prepared	Underway
2020-468	Approved disposal of Fire Dept equipment with funds used to reduce capital contribution	DF	Sold in 2021 and proceeds were deducted from amount due for new fire engine; Not sold in 2020; Waiting for 2021 final capital budget reconciliation in late January 2022.	Complete Jan 10/22
2020-358	Land exchange - begin process re securing road ROW	PD/CAO	Landowner signed agreement, starting process for land exchange; Prelimary survey work done and waiting for landowner to review sketch plan; Landowner is reviewing; Working on agreement	Underway
2020-165	Letter - AB Transportation re prov. Hwy concerns for consideration for GOA 2020 Capital Maintenance Projects	EA/CAO	Hwy 33; Obtained input from Council, PW.	Underway
2019-427	Release County share of deposit for fire engine; approved cost share of \$317,748.50 for purchase of 2020 engine incl 10% deposit of \$31,775 to be pd in 2019	DF	Received final inv Jan 10 to be paid next cheque run; Town indicates waiting for final payment date and will invoice us full cost share in 2022; waiting for docs from Town at year-end to transfer funds (\$31,775)	Complete Jan 17/22
2019-352	Follow-up letter to Minister Municipal Affairs	EA/CAO	Notes distributed	Underway
2019-009	RMA Charitable Gaming Committee - support and inform	EA/CAO	GOA postponed this initiative indefinetly, tone of letter will change; Letter drafted to MLA etc.; Shared with Town & orgs; Report posted to website, compiling email distribution list	Underway
2018-029	Service Contract Review	EA/CAO	Initial list has been compiled.	Underway

1 2017-325	Develop a bylaw to provide necessary tools to deal with enforcement issues as an interim step	CAO/Dev	Work with LSA Bylaw enforcement to draft bylaw to use in the interim while developing a more substantive bylaw through public consultation	Underway
2017-245	Policy for Special Events	CAO/Dev	Reviewing policies from neighbouring muncipalities	Underway

In Force or Date Effective	MGA Change	Responsible	Comments	Status
I Oct 26/17	<b>Public Notification Methods:</b> To use alternative advertising requires an Advertisement Bylaw	CAO/FA	Only required if Council wants to use alternative advertising methods	Not started
Oct 26/17	<b>Conservation Reserve:</b> Council may designate land for a new type of reserve to protect enviro significant features.	CAO/PD/Ag	Requires policies to be incl in MDP and ASPs.	Not started
Oct 26/17	Off-Site Levies: Scope expanded AND opportunity to create joint intermunicipal off-site levy bylaws for projects	CAO/DF/PD/P W	Permitted to revise bylaw to expand scope; Describe infrastructure, benefitting area, technical data, estimated costs, keep calculations current, agreement as needed	Not started
	More to be	added - as tim	e permits	



### COUNTY OF BARRHEAD NO.11 CASH, INVESTMENTS, & TAXES RECEIVABLE February 28, 2022



	February YTD 2022	February YTD 2021
CASH:		
On Hand	\$300	\$300
Deposits	378,782	327,476
Payroll and Disbursements	119,042	-
Savings	3,796,024	5,317,862
Tax Trust	21,661	21,542
Municipal Reserve SHORT TERM DEPOSITS:	446,134	419,752
31 day Notice	66,186	2,051,294
60 day Notice	1,009,153	3,201,740
90 day Notice	12,645,234	8,549,375
Total Cash and Temporary Investments	18,482,516	19,889,341
INVESTMENTS	2 000 000	
Term Deposits Other Investments	2,000,000	- 41 0E0
	31,459	41,859
Total Investments	<u>2,031,459</u>	41,859
TAXES AND GRANTS IN LIEU RECEIVABLE:		
Current	(174,980)	(155,611)
Arrears	1,213,414	1,530,307
Forfeited Land	6,856	6,856
	1,045,291	1,381,552
Allowance for Uncollectible Taxes	(464,531)	(940,000)
Total Taxes & Grants in Lieu Receivble	580,760	441,552
# of Tax Rolls on TIPP: 179 (Jan 2022 173)		

# Payments Issued For Month Ending February 28, 2022

Vendor ID	Vendor Name	Document Date	Document Number	Document	Voided
ALBE016	Alberta Municipal Supervisors Associati	2022-02-01	910053	<b>Amount</b> 800.00	No
ARLE001	Arlen & Marian Stocking	2022-02-01		189.00	No
DKSE001	D & K Services	2022-02-01		483.00	
ECON002	Econo-Chem	2022-02-01		609.00	
FABC001	Fabco Plastics	2022-02-01		757.21	No
MCLE001	McLean's Auto Parts LTD.	2022-02-01		23.90	
MIST001	Misty Ridge Ski Club	2022-02-01		2,500.00	
ODCN001	ODC North	2022-02-01		1,155.00	
UFAC001	UFA Co-operative Limited	2022-02-01		518.85	
WILD005	Wild About Flowers - Native Plant Nurs	2022-02-01		206.40	
RECE001	Receiver General For Canada	2022-02-07		75,513.59	
2022001	2022 Provincial ASB Conference	2022-02-14		2,625.00	
ALBE014	Alberta Municipal Services Corporation	2022-02-14		5,212.96	
ALBE015	Alberta Urban Municipalities Associatio	2022-02-14		1,307.25	
ALTO001	Altogether Shredding Services	2022-02-14		84.00	No
AMSC002	AMSC (BMO PCARD)	2022-02-14		6,950.71	No
AUST001	Austin Powder	2022-02-14	910069	530.02	
AXIA001	Axia Fibre Net PCARD	2022-02-14		698.88	
BARR029	Barrhead Plumbing & Heating	2022-02-14		3,089.60	
BARR030	Barrhead Public Library	2022-02-14		29,868.00	No
BARR033	Barrhead Registries	2022-02-14	910073	20.00	No
BARS001	Barsi Enterprises Ltd.	2022-02-14		10,626.00	
CBVC001	CBV Collection Services Ltd.	2022-02-14	910075	274.56	
ENDE001	Enders, Dan & Jodi	2022-02-14	910076	100.00	No
FORT001	Fort Garry Industries Ltd.	2022-02-14	910077	1,363.43	No
FRES001	Freson Bros. Barrhead	2022-02-14	910078	55.92	No
GODA001	Go Daddy Domains Canada, Inc.	2022-02-14	910079	62.97	No
GOVE002	Government of Alberta Land Titles	2022-02-14	910080	56.00	No
HACH001	Hach Sales & Services	2022-02-14	910081	724.88	No
JSMA001	J. Smart	2022-02-14	910082	1,320.00	No
LACS001	Lac Ste. Anne County	2022-02-14	910083	7,080.00	No
LANE001	Lane, William	2022-02-14	910084	49.56	No
LAWS001	Lawson Products Inc.	2022-02-14	910085	421.74	No
LOND001	London Life	2022-02-14	910086	250.00	No
MCIN001	McIntosh Perry	2022-02-14	910087	3,465.00	No
MCLE001	McLean's Auto Parts LTD.	2022-02-14	910088	1,105.91	No
MEUN001	Meunier, Kyle	2022-02-14	910089	95.00	No
PEMB003	Pembina River District #3	2022-02-14	910090	400.00	No
PREU001	Preugschas, Walter	2022-02-14	910091	817.68	No
PROC002	Prociuk, Shannon	2022-02-14	910092	1,400.00	No
PURO001	Purolator Courier Ltd.	2022-02-14	910093	61.07	No
REID001	Reid's Kitchen	2022-02-14	910094	160.97	No
SOCI001	Society of Local Government Managers	2022-02-14	910095	375.00	No
TOWN001	Town of Barrhead	2022-02-14	910096	96,051.46	No

	Payments Issued		514,786.16	
	Voided Payments	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	- 698.88	-
VICT001	Victor Insurance Managers Inc.	2022-02-28 EFT0000000005210 2022-02-01 EFT000000165	1,960.69	No
PITN002	Campus Energy Pitney Works	2022-02-15 EFT000000000209 2022-02-28 EFT000000000210	9,683.76 7,350.00	No
MYHS100 CAMP002	MYHSA	2022-02-16 EFT000000000208	125.74	
CERT002	Certified Tracking Solutions	2022-02-16 EFT000000000207	414.65	
WEST007	Western Star Trucks	2022-02-16 EFT000000000206	1,971.72	
SMAL001	Small Power Ltd.	2022-02-16 EFT000000000205		No
CANO001	Canoe Procurement Group of Canada	2022-02-16 EFT000000000204	12,983.67	
ROAD001	Roadata Services Ltd.	2022-02-16 EFT000000000203	304.50	No
REDL002	Red Lion Express Inc.	2022-02-16 EFT000000000202	308.57	No
PURE001	Pure Glass	2022-02-16 EFT000000000201	462.00	No
PEMB004	Pembina West Co-op	2022-02-16 EFT000000000200	37,203.14	No
PEMB002	Pembina Hills School Division	2022-02-16 EFT000000000199	1,072.31	No
NSCM001	NSC Minerals Ltd.	2022-02-16 EFT000000000198	31,543.15	
NEER003	Neerlandia Co-op Association	2022-02-16 EFT000000000197	4,864.42	
MAST002	Mast, Shelby	2022-02-16 EFT000000000196	450.00	
GREA001	Great West Newspapers LP	2022-02-16 EFT000000000195	984.35	
COUN004 EDMO005	Country Comfort Consulting Ltd. Edmonton Trailer Sales & Leasing Ltd.	2022-02-16 EFT000000000193 2022-02-16 EFT000000000194	3,501.23 3,308.42	
BARR032	Barrhead Regional Water Commission	2022-02-16 EFT000000000192	8,179.63	
MYHS100	MYHSA  Parthard Regional Water Commission	2022-02-11 EFT000000000191	265.56	
MYHS100	MYHSA	2022-02-02 EFT000000000190	81.95	_
VICT001	Victor Insurance Managers Inc.	2022-02-01 EFT000000000189	15,686.12	
LOCA001	Local Authorities Pension Plan	2022-02-04 EFT000000000186	36,669.98	No
CAMP002	Campus Energy	2022-02-17 EFT	9,683.76	No
CANA004	Canadian Natural Resources Ltd.	2022-02-28 910116	304.60	No
VERIO01	Veritiv Canada Inc.	2022-02-28 910115	1,942.50	
UFAC001	UFA Co-operative Limited	2022-02-28 910114	60.88	No
QUED001	Quedenbaum, Uwe	2022-02-28 910113	1,492.37	
MEUN001	Meunier, Kyle	2022-02-28 910112	120.00	No
MCLE001	McLean's Auto Parts LTD.	2022-02-28 910111	78.09	No
MCEL002	McElroy, Kerry	2022-02-28 910110	249.75	No
LUKE001	Luke's Contract Hauling	2022-02-28 910109	4,102.12	No
KNMSA000	1KNM Sales & Service Ltd.	2022-02-28 910108	39,027.45	No
JSMA001	J. Smart	2022-02-28 910107	1,320.00	No
GOVE004	Government of Alberta	2022-02-28 910106	2,996.20	No
BROG001	Brogan Safety Supply Ltd.	2022-02-28 910105	416.84	No
BRET001	Breton, Anita	2022-02-28 910104	98.44	No
BARR030	Barrhead Public Library	2022-02-28 910103	1,299.11	No
BARR002	Barrhead & District Chamber of Comm	2022-02-28 910102	250.00	
ASSO002	Associated Engineering Alberta Ltd.	2022-02-28 910101	10,799.62	
ALBE013	Alberta Municipal Health and Safety As	2022-02-28 910100	63.00	-
2356001	2356603 Alberta Ltd.	2022-02-28 910099	1,002.75	No
WURT001	Wurth Canada Limited	2022-02-14 910098	517.87	
WIER001	Wierenga, Travis	2022-02-14 910097	150.00	No



# COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Summary of All Units For the Two Months Ending February 28, 2022



Net		February 2022	2022	Budget	%	February 2021	
Municipal taxes		YTD	Budget	Variance	Variance	YTD	PY (2021)
Local improvement levy	· · · · · · · · · · · · · · · ·				0.000/		<b>***</b> *** <b>* * * * * * * *</b>
Aggregate levy		-	-	-		-	
User fees and sale of goods         67,394         -         (67,394)         0.00%         116,682         825,854           Rental income         8,587         -         (8,587)         0.00%         10,800         77,542           Allocation for in-house equip Rental         4,347         -         (4,347)         0.00%         -         856,265           Penalties and costs on taxes         -         -         0.00%         1,87         23,731           Elcenses, permits and fees         2,198         -         (2,198)         0.00%         1,187         23,731           Returns on investment         14,214         -         (14,214)         0.00%         25,567         151,593           Other governments transfer for operating         -         -         -         0.00%         16,483         60,174           Drawn from unrestricted reserves         -         -         0.00%         16,483         60,174           Drawn from operating reserves         2,500         -         (2,500)         0.00%         175,098         159,977           TOTAL REVENUE         105,706         -         (105,706)         0.00%         175,098         15,962,824           EXPENDITURES         Salaries and benefits		-	-	-		-	
Rental income	Aggregate levy	-	-	(07.004)		-	
Allocation for in-house equip Rental 4,347 - (4,347) 0.00% - 856,265 Penalties and costs on taxes 0.00% - 325,645 Licenses, permits and fees 2,198 - (2,198) 0.00% 1,187 23,731 Returns on investment 14,214 - (14,214) 0.00% 25,567 151,593 Other governments transfer for operating 0.00% 4,379 1,543,040 Other revenue 6,646 - (6,466) 0.00% 16,483 60,174 Drawn from unrestricted reserves 0.00% - 176,876 Contribution from capital program 0.00% - 176,876 Contribution from capital program 0.00% - 175,098 15,962,824  EXPENDITURES Salaries and benefits 601,497 - (601,497) 0.00% 525,164 3,645,065 Materials, goods, supplies 148,345 - (148,345) 0.00% 152,285 2,434,318 Utilities 12,287 - (12,287) 0.00% 10,228 115,296 Contracted and general services 197,441 - (197,441) 0.00% 188,027 1,806,644 Purchases from other governments 20,995 - (20,995) 0.00% 21,199 359,359 Transfer to other governments 2,500 - (2,500) 0.00% 21,199 359,359 Transfer to local boards and agencies 29,868 - (29,868) 0.00% 43,010 149,744 Interest on long term debt 0.00% - 123,773 Principal payment for debenture 0.00% - 123,773 Principal payment for debenture 0.00% - 123,773 Principal payment for debenture 0.00% - 133,773 Transfer to capital reserves 6,071 - (6,071) 0.00% 16,370 1,561,075  NET COST / (REVENUE): 920,615 - (920,615) 0.00% 783,970 (3,088,304)  NET COST / (REVENUE): 920,615 - (917,044) 0.00% 783,970 (3,088,304)  NET COST - OPERATING FUND 917,044 - (917,044) 0.00% 783,970 (3,088,304)			-				•
Penalties and costs on taxes			-			10,800	,
Licenses, permits and fees		4,347	-	(4,347)		-	,
Returns on investment   14,214   - (14,214)   0.00%   25,567   151,593		-	-	- (2.422)		-	
Other governments transfer for operating Other revenue         6,466         -         Cl, 466         0.00%         4,379         1,543,404         Other revenue         6,466         -         0,6466         0.00%         16,483         60,174         Drawn from unrestricted reserves         2,500         -         -         0.00%         -         273,251           Drawn from operating reserves         2,500         -         (2,500)         0.00%         -         176,876           Contribution from capital program         -         -         -         0.00%         -         85,977           TOTAL REVENUE         105,706         -         (105,706)         0.00%         175,098         15,962,824           EXPENDITURES           Salaries and benefits         601,497         -         (601,497)         0.00%         152,285         2,434,318           Materials, goods, supplies         148,345         -         (148,345)         0.00%         152,285         2,434,318           Utilities         12,287         -         (12,287)         0.00%         152,285         2,434,318           Utilities         12,287         -         (12,287)         0.00%         12,287         1,806,644           Pur			-	( ' /			
Other revenue         6,466         -         (6,466)         0.00%         16,483         60,174           Drawn from unrestricted reserves         -         -         -         0.00%         -         273,251           Drawn from operating reserves         2,500         -         (2,500)         0.00%         -         273,251           Contribution from capital program         -         -         -         0.00%         -         85,977           TOTAL REVENUE         105,706         -         (105,706)         0.00%         175,098         15,962,824           EXPENDITURES         Salaries and benefits         601,497         -         (601,497)         0.00%         152,285         2,434,318           Utilities         148,345         -         (148,345)         0.00%         152,285         2,434,318           Utilities         12,287         -         (12,287)         0.00%         10,228         115,296           Contracted and general services         197,441         -         (197,441)         0.00%         188,027         1,806,644           Purchases from other governments         20,995         0.00%         20,199         309,359           Transfer to other governments         7,080		14,214	-	(14,214)			
Drawn from unrestricted reserves         2,500         -         0.00%         -         273,251           Drawn from operating reserves         2,500         -         (2,500)         0.00%         -         176,876           Contribution from capital program         -         -         -         0.00%         175,098         15,962,824           EXPENDITURES           Salaries and benefits         601,497         -         (601,497)         0.00%         525,164         3,645,065           Materials, goods, supplies         148,345         -         (148,345)         0.00%         152,285         2,434,318           Utilities         12,287         -         (12,287)         0.00%         152,285         2,434,318           Utilities         12,287         -         (12,287)         0.00%         152,285         2,434,318           Utilities         12,287         -         (12,287)         0.00%         152,285         2,434,318           Utilities         197,441         -         (197,441)         0.00%         188,027         1,806,644           Purchases from other governments         20,995         -         (20,995)         0.00%         21,199         359,359			-				
Drawn from operating reserves		6,466	-	(6,466)		16,483	,
Contribution from capital program		-	-	-		-	
TOTAL REVENUE         105,706         -         (105,706)         0.00%         175,098         15,962,824           EXPENDITURES Salaries and benefits         601,497         -         (601,497)         0.00%         525,164         3,645,065           Materials, goods, supplies         148,345         -         (148,345)         0.00%         152,285         2,434,318           Utilities         12,287         -         (12,287)         0.00%         10,228         115,296           Contracted and general services         197,441         -         (197,441)         0.00%         188,027         1,806,644           Purchases from other governments         20,995         -         (20,995)         0.00%         21,199         359,359           Transfer to other governments         7,080         -         (7,080)         0.00%         21,199         359,359           Transfer to individuals and organizations         2,500         -         (2,500)         0.00%         15,250         1,049,105           Transfer to local boards and agencies         29,868         -         (29,868)         0.00%         43,010         149,744           Interest on long term debt         -         -         -         0.00%         -         158,001		2,500	-	(2,500)		-	
EXPENDITURES Salaries and benefits 601,497 - (601,497) 0.00% 525,164 3,645,065 Materials, goods, supplies 148,345 - (148,345) 0.00% 152,285 2,434,318 Utilities 12,287 - (12,287) 0.00% 10,228 115,296 Contracted and general services 197,441 - (197,441) 0.00% 188,027 1,806,644 Purchases from other governments 20,995 - (20,995) 0.00% 21,199 359,359 Transfers to other governments 7,080 - (7,080) 0.00% 15,250 1,049,105 Transfer to individuals and organizations 2,500 - (2,500) 0.00% - 148,763 Transfer to local boards and agencies 29,868 - (29,868) 0.00% 43,010 149,744 Interest on long term debt 0.00% - 123,773 Principal payment for debenture - 0.00% - 158,001 Provision for allowances 0.00% - (309,575) Bank charges and short term interest 236 - (236) 0.00% (211) 788 Other expenditures 0 - 0 0.00% 4,116 4,116 Requisitions - 0 - 0 0.00% - 340,510 Transfer to capital reserves 6,071 - (6,071) 0.00% 16,370 1,670,693 Transfer to capital program 0 0.00% 975,438 14,862,240  NET COST / (REVENUE): 920,615 - (920,615) 0.00% 783,970 (3,088,304) NET COST - OPERATING FUND 917,044 - (917,044) 0.00% 783,970 (3,088,304) NET COST - RESERVE FUND 3,571 - (3,571) 0.00% 16,370 1,561,075	Contribution from capital program				0.00%		
Salaries and benefits         601,497         - (601,497)         0.00%         525,164         3,645,065           Materials, goods, supplies         148,345         - (148,345)         0.00%         152,285         2,434,318           Utilities         12,287         - (12,287)         0.00%         10,228         115,296           Contracted and general services         197,441         - (197,441)         0.00%         188,027         1,806,644           Purchases from other governments         20,995         - (20,995)         0.00%         21,199         359,359           Transfer to individuals and organizations         7,080         - (7,080)         0.00%         15,250         1,049,105           Transfer to local boards and agencies         29,868         - (29,868)         0.00%         43,010         149,744           Interest on long term debt         0.00%         - 123,773           Principal payment for debenture         0.00%         - 158,001           Provision for allowances         0.00%         - 158,001           Bank charges and short term interest         236         - (236)         0.00%         (211)         788           Other expenditures         0         - 0         0.00%         4,116         4,11	TOTAL REVENUE	105,706	_	(105,706)	0.00%	175,098	15,962,824
Materials, goods, supplies         148,345         - (148,345)         0.00%         152,285         2,434,318           Utilities         12,287         - (12,287)         0.00%         10,228         115,296           Contracted and general services         197,441         - (197,441)         0.00%         188,027         1,806,644           Purchases from other governments         20,995         - (20,995)         0.00%         21,199         359,359           Transfers to other governments         7,080         - (7,080)         0.00%         21,199         359,359           Transfers to individuals and organizations         2,500         - (2,500)         0.00%         - 148,763           Transfer to local boards and agencies         29,868         - (29,868)         0.00%         43,010         149,744           Interest on long term debt         0.00%         - 123,773         - 158,001         - 123,773           Principal payment for debenture         0.00%         - 158,001         - 158,001           Provision for allowances         0.00%         - 158,001           Provision for allowances         0.00%         - (309,575)           Bank charges and short term interest         236         - (236)         0.00%         4,116     <							
Utilities 12,287 - (12,287) 0.00% 10,228 115,296 Contracted and general services 197,441 - (197,441) 0.00% 188,027 1,806,644 Purchases from other governments 20,995 - (20,995) 0.00% 21,199 359,359 Transfers to other governments 7,080 - (7,080) 0.00% 15,250 1,049,105 Transfer to individuals and organizations 2,500 - (2,500) 0.00% 15,250 1,049,105 Transfer to local boards and agencies 29,868 - (29,868) 0.00% 43,010 149,744 Interest on long term debt 0.00% - 123,773 Principal payment for debenture 0.00% - 158,001 Provision for allowances 0.00% - 158,001 Provision for allowances 0.00% - 158,001 Provision for allowances 0.00% - 158,001 Transfer to operating reserves 0.00% (211) 788 Other expenditures 0 - 0 0.00% 4,116 4,116 Requisitions 0.00% - 2,653,019 Transfer to operating reserves 0.00% - 340,510 Transfer to capital program 0.00% - 512,622 TOTAL EXPENDITURES 1,026,321 - (1,026,321) 0.00% 800,340 (1,100,584) NET COST - (REVENUE): 920,615 - (920,615) 0.00% 783,970 (3,088,304) NET COST - RESERVE FUND 3,571 - (3,571) 0.00% 16,370 1,561,075	Salaries and benefits	601,497	-	(601,497)	0.00%	525,164	3,645,065
Contracted and general services 197,441 - (197,441) 0.00% 188,027 1,806,644 Purchases from other governments 20,995 - (20,995) 0.00% 21,199 359,359 Transfers to other governments 7,080 - (7,080) 0.00% 15,250 1,049,105 Transfer to individuals and organizations 2,500 - (2,500) 0.00% 5 - 148,763 Transfer to local boards and agencies 29,868 - (29,868) 0.00% 43,010 149,744 Interest on long term debt 0.00% - 123,773 Principal payment for debenture 0.00% - 158,001 Provision for allowances 0.00% - 158,001 Provision for allowances 0.00% - (309,575) Bank charges and short term interest 236 - (236) 0.00% (211) 788 Other expenditures 0 - 0 0.00% 4,116 4,116 Requisitions 0.00% - 2,653,019 Transfer to operating reserves 0.00% - 340,510 Transfer to capital reserves 6,071 - (6,071) 0.00% 16,370 1,670,693 Transfer to capital program 0.00% - 512,622 TOTAL EXPENDITURES 1,026,321 - (1,026,321) 0.00% 800,340 (1,100,584) NET COST - (REVENUE): 920,615 - (920,615) 0.00% 783,970 (3,088,304) NET COST - RESERVE FUND 3,571 - (3,571) 0.00% 16,370 1,561,075	Materials, goods, supplies	148,345	-	(148,345)		152,285	2,434,318
Purchases from other governments         20,995         - (20,995)         0.00%         21,199         359,359           Transfers to other governments         7,080         - (7,080)         0.00%         15,250         1,049,105           Transfer to individuals and organizations         2,500         - (2,500)         0.00%         - 148,763           Transfer to local boards and agencies         29,868         - (29,868)         0.00%         43,010         149,744           Interest on long term debt         0.00%         - 123,773           Principal payment for debenture         0.00%         - 158,001           Provision for allowances         0.00%         - 2,653,001           Bank charges and short term interest         236         - (236)         0.00%         (211)         788           Other expenditures         0.00%         - 2,653,019         - 2,653,019         - 2,653	Utilities	12,287	-	(12,287)	0.00%	10,228	115,296
Transfers to other governments         7,080         -         (7,080)         0.00%         15,250         1,049,105           Transfer to individuals and organizations         2,500         -         (2,500)         0.00%         -         148,763           Transfer to local boards and agencies         29,868         -         (29,868)         0.00%         43,010         149,744           Interest on long term debt         -         -         -         0.00%         -         123,773           Principal payment for debenture         -         -         -         0.00%         -         158,001           Provision for allowances         -         -         -         0.00%         -         (309,575)           Bank charges and short term interest         236         -         (236)         0.00%         (211)         788           Other expenditures         0         -         0         0.00%         4,116         4,116           Requisitions         -         -         -         0.00%         -         2,653,019           Transfer to operating reserves         -         -         -         0.00%         16,370         1,670,693           Transfer to capital program         -         -	Contracted and general services	197,441	-	(197,441)	0.00%	188,027	1,806,644
Transfer to individuals and organizations         2,500         -         (2,500)         0.00%         -         148,763           Transfer to local boards and agencies         29,868         -         (29,868)         0.00%         43,010         149,744           Interest on long term debt         -         -         -         0.00%         -         123,773           Principal payment for debenture         -         -         -         0.00%         -         158,001           Provision for allowances         -         -         -         0.00%         -         158,001           Provision for allowances         -         -         -         0.00%         -         138,001           Provision for allowances         -         -         -         0.00%         -         (309,575)           Bank charges and short term interest         236         -         (236)         0.00%         (211)         788           Other expenditures         0         -         0         0.00%         4,116         4,116           Requisitions         -         -         -         -         0.00%         -         2,653,019           Transfer to operating reserves         6,071         -	Purchases from other governments	20,995	-	(20,995)	0.00%	21,199	359,359
Transfer to local boards and agencies         29,868         -         (29,868)         0.00%         43,010         149,744           Interest on long term debt         -         -         -         0.00%         -         123,773           Principal payment for debenture         -         -         -         0.00%         -         158,001           Provision for allowances         -         -         -         0.00%         -         (309,575)           Bank charges and short term interest         236         -         (236)         0.00%         (211)         788           Other expenditures         0         -         0         0.00%         4,116         4,116           Requisitions         -         -         -         0.00%         4,116         4,116           Requisitions         -         -         -         0.00%         -         2,653,019           Transfer to operating reserves         -         -         -         0.00%         -         340,510           Transfer to capital program         -         -         -         -         0.00%         16,370         1,670,693           TOTAL EXPENDITURES         1,026,321         -         (1,026,321)	Transfers to other governments		-	(7,080)	0.00%	15,250	1,049,105
Interest on long term debt 0.00% - 123,773 Principal payment for debenture 0.00% - 158,001 Provision for allowances 0.00% - (309,575) Bank charges and short term interest 236 - (236) 0.00% (211) 788 Other expenditures 0 - 0 0.00% 4,116 4,116 Requisitions 0.00% - 2,653,019 Transfer to operating reserves 0.00% - 340,510 Transfer to capital reserves 6,071 - (6,071) 0.00% 16,370 1,670,693 Transfer to capital program 0.00% - 512,622 TOTAL EXPENDITURES 1,026,321 - (1,026,321) 0.00% 975,438 14,862,240  NET COST - OPERATING FUND 917,044 - (917,044) 0.00% 783,970 (3,088,304) NET COST - RESERVE FUND 3,571 - (3,571) 0.00% 16,370 1,561,075	Transfer to individuals and organizations	2,500	-	(2,500)	0.00%	-	148,763
Principal payment for debenture         -         -         -         0.00%         -         153,001           Provision for allowances         -         -         -         0.00%         -         (309,575)           Bank charges and short term interest         236         -         (236)         0.00%         (211)         788           Other expenditures         0         -         0         0.00%         4,116         4,116           Requisitions         -         -         -         0.00%         -         2,653,019           Transfer to operating reserves         -         -         -         0.00%         -         340,510           Transfer to capital reserves         6,071         -         (6,071)         0.00%         16,370         1,670,693           Transfer to capital program         -         -         -         0.00%         -         512,622           TOTAL EXPENDITURES         1,026,321         -         (1,026,321)         0.00%         975,438         14,862,240           NET COST - (REVENUE):         920,615         -         (920,615)         0.00%         783,970         (3,088,304)           NET COST - RESERVE FUND         3,571         -         (3,57	Transfer to local boards and agencies	29,868	-	(29,868)	0.00%	43,010	149,744
Provision for allowances         -         -         -         0.00%         -         (309,575)           Bank charges and short term interest         236         -         (236)         0.00%         (211)         788           Other expenditures         0         -         0         0.00%         4,116         4,116           Requisitions         -         -         -         0.00%         -         2,653,019           Transfer to operating reserves         -         -         -         0.00%         -         340,510           Transfer to capital reserves         6,071         -         (6,071)         0.00%         16,370         1,670,693           Transfer to capital program         -         -         -         -         0.00%         -         512,622           TOTAL EXPENDITURES         1,026,321         -         (1,026,321)         0.00%         975,438         14,862,240           NET COST / (REVENUE):         920,615         -         (920,615)         0.00%         800,340         (1,100,584)           NET COST - OPERATING FUND         917,044         -         (917,044)         0.00%         783,970         (3,088,304)           NET COST - RESERVE FUND         3,571	Interest on long term debt	-	-	-	0.00%	-	123,773
Bank charges and short term interest         236         -         (236)         0.00%         (211)         788           Other expenditures         0         -         0         0.00%         4,116         4,116           Requisitions         -         -         -         0.00%         -         2,653,019           Transfer to operating reserves         -         -         -         0.00%         -         340,510           Transfer to capital reserves         6,071         -         (6,071)         0.00%         16,370         1,670,693           Transfer to capital program         -         -         -         -         0.00%         -         512,622           TOTAL EXPENDITURES         1,026,321         -         (1,026,321)         0.00%         975,438         14,862,240           NET COST / (REVENUE):         920,615         -         (920,615)         0.00%         800,340         (1,100,584)           NET COST - OPERATING FUND         917,044         -         (917,044)         0.00%         783,970         (3,088,304)           NET COST - RESERVE FUND         3,571         -         (3,571)         0.00%         16,370         1,561,075	Principal payment for debenture	-	-	-		-	158,001
Other expenditures         0         -         0         0.00%         4,116         4,116           Requisitions         -         -         -         0.00%         -         2,653,019           Transfer to operating reserves         -         -         -         0.00%         -         340,510           Transfer to capital reserves         6,071         -         (6,071)         0.00%         16,370         1,670,693           Transfer to capital program         -         -         -         -         0.00%         -         512,622           TOTAL EXPENDITURES         1,026,321         -         (1,026,321)         0.00%         975,438         14,862,240           NET COST / (REVENUE):         920,615         -         (920,615)         0.00%         800,340         (1,100,584)           NET COST - OPERATING FUND         917,044         -         (917,044)         0.00%         783,970         (3,088,304)           NET COST - RESERVE FUND         3,571         -         (3,571)         0.00%         16,370         1,561,075	Provision for allowances	-	-	-	0.00%	-	(309,575)
Requisitions         -         -         -         -         0.00%         -         2,653,019           Transfer to operating reserves         -         -         -         -         0.00%         -         340,510           Transfer to capital reserves         6,071         -         (6,071)         0.00%         16,370         1,670,693           Transfer to capital program         -         -         -         -         0.00%         -         512,622           TOTAL EXPENDITURES         1,026,321         -         (1,026,321)         0.00%         975,438         14,862,240           NET COST / (REVENUE):         920,615         -         (920,615)         0.00%         800,340         (1,100,584)           NET COST - OPERATING FUND         917,044         -         (917,044)         0.00%         783,970         (3,088,304)           NET COST - RESERVE FUND         3,571         -         (3,571)         0.00%         16,370         1,561,075	Bank charges and short term interest	236	-	(236)	0.00%	(211)	` 788 <sup>°</sup>
Requisitions         -         -         -         0.00%         -         2,653,019           Transfer to operating reserves         -         -         -         0.00%         -         340,510           Transfer to capital reserves         6,071         -         (6,071)         0.00%         16,370         1,670,693           Transfer to capital program         -         -         -         -         0.00%         -         512,622           TOTAL EXPENDITURES         1,026,321         -         (1,026,321)         0.00%         975,438         14,862,240           NET COST / (REVENUE):         920,615         -         (920,615)         0.00%         800,340         (1,100,584)           NET COST - OPERATING FUND         917,044         -         (917,044)         0.00%         783,970         (3,088,304)           NET COST - RESERVE FUND         3,571         -         (3,571)         0.00%         16,370         1,561,075	Other expenditures	0	-	O O	0.00%	4,116	4,116
Transfer to capital reserves         6,071         -         (6,071)         0.00%         16,370         1,670,693           Transfer to capital program         -         -         -         -         0.00%         -         512,622           TOTAL EXPENDITURES         1,026,321         -         (1,026,321)         0.00%         975,438         14,862,240           NET COST / (REVENUE):         920,615         -         (920,615)         0.00%         800,340         (1,100,584)           NET COST - OPERATING FUND         917,044         -         (917,044)         0.00%         783,970         (3,088,304)           NET COST - RESERVE FUND         3,571         -         (3,571)         0.00%         16,370         1,561,075	Requisitions	-	-	-	0.00%	-	
Transfer to capital reserves         6,071         -         (6,071)         0.00%         16,370         1,670,693           Transfer to capital program         -         -         -         -         0.00%         -         512,622           TOTAL EXPENDITURES         1,026,321         -         (1,026,321)         0.00%         975,438         14,862,240           NET COST / (REVENUE):         920,615         -         (920,615)         0.00%         800,340         (1,100,584)           NET COST - OPERATING FUND         917,044         -         (917,044)         0.00%         783,970         (3,088,304)           NET COST - RESERVE FUND         3,571         -         (3,571)         0.00%         16,370         1,561,075	Transfer to operating reserves	_	_	_	0.00%	_	340,510
Transfer to capital program TOTAL EXPENDITURES         - 1,026,321         - (1,026,321)         - 0.00% 0.00%         - 512,622 14,862,240           NET COST / (REVENUE):         920,615         - (920,615)         0.00%         800,340         (1,100,584)           NET COST - OPERATING FUND NET COST - RESERVE FUND         917,044 (3,571)         - (917,044)         0.00%         783,970 (3,088,304)           NET COST - RESERVE FUND         3,571         - (3,571)         0.00%         16,370 (3,088,304)	Transfer to capital reserves	6,071	_	(6,071)	0.00%	16,370	1,670,693
TOTAL EXPENDITURES         1,026,321         -         (1,026,321)         0.00%         975,438         14,862,240           NET COST / (REVENUE):         920,615         -         (920,615)         0.00%         800,340         (1,100,584)           NET COST - OPERATING FUND NET COST - RESERVE FUND         917,044 (3,571)         -         (917,044) (3,571)         0.00% (3,088,304) (1,561,075)		· -	_	-	0.00%	´ <b>-</b>	512,622
NET COST / (REVENUE): 920,615 - (920,615) 0.00% 800,340 (1,100,584)  NET COST - OPERATING FUND 917,044 - (917,044) 0.00% 783,970 (3,088,304)  NET COST - RESERVE FUND 3,571 - (3,571) 0.00% 16,370 1,561,075		1 026 321		(1.026.321)		975 438	
NET COST - OPERATING FUND 917,044 - (917,044) 0.00% 783,970 (3,088,304) NET COST - RESERVE FUND 3,571 - (3,571) 0.00% 16,370 1,561,075	TO THE EXILENSITIONES	1,020,021		(1,020,021)	0.0070	070,100	11,002,210
NET COST - RESERVE FUND 3,571 - (3,571) 0.00% 16,370 1,561,075	NET COST / (REVENUE):	920,615	-	(920,615)	0.00%	800,340	(1,100,584)
			_				
		3,5/1 -	-	(3,5/1) -		16,370 -	



## COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT GENERAL GOVERNMENT For the Two Months Ending February 28, 2022

	February				February	
	2022	2022	Budget	%	2021	
	YTD	Budget	Variance	Variance	YTD	PY (2021)
REVENUE						
Municipal taxes	-	-	-	0.00%	-	\$11,444,551
Penalties and costs on taxes	-	-	-	0.00%	-	325,645
Returns on investment	13,818	-	(13,818)	0.00%	25,197	130,782
Other governments transfer for operating	-	-	-	0.00%	-	83,504
Other revenue	-	-	-	0.00%	-	1,988
Drawn from unrestricted reserves	-	-	-	0.00%	-	273,251
TOTAL REVENUE	13,818		(13,818)	0.00%	25,197	12,259,721
EXPENDITURES						
Provision for allowances	-	-	-	0.00%	-	(340,000)
Other expenditures	-	-	-	0.00%	4,116	` 4,116 <sup>′</sup>
Requisitions	-	-	-	0.00%	-	2,653,019
Transfer to operating reserves	-	-	-	0.00%	-	158,001
TOTAL EXPENDITURES		_		0.00%	4,116	2,475,135
NET COST / (REVENUE):	(13,818)	-	13,818	0.00%	(21,081)	(9,784,586)
NET COST - OPERATING FUND NET COST - RESERVE FUND	(13,818) -	-	13,818 -	0.00% 0.00%	(21,081) -	(9,669,336) (115,250)



#### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT General Municipal For the Two Months Ending February 28, 2022

REVENUE Penalties and costs on taxes Returns on investment Other governments transfer for operating Drawn from unrestricted reserves TOTAL REVENUE	February 2022 YTD  - 13,818 13,818	2022 Budget - - - -	Budget <u>Variance</u> - (13,818)  (13,818)	% Variance  0.00% 0.00% 0.00% 0.00% 0.00%	February 2021 YTD  - 25,197 - 25,197	PY (2021) \$325,645 130,782 83,504 273,251 813.181
EXPENDITURES Transfer to operating reserves TOTAL EXPENDITURES		<u>-</u>		0.00%		158,001 158,001
NET COST / (REVENUE):	(13,818)	-	13,818	0.00%	(25,197)	(655,181)
NET COST - OPERATING FUND NET COST - RESERVE FUND	(13,818) -	- -	13,818 -	0.00% 0.00%	(25,197) -	(539,931) (115,250)



# COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Tax & Requisitions For the Two Months Ending February 28, 2022

	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE Municipal taxes	_	_	_	0.00%	_	\$11,444,551
Other revenue	-	-	-	0.00%	-	1,988
TOTAL REVENUE				0.00%		11,446,540
EXPENDITURES						
Provision for allowances	-	-	-	0.00%	-	(340,000)
Other expenditures	-	-	-	0.00%	4,116	` 4,116 <sup>°</sup>
Requisitions	-	-	-	0.00%	-	2,653,019
TOTAL EXPENDITURES				0.00%	4,116	2,317,134
NET COST / (REVENUE):	-	-	-	0.00%	4,116	(9,129,405)
NET COST - OPERATING FUND	_	_	_	0.00%	4,116	(9,129,405)



#### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT ADMINISTRATION & LEGISLATIVE For the Two Months Ending February 28, 2022

DEVENUE	February 2022 YTD	2022 Budget	Budget Variance	% _Variance	February 2021 YTD	PY (2021)
REVENUE User fees and sale of goods Other governments transfer for operating Other revenue Drawn from operating reserves	\$1,971 - 441 -	- - - -	(\$1,971) - (441) - - - - - - -	0.00% 0.00% 0.00% 0.00%	\$1,693 - 433 -	\$13,218 50,953 14,558 952
TOTAL REVENUE	2,412	-	(2,412)	0.00%	2,126	79,681
EXPENDITURES Salaries and benefits Materials, goods, supplies Utilities Contracted and general services Bank charges and short term interest Other expenditures Transfer to operating reserves Transfer to capital reserves TOTAL EXPENDITURES	198,819 29,151 1,900 50,101 236 0		(198,819) (29,151) (1,900) (50,101) (236) 0 - - (280,207)	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	153,217 25,285 1,429 47,443 (211) - - 227,163	1,065,031 49,018 14,693 389,363 788 1 7,995 70,000 1,596,888
NET COST / (REVENUE):	277,795	-	(277,795)	0.00%	225,037	1,517,207
NET COST - OPERATING FUND NET COST - RESERVE FUND	277,795 -	<u>-</u> -	(277,795) -	0.00% 0.00%	225,037 -	1,440,165 77,042



# COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Legislative For the Two Months Ending February 28, 2022

	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE		<u> </u>	<u> </u>			(202.)
Other revenue	\$238	-	(\$238)	0.00%	\$350	\$4,397
Drawn from operating reserves				0.00%		952
TOTAL REVENUE	238	-	(238)	0.00%	350	5,349
EXPENDITURES						
Salaries and benefits	47,504	-	(47,504)	0.00%	40,390	259,397
Materials, goods, supplies	-	-		0.00%	643	1,992
Contracted and general services	3,620	-	(3,620)	0.00%	3,362	21,786
Transfer to operating reserves				0.00%		6,651_
TOTAL EXPENDITURES	51,124		(51,124)	0.00%	44,395	289,826
NET COST / (REVENUE):	50,885	-	(50,885)	0.00%	44,045	284,476
NET COST - OPERATING FUND NET COST - RESERVE FUND	50,885 -	- -	(50,885) -	0.00% 0.00%	44,045 -	278,777 5,699



#### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Administration

For the Two Months Ending February 28, 2022

	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE		Duuget	<u>variance</u>	<u>variance</u>		F1 (2021)
User fees and sale of goods	\$1,971	_	(\$1,971)	0.00%	\$1,693	\$13,218
Other governments transfer for operating	ψ1,07 ·	_	(Φ1,071)	0.00%	-	31,817
Other revenue	202	_	(202)	0.00%	83	9,861
TOTAL REVENUE	2,174	_	(2,174)	0.00%	1,776	54,896
EXPENDITURES						
Salaries and benefits	151,316	-	(151,316)	0.00%	112,827	798,829
Materials, goods, supplies	29,151	-	(29,151)	0.00%	24,642	45,283
Utilities	1,900	-	(1,900)	0.00%	1,429	14,693
Contracted and general services	46,391	-	(46,391)	0.00%	44,081	365,243
Bank charges and short term interest	236	-	(236)	0.00%	(211)	788
Other expenditures	0	-	0	0.00%	-	1
Transfer to operating reserves	-	-	-	0.00%	-	1,343
Transfer to capital reserves				0.00%		70,000
TOTAL EXPENDITURES	228,993		(228,993)	0.00%	182,768	<u>1,296,180</u>
NET COST / (REVENUE):	226,819	-	(226,819)	0.00%	180,992	1,241,284
NET COST - OPERATING FUND NET COST - RESERVE FUND	226,819 -	- -	(226,819) -	0.00% 0.00%	180,992 -	1,169,941 71,343



#### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Elections & Plebiscites For the Two Months Ending February 28, 2022

DEVENUE	February 2022 YTD	2022 Budget	Budget Variance	% _Variance	February 2021 YTD	PY (2021)
REVENUE Other governments transfer for operating	-	-	-	0.00%	-	\$19,136
Other revenue	-	-	-	0.00%	-	300
TOTAL REVENUE				0.00%		19,436
EXPENDITURES						
Salaries and benefits	-	-	-	0.00%	-	6,804
Materials, goods, supplies	-	-	-	0.00%	-	1,744
Contracted and general services	91	-	(91)	0.00%	-	2,334
TOTAL EXPENDITURES	91	_	(91)	0.00%		10,882
NET COST / (REVENUE):	91	-	(91)	0.00%	-	(8,554)
NET COST - OPERATING FUND	91	_	(91)	0.00%	-	(8,554)



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT PROTECTIVE SERVICES For the Two Months Ending February 28, 2022

DEVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE User fees and sale of goods	\$3,000	_	(\$3,000)	0.00%	\$10,920	\$100,138
Licenses, permits and fees	498	-	(498)	0.00%	287	3,081
Other governments transfer for operating	-	-		0.00%	-	38,071
Other revenue	-	-	-	0.00%	-	2,532
TOTAL REVENUE	3,498		(3,498)	0.00%	11,207	143,822
EXPENDITURES						
Salaries and benefits	9,734	-	(9,734)	0.00%	2,102	45,920
Materials, goods, supplies	516	-	(516)	0.00%	106	3,065
Contracted and general services	4,779	-	(4,779)	0.00%	1,422	8,632
Purchases from other governments	6,275	-	(6,275)	0.00%	7,870	230,022
Transfers to other governments	7,080	-	(7,080)	0.00%	-	533,545
Transfer to individuals and organizations	-	-	-	0.00%	-	7,288
Transfer to operating reserves	-	-	-	0.00%	-	29,532
Transfer to capital reserves				0.00%		97,000
TOTAL EXPENDITURES	28,384		(28,384)	0.00%	11,500_	955,005
NET COST / (REVENUE):	24,886	-	(24,886)	0.00%	293	811,183
NET COST - OPERATING FUND NET COST - RESERVE FUND	24,886	- -	(24,886)	0.00% 0.00%	293 -	684,651 126,532



### COUNTY OF BARRHEAD NO.11

YTD BUDGET REPORT
Enhanced Policing Services / Prior Year SRO
For the Two Months Ending February 28, 2022

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
EXPENDITURES Transfers to other governments Transfer to individuals and organizations TOTAL EXPENDITURES	<u>-</u>	- - -	<u>-</u>	0.00% 0.00% 0.00%	- - -	\$184,221 1,000 185,221
NET COST / (REVENUE):	-	-	-	0.00%	-	185,221
NET COST - OPERATING FUND	_	-	_	0.00%	-	185,221



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Fire Services

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
User fees and sale of goods	\$3,000	_	(\$3,000)	0.00%	\$10,920	\$100,138
Licenses, permits and fees	-	-	-	0.00%	-	221
Other governments transfer for operating	-	-	-	0.00%	-	35,408
TOTAL REVENUE	3,000		(3,000)	0.00%	10,920	135,767
EXPENDITURES						
Purchases from other governments	6,275	-	(6,275)	0.00%	7,870	230,022
Transfers to other governments	-	-	-	0.00%	-	291,724
Transfer to operating reserves	-	-	-	0.00%	-	25,000
Transfer to capital reserves	-	-	-	0.00%	-	97,000
TOTAL EXPENDITURES	6,275		(6,275)	0.00%	7,870	643,746
NET COST / (REVENUE):	3,275	-	(3,275)	0.00%	(3,050)	507,980
NET COST - OPERATING FUND NET COST - RESERVE FUND	3,275 -	- -	(3,275) -	0.00% 0.00%	(3,050) -	385,980 122,000



# COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Disaster Services For the Two Months Ending February 28, 2022

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
EXPENDITURES Salaries and benefits Contracted and general services Transfer to operating reserves TOTAL EXPENDITURES	\$2,110 283 - 2,392	- - - -	(\$2,110) (283) - (2,392)	0.00% 0.00% 0.00% 0.00%	\$1,334 317 	\$10,938 892 2,000 13,830
NET COST / (REVENUE):	2,392	-	(2,392)	0.00%	1,651	13,830
NET COST - OPERATING FUND NET COST - RESERVE FUND	2,392 -	<del>-</del> -	(2,392)	0.00% 0.00%	1,651 -	11,830 2,000



# COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT By-Law Enforcement For the Two Months Ending February 28, 2022

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
Licenses, permits and fees TOTAL REVENUE	<del>\$498</del> 498	<del>-</del>	(\$498) (498)	0.00%	<u>\$287</u> 287	<u>\$2,860</u> 2,860
EXPENDITURES Contracted and general services Transfers to other governments TOTAL EXPENDITURES	433 7,080 7,513		(433) (7,080) (7,513)	0.00% 0.00% 0.00%	430	517 57,600 58,117
NET COST / (REVENUE):	7,015	-	(7,015)	0.00%	143	55,257
NET COST - OPERATING FUND	7,015	=	(7,015)	0.00%	143	55,257



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Ambulance Services For the Two Months Ending February 28, 2022

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
EXPENDITURES Transfer to individuals and organizations TOTAL EXPENDITURES	<u>-</u>		<u>-</u>	0.00%	<u>-</u>	\$6,288 6,288
NET COST / (REVENUE):	-	-	-	0.00%	-	6,288
NET COST - OPERATING FUND	_	=	_	0.00%	_	6,288



# COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Safety Program For the Two Months Ending February 28, 2022

	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE Other revenue TOTAL REVENUE				0.00%		\$2,532 2.532
	-	_	-	0.00%	-	2,002
EXPENDITURES Salaries and benefits	7,624	-	(7,624)	0.00%	768 106	34,982
Materials, goods, supplies Contracted and general services	516 4,004	-	(516) (4,004)	0.00% 0.00%	106 360	3,065 2,914
Transfer to operating reserves TOTAL EXPENDITURES	12,144		(12,144)	0.00%	1,234	2,532 43,493
NET COST / (REVENUE):	12,144	-	(12,144)	0.00%	1,234	40,961
NET COST - OPERATING FUND NET COST - RESERVE FUND	12,144 -	- -	(12,144) -	0.00% 0.00%	1,234 -	38,429 2,532



### COUNTY OF BARRHEAD NO.11

YTD BUDGET REPORT
Barrhead and Regional Crime Coalition (BARCC)
For the Two Months Ending February 28, 2022

REVENUE Other governments transfer for operating TOTAL REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance  0.00% 0.00%	February 2021 YTD	PY (2021) \$2,663 2,663
EXPENDITURES Contracted and general services TOTAL EXPENDITURES	60	<u>-</u>	(60) (60)	0.00%	314 314	4,309 4,309
NET COST / (REVENUE):	60	-	(60)	0.00%	314	1,646
NET COST - OPERATING FUND	60	-	(60)	0.00%	314	1,646



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT TRANSPORTATION SERVICES For the Two Months Ending February 28, 2022

	February 2022 YTD	2022 Budget	Budget Variance	% _Variance	February 2021 YTD	PY (2021)
REVENUE				0.000/		<b>#00 077</b>
Aggregate levy	- 13,365	-	(12.26E)	0.00% 0.00%	- 7,741	\$96,077 342,379
User fees and sale of goods Rental income	7,840	-	(13,365) (7,840)	0.00%	7,741	342,379 10,755
Allocation for in-house equip Rental	4,347	-	(4,347)	0.00%	7,000	856,265
Returns on investment	4,347	-	(4,347)	0.00%	-	6,729
Other governments transfer for operating	-	-	_	0.00%	4,379	887,880
Other revenue	_		_	0.00%	4,373	911
TOTAL REVENUE	25,552	<u>-</u>	(25,552)	0.00%	19,800	2,200,996
TOTAL REVENUE	25,552	_	(25,552)	0.00%	19,600	2,200,990
EXPENDITURES						
Salaries and benefits	305,157	_	(305, 157)	0.00%	279,298	1,886,215
Materials, goods, supplies	101,092	-	(101,092)	0.00%	100,390	2,228,295
Utilities	7,848	-	(7,848)	0.00%	6,851	76,086
Contracted and general services	97,318	-	(97,318)	0.00%	76,276	1,036,525
Transfer to capital reserves	· -	-	-	0.00%	, <u>-</u>	1,224,457
Transfer to capital program	-	-	-	0.00%	_	507,622
TOTAL EXPENDITURES	511,414		(511,414)	0.00%	462,815	6,959,200
NET COST / (REVENUE):	485,862	-	(485,862)	0.00%	443,015	4,758,204
NET COST - OPERATING FUND	485,862	_	(485,862)	0.00%	443,015	3,026,124
NET COST - RESERVE FUND	-	_	. , , , , ,	0.00%	_	1,224,457
NET COST - CAPITAL FUND	-	-	=	0.00%	-	507,622



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Public Works

	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE						
Aggregate levy	-	-	-	0.00%	-	\$96,077
User fees and sale of goods	13,365	-	(13,365)	0.00%	7,741	342,379
Allocation for in-house equip Rental	4,347	-	(4,347)	0.00%	-	856,265
Returns on investment	-	-	-	0.00%	-	6,729
Other governments transfer for operating	-	-	-	0.00%	-	872,593
Other revenue				0.00%		911
TOTAL REVENUE	17,712	-	(17,712)	0.00%	7,741	2,174,954
EXPENDITURES						
Salaries and benefits	305,157	_	(305,157)	0.00%	277,468	1,879,557
Materials, goods, supplies	96,729	_	(96,729)	0.00%	98,024	2,213,707
Utilities	7,412	_	(7,412)	0.00%	6,535	72,214
Contracted and general services	93,699	-	(93,699)	0.00%	73,596	1,020,314
Transfer to capital reserves	-	-	-	0.00%	´ -	1,206,457
Transfer to capital program	-	-	-	0.00%	-	507,622
TOTAL EXPENDITURES	502,997		(502,997)	0.00%	455,624	6,899,870
NET COST / (REVENUE):	485,285	-	(485,285)	0.00%	447,883	4,724,916
NET COST - OPERATING FUND	485,285	_	(485,285)	0.00%	447,883	3,010,837
NET COST - RESERVE FUND	.00,200	_	(100,200)	0.00%		1,206,457
NET COST - CAPITAL FUND	_	_	_	0.00%	_	507,622



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Airport Services For the Two Months Ending February 28, 2022

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
Rental income	\$7,840	-	(\$7,840)	0.00%	\$7,680	\$10,755
Other governments transfer for operating				0.00%	4,379	15,287
TOTAL REVENUE	7,840	-	(7,840)	0.00%	12,059	26,042
EXPENDITURES						
Salaries and benefits	<del>.</del>	-		0.00%	1,830	6,658
Materials, goods, supplies	4,362	-	(4,362)	0.00%	2,365	14,588
Utilities	436	-	(436)	0.00%	316	3,872
Contracted and general services	3,619	-	(3,619)	0.00%	2,680	16,211
Transfer to capital reserves	-	-	-	0.00%	-	18,000
TOTAL EXPENDITURES	8,417		(8,417)	0.00%	7,191	59,329
NET COST / (REVENUE):	577	-	(577)	0.00%	(4,868)	33,287
NET COST - OPERATING FUND NET COST - RESERVE FUND	577 -	- -	(577) -	0.00% 0.00%	(4,868) <del>-</del>	15,287 18,000



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT UTILITIES AND WASTE MANAGEMENT For the Two Months Ending February 28, 2022

DEVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE Local improvement levy	_		_	0.00%	_	\$21,885
User fees and sale of goods	41,609	_	(41,609)	0.00%	40,052	331,555
Rental income	-	_	(11,000)	0.00%	-	45,157
Returns on investment	_	-	-	0.00%	_	11,720
Contribution from capital program	-	-	-	0.00%	-	15,182
TOTAL REVENUE	41,609	_	(41,609)	0.00%	40,052	425,500
EXPENDITURES						
Salaries and benefits	18,217	-	(18,217)	0.00%	18,038	120,630
Materials, goods, supplies	5,365	-	(5,365)	0.00%	22,056	53,143
Utilities	2,454	-	(2,454)	0.00%	1,888	23,475
Contracted and general services	19,682	-	(19,682)	0.00%	21,155	149,219
Purchases from other governments	14,720	-	(14,720)	0.00%	13,329	129,337
Transfers to other governments	-	-	-	0.00%	-	101,826
Provision for allowances	-	-	-	0.00%	-	30,425
Transfer to capital reserves	-	-	-	0.00%	-	198,489
Transfer to capital program			<del></del>	0.00%		5,000
TOTAL EXPENDITURES	60,438		(60,438)	0.00%	76,466_	811,544
NET COST / (REVENUE):	18,829	-	(18,829)	0.00%	36,414	386,044
NET COST - OPERATING FUND	18,829	_	(18,829)	0.00%	36,414	197,737
NET COST - RESERVE FUND NET COST - CAPITAL FUND	<del>-</del> -	<del>-</del> -	-	0.00% 0.00%	-	198,489 (10,182)



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Water & Sewer Utility Holders For the Two Months Ending February 28, 2022

	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE Local improvement levy User fees and sale of goods Rental income Returns on investment TOTAL REVENUE	41,193	: : : :	(41,193) - - (41,193)	0.00% 0.00% 0.00% 0.00% 0.00%	39,337 - - 39,337	\$21,885 280,611 45,157 11,720 359,374
EXPENDITURES Salaries and benefits Materials, goods, supplies Utilities Contracted and general services Purchases from other governments Transfer to capital reserves TOTAL EXPENDITURES	9,379 1,735 2,084 4,126 14,397 - 31,721	- - - - - -	(9,379) (1,735) (2,084) (4,126) (14,397) - (31,721)	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	12,774 4,908 1,642 8,399 12,425 - 40,148	72,443 16,287 19,935 50,991 118,097 97,718 375,472
NET COST / (REVENUE):	(9,473)	-	9,473	0.00%	811	16,097
NET COST - OPERATING FUND NET COST - RESERVE FUND	(9,473) -	- -	9,473 -	0.00% 0.00%	811 -	(81,621) 97,718



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Truck Fill

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
User fees and sale of goods	\$416	_	(\$416)	0.00%	\$715	\$23,728
TOTAL REVENUE	416		(416)	0.00%	715	23,728
EXPENDITURES						
Salaries and benefits	196	-	(196)	0.00%	193	1,088
Materials, goods, supplies	2,292	-	(2,292)	0.00%	-	_
Utilities	183	-	(183)	0.00%	151	1,491
Contracted and general services	369	-	(369)	0.00%	143	171
Purchases from other governments	323	-	(323)	0.00%	904	8,240
Transfer to capital program				0.00%		5,000
TOTAL EXPENDITURES	3,364		(3,364)	0.00%	1,391	15,991
NET COST / (REVENUE):	2,948	-	(2,948)	0.00%	675	(7,736)
NET COST - OPERATING FUND NET COST - CAPITAL FUND	2,948 -	- -	(2,948) -	0.00% 0.00%	675 -	(12,736) 5,000



# COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Lagoons For the Two Months Ending February 28, 2022

	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE						***
User fees and sale of goods				0.00%		\$27,216_
TOTAL REVENUE	-	-	-	0.00%	-	27,216
EXPENDITURES						
Salaries and benefits	633	-	(633)	0.00%	622	3,660
Materials, goods, supplies	-	-	-	0.00%	238	559
Utilities	188	-	(188)	0.00%	95	2,049
Contracted and general services	184	-	(184)	0.00%	597	14,849
Purchases from other governments	-	-	` -	0.00%	-	3,000
Transfer to capital reserves	-	-	-	0.00%	-	10,770
TOTAL EXPENDITURES	1,005		(1,005)	0.00%	1,551	34,887
NET COST / (REVENUE):	1,005	-	(1,005)	0.00%	1,551	7,671
NET COST - OPERATING FUND NET COST - RESERVE FUND	1,005 -	- -	(1,005) -	0.00% 0.00%	1,551 -	(3,100) 10,770



# COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT General Utility Services For the Two Months Ending February 28, 2022

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
EXPENDITURES Salaries and benefits Materials, goods, supplies Contracted and general services Transfer to capital reserves TOTAL EXPENDITURES	\$8,008 571 810 - 9,389	: : : :	(\$8,008) (571) (810) - (9,389)	0.00% 0.00% 0.00% 0.00% 0.00%	\$3,794 1,503 366 - 5,663	\$18,790 4,280 2,332 50,000 75,403
NET COST / (REVENUE):	9,389	-	(9,389)	0.00%	5,663	75,403
NET COST - OPERATING FUND NET COST - RESERVE FUND	9,389 -	- -	(9,389) -	0.00% 0.00%	5,663 -	25,403 50,000



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Waste Management For the Two Months Ending February 28, 2022

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
Contribution from capital program TOTAL REVENUE			<del>-</del>	0.00%		\$15,182 15,182
EXPENDITURES Salaries and benefits Materials, goods, supplies Contracted and general services Transfers to other governments Provision for allowances Transfer to capital reserves TOTAL EXPENDITURES	766 14,193 - - - 14,959	- - - - - -	(766) (14,193) - - - (14,959)	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	655 15,408 11,651 - - 27,714	24,649 32,018 80,875 101,826 30,425 40,000 309,792
NET COST / (REVENUE):	14,959	-	(14,959)	0.00%	27,714	294,610
NET COST - OPERATING FUND NET COST - RESERVE FUND NET COST - CAPITAL FUND	14,959 - -	- - -	(14,959) - -	0.00% 0.00% 0.00%	27,714 - -	269,792 40,000 (15,182)



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT COMMUNITY SUPPORT SERVICES For the Two Months Ending February 28, 2022

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
EXPENDITURES Transfers to other governments TOTAL EXPENDITURES				0.00%	\$15,250 15,250	\$61,000 61,000
NET COST / (REVENUE):	-	-	-	0.00%	15,250	61,000
NET COST - OPERATING FUND	-	_	_	0.00%	15,250	61,000



### COUNTY OF BARRHEAD NO.11

YTD BUDGET REPORT
Family and Community Support Services (FCSS)
For the Two Months Ending February 28, 2022

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
EXPENDITURES Transfers to other governments TOTAL EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>	0.00%	\$15,250 15,250	\$61,000 61,000
NET COST / (REVENUE):	-	-	-	0.00%	15,250	61,000
NET COST - OPERATING FUND	_	_	-	0.00%	15,250	61,000



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT PLANNING & DEVELOPMENT For the Two Months Ending February 28, 2022

	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE						
Rental income	\$747	-	(\$747)	0.00%	\$3,120	\$16,230
Licenses, permits and fees	1,700	-	(1,700)	0.00%	900	20,650
Returns on investment	396	-	(396)	0.00%	370	2,361
Other governments transfer for operating	-	-	-	0.00%	-	3,150
Other revenue	6,026	-	(6,026)	0.00%	16,050	40,185
Drawn from operating reserves	-	-	-	0.00%	-	56,424
Contribution from capital program				0.00%		16,850
TOTAL REVENUE	8,868		(8,868)	0.00%	20,440	155,851
EXPENDITURES						
Salaries and benefits	33,443	_	(33,443)	0.00%	34,974	204,451
Materials, goods, supplies	147	_	(147)	0.00%	535	4,073
Contracted and general services	8,389	-	(8,389)	0.00%	17,526	153,555
Transfer to operating reserves	· -	-	-	0.00%	· -	31,850
Transfer to capital reserves	6,071	-	(6,071)	0.00%	16,370	40,747
TOTAL EXPENDITURES	48,050		(48,050)	0.00%	69,405	434,675
NET COST / (REVENUE):	39,181	-	(39,181)	0.00%	48,965	278,825
NET COST - OPERATING FUND	33,110	-	(33,110)	0.00%	32,595	279,502
NET COST - RESERVE FUND NET COST - CAPITAL FUND	6,071 -	- -	(6,071) -	0.00% 0.00%	16,370 -	16,173 (16,850)



# COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Land Use Planning & Dev For the Two Months Ending February 28, 2022

	February 2022 YTD	2022 Budget	Budget Variance	% _Variance_	February 2021 YTD	PY (2021)
REVENUE						
Licenses, permits and fees	\$1,700	-	(\$1,700)	0.00%	\$900	\$20,650
Returns on investment	396	-	(396)	0.00%	370	2,361
Other governments transfer for operating		-		0.00%		3,150
Other revenue	6,026	-	(6,026)	0.00%	16,050	40,185
Drawn from operating reserves	-	-	-	0.00%	-	56,424
Contribution from capital program				0.00%		16,850_
TOTAL REVENUE	8,121	_	(8,121)	0.00%	17,320	139,621
EXPENDITURES Salaries and benefits Materials, goods, supplies Contracted and general services Transfer to operating reserves Transfer to capital reserves TOTAL EXPENDITURES	20,057 51 3,125 6,071 29,304	- - - - -	(20,057) (51) (3,125) - (6,071) (29,304)	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	20,966 516 4,572 16,370 42,424	126,718 4,013 104,585 16,850 40,747 292,913
NET COST / (REVENUE):	21,182	-	(21,182)	0.00%	25,104	153,293
NET COST - OPERATING FUND NET COST - RESERVE FUND NET COST - CAPITAL FUND	15,111 6,071 -	- - -	(15,111) (6,071)	0.00% 0.00% 0.00%	8,733 16,370	168,970 1,173 (16,850)



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Economic Development For the Two Months Ending February 28, 2022

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
EXPENDITURES Salaries and benefits Materials, goods, supplies Contracted and general services	\$13,386 96 1,536	-	(\$13,386) (96) (1,536)	0.00% 0.00% 0.00%	\$14,008 20 12,954	\$77,733 59 22,450
Transfer to operating reserves TOTAL EXPENDITURES	15,018		(15,018)	0.00%	26,982	15,000 115,242
NET COST / (REVENUE):	15,018	-	(15,018)	0.00%	26,982	115,242
NET COST - OPERATING FUND NET COST - RESERVE FUND	15,018 -	- -	(15,018) -	0.00% 0.00%	26,982 -	100,242 15,000



# COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Subdivision & Land Development For the Two Months Ending February 28, 2022

REVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
EXPENDITURES Contracted and general services TOTAL EXPENDITURES	\$3,453 3,453	<u>-</u>	(\$3,453) (3,453)	0.00%	<u>-</u>	\$26,520 26,520
NET COST / (REVENUE):	3,453	-	(3,453)	0.00%	-	26,520
NET COST - OPERATING FUND	3,453	_	(3,453)	0.00%	_	26,520



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Land, Housing & Building Rentals For the Two Months Ending February 28, 2022

REVENUE Rental income TOTAL REVENUE	February 2022 YTD \$747 747	2022 Budget	Budget Variance (\$747) (747)	% Variance  0.00% 0.00%	February 2021 YTD \$3,120 3,120	PY (2021) \$16,230 16,230
EXPENDITURES Contracted and general services TOTAL EXPENDITURES  NET COST / (REVENUE):	275 275 (472)	<u>-</u>	(275) (275) 472	0.00%		
NET COST - OPERATING FUND	(472)	_	472	0.00%	(3,120)	(16,230)



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT AGRICULTURAL SERVICES For the Two Months Ending February 28, 2022

	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE User fees and sale of goods Rental income Other governments transfer for operating TOTAL REVENUE	\$7,448 - - 7,448	- - -	(\$7,448) - - (7,448)	0.00% 0.00% 0.00% 0.00%	\$6,276 - - - - 6,276	\$24,391 5,400 342,515 372,307
EXPENDITURES Salaries and benefits Materials, goods, supplies Utilities Contracted and general services Transfers to other governments Transfer to individuals and organizations Transfer to operating reserves Transfer to capital reserves TOTAL EXPENDITURES	36,128 12,075 85 16,815 - - - - 65,103	- - - - - - - - -	(36,128) (12,075) (85) (16,815) - - - (65,103)	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	37,534 3,913 60 10,857 - - - 52,364	307,123 94,280 1,041 42,250 3,912 17,025 79,187 40,000 584,819
NET COST / (REVENUE):	57,654	-	(57,654)	0.00%	46,088	212,512
NET COST - OPERATING FUND NET COST - RESERVE FUND	57,654 -	<u>-</u>	(57,654) -	0.00% 0.00%	46,088 -	93,325 119,187



# COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Ag Services For the Two Months Ending February 28, 2022

	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE User fees and sale of goods Rental income Other governments transfer for operating TOTAL REVENUE	\$7,448 - - 7,448	- - - -	(\$7,448) - - (7,448)	0.00% 0.00% 0.00% 0.00%	\$6,276 - - - - 6,276	\$17,046 5,400 130,207 152,653
EXPENDITURES Salaries and benefits Materials, goods, supplies Utilities Contracted and general services Transfers to other governments Transfer to individuals and organizations Transfer to operating reserves Transfer to capital reserves TOTAL EXPENDITURES	24,012 641 85 15,176 - - - 39,913		(24,012) (641) (85) (15,176) - - - (39,913)	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	26,263 426 60 9,628 - - - - 36,377	238,734 77,827 1,041 31,267 3,912 10,000 40,000 412,781
NET COST / (REVENUE):	32,465	-	(32,465)	0.00%	30,100	260,128
NET COST - OPERATING FUND NET COST - RESERVE FUND	32,465 <u>-</u>	<u>-</u>	(32,465) -	0.00% 0.00%	30,100 -	210,128 50,000



### COUNTY OF BARRHEAD NO.11

YTD BUDGET REPORT
Highway 2 Conservation (H2C)
For the Two Months Ending February 28, 2022

DEVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE User fees and sale of goods	_	-	-	0.00%	_	\$7,345
Other governments transfer for operating	-	-	-	0.00%	-	212,308
TOTAL REVENUE		_	_	0.00%		219,654
EXPENDITURES						
Salaries and benefits	12,116	-	(12,116)	0.00%	11,272	68,389
Materials, goods, supplies	11,434	-	(11,434)	0.00%	3,487	16,453
Contracted and general services	1,638	-	(1,638)	0.00%	1,229	10,984
Transfer to individuals and organizations	-	-	-	0.00%	-	7,025
Transfer to operating reserves				0.00%		69,187
TOTAL EXPENDITURES	25,189		(25,189)	0.00%	15,987	172,038
NET COST / (REVENUE):	25,189	-	(25,189)	0.00%	15,987	(47,616)
NET COST - OPERATING FUND NET COST - RESERVE FUND	25,189 -	- -	(25,189) -	0.00% 0.00%	15,987 -	(116,803) 69,187



#### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT RECREATION & CULTURE

DEVENUE	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE User fees and sale of goods	_	_	_	0.00%	\$50,000	\$14,172
Other governments transfer for operating	_	-	_	0.00%	-	137,330
Drawn from operating reserves	2,500	-	(2,500)	0.00%	-	119,500
Contribution from capital program	-	-		0.00%	-	53,945
TOTAL REVENUE	2,500		(2,500)	0.00%	50,000	324,947
EXPENDITURES						
Salaries and benefits	_	_	_	0.00%	_	15,695
Materials, goods, supplies	-	-	_	0.00%	-	2,443
Contracted and general services	357	-	(357)	0.00%	13,349	27,101
Transfers to other governments	-	-	` -	0.00%	-	348,823
Transfer to individuals and organizations	2,500	-	(2,500)	0.00%	-	124,450
Transfer to local boards and agencies	29,868	-	(29,868)	0.00%	43,010	149,744
Interest on long term debt	-	-	-	0.00%	-	123,773
Principal payment for debenture	-	-	-	0.00%	-	158,001
Transfer to operating reserves				0.00%		33,945
TOTAL EXPENDITURES	32,725		(32,725)	0.00%	56,359	983,975
NET COST / (REVENUE):	30,225	-	(30,225)	0.00%	6,359	659,028
NET COST - OPERATING FUND NET COST - RESERVE FUND NET COST - CAPITAL FUND	32,725 (2,500) -	- - -	(32,725) 2,500 -	0.00% 0.00% 0.00%	6,359 - -	798,528 (85,555) (53,945)



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Recreation

	February 2022 YTD	2022 Budget	Budget Variance	% _Variance_	February 2021 YTD	PY (2021)
REVENUE						
User fees and sale of goods	<del>.</del>	-	<del>.</del> .	0.00%	\$50,000	\$14,172
Drawn from operating reserves	2,500	-	(2,500)	0.00%	-	117,000
Contribution from capital program				0.00%		53,945
TOTAL REVENUE	2,500	-	(2,500)	0.00%	50,000	185,117
EXPENDITURES						
Salaries and benefits	-	-	-	0.00%	-	15,695
Materials, goods, supplies	-	-	-	0.00%	-	2,443
Contracted and general services	357	-	(357)	0.00%	13,349	27,101
Transfers to other governments	-	-	-	0.00%	-	348,683
Transfer to individuals and organizations	2,500	-	(2,500)	0.00%	-	117,000
Interest on long term debt	-	-	-	0.00%	-	123,773
Principal payment for debenture	-	-	-	0.00%	-	158,001
Transfer to operating reserves	-	-	-	0.00%	-	33,945
TOTAL EXPENDITURES	2,857		(2,857)	0.00%	13,349	826,641
NET COST / (REVENUE):	357	-	(357)	0.00%	(36,651)	641,524
NET COST - OPERATING FUND	2,857	_	(2,857)	0.00%	(36,651)	778,524
NET COST - RESERVE FUND	(2,500)	_	2,500	0.00%	-	(83,055)
NET COST - CAPITAL FUND	-	-	,	0.00%	-	(53,945)



### COUNTY OF BARRHEAD NO.11 YTD BUDGET REPORT Culture

	February 2022 YTD	2022 Budget	Budget Variance	% Variance	February 2021 YTD	PY (2021)
REVENUE Other governments transfer for operating Drawn from operating reserves TOTAL REVENUE		<u>-</u>		0.00% 0.00% 0.00%		\$137,330 2,500 139,830
EXPENDITURES Transfers to other governments Transfer to individuals and organizations Transfer to local boards and agencies TOTAL EXPENDITURES	29,868 29,868	- - - -	(29,868) (29,868)	0.00% 0.00% 0.00% 0.00%	43,010 43,010	140 7,450 149,744 157,334
NET COST / (REVENUE):	29,868	-	(29,868)	0.00%	43,010	17,504
NET COST - OPERATING FUND NET COST - RESERVE FUND	29,868 -	<u>-</u> -	(29,868)	0.00% 0.00%	43,010 -	20,004 (2,500)

SUMMARY B	Y FUNCTION		2022 A	2022 Actual	2022 Actual
		2021 Actual	2022 Approved Budget + Council Resolutions	2022 Actual Finances Acquired	2022 Actual Finance Applied
	ATIONS RECAP				
Assets Acquir					
5-01-00-00-6640	Sale of: Land	50,000	13,725		
5-01-00-00-6620	Buildings	-	-	-	
5-01-00-00-6630	Equipment & Furnishings	1,001,100	770,500	-	
5-01-00-00-6650	Vehicles	8,999	2,000	-	
5-01-00-00-5570	Insurance Proceeds	23,337		-	
5-01-00-00-5590	Contributions from Individuals -Development Agreement	-	-	-	
5-01-00-00-5590 5-01-00-00-5590	Contributions from individuals to Other Reserves Contributions from BRWC for Capital Assets	22,000	-	10,031	
5-01-00-00-5830	Federal Grants	198,057	1,190,245	27,036	
5-01-00-00-5840	Provincial Grants Capital-Bridges	1,232	460,050	5,612	
5-01-00-00-5840	Provincial Grants Capital-MSI	726,503	363,654	37,169	
5-01-00-00-5840	Provincial Grants Capital-MSP	-	-	-	
5-01-00-00-5840	Provincial Grants Capital-AMWWP	305,655	583,545	6,865	
5-01-00-00-5850	Local Governments Contributions	-	-		
5-01-00-00-5930	Contributions from Operating to Conital Recorner	512,622	186,771	- 6,071	
5-01-00-00-5931 5-01-00-00-5920	Contributions from Operating to Capital Reserves Contributions from Reserves to Operating	1,670,692 15,182	1,693,036 15,000	0,071	
5-01-00-00-5920	Contributions from Reserves for Capital	1,741,309	3,644,675	406,866	
	<u>.</u>	\$ 6,276,688		499,650	
Assets Applie	ed				
	Land				
	Public Works	38,503			-
	Utilities - Neerlandia Lagoon Subdivision & Development	290,000			-
	Recreation		- 18,725		-
	Buildings		10,723		
	Administration		19,000		-
	ERC		20,500		-
	Public Works	28,337			-
	Utilities				-
	Landfill				-
	Ag				
	Equipment & Furnishings		00.000		
	Administration Fire		98,000		-
	ERC				
	Public Works	2,253,290	3,912,144		442,164
	Airport				· -
	Utilities	24,653	22,788		22,788
	Landfill		9,000		-
	Ag		19,058		-
	Engineering Structures				
	Sidewalks Bood Construction	4 520 620	1 112 404		
	Road Construction	1,520,628	1,112,404		
	Base Paving SCADA	106,882	18,001		14,279
	Kiel Industrial Park Water & Sewer	100,002	-		-
	Neerlandia Lagoon	106,830	1,221,501		6,865
	Neerlandia Lagoon Contingency		•		
	Bridges	545,251	613,400		7,483
	Vehicles				
	Fire	289,112	-		-
	Public Works		57,384		
	Utilities				
	Development	49,250			
	Ag Land Improvements	49,230	-		-
	Administration		35,000		
	Public Works		5,760		
	Airport		12,500		
	Landfill		20,000	=	
	Total	5,252,736	7,215,165		493,579
	Transfer to Individuals				-
	Transfer to Operating	65,182	15,000		- 6.074
6-01-00-00-6763	Transfer to Capital Reserves	1,679,693	1,693,036	400.000	6,071
Total		6,997,611	\$ 8,923,201	499,650	499,650

IVIIVIAKY	BY FUNCTION				
11	Legislative	2021 Actual	2022 Approved Budget + Council Resolutions	2022 Actual Finances Acquired	2022 Actual Finance Applied
• •	<u></u>	-	-	-	-
12	Administration Other Revenue from Individuals Sale of Land				
	Sale of Equipment Federal Grant Contributions from Capital Reserve		-		
	Building Reserve Computer Equipment Reserve Contributions from Operations		(54,000) (98,000)		
	Contributions from Operations for Capital Reserves Land Improvements - Parking Lot Buildings & Renovations -	(70,000)	(70,000) 35,000		
	New Carpet (2021 carryforward) Furnishings & Equipment IT Infrastructure per plan - NAS Storage Enclosure, Backup Battery & Drives		19,000 15,000		
	Phone System (carryfoward from 2021) Folding Machine (2022 Priority Project) EDRMS (2022 Priority Project)		20,000 8,000 55,000		
	Transfer to Others (Pembina Hills) Transfer to Operating Transfer to Capital Reserve	<b>70.000</b>	20,000		
	Computer & IT Reserve Office Building Reserve	70,000	50,000		
23	Fire Fighting	-		-	-
25	Sale of Equipment		-		
	Sale of Vehicle	(13,251,	) -		
	Other Revenue from Individuals			-	
	Provincial Grants			=	
	Local Governments Contributions from Equipment Reserve	/275 062		-	
	Contributions from ERC Bldg Reserve Contributions from ERC Equip. Reserve	(275,862,	(20,500)	- - -	
	Contributions from Operations Contributions from Operations to Reserve Buildings & Renovation	(97,000)		- - -	
	Flooring On-Site Training Facility Machinery & Equip.		13,000 7,500 -	-	
	Vehicles	289,112	=	=	
	Land Improvements Transfer to Operating		-	-	-
	Transfer to Reserve			=	-
	ERC Bldg Equipment Reserve Fire Equipment Reserve	10,000 87,000		- - -	- - -
24	APSS				
	Other Revenue from Ind & organizations Provincial Grant Contributions from Reserve		<del>-</del> -		
	Contributions from Operations Machinery & Equipment		-		
	Transfer to Operating Transfer to Capital Reserve				
26	By-law Sale of Equipment	-	-	<u> </u>	
	Sale of Vehicle Contributions from Reserve Contributions from Operations		- - -		
	Furnishings & Equipment Transfer to By-Law Equipment Reserve Transfer to By-Law Car Reserve				
		-	-	-	-

	2021 Actual	2022 Approved Budget + Council Resolutions	2022 Actual Finances Acquired	2022 Actual Finance Applied
Public Works				
Other Revenue from Individuals	(22,000)	-	-	
Sale of equipment	(1,001,100)	-	-	
Unit 218 - 2017 Cat 160M Grader		(200,500)	-	
Unit 312 - 2011 Cat 627G		(285,000)	-	
Unit 313 - 2015 Cat 627G		(285,000)	-	
Sale of Vehicles	(9,000)	-	-	
Unit 116 - 2006 Dodge Ram 2500		(2,000)	-	
Federal Grant - Federal Fuel Tax Grant			-	
Project 340 - Autoparts Road		(728,800)	-	
Provincial Grant - MSI Capital	(726,503)	(363,654)	(37,169)	
Excavator Purchase & Mulcher Head				
Provincial Grant Hamlet Street Asst		-	-	
Provincial Grant - MSP Funds	(416,850)		-	
Provincial Grant- Bridges	(290,822)		-	
Bridge BF 73046 RGE RD 42 (STIP approved)	(1,232)	(125,250)	(5,612)	
Bridge BF 78033 SW 17-62-03-W5 (Apply for STIP)		(232,500)	-	
Bridge BF 70370 SE 26-58-05-W5 (RGE RD 51) - denied - reapply		(102,300)		
Contributions from Capital Reserves		-	_	
from Equip. Reserve		(2,105,442)	_	
from Grader Reserve	(1,252,190)	(727,932)	(404,995)	
from Local Construction Reserve		(350,183)	(1,871)	
	(104,051)	, , ,	(1,071)	
from Land Right of Way Reserve	(35,303)	(5,760)	-	
from Aggregate Levy Reserve		(400 774)	-	
Contributions from Operations for Capital	(507,622)	(186,771)	-	
Contributions from Operations for Capital Reserves	(1,206,457)	(1,047,770)	-	
Land Purchase	38,503			
Land Improvements - County Welcome Sign		5,760		
Engineered Structures		-		
Bridges	545,251	-		
Bridge BF 73046 RGE RD 42 (STIP approved)		167,000		7,483
Bridge BF 70370 RGE RD 51 (depends on grant funding)		136,400		-
Bridge BF 78033 SW 17-62-03-W5 (depends on grant funding)		310,000		-
Road Construction	1,520,628			-
Project 2022-740 - RGE RD 32 Mast North - 1 mile (2021 Carryforward Reserve Funded)		196,833		-
Project 2022-340 W of 25 & 36 59-4-W5 (Autoparts Road - 2 miles) (FGTF)		728,800		
Project 2022-440 NE & NW 16-59-4-W5 (D. Mackenzie West) - 1 mile		186,771		-
Machinery & Equipment	2,253,290	.00,		
1 X 2021 Motor Graders - 2021 caryforward	2,233,230	404,995		404,995
1 X 2022 Motor Graders (less \$210,550 buyback) Council resolution 2021-536		523,437		-04,333
		2,604,000		-
2 X 2022 Motor Scraper, Council resolution 2022-032		, ,		-
1 X 2022 UTV, Council resolution 2022-032		16,058		
1 X 2022 Excavator, Council resolution 2022-033 (MSI)		322,985		
1 X 2022 Mulcher Head, Council resolution 2022-033 (MSI)		40,669		37,169
Vehicles		-		-
1 x 2022 Ford Super Duty F-250 XLT, Council resolution 2022-060		57,384		
Transfer to Operating				
Transfer to Capital Reserve				
Equipment Reserve	450,610	450,442		-
Local Road & Bridge Reserve (741)	180,213			-
Grader Reserve	438,557	447,328		-
PW Building Reserve	50,000	50,000		_
Aggregate Paving Reserve	96,078	100,000		_

JMMARY B	Y FUNCTION				
		2021 Actual	2022 Approved Budget + Council Resolutions	2022 Actual Finances Acquired	2022 Actual Finance Applied
33	Airport				_
00	Contributions from Individuals		-		
	Contributions from Operations		-		
	Contributions from Operations to Capital Reserve	(18,000)	(18,000)	-	
	Local Governments		- (40 =00)		
	Contributions from Reserve		(12,500)		
	Land Improvement - Install Power For New Hangars Equipment		12,500		
	Transfer to Airport Reserve	18,000	18,000		_
	Transfer to Other Local Governments	,	-		
		-	-	-	-
41-42, 44	<u>Utilities</u>				
	From Individuals & Organizations	(22.227)	-	-	
	Other Revenue - Insurance proceeds Offsite Levy - Water & Sewer Reserve	(23,337)	-	-	
	Sale of Vehicles		-	_	
	Federal Grants	(198,057)	(461,445)	(27,036)	
	Provincial Grants (AMWWP)	(305,655)	;(	(6,865)	
	Local Government Transfer BRWC		=	(10,031)	
	Contributions from Operations for Capital	(5,000)		-	
	Contributions from Operations for Capital Reserves	(158,488)		-	
	Contributions from Reserve Contributions from Reserve for Operations	(24,653)	(217,300) (15,000)		
	Machinery & Equipment	24,653	(10,000)		
	Manola Payment System	,	22,788		22,788
	Buildings				
	Manola Truck Fill Building	28,337	-		=
	Transfer To Operations		45.000		
	Thunder Lake Lagoon Sounding Land Improvements		15,000		
	Engineering SCADA System	106,882			-
	Engineered Structures	100,002	-		-
	Neerlandia Lagoon Upgrade FGTF/AMWWP/Reserves	396,830	1,221,501		6,865
	SCADA (2021 carryforward)		18,001		14,279
	Neerlandia Lagoon Contingency				=
	Transfer to Regional Water & Sewer Line Reserve	50,000	50,000		-
	Transfer to Future Development Reserve Transfer to Water & Sewer Acct Holder Infrastructure Reserve	21,885	21,885		-
	Transfer to Neerlandia Lagoon Reserve	55,833 20,000	47,000 20,000		-
	Transfer to Lac La Nonne Lagoon Reserve	20,000	23,602		-
	Transfer to Thunder Lake Lagoon Reserve	10,770	7,999		-
		-	-	(43,932)	43,932
43	Waste Management				-
	Sale of (Land)				
	Sale of Building				
	Sale of Equipment				
	Provincial Grant Local Government-Provincial Grant (Town)				
	Contributions from Local Governments				
	Contributions from Insurance Proceeds				
	Contributions from Reserves		(29,000)		
	Contributions from Reserves to Operations	(15,182)		-	
	Contributions from Operations				
	Contributions from Operations to Capital Reserves	(40,000)	(40,000)	-	
	Land Building & Renovations				
	Machinery & Equipment				
	Landfill - Camera/Security System (2021 carryforward)		9,000		
	Vehicles		,		
	Land Improvements				
	Non Compliance Rehab (well-drilling, etc)		20,000		
	Transfer to Other Local Governments				
	Transfer to Operations Bins	47.403			
	Transfer to Landfill Equipment Reserve	15,182	25,000		- -
	Transfer to Landfill Reserve	25,000	15,000		=
	Transfer to Bin Reserve	15,000	,		-
	Transfer To Capital reserve				
		-		-	-

MMARY I	BY FUNCTION		2022 A	2022 Actual	2022 Actual
		2021 Actual	2022 Approved Budget + Council Resolutions	Finances Acquired	Finance Applied
61	Land Use Planning & Development			·	• •
	Contributions from Reserve Contributions from Operations		=		
*	Contributions from Operations to Capital Reserve	(40,747)	(20,000)	(6,071)	
	Furnishings & Equipment	(10,717)	-	(0,0.1)	
	Land				
	Vehicles & Mobile Equipment Transfer to Other Local Governments		=		
	Transfer to Other Local Governments  Transfer to Future Development Reserve		-		
	Transfer to Development Officers Vehicle Reserve				
	Transfer to MR Reserve	40,747	20,000	, ··	6,071
		-	<u> </u>	(6,071)	6,071
62	Agricultural Services				
	Contributions from Building Reserve		-		
	Contributions from Equipment Reserve	(49,250)	(19,058)	-	
	Contributions from Operations Contributions from Operations to Capital Reserves	(40,000)	(30,000)		
	Building & Renovations	(40,000)	(30,000)	-	
	Furnishings & Equipment		-		
	Machinery & Equipment		-		
	UTV, Council resolution 2022-031		16,058		
	Sprayer for UTV Vehicles	49,250	3,000		_
	Transfer to Operations	13,230			
	Transfer to Organizations				
	Transfer to Building Reserve Transfer to ASB Equipment Reserve	10,000	10,000 20,000		-
	Transier to ASB Equipment Reserve	30,000	- 20,000	-	
66	Subdivision & Land Development				
	Sale of Land Sale of Buildings		-		
	Provincial Grant - MSI Capital				
	Contributions from Operations		-		
	Contributions from Operations for Capital Reserve		(199,780)		
	Contributions from Capital Reserve Land		-		
	Engineered Structures - Entrance Sign		=		
	Transfer to Operations				
	Transfer to Future Development Reserve		400.700		
	Transfer to Capital Reserve - Net Sales		199,780		
			<u> </u>		
72-74	Recreation & Parks & Culture Sale of Land		(13,725)		
	Federal Grant		(13,723)		
	Provincial Grant (Donation)		=		
	Contribution from Capital Reserve		(5,000)		
	Contribution from Operations Land		- 18,725		
	Land Improvements		-		
	Transfers to Operating	50,000	-		-
	Transfer to Culture Capital Reserve		-		
	Transfer to Rec. Summer Equipment Reserve		<del>-</del> -		
		-			
				(499,650)	499,650



### Public Works Director of Infrastructure Report April 5, 2022



### **Graders**

• Two graders are looking after plugged ditches due to extensive snowbanks throughout the County

### **Brushing**

• Brushed 1/2 mile on Range Road 63 north of Township Road 604A with D6T dozer. Muskeg area was too soft to complete.

#### Gravel Pit

- Utilizing the D6T dozer and 627 scrapers, crew is stripping topsoil and overburden for future crushing at Fort Assiniboine pit.
- Fort Assiniboine Activities Plan is still awaiting AEP (Alberta Environment & Parks) approval.

#### **Gravel Roads**

• Hauling gravel from private pit, gravelling 2022 road program projects with County forces.

#### Oiled Roads

• Using a grader and gravel truck patching has started on oil road surfaces.

#### **Contract**

• Bridge File 73046 (West of 23-61-4-W5) bridge maintenance has been completed. Griffin Contracting Limited started on March 14 and completed the project March 19, 2022.

### **Equipment**

• 2017 Caterpillar 160MAWD returned to Finning March 14, 2022, as required in buyback option. John Deere 872GP motor grader delivery is expected mid-April 2022.

#### Labour

• Steaming culverts, sign repairs, patching potholes on paved roads, transfer station maintenance and hand brushing.

#### Shop

- CVIP inspections on commercial trucks and trailers.
- Going through construction equipment

### Utilities

- A water leak was repaired on a service line off the Neerlandia Regional water line.
  - Leak was caused by poor vault installation that resulted in the meter vault shifting due to frost and pulling the service line out of place. Meter vault was eliminated, and the water meter placed in the customers nearby pumphouse.
- Monthly meter reads were completed on the week of March 28, 2022
- Utility Officer attended the Alberta Water and Wastewater Operators Association (AWWOA) annual conference during the week of March 14, 2022. This conference allows operators to gain Continuing Education Units (CEU's), which is recognized training time, required under their certification. It also is a great networking opportunity to help ensure that our operator has contacts across the province with other municipalities and suppliers.
- All other testing and monitoring was carried out as required.

# ZA

### MEADOWVIEW LUTHERAN HISTORICAL SOCIETY

C/o P.O. Box 4012 Barrhead · 780-307-4409
Email · meadowviewlhs@gmail.com

County of Barrhead No. 11 5306 49 Street Barrhead, AB T7N 1N5

### DEAR COUNTY COUNCILLORS,

Please accept this as our apology of our long overdue thank you card!

Covid disrupted our regular annual meetings and workflow for our small but mighty volunteer run society. In preparing for our 2022 Annual meeting our volunteers realized that the thank you card and action to this was not followed through.

So again please accept our apologies to this.

Enclosed is a thank you note from our Meadowview Lutheran Historical Society for your July 2020 contribution.

Dawn-Marie Branden

President

Meadowview Lutheran Historical Society

RECEIVED

MAR 11 2022

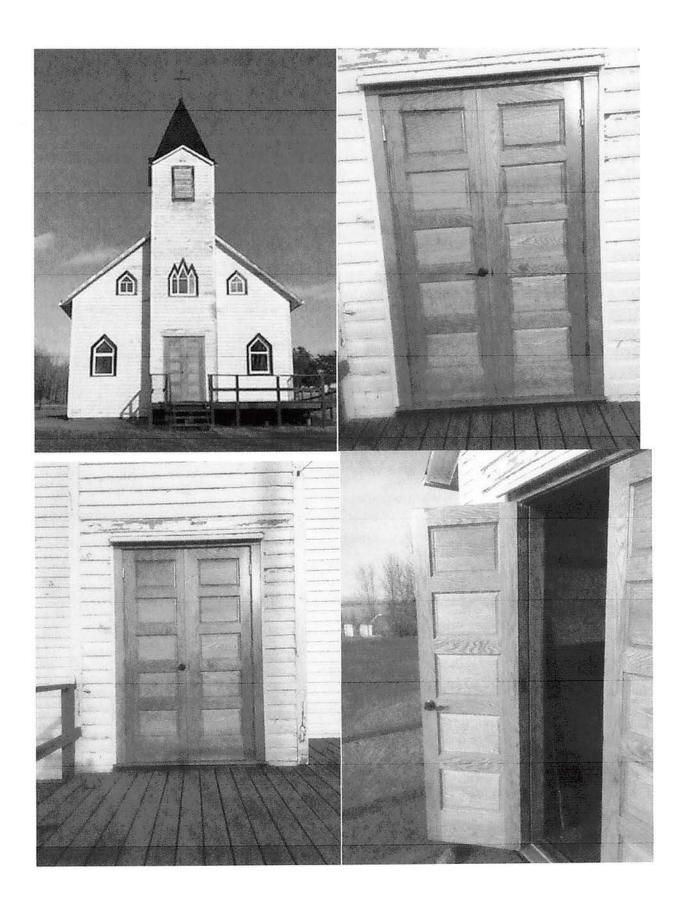
COUNTY OF BARRHEAD NO. 11 County of Barrhead No. 11 - COUNTY COUNCILLORS

THANK YOU, THANK YOU, THANK YOU;

The Meadowview Lutheran Historic Society was the recipient of \$5000.00 funding from the County of Barrhead July 2020 for the restoration of our building. We were seeking specific funding to replace the west doors and general maintenance of the Historical Church Building. Impart from your generous contribution we were able to have the west doors rebuilt and installed, plus the water damage on the west side of our building repaired.

Meadowview Lutheran Historical Society combined your much needed funds along with two other fundraising initiatives and we were able to raise enough to pay for the repairs.

We are so proud that you recognized us as part of the County of Barrhead that helps enrich our community by keeping our history alive in this building.



We are very grateful and thank the County of Barrhead and the County Councilors'.

God Bless,

Thank you Councilors for support our Meadow view Littleran

Historical Society

Sincerely, Claudia Ligst.

Thanks! Joan Mchenaghar Municip Joan Mchenaghar Thank yer Am Ja + Calin

Markylli Gulbless

Meadowview Lutheran Historical Society





MAR 3 1 2022

COUNTY OF BARRHEAD NO. 11

March 28, 2022

AR 89003

Mr. Douglas Drozd Reeve County of Barrhead 5306-49 Street Barrhead, AB T7N 1N5

Dear Reeve Drozd:

Thank you for meeting with me and my staff at the recent Rural Municipalities of Alberta convention in Edmonton. I appreciated hearing about the concerns related to Highway 769. Alberta Transportation reviews several factors when evaluating pavement condition, including traffic volumes, pavement quality, roughness, existing structure, local information, visual inspections, and surface distress.

As discussed, although the construction is not on the current Provincial Construction Program, Alberta Transportation will be hiring an engineering consultant to carry out design activities. It is anticipated that the engineering consultant will be retained within 12 months.

In the meantime, pothole patching will be ongoing and will continue as required with larger paving patches planned as part of the maintenance work plan for 2022-23.

If you have any questions regarding any transportation-related matters, please contact Mr. Michael Botros, Regional Director. Mr. Botros can be reached toll-free at 310-0000, then 780-305-2405, or at michael.botros@gov.ab.ca.

Thank you for taking the time to meet with me.

Sincerely,

Rajan Sawhney

Minister of Transportation

cc: Michael Botros, Regional Director, Alberta Transportation

From: Colin Buschman < cbuschman@npf-fpn.com>

**Sent:** March 28, 2022 11:05 AM

To: Doug Drozd <<u>ddrozd@countybarrhead.ab.ca</u>>
Cc: COB Info <<u>info@countybarrhead.ab.ca</u>>
Subject: Proposal to Join Our Call to Action - NPF

Dear Reeve Drozd and County of Barrhead Council,

I am writing to you today, with a proposal to join our Call to Action to the Government of Alberta to halt the idea of a new provincial police service and to invest the proposed new monies into underfunded critical services within Alberta. This injection of funding would have a larger and more immediate impact within our communities to improve community safety and the health and well-being of all Albertans.

As you are aware, the Government of Alberta is reviewing the possibility of transitioning away from the RCMP to a new Alberta Provincial Police Service (APPS). Last year, they released a <u>Transition Study</u>, which outlined potential exorbitant costs, including \$366 million in one-time transition costs over sixyears and \$139 million in additional policing costs annually, increasing with inflation. With that said, over just a six-year period costs would total over \$1.2 billion.

Through polling that the NPF has conducted over the past year, it is clear that Albertans feel the same with. An overwhelming 84% of Albertans support retaining the RCMP and believe the Government of Alberta should instead focus on addressing the root causes of crime and improving social services.

As the Government of Alberta continues to consult and push the idea of a new and expensive police service forward, now is the time for all impacted stakeholders to come together to tell the government that the proposed money would be better invested into critical services to address under resourcing, staffing shortages, and the lack of social support programs.

Attached to this email is a draft of the Call to Action to the government for your review.

Our goal is to have stakeholders sign on and to release publicly at the end of April in a joint effort.

If you are interested in signing onto the Call to Action, please reply to this email and include your logo for use which will be added to the Call to Action, before April 15, 2022.

If you have any questions, comments, or concerns, please don't hesitate to contact me.

### Colin Buschman

Western Government Relations Advisor | Conseiller, Relations Gouvernementales de l'ouest

National Police Federation | Fédération de la Police Nationale

(236) 233-8100

https://npf-fpn.com













The mission of the National Police Federation is to provide strong, professional, fair and progressive representation to promote and enhance the rights of RCMP members.La mission de la Fédération de la police nationale est de fournir une représentation forte, professionnelle, juste et progressive afin de promouvoir et faire avancer les droits des membres de la GRC.
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### Dear Premier,

We are committed to ensuring Albertans live in safe communities that support their health and well-being. Communities where people have reliable access to critical health, social, public safety, and educational services. Ultimately, Albertans living in a safe and healthy community communicate those needs to the Government of Alberta, who listen and respond.

The Government of Alberta has lost the trust of its constituents in its pursuit of an Alberta Provincial Police Service (APPS) by not undertaking fulsome, open, and transparent consultations with all those affected. Albertans have stated loud and clear that they do not want a costly new police service, with an overwhelming 84% of Albertans wanting to keep and improve the Alberta RCMP.

In addition, the Government of Alberta has not released a detailed funding model explaining who would be paying the costs of this proposed transition. The vague Transition Study noted initial transition costs of \$366 million over six years, and, at minimum, an additional \$139 million each year, increasing with inflation. Municipalities know that most of these costs will be downloaded directly to them, forcing them to significantly increase residents' and businesses' taxes.

Municipalities and engaged Albertans continue to call on the Government of Alberta to improve rural police response times and increase resources available to the justice system. The Province's \$2 million Transition Study did not highlight how a new APPS would address any of these issues.

We, the undersigned, call on the Government of Alberta to stop efforts and investment to advance the creation of an Alberta Provincial Police Service and instead invest in resources needed to:

- Improve current policing services to reduce response times and address rural crime by increasing the number of RCMP officers within communities
- Improve social services to address the root causes of crime (health, mental health, social and economic supports)
  - Expand Police and Crisis Teams with police and Alberta Health Services
  - Work with communities to provide targeted social supports
- Increase resources within the justice system
  - Ensure timely trials by prioritizing violent over non-violent crimes
  - Hire more Crown prosecutors and appoint more Provincial Court Judges





Government news

Mar 18, 2022

# Putting more boots on the ground across Alberta

New conservation officers will be deployed across the province to conserve and protect Alberta's Crown lands through education, prevention and enforcement.

## On this page:

- Quick facts
- Related information
- Multimedia



Minister Nixon stands with Alberta's newest conservation officers following their badge ceremony.

The addition of 19 new, highly trained conservation officers represents an increase of approximately one third of the existing force, fulfilling the Alberta government's commitment to put more "boots on the ground" across the province.

Conservation officers are often the most visible point of contact for Albertans enjoying parks and public lands. They respond to incidents, conduct patrols, deliver educational programs and serve as champions for the great outdoors.

"Our government committed to putting more boots on the ground, and we have delivered on that commitment. With more Albertans than ever before exploring Alberta's provincial parks and public lands, conservation officers have never been more important. I am looking forward to seeing Alberta's new class of officers in the field as we head into what is sure to be another busy season."

Jason Nixon, Minister of Environment and Parks

The hiring and training of these new conservation officers was made possible by revenues from the Kananaskis Conservation Pass. In addition to putting more boots on the ground, the Alberta government is making investments to protect and preserve Alberta's pristine wilderness area as part of Alberta's Recovery Plan.

"Our officers are vastly talented and committed to the communities they serve. With a mandate to conserve and protect Alberta's wild spaces, the expectations of the job are as broad as the terrain upon which we operate. The impact of our new officers will be immediately apparent as we work to

ensure our provincial parks and public lands can continue to be enjoyed by Albertans for generations to come."

Brad Clark, chief conservation officer, Environment and Parks

## **Quick facts**

- Between October 2021 and January 2022, the new conservation officers completed induction training at the Hinton Training Centre.
- With the addition of 19 new officers, there are now 82 conservation officers across the province.
- \$1.5 million in revenues from the Kananaskis Conservation Pass was directed to support the hiring and training of these new officers. Six officers will be added to Kananaskis Country.

## Related information

- Kananaskis Conservation Pass
- Alberta Crown Land Vision

# Multimedia

• <u>View the event photos</u>

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March 28, 2022

Via e-mail

Dear Alberta Reeves and Mayors:

Re: ABVMA Resolution

Thank you for your support regarding the Rural Veterinarian shortage in Alberta. I was unable to speak to the amended version, but I have a few details I would like to share with you.

Budget 2022 delivered \$59 million over 3 years to University of Calgary - Faculty of Veterinary Medicine (UCVM) for infrastructure upgrades. Please thank your MLAs and Ministers.

Budget 2022 also pledged \$171 million to post secondary professional training. This is a competitive process for 7000 post secondary seats, but Veterinary Medicine has been singled out and an additional 50 seats have been "ring fence funded". This means these seats are funded outside of the competition for other professions. Starting with the Class of 2025, Alberta will graduate 100 Veterinarians per year.

In Budget 2022, the Government of Alberta has funded the most expensive asks in our original resolution. However, it is important they implement all the initiatives. If the extra 50 seats continue to be filled with students more likely to join practices in urban centres, it will not solve the rural crisis. Currently, approximately 80% of the successful applicants to UCVM have never been on a farm.

The push is needed for the Government of Alberta to support:

- 1. Participation of RMA in the UCVM admissions process to encourage and support successful rurally minded student admission to UCVM
- 2. Aiding UCVM in curriculum changes to develop a rural practitioner stream
- 3. Mentorship programs for rural Veterinarians
- 4. UCVM initiatives to develop Stackable Certificate programs

We are encouraging you to pass on the RMA Rural Veterinarian Resolution to your local Veterinarians, Producers, and Constituents, and encourage them to thank their MLA's for Budget 2022 and continue support of admission of rurally inclined students to UCVM.

Sincerely,

Gord Krebs

Councillor, Division 4

Angela Aalbers

Reeve, Mountain View County

From: Alberta News <alberta.news@gov.ab.ca>

**Sent:** March 25, 2022 4:01 PM

To: Debbie Oyarzun < DOyarzun@countybarrhead.ab.ca>

Subject: News Release: STARS ready for takeoff as province doubles funding

# STARS ready for takeoff as province doubles funding

March 25, 2022 Media inquiries

Alberta's government is continuing to address emergency medical services (EMS) issues by ensuring sustainable, long-term funding so STARS can continue to offer high-quality critical care for Albertans.

Budget 2022 spending to expand health capacity will see provincial funding to Shock Trauma Air Rescue Service (STARS) increase from \$7 million to more than \$15 million. That means Alberta's government will cover approximately half of STARS' base operating costs – up from about 23 per cent.

"This significant increase in investment will allow STARS' highly specialized medical crews to continue serving Albertans, especially in rural communities. The additional support for helicopter air ambulance services is part of delivering on our commitment to provide Albertans with a stronger and resilient health system that can meet the needs of Albertans when and where they need that care."

### Jason Kenney, Premier

"Alberta's government is committed to expanding health-care capacity to meet the needs of Albertans. More than doubling our supports for STARS ensures effective and sustainable helicopter air ambulance services for Albertans in critical situations. I want to thank STARS for their commitment

to the health and safety of Albertans. We'll continue to look at new ways to deliver the emergency medical services that Albertans rely on."

Jason Copping, Minister of Health

"Helicopter air ambulance service, along with ground ambulances and fixed-wing air ambulance, are critical components of the EMS system in Alberta and one of the ways we are able to provide safe, reliable and timely service to rural and remote communities. EMS looks forward to continuing the strong working relationship we have enjoyed for many years with STARS in the service of Albertans."

Darren Sandbeck, chief paramedic and senior provincial director, Alberta Health Services EMS

"This increased funding will help us deliver critical care to more patients across Alberta for years to come. It enables us to provide care through the helicopter and ways beyond, including virtual care and by supporting our partners across the province."

Andrea Robertson, president and CEO, STARS

Alberta's government continues to explore ways to enhance emergency medical services, including air ambulance services. The Alberta EMS Provincial Advisory Committee is developing recommendations to address EMS system pressures. A subcommittee that includes key partners will focus on further strengthening air ambulance services. An independent review to further improve the EMS dispatch system will also include air ambulance dispatch processes, and is expected to be complete by fall 2022.

Budget 2022 includes \$64 million in additional funding for EMS to respond to high demand and stress on staff, including \$28 million in supports for ground and helicopter air ambulance services. Alberta Health Services continues to work with two other existing helicopter air ambulance providers, Helicopter Emergency Rescue Operation (HERO) and Helicopter Air Lift Operation (HALO). Details regarding agreements with these providers is expected soon.

### **Quick facts**

 AHS is responsible for the delivery of EMS across Alberta, including ground, fixed-wing and helicopter ambulance services.

- STARS has bases in Calgary, Edmonton and Grande Prairie. In 2019-20, it flew 1,255 missions (about 92.6 per cent of all helicopter air ambulance missions).
- STARS covers 90 per cent of Alberta's rural and remote population without refuelling from its three base locations.
- STARS air medical crews are able to provide the highest level of care available outside the hospital – almost equivalent to an intensive care unit.
- While helicopter air ambulances respond to a relatively small number of calls in context of all EMS calls – 0.2 per cent – the ability to move patients from scenes of accidents or between facilities to higher level of care ensures the best possible care to Albertans.

### Related information

Alberta EMS Provincial Advisory Committee

### Related news

Budget 2022 boosts EMS capacity (Mar. 10, 2022)

### Multimedia

Watch the news conference

### Media inquiries

### **Steve Buick**

780-288-1735 Senior Press Secretary, Health

View this announcement online Government of Alberta newsroom Contact government Unsubscribe R. Charles Clow Site 11 Box 32 RR 1 Barrhead AB T7N 1N2



March 28, 2022

County of Barrhead No. 11 5306 - 49 Street Barrhead, AB T7N 1N5

### To: Reeve and Councillors

My name is Charles Clow and a couple of months ago in the Barrhead Leader I read that the Town and County of Barrhead are considering dropping Fire Services from some ambulance calls. This is a serious concern for me. In late December, 2021 I had a health emergency at my home in the County, The ambulance arrived in proper time. Along with them was the Fire Department which was much appreciated as during the night we had a snowfall of maybe two inches. I have a 30 foot deck to my door, so Gary Hove of the Fire Department picked up my shovel and shovelled off the deck so the ambulance people had great access to my house for easier travel with the gurney.

So with respect to all you great leaders I implore you, please do not drop this service. It was not a life-saving event for me, but could be for some. Please do not drop this service.

With great respect,

County resident,

R Charles Claw

R. Charles Clow

cc. Town of Barrhead

cc. Barrhead Fire Department

## THE ROYAL CANADIAN LEGION





ALBERTA-NWT COMMAND Military Service Recognition Book

Dear Valued Supporter,

Please find enclosed a copy of the Alberta-NWT Command's Military Service Recognition Book - Volume XIV recognizing Veterans in Alberta and the Northwest Territories who have served our country so valiantly. We have also included a Certificate of Appreciation acknowledging your organization's generous support for our Veterans.

You will find the advertisement that you purchased during our 2021 Telephone Appeal printed inside the book along with another copy of your invoice in the event that you have not taken the opportunity to forward your payment.

Your ongoing support for this important project is sincerely appreciated. Proceeds raised are used to fund bursaries, youth programs including cadets and of course The Legion's tireless support for Veterans and their families throughout Alberta and the Northwest Territories.

You may have recently been called or will receive a call in 2022 regarding this important Legion initiative.

Please do not hesitate to contact us at 1-800-506-1888, if we can be of assistance.

Once again, thank you!

Respectfully,

John Mahon President



# Certificate of Appreciation

Presented to

# County of Barrhead No. 11

For supporting the Alberta-NWT Command's Military Service Recognition Book - Volume XIV. Your acknowledgement and support for Veterans in Alberta and the Northwest Territories is sincerely appreciated. Thank you for your participation.

John Mahon

President

Tammy Wheeler

**Executive Director** 

ALBERTA-NWT COMMAND OF THE ROYAL CANADIAN LEGION

"LEST WE FORGET"

### BARRHEAD REGIONAL FIRE SERVICES COMMITTEE MEETING HELD WEDNESDAY, FEBRUARY 23, 2022 IN THE EMERGENCY RESPONSE CENTRE

These minutes are unofficial until approved by the Committee.

PRESENT Crs.: Ty Assaf, Don Smith, Marvin Schatz, Bill Lane, Reeve Doug Drozd

(ex-officio), County Member at Large Ivan Kusal, Town Member at Large

Les Goertz

OTHERS Town C.A.O. Ed LeBlanc, Town Director of Corporate Services,

Jennifer Mantay, County Director of Finance, Tamara Molzhan, Regional

Fire Chief Gary Hove and Deputy Regional Fire Chief Ted Amos

**ABSENT** County Manager, Debbie Oyarzyn

CALL TO ORDER

Town CAO, Edward LeBlanc called the meeting to order at 12:01 p.m.

ELECTION OF CHAIRPERSON

Town CAO, Edward LeBlanc stated that the Election of a Chairperson and Vice- Chairperson is required.

vice- Champerson is required

Election of a Chairperson

Town CAO, Edward LeBlanc called for nomination for a Chairperson.

Cr. Assaf nominated Cr. Smith as Chair.

Cr. Smith accepted.

Town CAO, Ed LeBlanc called for the second time for nominations for

Chairperson.

Town CAO, Ed LeBlanc called for the third time for nominations for

Chairperson.

01-22 Moved by Les Goertz that nominations cease.

CARRIED UNANIMOUSLY

Cr. Smith became Chairperson, by acclamation.

ELECTION OF CHAIRPERSON

Election of a Vice-Chairperson

Town CAO, Edward LeBlanc called for nomination for a Vice-Chairperson.

Cr. Smith nominated Cr. Schatz as Vice-Chairperson.

Cr. Schatz accepted.

Town CAO, Ed LeBlanc called for the second time for nominations for Vice-Chairperson.

# BARRHEAD REGIONAL FIRE SERVICES COMMITTEE MEETING WEDNESDAY, FEBRUARY 23, 2022

Town CAO, Ed LeBlanc called for the third time for nominations for Vice-Chairperson.

02-22 Moved by Cr. Lane that nominations cease.

### **CARRIED UNANIMOUSLY**

Cr. Schatz became Vice Chairperson, by acclamation.

## ASSUMED THE CHAIR

Cr. Smith assumed the chair.

**AGENDA** The agenda was reviewed.

Moved by Les Goertz that the Agenda be accepted.

### CARRIED UNANIMOUSLY

### **FIRE MINUTES**

Minutes of the Barrhead Regional Fire Services Committee meeting held October 22, 2020, were presented.

Moved by Cr. Schatz that the Minutes of the Barrhead Regional Fire Services Committee meeting held October 22, 2020, be accepted as presented.

### **CARRIED UNANIMOUSLY**

### FIRE – PROPOSED 2022 OPERATING BUDGET

The proposed 2022 Barrhead Regional Fire Services Operating Budget was

reviewed.

Moved by Ivan Kusal that the Barrhead Regional Fire Services proposed 2022

Fire Operating Budget be approved in the amount of \$910,400.00, and be recommended for approval to both the Town Council and County Council, as

presented.

### **CARRIED UNANIMOULSY**

### FIRE – PROPOSED 2023-2025 OPERATING PLAN

The 2023-2025 Proposed Barrhead Regional Fire Services Operating Plan was reviewed.

Moved by Cr. Schatz that the Barrhead Regional Fire Services 2023-2025 Proposed Operating Plan be approved in the amounts of:

- 2023 \$901.940
- 2024 \$936,160

# BARRHEAD REGIONAL FIRE SERVICES COMMITTEE MEETING WEDNESDAY, FEBRUARY 23, 2022

• 2025 - \$924,500

and be recommended for approval to both the Town Council and County Council, as presented.

### **CARRIED UNANIMOULSY**

### FIRE - PROPOSED 2022 CAPITAL BUDGET

The Proposed Barrhead Regional Fire Services 2022 Capital Budget was reviewed.

07-22

Moved by Cr. Lane that the Barrhead Regional Fire Services Proposed 2022 Capital Budget be accepted in the amount of zero dollars, and be recommended for approval to both the Town Council and County Council, as presented.

### **CARRIED UNANIMOULSY**

### ERC – PROPOSED 2022 OPERATING BUDGET

The Proposed 2022 Emergency Response Centre Operating Budget was reviewed.

08-22

Moved by Cr. Lane that the Proposed 2022 Emergency Response Centre Operating Budget be approved for the amount of \$50,620.00, and be recommended for approval to both the Town Council and County Council, as presented.

### CARRIED UNANIMOULSY

### ERC - PROPOSED 2023-2025 OPERATING PLAN

The Proposed Emergency Response Centre 2023-2025 Operating Plan was reviewed.

09-22

Moved by Les Goertz that that Proposed Emergency Response Centre 2023-2025 Operating Plan, be approved in the amounts of:

- 2023 \$51,840
- 2024 \$53,280
- 2025 \$54,780

and be recommended for approval to both the Town Council and County Council, as presented.

### **CARRIED UNANIMOUSLY**

# BARRHEAD REGIONAL FIRE SERVICES COMMITTEE MEETING WEDNESDAY, FEBRUARY 23, 2022

### ERC – PROPOSED 2022 CAPITAL BUDGET

The Proposed 2022 Emergency Response Centre Capital Budget was reviewed. Fire Chief Gary Hove explained that the funds would be used for the following:

- Flooring Classroom & Hallway, 3 Offices, Changerooms and Foyer
- On-Site Training Facility

10-22 Moved by Cr. Assaf that the Proposed 2022 Emergency Response Centre

Capital Budget be approved for the amount of \$41,000.00, and be recommended for approval to both the Town Council and County Council, as

presented.

### CARRIED UNANIMOULSY

### FIRE/ERC 10 YEAR CAPITAL PLAN

The Barrhead Regional Fire Services/ Emergency Response Centre 10 Year

Capital Plan was reviewed.

Moved by Cr. Schatz that the Barrhead Regional Fire Services/Emergency

Response Centre 10 Year Capital Plan be accepted as presented and be recommended for approval to both the Town Council and County Council, as

revised.

### CARRIED UNANIMOULSY

### REGIONAL FIRE SERVICES AMENDING AGREEMENT

The Barrhead Regional Fire Services amending Agreement, was reviewed.

12-22 Moved by Cr. Lane that the Barrhead Regional Fire Services amending

Agreement be recommended for approval to both the Town Council and

County Council, as revised.

### CARRIED UNANIMOULSY

**NEXT** 

**MEETING** The next meeting will be at the call of the Chair.

**ADJOURN** 

13-22 Moved by Cr. Assaf that the meeting be adjourned at 12:54 p.m.

#### CARRIED UNANIMOUSLY

# Barrhead Agricultural Society Board Meeting February 22, 2022

Meeting called to order by President Jackie Miller at 7:30 pm.

Attendance: Jackie Miller, Brenda Visser, Ken Anderson, Ashley Mast, Anthony Oswald, Colleen Branden, Shauna Abernathy, Bill Lane, Neil Branden, Lynn Down.

### ADOPTION OF AGENDA

Moved by B Lane to adopt amended agenda. Seconder A Mast. Carried.

### **ADOPTION OF MINUTES**

1. Moved by B Visser to adopt minutes of Board Meeting of January 25. 2022. Seconder C Branden.

### **BUSINESS ARISING FROM MINUTES**

- 1. Scholarship Application attached. Moved by C Branden to read "applications be submitted at the school or to Evelyn Anderson at <a href="mailto:assseed@xplornet.com">assseed@xplornet.com</a> and increase scholarship awards to \$1,500. Seconder S Abernathy. Carried. Document revised for clarity.
- 2. Meet with Town & County Councilors Dates and times to be confirmed.
- 3. Servus Credit union Volunteer incentive proposal in progress.
- 4. Insurance To be reviewed for value increases.

### **REPORTS**

- Financial Report attached. Gas and power rates have been locked for one year in at lower rates. Moved by B Visser to accept report as presented. Seconder B Lane. Carried.
   Facilities Committee attached. Moved by K Anderson to increase janitor cost from \$20hr to \$22hr. Seconder B Visser. Carried. Moved by K Anderson to accept report as presented. Seconder C Branden. Carried.
- 2. Rodeo Report attached Moved by J Miller to accept report as presented. Seconder N Branden. Carried.
- 3. Fundraising Report Moved by C Branden to accept report as presented. Seconder B Lane. Carried.
- 4. Smash-Up Derby Gate fee/Family Pass to be confirmed. A Mast will prepare an estimated budget for possible additional kids' activities. Derby Committee and Fair Committee will work together to coordinate additional food vendors and possible kids' activities.

### **NEW BUSINESS**

- 1. Barrhead Farmers' Market Annual Sponsor Approval form completed and to be submitted.
- 2. Barrhead Elks Thank you to the Barrhead Elks for submitting the application for \$25,000 to the Alberta Government Stabilization Matching Grant. If the application is successful, the Alberta government will match the \$25,000.00 and our Society will benefit with \$50,000.00 funds that could be used for the barn insulation project.

- 3. Executive Position Nominations from the floor:
  - President Neil Branden nominated Jackie Miller
  - V/President Ken Anderson nominated Steve Zunti
  - Treasurer Ashley Mast nominated Brenda Visser
  - Secretary appointed by the Board Lynn Down

Signing authorities at Servus Credit Union will be updated to include: President: Jackie Miller, Vice-President: Steve Zunti, and Treasurer: Brenda Visser.

- 4. Code of Conduct Document to be revised for signing at next meeting.
- 5. Mileage Expenses Moved by N Branden to reimburse actual fuel costs when travel is required for Ag Society activities outside of Barrhead. Seconder S Abernathy. Carried.

### **ADJOURNMENT**

Moved by C Branden to adjourn meeting at 9:40 pm. Seconder B Visser. Carried

# Barrhead Exhibition Association and Agricultural Society Balance Sheet

As of February 22, 2022

	Feb 22, 22
ASSETS	
Current Assets	
Chequing/Savings 100 · Servus Credit Union - Chequing	
120 · Leonard Schmidt Memorial	9,253.55
100 · Servus Credit Union - Chequing - Other	46,321.48
Total 100 · Servus Credit Union - Chequing	55,575.03
101 · Servus Credit Union - Savings	14,466.22
102 · Servus Rewards #2	93.05
105 · Servus Credit Union - Shares 107 · Servus Credit Union - CASINO	1.44 17,037.15
Total Chequing/Savings	87,172.89
Accounts Receivable	
117 · GST Receivable	447.62
Total Accounts Receivable	447.62
Total Current Assets	87,620.51
Fixed Assets	
170 · Land	152,541.86
172 · Show Barn	749,516.22
173 · Equipment	319,696.45
174 · Grounds Improvement	151,989.03
175 · Bablitz Exhibition Hall	308,480.06
Total Fixed Assets	1,682,223.62
TOTAL ASSETS	1,769,844.13
LIABILITIES & EQUITY Liabilities	
Current Liabilities	
Accounts Payable	
200 · Accounts Payable	173.15
Total Accounts Payable	173.15
Other Current Liabilities	
201 · Accrued Liabilities	1,775.00
205 · Stabilize Alberta Funding	14,435.00
250 · GST/HST Payable	
252 · Input tax credits	12.50 -286.53
250 · GST/HST Payable - Other  Total 250 · GST/HST Payable	-274.03
Total Other Current Liabilities	15,935.97
Total Current Liabilities	16,109.12
Total Liabilities	16,109.12
Equitor	
Equity 195 · Pembina West Co-operative	-3,858.77
300 · Retained Earnings	-31,679.08
32000 · *Retained Earnings	94,046.80
350 · Equity in Capital Property	1,681,663.68
360 · Capital excess (deficit)	559.94
Net Income	13,002.44
Total Equity	1,753,735.01
TOTAL LIABILITIES & EQUITY	1,769,844.13

# Barrhead Exhibition Association and Agricultural Society Profit & Loss

November 1, 2021 through February 22, 2022

	Nov 1, '21 - Feb 22, 22
Income FACILITY RENTALS	
1100 · Barn	5,060.83
1101 · Exhibition Hall Rental 1101A · Alberta Health Services Rental	16,500.00
Total 1101 · Exhibition Hall Rental	16,500.00
1103 · Heat in Barn 1106 · Meeting Room Rental 1107 · Open Riding 1111 · Electronic Timer Rental	273.31 437.13 2,947.53 20.00
Total FACILITY RENTALS	25,238.80
FUNDRAISING 1202 · Bar (Town of Barrhead) 1205 · Casino 1210 · Family FUNdraiser Raffle 1210 · Family FUNdraiser - Other	969.54 15,142.07 463.00 950.00
Total 1210 · Family FUNdraiser	1,413.00
Total FUNDRAISING	17,524.61
400 · Misc Income	50.00
401 · Other Revenue 402 · Patronage Dividends 410 · Memberships 435 · Donations (A)	0.04 12.11 114.00 253.00
450 · Interest Earned	12.35
Total Income	43,204.91
Gross Profit	43,204.91
Expense FUNDRAISING/BAR EXPENSES 2203 · Town of Barrhead 2209 · Family FUNdraiser	524.48 338.22
Total FUNDRAISING/BAR EXPENSES	862.70
SHOW BARN EXPENSES Utilities 2107 · Natural Gas	4 000 70
2107A · Carbon Tax 2107 · Natural Gas - Other	1,086.76 4,701.69
Total 2107 · Natural Gas	5,788.45
2108 · Power 2109 · Water & Sewer 2109A · Ag Barn Water and Sewer	2,780.50 137.80
Total 2109 · Water & Sewer	137.80
21110 · Internet Service	179.60
Total Utilities	8,886.35
2100 · General Operating Expenses 2101 · Barn & Grounds Repairs & Maint 2102 · Fuel, oil, etc 2104 · MEETING ROOM EXPENSES 2105 · Janitorial	7.29 5,263.20 175.10
Total 2104 · MEETING ROOM EXPENSES	1,603.99
2110 · Kitchen Maintenance	108.00
Total SHOW BARN EXPENSES	16,043.93
ACCOUNT OF THE PARTY OF THE PAR	

2600 · BABLITZ EXHIBITION HALL EXPENSE

11:15 AM 02/22/22 Accrual Basis

# Barrhead Exhibition Association and Agricultural Society Profit & Loss

November 1, 2021 through February 22, 2022

2603 · Repairs & Maintenance	1,081.41
2604 · Water & Sewer	137.80
2606 · Alberta Health Services	3,007.66
Total 2600 · BABLITZ EXHIBITION HALL EXPENSE	4,226.87
501 · Advertising	59.52
508 · Convention Expenses	
Registration	3,097.00
Travel and accomodation	2,385.00
508 · Convention Expenses - Other	200.00
Total 508 · Convention Expenses	5,682.00
514 · Interest pd of overdue accounts	5.40
515 · Donations	315.89
517 · Sundry	191.32
518 · Secretary Expenses	59.99
520 · Sponsorship	100.00
530 · Office Supplies	46.00
531 · Website	390.00
532 · Professional Fees	1,700.00
534 · Bank Charges	10.65
535 · AAAS Membership	300.00
536 · Memberships and Fees	85.00
555 · Miscellaneous	123.20
80000 · CASINO	
80500 · Misc Expenses	1,995.00
80000 · CASINO - Other	-1,995.00
Total 80000 · CASINO	0.00
Total Expense	30,202.47
Net Income	13,002.44

### Rodeo Committee Report

We have not met in the past month, but we have a couple of things on the go.

- 1. WRA committee meeting took place on Feb 12/2022. Randy Schmidt and Wayne Branden attended. (see attached minutes)
- We would like to submit our approval for the Blue Heron Fair Rodeo to Wildrose Rodeo
   Association as soon as possible. Date would be August 13<sup>th</sup> and 14<sup>th</sup> (second full weekend of
   August). Saturday @ 5:00 pm and Sunday @ 1:00 pm. Added money totals \$6950 as follows:

Major events @ \$750 x 8 = \$6000 (Bareback, Saddle Bronc, Bull Riding, Steer Wrestling, Team Roping Header, Team Roping Heeler, Ladies Barrels)

Added events @ \$150 x 6 = \$900 (Novice Horse, Jr Barrels, Jr Bulls, Jr Breakaway, Ladies Breakaway)

Added events @ \$50 x 1 = \$50 (Peewee Barrels)

- 3. WRA Finals We have discussed with WRA that we are leaving bid as is. That means this year is our 3<sup>rd</sup> year and bids are up this year. Will review and submit our recommendation to board of directors.
- 4. We are in the process of book Drew Gregory for Saturday night of the WRA finals. Will be cabaret style in the Bablitz Exhibition Hall.

### **Fundraising Report**

Discussed fundraising ideas for the year at a meeting on Feb 9.

Feel that with the still uncertainty of the Exhibition Hall rental by AHS it is too hard to plan an event for the spring and then we are busy with Grad, Derby, Fair & Finals.

Would like to do another online 50/50. Will need to review Code of Conduct to be sure that board members can purchase. Colleen will get license from AGLC and arrange through Raffle Box if we do this. Will need board to promote this with friends and families. We should be able to promote via Facebook.

Cost is approximately 7% of total tickets sold.

Another idea for fundraiser is a Cornhole Tournament.

Discussed possibility of buying board advertisements. Received information from Misty Ridge Ski Hill on their initiative of this. They have two different options for contributions. A 22 inch square sign for \$250+ GST/year or 2'x4' sign for \$400+ GST. They then send out annual invoices. The purchaser has their own metal sign made at a place of their choosing with J's Place doing the majority of the signs. We originally had been thinking that we would have to put in the barn because of vandalism but another option is to put a big sign by the rodeo grounds and then have the signs put on that.

Would have to look at what cost to do to incorporate into our sponsor packages.

Reviewed sponsor packages and need to incorporate Derby into it.

Sponsor Package attached for review.

## Barn Report

### **February 22, 2022**

Since the January meeting the facilities have been used 16 times by other groups, 10 times for drop in riding, 10 times by 4-H and 4 times by the ag society, for a total of 40 times. The arena has been worked 20 times and watered 4 times this month. All parking lots have been sanded as needed. The County of Barrhead was called but they were too busy at the time.

The building committee has met 5 times this month plus many phone calls. The committee has met with James Aarsen of ARCO Building, Continental Bin – Breukelman, Martin Farm Equipment, Fisher Industrial, and KNM to discuss options for insulating and purchasing equipment. The committee hired R Abernathy and a helper to repair the east wall in the kitchen. L Messmer and K&E Anderson under the direction of R Abernathy completed the job in one day. K Anderson and R Abernathy repaired the water leak in the kitchen roof. Visser Welding was asked to make a 9' blade for the tractor and a quick attach fro the 3 point hitch. The ventilation system in the kitchen is a work in progress. The insulation of the barn is still being decided. W Branden was asked to thaw the drains in the parking lot but was too busy. L Messmer used a pick to open the drain. On February 19. Lazy Daze/ ABRA had a breakdown on their quad. J Messmer rescued and graciously used our tractor and groomer to rake the grounds.

### WORK TO BE DONE

Repair 2 picnic tables
Kitchen ventilation
Need new barrels for rodeo 2022
Leanard Schmidt memorial

### **BOOKINGS**

Lazy Daze - October 2021 - April 2022 - Saturday and Wednesday evenings

Drop in Riding – Monday & Tuesday & Friday October – April - Book 2 hour time slots per cohort group Barrhead Light Horse – Thursday – November – April, Feb 27, April 15, May 1,8,15,22, June 5,12,19,26, 28, July 1, 5, 12, 26, 28, August 2, 9,16, 23, 27 & 28, 30

Demolition derby – A Mast – March 1- meeting room

Freedom-Naples – March 2 – meeting room

L Buxton – Bridleless clinic – April 2&3

District Beef Meeting – March 17, April 21

H Quick – February 26 – barn & meeting room

On Target Bull Sale – March 15 – Set up& take down March 10-17

D&N Branden – Feb 25, March 18, April 1- 6-8 pm

Barrhead Grad – June 30

4-H Focus – July 8,9,10, 2022 – all facilities

Demolition derby – July 23, 2022

Blue Heron Fair – August 12, 13, & 14, 2022

Beef show – September 10, 2022

Wildrose Rodeo Finals – September 14-18, 2022

Freedom Naples & T&M 4-H – Sundays 1-4 Meadowview 4-H – Saturdays 9:30-11:30 am

Camp Creek 4-H – Saturdays 11:30-1:30 pm

Canine 4-H –, Feb 28, Mar 21, Ap 25, May 16-6-8 pm Sheep weigh in – March 26

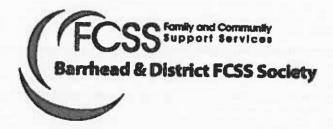
District Multi Judging – April 9

Regional Multi Judging 4-H – Bablitz Hall & Ag Barn - April 23

Achievement Days – Beef May 30, English jumping May 23, Horse June 4, Canine, June 5

4-H District meeting – Mar 3, Ap 4, May 2,





Barrhead & District Family and Community **Support Services Society** Thursday, FEBRUARY 17, 2022 **Regular Board Meeting MINUTES** 

#### Present:

Jane Wakeford - Chair - Vice Chair Mark Oberg - Secretary/Treasurer Karen Gariepy - Executive Director Kay Roberts - Bookkeeper Carol Lee - Recording Secretary Judy Bradley Vicki Kremp Anthony Oswald Sally Littke Bill Lane Paul Properzi

Absent: Dan Garvey, Dausen Kluin

### 1) Call to Order:

The regular meeting of the Barrhead & District Family and Community Support Services Society was called to order at 9:33 am., by Chair, Jane Wakeford.

### Acceptance of Agenda – Additions/Deletions

13-22 Moved by Bill Lane to accept the agenda as presented, motion seconded by Judy Bradley.

Carried

3) Staff Presentation – Rhonda Waggoner – Barrhead Family Connection Centre

The Barrhead & District Family Connection Centre serves families with children aged 0-18 years old in Caregiver Capacity Building as well as Child Development and Well Being. In 2021, we offered 17 caregiver capacity building sessions, serving, on average 4 families per month. 3 of these sessions were targeted, 14 were universal. We also offered 36 child development and well-being programs, serving an average of f23 children aged 0-6, 5 children aged 7-13 and 1 teen aged 14-18 each month. 11 of these programs were targeted; 25 were universal. We wrapped up the year 2021 with 61 active families in our program.

We developed and distributed 30 Developmental Kits for children ages 6-12 months, 13 months-2 years, 3-6 years old to be dispersed throughout the community and surrounding populations. These kits are designed to help ensure that children are reaching their early childhood milestones and provide the opportunity to address any caregiver concerns prior to entering school. We had 2 volunteers completing 14 hours.

The Board thanked for a job well done.

### 4) Items for Approval

a) Minutes for the regular Board meeting of the Barrhead & District FCSS January 20, 2022. 14-22 Moved by Leslie Penny moved to accept the minutes of the regular Board meeting, January 20, 2022. Motion seconded by Mark Oberg.

Carried

### b) Financial Statements

15-22 Moved by Mark Oberg and seconded by Judy Bradley to accept the 80/20 General Account, Community Account and Casino Account Financial Statements for the period ending, January 31, 2022, as presented.

Carried

5) New Business

a) AGM

16-22 Bill Lane moved that the Barrhead & District Family and Community Support Services hold the Annual General Meeting on Thursday, April 21, 2022. Motion seconded by Sally Littke.

Carried

- b) Bylaws
- c) Letter from MP Arnold Viersen will put on the March 17, 2022
- d) Request for MLA Glenn Van Dijken to attend March Meeting No response/reply
- e) Current Building Lease
- Barrhead Accessibility Coalition FCSS was asked to be the banker, which E.D. Karen agreed
- g)
- 6) Old Business
  - a) Casino March 18 & 19, 2022
- 7) Items for Information
  - a. Director's Report
  - b. Staff Reports
  - c. Emailed package 10 Engaging people with lived/living experience
  - d. Insurance

17-22 Bill Lane moved to accept the reports for information, seconded by Leslie Penny.

Carried

8) Board Development

Nothing at this time

- 9) In Camera
- 18-22 Paul Properzi moved to go 'in camera' at 10:53 a.m., seconded by Anthony Oswald.

Carried

19-22 Moved by Mark Oberg to come out of 'in camera' at 11:00 a.m., seconded by Judy Bradley.

Carried

- 10) Next Meeting: Thursday, March 17, 2022
- 11) Adjournment

20-22 Leslie Penny moved to adjourn the meeting at 11:18 a.m., motion seconded by Sally Littke.

Carried

Barrhead & District Family and Community Support Services Society
Regular Board Meeting of February 17, 2022

Jake Waleford · Chairperson

Recording Secretary

### Lac La Nonne Enhancement and Protection Association Site 1, Box, 14, RR#1, Gunn, AB, TOE 1A0 www.lepa-ab.com Charities #107583650

# Board Meeting Minutes Time: 7 PM by ZOOM

Date: Wednesday Feb 16, 2022

**Location: ZOOM** 

In Attendance: Bernie Krec, Jim McLeod, Maureen Teha, Brian Mitchell, Marc Vermuelen, Rod Kause, Shelly Fizer, Jill Brown, Jade Kause, Guy Desforges,, George Vaughan, Patty Wierenga, Steve Kerrigan, Leon Marciak,

Regrets: Bruce Ross, Doug Drozd, James Krysko,

1)Call to Order - 7:00 PM Rod

2) Review of Agenda – Motion to accept Leon M. 2nd Guy D.

### 3) Adoption of Previous Meeting Minutes

No questions or clarifications. Motion to accept Maureen T. 2<sup>nd</sup> Brian M.

### 4) Key items to discuss -

• **Fishing Derby – Jill;** Said she has a lot of prizes coming in, she feels ready. All she is looking for is tent and space heaters Shelly and Jim offered their heaters. Rod is bringing Wood. She has 6 tables coming for registration and prizes. Jill asked about snow removal at the park - Brian said he spoke to the county they will be out Thursday or Friday to clear the area. Bathrooms may not get cleaned depended on how froze up they are.

All people fishing need to be registered and their name recorded for Alberta Environment Rod will print the rules and bring them day of.

Rod will pick up the bag of minnows and store until of event

All volunteers need to be at Klondike Park by <u>8:00 am Sunday - Rod</u> asked if anyone has a high vise vest to wear so people know who the volunteers are.

There is another fishing derby going on at same on the lake Ronald McDonald Fishing Derby, Rod called Fisheries and it is not sanctioned or permitted, the government may suggest they postpone until they follow all the rules. Encase you are asked as a volunteer.

- Pond Days Maureen; Lisa Card (Barrhead Count) asked if LEPA wanted to present at Pond
  days all dates are on weekdays There was no interest Maureen will let Lisa know.
- Insurance Renewal Shelly Requested a cheque for \$625.21 which requires board approval as it is over \$500. Motion to pay insurance Maureen T. 2<sup>nd</sup> Steve K.
- Septic Sense Jade; Jade added this to our webpage and to Facebook she said LEPA should promote this as it is a good initiative to learn about care. Dates of the event is February 23, 2022, 7-9 pm. There is also Water well care which is March 16,
- Newsletter Jade; discussed at our last meeting, Jade will put the Newsletter together, but she needs input and content from the board. Please provide your write ups no later than April 15, 2022
- **Sled Rally Shelly/Marc;** There will not be a sled rally this year as the trails are in/out not just one directional and narrow. We will have to investigate more family friendly trails before we can plan a rally around the lake.

- Casino Bernie no update
- Water Quality Committee Update Leon, Jade, Rod; the group met and has 6 areas of focus
  - Lake height Wier Rod meeting with county to out in a weir
  - o Sewer & wastewater
  - o Alums Water sampling
  - o Responsible Development
  - o Lake Clean up
  - Updating Water Management Plan

### New Business –

Patty - Said the Lakeview Estate public hearing is March 1, 2022, at the Egrena in the multipurpose room, these lots are near her place, more lots could affect the aquifer. Go the county of Barrhead website for more info. Patti urges everyone to attend.

Jade asked about removing Bruce Ross from the board due to lack of attendance. - Maureen has contacted his 3 times and he was going to send us an email which never happened. We will send him a letter saying due to lack of attendance we are assuming he wants to resign his position.

• Correspondence: None to report

### 5) Financial Report - Reported by Maureen through email

Bank balances at Jan 31,2022 as follows

Gen cheq \$14,718.74

Gen Sav \$41,460.59

No withdrawals to either account for the month of Jan. Just on-line deposits eg. memberships, donations etc

Casino cheq \$295.29

Casino sav \$21,091.52 I moved \$21,000 from the chequing to savings in the hopes we can earn a bit of interest.

Next Meeting: Wed March 23/2022 7PM by Zoom  Adjournment: Motion by Jill B. 2 <sup>nd</sup> Maureen T.		
Date		

# Community FUTURES YELLOWHEAD EAST Virtual Board Meeting Minutes Thursday January 20, 2022

PRESENT: NICK GELYCH, DARYL WEBER, SERENA LAPOINTE, LIZ KRAWIEC, ANNA

GREENWOOD, TY ASSAF, MARVIN SCHATZ, ROBIN MURRAY, JIM HAILES

REGRETS	JOHN BURROWS	
1) CALL TO ORDER:	Chair: Nick Gelych called meeting to order at 1:04pm	
2) ADOPTION OF AGENDA:	Motion# 01/22 Moved by Serena Lapointe That the Agenda be accepted as presented	
	CARRIED	
3) MINUTES OF PREVIOUS MEETING:	Motion # 02/22 Moved by Marvin Schatz  That the minutes of the Dec 16, 2021 be accepted as presented	
	CARRIED	
4) CHAIR REPORT	Advised the board he will be attending board chair training	
5) TREASURER'S REPORT	Discussion occurred regarding the type of reports the board would like to see on a regular basis. Monthly a budget variance report and quarterly a balance summary in addition to the WD reports.	
	Motion # 03/22 Moved by Daryl Weber	
	To accept financial reports as presented.	
6) STAFF REPORTS:	information  CED Coordinator: Monthly Report, As attached – accepted as information, with the request to include our target goals with the monthly report, so board can follow along as we meet the indicated target requirements.  Business Analyst: Financial Reports, As Presented, accepted as information.  DSS Service Squad Member Power point presentation provided, board was very pleased with the program, and hopes to have regular updates, in addition they requested a copy of the poster and the letter that is being shared with small business owners. Board members indicated they would assist in providing information to small business owners within their region. Ian will forward documentation to the board.	
7) OLD BUSINESS:	7.1 Final Draft Operating Plan –  Motion # 04/22 Moved by: Jim Hailes  made a motion to accept the final draft of the 2022/2023 Annual Operating  Plan as presented.	

CARRIED

7.2 Final Operating Budget -

Motion# 05/22 Moved by: Serena Lapointe

To accept the final draft of the 2022/2023 operating budget as presented.

**CARRIED** 

- **7.3 Strategic Planning Date** March 17<sup>th</sup>, April 21, 2022 Board approved the dates set out for the Strategic Planning Session.
- **7.4 Travelling Incubator Update** Board provided an update from staff members who have started their incubator visits.
- **7.5 Letter to Prairies Can & CFNA** New Options. Additional discussion was held, as the Executive Director provided additional information weighing the pros and cons of sending a formal letter regarding the lack of increased funding to CF core funding. Board agreed they still wanted to proceed with the letter, Chair and other board members would review the draft letter provided and get back with any additional information or edits they wanted to see. ED was to complete a final draft and forward to the proper channels.
- **7.6 Bank Signing Authorization completed** Update provided to the board that everyone had been in to sign the new signing authority forms.
- **8.1 RRRF Repayment** Extension ED provided board with information regarding the governments announcement to extend the deadline for small businesses to pay back the RRRF loans by one year in order to take advantage of the interest free, forgivable loan portion of the agreement.
- **8.2** Board development Training CFNA Feb Meeting (CFLIP, EDP) Prairies Can May?, June -AGM, September Lending Training? Board agreed with the proposed training plan, and had no additional requests.
- **8.3 Cyber Security Report Update** Board advised of the review and successful report that was provided to CFYE regarding the review of current cyber security protocols in place. The board was in favour of taking advantage of the funds being provided by Pan West, to ensure we were able to maintain the current protection methods.
- **8.4 Woodlands County Representative- Change of Meeting Date, or Alternate**Board had further discussion around possibility of changing the particular Thursday of every month that the CFYE meetings would be held in order to allow for the current Woodlands Director to be able to stay on as their delegate. It was determined that there was not another Thursday or any other day of the week per month that would work for the larger group. John Burrows will be advised to request his alternate now take his position on the board. In addition ED will speak with the bank to determine what steps will be required to replace John as a signing authority and will request his alternate become our additional signing authority.

9) ROUND TABLE:

8)

**NEW BUSINESS:** 

**Ty Assaf – Town of Barrhead** – Council made the difficult decision based on a compliance order that was received, to adopt the COVID-19 opt in program, requiring all residents utilizing town facilities, to have to provide proof of vaccination QR code, or a negative covid test provided by AHS, not rapid test results. This has created a lot of concern for local residents, which are expressing their opinions rather publicly.

**Daryl Weber – Village of Alberta Beach** – Snow Mow Day planning is underway, along with the village seeing an increase in the number of fishing huts set up on the lake now that it is frozen through. Daryl also expressed their satisfaction with how well the county is looking after the roads.

**Liz Krawiec – Town of Swan Hills** ASA is planning their 50-year Jamboree celebration to be held this year.

**Anna Greenwood – Town of Mayerthorpe** – Anna informed the board they have had an increase in the number of new businesses over the year prior. The new Tim Hortons has opened and has already moved to 24-hour service from their start. The town is seeing some positive residual effects

of the opening with new travellers venturing further into town and taking advantage of some of the business services in town.

Polyn Murray – Town of Openay – 3 new businesses have opened up.

Robyn Murray – Town of Onoway – 3 new businesses have opened up recently, a Daycare, Saddle Shop and a Yoga Studio permit has been issued. The town will be hosting their strategic planning session on January 27, 2022. Centennial celebration plans for their 100 anniversary.

Marvin Schatz – County of Barrhead – A new development permit has been approved for a new wedding venue, which is receiving many complaints from residents not wanting the development to go through. An appeal meeting was held and appeal request was denied.

Nick Gelych – advised that an Economic Development review is under way to determine new direction and initiatives. Nick is part of the Economic Development committee.

(Feb 28, 2022 21:18 MST)

10)

**ADJOURNMENT:** 

### Motion # Moved by

No motion made; meeting adjourned at 3:25pm

NEXT MEETING: SIGNING AUTHORITY Thursday February 17, 2022 1:00 – 4:00 pm

ick Gelych (Feb 28, 2022 15:13 MST)

Chair, Secretary,



# **Barrhead & District Social Housing Association Minutes**

### Regular Board Meeting – January 27th, 2022

Members Present:

Craig Wilson, Don Smith, Roberta Hunt, Bill Lane, Meerten Zeldenrust

Members Absent:

Peter Kuelken

Staff Present:

Tyler Batdorf, Su Macdonald

1.0 The meeting was called to order at 10:05 a.m.

### 2.0 Approval of Agenda

Additions:

6.3 Old Truck

Bill Lane moved to accept the January 26, 2022, Regular Meeting Agenda with Addition.

Carried Unanimously

### 3.0 Adoption of the Minutes

Don Smith moved to adopt the Minutes of the Regular Board Meeting of November 30, 2021.

Carried Unanimously

### 4.0 Reports

4.1 Financial Report

Income Statements for Lodges, Seniors' Self-Contained, Community Housing and the John & Gerald Support Fellowship were presented.

Don Smith moved to accept the Financial Report as presented.

Carried Unanimously

- 4.2 Acting CAO/Facilities Manager Reports
  - -Covid 19 Update
  - -Staffing
  - -Resident Satisfaction
  - -Dietary
  - -Housekeeping
  - -Activities
  - -ASHC Project Update
  - -BDSHA Project Update

Initials: Chairperson CAO 5

Bill Lane moved to accept the Acting CAO/Facilities Manager's Reports as presented.

5 vacancies

Carried Unanimously

### 4.3 Vacancy Report

-Hillcrest Lodge 9 vacancies
-Klondike Place 2 vacancies
-Golden Crest Manor 7 vacancies
-Jubilee Manor 4 vacancies
-Pembina Court Manor 4 vacancies
-JDR Manor no vacancies
-Barrhead CH 2 vacancies

Bill Lane moved to accept the Vacancy Report as presented.

Carried Unanimously

### 4.4 Safety Report

-Swan Hills CH

-Incidents 3 -Near Misses 1

Roberta Hunt moved to accept the Safety Report as presented.

Carried Unanimously

### 4.5 Cheque Log for December 2021

Don Smith moved to accept the Cheque Log as presented.

Carried Unanimously

### 5.0 Old Business

5.1 John & Gerald Fellowship

The Deputy CAO & Corporate Services Manager updated the Board on the progress of the transfer of the property and management to The Blue Heron Support Services – for information only.

5.2 Hillcrest Bus RFP

The Acting CAO advised the Board that the original bus approved by the Board was no longer available. New specifications were presented.

Meerten Zeldenrust moved that a Request for Proposal be put out for tender based on the new specifications.

Carried Unanimously

Initials: Chairperson CAO CAO

5.3 Corporate Image and Rebranding
A sample quote was presented to the Board for rebranding and website design.

Roberta Hunt moved that an advertisement be placed in the local paper requesting proposals for corporate rebranding and website design.

Carried Unanimously

5.4 New Hillcrest Office Update

Three options were presented to the Board

- -Option 1: No A/C at a cost of \$70,000
- -Option 2: New 6-ton unit at a cost of \$156,482.72
- -Option 3: Revision of existing deducting plus exhaust fan at a cost of \$144,586.21.

Don Smith moved that Option 2 be accepted.

Carried 4-1

### 6.0 New Business

6.1 Klondike Place Fire Panel Replacement
Inspections have revealed that the fire panel will need to be replaced as parts are now obsolete due to its age.

Bill Lane moved that the replacement of the fire panel be put out for tender.

Carried Unanimously

6.2 Policy Review and Approval

The following policies were presented for approval

- -Drugs & Alcohol
- -Health & Safety
- -Psychological Hazards

Bill Lane moved to approve the Policies as presented.

Carried Unanimously

6.3 Old Truck
Should the old truck be kept or sold?

Meerten Zeldenrust moved that the old truck be kept by BDSHA.

Carried Unanimously

### 7.0 ASCHA Convention

Information was presented about the upcoming ASCHA Convention in Calgary and a request was made for the names of any Board members and spouses that wished to attend.

Initials: Chairperson CAO CAO

### 8.0 In Camera – Board and Acting CAO

Bill Lane made a motion to move in camera at 11:39 a.m.

Carried Unanimously

Meerten Zeldenrust moved to come out of camera at 11:49 a.m.

Carried Unanimously

### 9.0 In Camera – Board Only

Meerten Zeldenrust made a motion to move in camera at 11:50 a.m.

Carried Unanimously

Don Smith moved to come out of camera at 12:19 p.m.

Carried Unanimously

### 10.0 Time and Date of Next Meeting

February 28, 2022 @ 10:00 a.m.

### 11.0 Adjournment

Meeting adjourned at 12:30 p.m.

Signature: Craig Wilson, Chairperson

Date

March 7/2022

Date

Signature: Tyler Batdorf, Acting CAO

ZO

### Barrhead & District Social Housing Association Minutes

# Regular Board Meeting – February 28, 2022 (Rescheduled to March 7, 2022)

Members Present:

Craig Wilson, Don Smith, Roberta Hunt, Bill Lane, Meerten Zeldenrust,

Peter Kuelken

Members Absent:

Staff Present:

Tyler Batdorf, Su Macdonald

1.0 The meeting was called to order at 12:00 p.m.

2.0 Approval of Agenda

Additions:

8.1 CAO

Peter Kuelken moved to accept the March 7, 2022, Regular Meeting Agenda with Addition.

Carried Unanimously

3.0 Adoption of the Minutes

Correction:

Date amended to February 28, 2022

Bill Lane moved to adopt the Minutes of the Regular Board Meeting of January 28, 2022, with Correction.

Carried Unanimously

### 4.0 Reports

4.1 Financial Report

Income Statements for Lodges, Seniors Self-Contained, Community Housing and the John & Gerald Support Fellowship were presented.

Roberta Hunt moved to accept the Financial Report as presented.

Carried Unanimously

- 4.2 CAO Report
  - -Covid 19 Update
  - -Staffing
  - -Time Clock System
  - -Activities Report

Initials: Chairperson CAO CAO

- -ASHC Project Update
- -BDSHA Project Update

Don Smith moved to accept the CAO's Report as presented.

Carried Unanimously

#### 4.3 Vacancy Report

-Hillcrest Lodge

11 vacancies

-Klondike Place

0 vacancies

-Golden Crest Manor

6 vacancies

-Jubilee Manor

4 vacancies

-Pembina Court Manor 6 vacancies

-JDR Manor

no vacancies

-Barrhead CH

1 vacancy

-Swan Hills CH

5 vacancies

Bill Lane moved to accept the Vacancy Report as presented.

Carried Unanimously

#### 4.4 Cheque Log for January 2022

Meerten Zeldenrust moved to accept the Cheque Log as presented.

Carried Unanimously

The meeting was temporarily adjourned for lunch at 12:35 p.m. and reconvened at 1:01 p.m.

#### 5.0 **Old Business**

5.1 John & Gerald Fellowship

> The Deputy CAO & Corporate Services Manager updated the Board on the progress of the transfer of the property and management to The Blue Heron Support Services – for information only.

Meerten Zeldenrust moved that the Board accept the update.

Carried Unanimously

#### 5.2 Hillcrest Bus RFP

The CAO presented the results of the RFP from five vendors.

Bill Lane moved that an order for the bus be placed with Crestline and that the funds set aside for this purchase be used with the balance coming from the capital fund.

Carried Unanimously

Initials: Chairperson Cw CAO

5.3 Corporate Image and Rebranding
The Deputy CAO & CSM presented the results of the RFP from three vendors.

Peter Kuelken moved that the contract be awarded to Connie Bablitz Design.

Carried Unanimously

5.4 New Hillcrest Office Update

The CAO presented the Board with an update on the office

The CAO presented the Board with an update on the office expansion – for information only.

Bill Lane moved that the Board accept the update.

Carried Unanimously

### 6.0 New Business

6.1 Proposed Organizational Chart & Staff Requirements
The CAO presented a new Organizational Chart to the Board for approval.

Don Smith moved that the proposed Organizational Chart be approved as presented.

Carried Unanimously

6.2 Rental Rate Review
The Deputy CAO & CSM requested that the Board review the rental rates for the Lodges and social housing

Peter Kuelken moved that this item be tabled until the March meeting when the budget would be available.

Carried Unanimously

6.3 Requisitioning

The Deputy CAO & CSM presented the Board with an estimate (pre-audit) of the deficit for Hillcrest Lodge and requested that the Board consider whether it wishes to requisition for the 2022 financial year.

Don Smith moved that the Board requisition for \$261,391 to keep it in line with prior years.

Carried Unanimously

6.4 Lodge Minimum Rent
The Deputy CAO & CSM requested that the Board amend policy VII-11&12
to include a provision for residents with incomes of \$3,864 or less on line
15000 of their Income Tax Return.

Roberta Hunt moved that the Board amend the policy to include, "Residents with incomes of \$3,864 or less on line 15000 be charged only the fixed service portion of rent for Lodge accommodation."

Carried Unanimously

6.5 Vehicle Policy Review and Approval
The CAO presented two amendments to BDSHA's Vehicle Policy, one including the addition of a requirement for Driver's Transcripts, for approval.

Bill Lane moved that the amendment including the Driver's Transcript be approved and that BDSHA bear the cost of obtaining Transcripts.

Carried Unanimously

### 7.0 Correspondence

None

### 8.0 In Camera – Board and Acting CAO

Don Smith made a motion to move in camera at 2:03 p.m.

Carried Unanimously

Peter Kuelken moved to come out of camera at 2:27 p.m.

Carried Unanimously

Roberta Hunt moved that Tyler Batdorf be appointed permanent CAO.

Don Smith moved to remunerate the CAO according to the range presented by him.

Bill Lane moved to request the CAO to create an evaluation process for his position.

All Carried Unanimously

### 9.0 In Camera – Board Only

Not Required

### 10.0 Time and Date of Next Meeting

March 22, 2022 @ 10:00 a.m. for a Salary Review Meeting March 22, 2022 @ 1:00 p.m. for a Regular Board Meeting

Initials: Chairperson  $C_{\cdot}w_{\cdot}$  CAO

### 11.0 Adjournment

Meeting adjourned at 2:48 p.m.

Signature: Craig Wilson, Chairperson

MAR. 22/22 Date

Signature: Tyler Batdorf, CAO

March 22/22 Date