

1.0 CALL TO ORDER

2.0 APPROVAL OF AGENDA

3.0 MINUTES

3.1 REGULAR MEETING HELD APRIL 18, 2023

[Schedule A](#)

4.0 ACTION ITEMS:

4.1 2023 OPERATING AND CAPITAL BUDGET

Administration recommends that:

- Council adopt the 2023 Operating Budget as presented; with 2023 operating expenditures and revenue of \$19,128,153 respectively.
- Council revise the 2023 Capital Budget from \$14,775,734 to \$14,761,841, as presented.

[Schedule B](#)

4.2 3 YEAR FINANCIAL PLAN AND 10 YEAR CAPITAL PLAN

Administration recommends that Council approve the 3-Year Financial Plan for 2024 – 2026 and the 10-Year Capital Plan for the County of Barrhead as presented.

[Schedule C](#)

4.3 PROPERTY TAX BYLAW

Administration recommends that Council gives 3 readings to Bylaw 3-2023 Property Tax Bylaw.

[Schedule D](#)

4.4 2023 BRIDGE REPLACEMENT – SW 17-62-3-W5 - BF 78033 LAND ACQUISITION

Administration recommends that Council directs the Reeve and County Manager to sign the agreements for Acquisition of Land for Right of-Way for 2023 Bridge Replacement Project BF 78033 with Tom Albert Schuurman and Cornelia Sya Strydhorst as presented, in order to purchase 0.37 acre from each landowner for the total cost to the project of \$3,700.

[Schedule E](#)

4.5 IN-CAMERA

4.5.1 GROWTH MEMBERSHIP – FOIPP Sec. 24 Advice from Officials

Schedule (to be provided under separate cover)

5.0 REPORTS

5.1 COUNTY MANAGER REPORT

Administration recommends that Council accept the County Manager's report for information.

[Schedule F](#)

ASB Grant Amendment

[Schedule G](#)

APRIL Monthly Status Report AAIP-RRS

[Schedule H](#)

5.2 DIRECTOR OF CORPORATE SERVICES

Administration recommends that Council accept the Director of Corporate Service's report for information.

- Cash, Investments, & Taxes Receivable as of March 31, 2023

[Schedule I](#)

- Payments Issued for the month of March 2023

[Schedule J](#)

- YTD Budget Report for 3 months ending March 31, 2023

[Schedule K](#)

- YTD Capital Recap for the period ending March 31, 2023

[Schedule L](#)

- Elected Official Remuneration Report as at March 31 2023

[Schedule M](#)

5.3 PUBLIC WORKS REPORT (10:45)

Administration recommends that Council accept the Director of Infrastructure's report for information.

[Schedule N](#)

5.4 COUNCILLOR REPORTS**6.0 INFORMATION ITEMS:****6.1 Letter from Minister of Municipal Affairs Re: PERC Application – dated April 25, 2023**

[Schedule O](#)

6.2 News Release from Minister of Forestry, Parks and Tourism Re: Rangeland Grazing Framework – dated April 26, 2023

[Schedule P](#)

6.3 News Release from Minister of Jobs, Economy and Northern Development Re: Promoting Student Success in the North – dated April 25, 2023

[Schedule Q](#)

6.4 Letter from Minister of Municipal Affairs Re: Submissions for the 2023 Minister's Awards for Municipal and Public Library Excellence – dated April 19, 2023

[Schedule R](#)

6.5 Letter from Alberta Culture Minister Re: Invitation to submit bid to host either 2026 Alberta Winter or Summer Games – dated April 17, 2023

[Schedule S](#)

6.6 Minutes**6.6.1 FCSS Minutes – March 16, 2023**

[Schedule T](#)

7.0 DELEGATIONS

7.1 11:00 a.m. **Food Cycler Science Corporation** – Presentation

Administration recommends that Council receive the presentation from Food Cycle Science Corporation for information.

[Schedule U](#)

7.2 11:30 a.m. **Sgt Dodds, Barrhead RCMP Detachment** – Introduction to S/Sgt Jerry Nutbrown, District Advisory NCO at Eastern Alberta District

8.0 ADJOURNMENT

REGULAR MEETING OF COUNCIL - HELD APRIL 18, 2023

Regular Meeting of the Council of the County of Barrhead No. 11 held April 18, 2023 was called to order by Reeve Drozd at 9:01 a.m.

PRESENT

Reeve Doug Drozd
Deputy Reeve Marvin Schatz
Councillor Ron Kleinfeldt
Councillor Bill Lane
Councillor Paul Properzi
Councillor Walter Preugschas
Councillor Jared Stoik

**THESE MINUTES ARE
UNOFFICIAL AS THEY
HAVE NOT BEEN
APPROVED BY THE
COUNCIL.**

STAFF

Debbie Oyarzun, County Manager
Pam Dodds, Executive Assistant
Jenny Bruns, Development Officer
Tara Troock, Development Clerk
Jane Dauphinee, Municipal Planner
Ken Hove, Director of Infrastructure

Lisa Card, ALUS Coordinator
Chelsea Jaeger, Ag Crew Supervisor
Tamara Molzahn, Director of Corporate
Services
Barb Goettlicher, Senior Accountant

ATTENDEES

Aime Stewart - Planning Manager of Scheffer Andrew Ltd.
Denis St. Andre - RTD Property Developments Inc.
Sarah MacDonald - Watershed Science Coordinator - AWC
Michelle Jones - Executive Director - CFYE
Barry Kerton - Town and Country Newspaper

APPROVAL OF AGENDA

2023-119 Moved by Councillor Lane that the agenda be approved with the following amendment:

Information Item 6.1 *RMA Committee on Quasi-Judicial Agencies* to be moved to Action Item 4.7

Carried Unanimously.

MINUTES OF REGULAR MEETING HELD APRIL 4, 2023

2023-120 Moved by Councillor Preugschas that the minutes of the Regular Meeting of Council held April 4, 2023 be approved as circulated.

Carried Unanimously.

SUBDIVISION APPLICATION – MUNICIPAL PLANNING FILE 22-R-558

LOT 1 BLOCK 1 PLAN 1022082 WITHIN NW 18-57-2-W5 (RTD PROPERTY DEVELOPMENTS)

2023-121 Moved by Deputy Reeve Schatz that Council approve subdivision application 22-R-558 proposing to create 11 Residential Recreation parcels out of Lot 1 Block 1 Plan 1022082 within NW 18-57-2-5 with the conditions as presented.

Carried Unanimously.

Jane Dauphinee, Aime Stewart, and Denis St. Andre left the meeting at 9:29 a.m.

REGULAR MEETING OF COUNCIL - HELD APRIL 18, 2023

ENCROACHMENT AGREEMENT – SCHULTZ – PLAN 4589NY LOT 1

- 2023-122 Moved by Councillor Kleinfeldt that Council directs the Reeve and County Manager to sign an encroachment agreement with Stanley & Faye Schultz for the site identified within the government road allowance west of and adjacent to Plan 4589NY Lot 1.

Carried Unanimously.

Jenny Bruns and Tara Troock departed the meeting at 9:38 a.m.

STREET FESTIVAL - COMMUNITY GRANT REQUEST

- 2023-123 Moved by Councillor Lane that Council approves the application from Barrhead Street Festival committee for \$2,500 under the Community Grants Policy to assist with the Barrhead Street Festival event.

Carried Unanimously.

Councillor Stoik left the meeting at 9:43 a.m. and returned at 9:50 a.m.

BARRHEAD GOLF & RECREATION AREA SOCIETY - COMMUNITY GRANT REQUEST

- 2023-124 Moved by Deputy Reeve Schatz that Council denies the application from Barrhead Golf & Recreation Area Society for a donation of \$2,500 under the Community Grants Policy to assist with painting of lines in the parking lot as the parking lot is not a structure and therefore not an eligible project.

Carried 6-1.

DECLARATION – NATIONAL NURSING WEEK 2023

- 2023-125 Moved by Councillor Preugschas that Council declares May 8-14, 2023 as National Nursing Week in the County of Barrhead.

Carried Unanimously.

RECESS

Reeve Drozd recessed the meeting at 9:54 a.m.

Reeve Drozd reconvened the meeting at 10:03 a.m.

Ken Hove joined the meeting at 10:03 a.m.

UNIT 312 & UNIT 313 CATERPILLAR 627G MOTOR SCRAPER DISPERSALS

- 2023-126 Moved by Councillor Stoik that Council directs Administration to disperse Unit 312 and Unit 313 to Michener Allen Auctioneering Ltd. for the total price of \$750,000 and make the units available for immediate possession upon receipt of payment with any monies over \$820,000 received at the auction to be split 90/10 in favour of the County of Barrhead.

Carried Unanimously.

PUBLIC WORKS REPORT

Ken Hove, Director of Infrastructure, reviewed the written report for Public Works and Utilities and answered questions from Council.

- 2023-127 Moved by Councillor Kleinfeldt that the report from the Public Works Manager be received for information.

Carried Unanimously.

Ken Hove departed the meeting at 10:25 a.m.

Tamara Molzahn and Barb Goettlicher joined the meeting at 10:26 a.m.

REGULAR MEETING OF COUNCIL - HELD APRIL 18, 2023

RMA COMMITTEE ON QUASI-JUDICIAL AGENCIES

- 2023-128 Moved by Deputy Reeve Schatz that Council approves supporting Reeve Drozd's application to the RMA Committee on Quasi-Judicial Agencies and to receive per diem's if appointed.

Carried Unanimously.

DIRECTOR OF CORPORATE SERVICES REPORT

Tamara Molzahn introduced Barb Goettlicher who will be filling the role of Senior Accountant for the County of Barrhead.

- 2023-129 Moved by Councillor Properzi that Council accept the following Director of Corporate Services reports for information:

- Amended Cash, Investments, & Taxes Receivable Report as of February 28, 2023

Carried Unanimously.

Tamara Molzahn and Barb Goettlicher departed the meeting at 10:36 a.m.

Councillor Stoik left the meeting at 10:43 a.m. and rejoined at 10:49 a.m.

REPORT – COUNTY MANAGER

Debbie Oyarzun, County Manager, reviewed the 2023 Council Resolution Tracking List and provided further updates to Council on the following:

- Fire Ban in place for the County of Barrhead effective noon on April 17, 2023
- County budget workshop to be held April 19, 2023
- Bulletin on Unpaid Oil and Gas Property Taxes
- Bulletin on Upcoming new Alberta Codes editions

- 2023-130 Moved by Councillor Lane that Council accept the County Manager report for information.

Carried Unanimously.

INFORMATION ITEMS

- 2023-131 Moved by Councillor Kleinfeldt that Council accept the following agenda items for information:

- Letter from Town of Tofield to Minister of Environment Re: Exemption of Newspaper from EPR Program Revisions – dated April 12, 2023
- AD-004 Compassionate Gift Policy – approved April 4, 2023
- Letter from Alberta Recreation and Parks Assn Re: Leadership and Excellence Awards – dated April 12, 2023
- CFYE Minutes – February 16, 2023
- CFYE Minutes – March 23, 2023
- Misty Ridge Ski Hill Minutes – March 15, 2023

Carried Unanimously.

COUNCILLOR REPORTS

Reeve Drozd reported on his attendance at the Belvedere Community Hall meeting, BARCC meeting, Camrose Casino Town Hall, and time spent on County office duties.

Lisa Card, Chelsea Jaeger, and Sarah MacDonald joined the meeting at 10:55 a.m.

REGULAR MEETING OF COUNCIL - HELD APRIL 18, 2023

DELEGATION – ATHABASCA WATERSHED COUNCIL (AWC)

Sarah MacDonald, Watershed Science Coordinator for the AWC, provided Council with a presentation on their activities including the Healthy Shoreline Initiative.

Council thanked Ms. MacDonald for the presentation, and she left the meeting at this time being 11:26 a.m.

Lisa Card and Chelsea Jaeger departed the meeting at 11:26 a.m.

DELEGATION – COMMUNITY FUTURES YELLOWHEAD EAST (CFYE)

Michelle Jones, Executive Director for CFYE, met with Council at 11:27 a.m. via video conference and provided an annual report.

Council thanked Ms. Jones for the report, and she left the meeting at 12:02 a.m.

CONSENT TO EXEND

2023-132 Moved by Councillor Lane that Council give consent to extend the meeting 15 minutes into the lunch hour.

Carried Unanimously.

COUNCILLOR REPORTS (Continued)

Councillor Lane reported on his attendance at the Social Housing conference, Misty Ridge Ski Hill meeting, and an FCSS Meeting.

Councillor Stoik reported on calls from residents regarding the residential dust control program and development activities in the County.

Deputy Reeve Schatz reported on calls from residents regarding development activities in the County.

Councillor Kleinfeldt reported on his attendance at a BARCC meeting.

Councillor Preugschas reported on his attendance at a ASB Provincial Board meeting, an EDA conference, GROWTH/WILD meeting, GRO annual meeting, Fort Assiniboine 200th Anniversary Planning meeting,

Councillor Properzi reported on calls from residents with road concerns and questions regarding development activities in the County.

ADJOURNMENT

2023-133 Moved by Councillor Stoik that the meeting adjourn at 12:18 p.m.

Carried Unanimously.



REQUEST FOR DECISION
MAY 2, 2023

B

TO: COUNCIL

RE: 2023 OPERATING & CAPITAL BUDGET

ISSUE:

Section 242 of the *MGA* requires Council to adopt an operating budget for each calendar year.

Section 245 of the *MGA* requires Council to adopt a capital budget for each calendar year.

BACKGROUND:

- *MGA s.243(1)* - An operating budget must include the estimated amount needed for the following expenditures and transfers:
 - To provide for Council's policies and programs
 - To pay the debt obligations
 - To pay the requisitions required to pay under an enactment
 - Amount of expenditures and transfers needed to meet the municipality's obligations for services funded under an intermunicipal collaboration framework (ICF)
 - Amount to be transferred to reserves
 - Amount to be transferred to the capital budget
- *MGA s. 246* - A capital budget must include the estimated amount needed for the following:
 - Amount needed to acquire, construct, remove or improve capital property,
 - Anticipated sources and amounts of money to pay for those costs; and
 - Amount to be transferred from the operating budget
- December 20, 2022:
 - Council approved an Interim Operating Budget for 2023 in accordance with *MGA s. 242(2)* which permits a Council to adopt an interim operating budget for part of a calendar year.
 - Council approved the 2023 Capital Budget.

ANALYSIS:

- 2023 Operating & Capital Budget Presentation provides a summary of the 2023 Operating and Capital Budgets.
- Attached is the 2023 Budget Overview that provides details on the Operating and Capital Budgets by the various departments.

Attachments:

- 2023 Operating Budget
- 2023 Capital Budget
- 2023 Operating and Capital Budget Presentation
- 2023 Budget Overview

STRATEGIC ALIGNMENT:

Approval of the 2023 Operating & 2023 Capital Budget achieve the following outcome and alignment with the 2022 – 2026 Strategic Plan:

Pillar	4 Governance & Leadership
Outcome	4 Council is transparent & accountable.
Goal	4.2 County demonstrates open & accountable government.
Strategy	4.2.1 Council has the tools and information necessary to make informed decisions which are shared publicly.

ADMINISTRATION RECOMMENDS THAT:

- Council adopt the 2023 Operating Budget as presented; with 2023 operating expenditures and revenue of \$19,128,153 respectively.
- Council revise the 2023 Capital Budget from \$14,775,734 to \$14,761,841, as presented.

DO/tm

2023 OPERATING BUDGET



DEPARTMENT SUMMARY

Expenditures

Revenue

Net Cost

\$100 of Taxes
Collected Used for:

A-General Government Services

01-General Municipal	217,303	1,060,157	(842,854)	(7)
05-Taxation	30,000	12,285,694	(12,255,694)	
06-Requisitions	2,776,272	283	2,775,989	23
11-Council & Legislative	364,696	6,881	357,815	3
12-Administration	1,630,580	209,927	1,420,653	12
15-Elections & Plebiscites	2,500	-	2,500	0

Total A-General Government Services

5,021,351 13,562,942 (8,541,591) 30

B-Protective Services

21-Enhancing Policing Services	374,109	173,159	200,950	2
23-Fire Fighting	677,090	94,987	582,103	5
24-Disaster Services	13,415	-	13,415	0
25-Ambulance (STARS)	7,500	-	7,500	0
26-Enforcement	141,885	4,329	137,556	1
27-Safety	57,108	7,000	50,108	0
28-Barrhead & Area Regional Crime Coalition	31,680	29,348	2,332	0

Total B-Protective Services

1,302,787 308,823 993,964 8

C-Transportation Services

32-Public Works	7,903,979	2,261,773	5,642,206	46
33-Airport	63,095	28,085	35,010	-

Total C-Transportation Services

7,967,074 2,289,858 5,677,216 46

D-Utilities & Waste Management Services

41&42 W&S Utility / Truck Fill	1,946,743	1,888,981	57,762	1
48-Lagoons	62,650	62,650	-	-
43-Waste Management	309,273	5,652	303,621	2
44-Utility Services -General	90,526	-	90,526	1

Total D-Utilities & Waste Management Services

2,409,192 1,957,283 451,909 4

E-Community Support Services

51-FCSS	75,500	-	75,500	1
---------	--------	---	--------	---

Total E-Community Support Services

75,500 - 75,500 1

F-Planning & Development

61-Land Use Planning & Development	277,014	53,915	223,099	2
63-Economic Development	125,483	6,500	118,983	1
66-Subdivision & Land Development	263,158	262,858	300	0
69-Land,Housing and Leases	-	12,790	(12,790)	(0)

Total F-Planning & Development

665,655 336,063 329,592 3

G-Agricultural Services

62-Agricultural Services	803,986	504,652	299,334	2
--------------------------	---------	---------	---------	---

Total G-Agricultural Services

803,986 504,652 299,334 2

H-Recreational & Cultural Services

72-Recreation	703,235	26,202	677,033	6
74-Culture	179,373	142,330	37,043	0

Total H-Recreational & Cultural Services

882,608 168,532 714,076 6

2023 OPERATING BUDGET

19,128,153 19,128,153 - \$ 100

2023 OPERATING BUDGET



SUMMARY BY CATEGORY

	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget	Dollar Change	% Change
Revenues								
Municipal taxes	8,749,655	8,776,157	8,791,533	8,989,480	8,948,480	9,499,705	551,225	6%
Requisitioned taxes	2,668,837	2,684,745	2,653,019	2,836,284	2,836,254	2,775,989	(60,265)	-2%
Local improvement levy	21,885	21,885	21,885	21,885	21,885	21,885	-	0%
Aggregate levy	148,611	100,632	96,077	112,328	100,000	100,000	-	0%
User fees and sale of goods	770,399	589,154	825,853	1,238,615	1,094,402	1,239,620	145,218	13%
Rental income	87,312	79,333	77,542	66,726	77,942	78,585	643	1%
Allocation of in-house equip rental	719,941	735,580	856,265	715,620	544,204	792,986	248,782	46%
Penalties and costs on taxes	379,941	299,849	325,645	167,712	300,000	150,000	(150,000)	-50%
Licenses, permits and fee revenue	28,564	19,557	23,731	17,371	17,329	16,579	(750)	-4%
Returns on investment	403,872	230,643	151,592	455,914	208,591	326,483	117,892	57%
Other governments transfer for operating	1,163,759	1,797,034	1,543,403	1,113,483	1,250,608	1,811,662	561,054	45%
Other revenue	29,612	19,181	58,186	127,111	44,594	84,207	39,613	89%
Drawn from operating reserves	924,822	769,471	176,876	634,445	242,604	307,476	64,872	27%
Drawn from unrestricted reserves	484,404	153,545	273,251	162,586	279,517	399,391	119,874	43%
Debiture proceeds	-	-	-	-	1,500,000	1,500,000	-	0%
Contribution from capital source	149,153	195,842	85,977	98,890	15,000	23,302	8,302	55%
Over/Under Levy income	33,237	4,116	1,988	2,068	30	283	253	843%
Total Revenue	16,764,004	16,476,724	15,962,823	16,760,518	17,481,440	19,128,153	1,646,713	9%
Expenditures								
Salaries and benefits	3,798,840	3,568,325	3,645,063	3,875,617	3,904,800	4,198,880	294,080	8%
Materials, goods and supplies	2,334,147	2,108,648	2,434,318	2,899,318	2,732,611	3,033,565	300,954	11%
Utilities	123,190	115,883	115,295	125,377	129,690	133,040	3,350	3%
Contracted and general services	1,518,385	1,302,243	1,806,645	1,846,405	2,048,342	2,475,115	426,773	21%
Purchases from other governments	232,730	279,595	359,359	297,897	296,845	300,240	3,395	1%
Transfers to other governments	848,373	958,128	1,049,106	1,152,560	2,689,339	2,816,919	127,580	5%
Transfers to individuals and organizations	89,163	25,738	148,763	605,555	107,738	79,881	(27,857)	-26%
Transfer to local boards and agencies	150,173	149,304	149,744	157,621	156,916	165,523	8,607	5%
Interest on long term debt	132,570	128,234	123,772	119,183	119,388	114,671	(4,717)	-4%
Principal payment for debenture	149,215	153,545	158,001	162,586	162,586	167,303	4,717	3%
Provision for allowances	1,512,924	1,121,473	(309,575)	(334,106)	80,425	40,425	(40,000)	-50%
Bank charges and short term interest	939	986	789	1,255	1,970	1,970	-	0%
Tax cancellations	11,818	232	-	9,890	3,000	20,000	17,000	567%
Other expenditures (over/under levy)	1,266	33,184	4,116	2,223	2,000	2,068	68	3%
Requisitions	2,668,837	2,684,745	2,653,019	2,836,126	2,836,254	2,774,205	(62,049)	-2%
Transfer to operating reserves	978,915	827,724	340,509	627,111	315,422	266,747	(48,675)	-15%
Transfer to capital reserve	1,589,015	1,458,333	1,670,692	1,951,612	1,707,343	1,835,438	128,095	8%
Transfer to capital program	343,936	914,746	512,622	117,558	186,771	702,164	515,393	276%
Total Expenditures	16,484,436	15,831,067	14,862,238	16,453,787	17,481,440	19,128,153	1,646,713	9%
Expenditures	16,484,436	15,831,067	14,862,238	16,453,787	17,481,440	19,128,153	1,646,713	11%
Net Cost (Revenue)	(279,568)	(645,657)	(1,100,585)	(306,730)	-	0	0	0%

2023 CAPITAL BUDGET



	Capital Assets Acquired	Contributions to Reserves	Total
General Government Services			
01-General Municipal	-	50,000	50,000
11-Council & Legislative	-	-	-
12-Administration	132,224	70,000	202,224
Total -General Government Services	132,224	120,000	252,224
Protective Services			
21-Enhancing Policing Services	-	-	-
23-Fire Fighting	78,450	97,000	175,450
24-Disaster Services	-	-	-
25-Ambulance (STARS)	-	-	-
26-Enforcement	85,000	10,000	95,000
27-Safety	-	-	-
28-Barrhead & Area Regional Crime Coalition	-	-	-
Total -Protective Services	163,450	107,000	270,450
Transportation Services			
32-Public Works	12,142,409	1,177,726	13,320,135
33-Airport	-	18,000	18,000
Total -Transportation Services	12,142,409	1,195,726	13,338,135
Utilities & Waste Management Services			
41&42-W&S Utility	-	92,213	92,213
43-Waste Management	345,000	45,000	390,000
44-Utility Services -General	-	50,000	50,000
48-Lagoons	85,018	20,633	105,651
Total -Utilities & Waste Management Services	430,018	207,846	637,864
Community Support Services			
51-FCSS	-	-	-
Total -Community Support Services	-	-	-
Planning & Development			
61-Land Use Planning & Development	-	29,600	29,600
63-Economic Development	-	-	-
66-Subdivision & Land Development	-	145,266	145,266
69-Land,Housing and Leases	-	-	-
Total -Planning & Development	-	174,866	174,866
Agricultural Services			
62-Agricultural Services	35,000	30,000	65,000
Total - Agricultural Services	35,000	30,000	65,000
Recreational & Cultural Services			
72-Recreation	-	-	-
74-Culture	-	-	-
Total -Recreational & Cultural Services	-	-	-
TOTAL - 2023 CAPITAL BUDGET	12,903,101	1,835,438	14,738,539
Capital Assets Acquired	12,903,101		
Contributions from Operating for Future Reserves		1,835,438	
Subtotal	14,738,539		
Contributions from Reserves to Current Year Operating		23,302	
	14,761,841		

CF - denotes carry forward

	Funding Source						
	2022 and prior years PROJECT COST	2023 PROJECT COST	GENERAL REVENUES	RESERVES	GRANTS	SALE OF EQUIP	OTHER / UNKNOWN
ADMINISTRATION							
Projector for Council chambers		8,800		8,800			
Interior upgrades		34,418		34,418			
Carpet (CF)		19,000		19,000			
Telephone system (CF)		20,000		20,000			
CAMAlot Assessment Software		37,500		37,500			
Records Management Software	42,494	12,506		12,506			
		132,224	-	132,224	-	-	-
FIRE							
Command 1 (50%)		62,500		55,500		7,000	
Radios (50%)		10,000		10,000			
OnSite Training Facility (50%) (CF)		5,950		5,950			
		78,450	-	71,450	-	7,000	-
ENFORCEMENT							
New Peace Officer vehicle		85,000		85,000			
		85,000	-	85,000	-	-	-

		Funding Source						
		2022 and prior years PROJECT COST	2023 PROJECT COST	GENERAL REVENUES	RESERVES	GRANTS	SALE OF EQUIP	OTHER / UNKNOWN
TRANSPORTATION		# miles						
Bridges								
BF 78033 SW 17-62-3-W5 (STIP approved) (CF)		16,300	310,000		77,500	232,500		
BF 70370 RGE RD 51 (STIP Funding Pending) (CF)			150,000		37,500	112,500		
BF 70917 RGE RD 20 (STIP funding pending)			385,000		96,250	288,750		
Road Construction								
22-340 Completion (CF)		1,026,895	14,000		14,000			
23-640 WofNW5,8,17-61-4-W5 (Buruma North)	2.25		429,478	429,478				
23-440 NE&NW 16-59-4-W5 (D.Mackenzie West) (CF) = O/S								
Council res. to put to reserves for 2022	1		186,771		186,771			
23-740 - RGE RD 32 (Mast North) (CF)	1		191,763		191,763			
23-741 - RGE RD 32 (Visser North)	1.5		272,686	272,686				
Paving								
2022/3-340 W of 25 & 36 59-4-W5 (Autoparts Road) - PAVING (2 miles)		106,070	2,120,959			2,120,959		
Rge Rd 22 Paving (4 miles)			4,613,749		249,233	4,364,516		
Thunder Lake Overlay			432,452		432,452			
Equipment Replacement								
2 x 2022 Scrapers (CF)			2,604,000		1,854,000		750,000	
2023 Dozer (purchased in 2022, sell old in 2023)					(375,000)		375,000	
2023 Pintle Hitch Tri-Axle Trailer (Council Res. 2023-031)			55,990		45,990		10,000	
2023 Post Pounder (Council Res. 2023-030)			21,300		17,300		4,000	
2023 Steamer Pressure Washer			18,246		18,046		200	
2023 Pick Up Truck (Council Res. 2023-032)			57,755		55,755		2,000	
Buildings, Land, & Land Improvements								
Concrete pad & foundation & eavestoves			42,500		42,500			
Salt shed			200,000		200,000			
County welcome sign (CF)			5,760		5,760			
Fencing PW Yard			30,000		30,000			
	5.75	1,149,265	12,142,409	702,164	3,179,820	7,119,225	1,141,200	-

CF - denotes carry forward

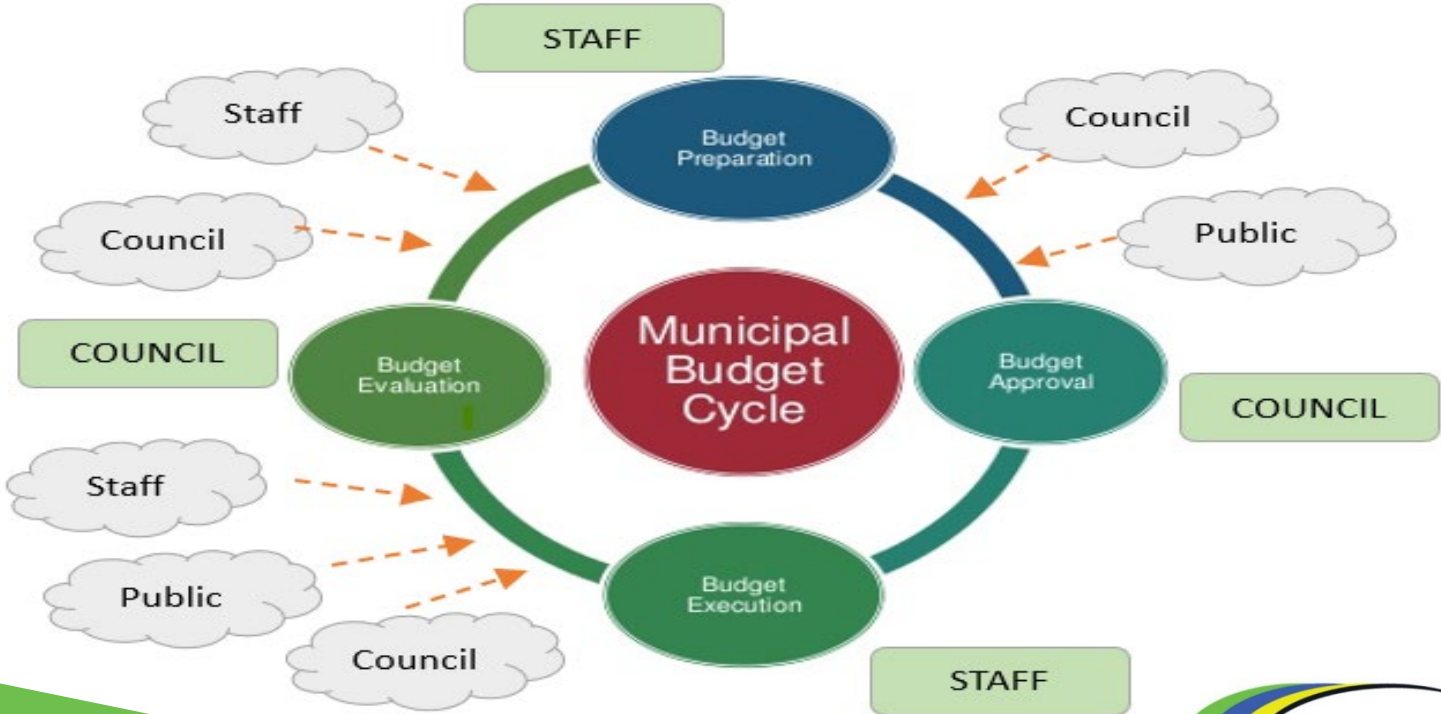
	Funding Source						
	2022 and prior years PROJECT COST	2023 PROJECT COST	GENERAL REVENUES	RESERVES	GRANTS	SALE OF EQUIP	OTHER / UNKNOWN
AIRPORT							
		-	-	-	-	-	-
WASTE MANAGEMENT							
Track Loader Waste Handler (50%)		330,000		317,500		12,500	
Non-Compliance Rehab Work (50%) (CF)		15,000		15,000			
		345,000	-	332,500	-	12,500	-
UTILITIES							
Neerlandia lagoon power & access		38,000		38,000			
Neerlandia lagoon project CF	1,670,383	47,018		47,018			
		85,018	-	85,018	-	-	-
AGRICULTURAL SERVICES							
Building repairs		20,000		20,000			
Concrete pad repairs		15,000		15,000			
		35,000	-	35,000	-	-	-
ECONOMIC DEVELOPMENT							
		-	-	-	-	-	-
RECREATION							
		-	-	-	-	-	-
TOTAL	1,149,265	12,903,101	702,164	3,921,012	7,119,225	1,160,700	-

Budget 2023

Presented: May 2, 2023



Basic Budget Cycle



Key Dates – Budget 2023

Event	Timeframe	Participants
Budget Preparation	Sept – Dec 2022	Staff, Council
Budget Survey “What We Heard” Report	Oct 2022 Nov 15, 2022	Public / Council
Interim Budget Approved Capital Budget Approved	Dec 20, 2022	Council
Budget Refinement - based on new info (assessment, grant funding, education requisitions)	Jan – April 2023	Staff
Final Budget Approved	May 2, 2023	Council
Mill Rate Set	May 2, 2023	Council
Budget Execution	Jan 1 – Dec 31, 2023	Staff
Budget Evaluation	Ongoing	Public, Staff, Council

December 20, 2022

Council Approved:

- 2023 Interim Operating Budget
- 2023 Capital Budget
- 3 Year Financial Plan
- 10 Year Capital Plan



2023 DRAFT Final Operating Budget



Council – 2023 Priority Projects

OPERATIONAL

Gravel Pit Volume Testing (yr 3 of 3)

Vega Gravel Crushing

Asset Management Roadmap

Pavement Repairs

~~Lagoon Capacities Review (yr 3 /3)~~

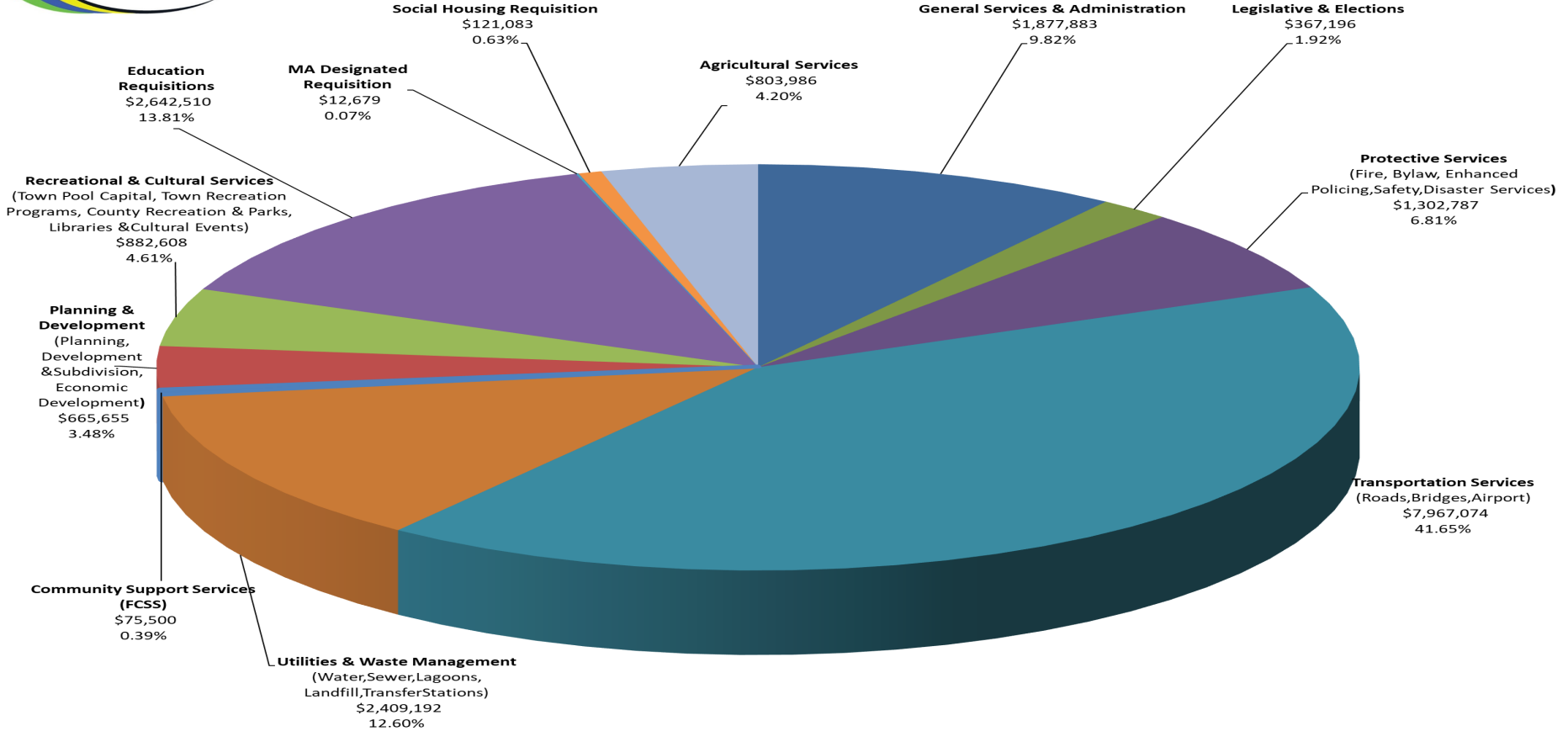
Order of
priority given
by Council in
September
2022





County of Barrhead No. 11

2023 Operating Budgeted Expenditures



2023 TOTAL EXPENDITURE BUDGET - \$19,128,153

County of Barrhead organized into 8 functional areas:

1. General Government Services
2. Protective Services
3. Transportation Services
4. Utilities and Waste Management Services
5. Community Support Services
6. Planning & Development Services
7. Agricultural Services
8. Recreation & Cultural Services



1. General Government Services


- General
- Legislative
- Administration
- Elections & Plebiscites

Revenues:

- Taxes
- Penalties
- Interest & Dividends Earned
- Sale of Services – tax certificates, maps
- Grant funding
- Contributions from reserves

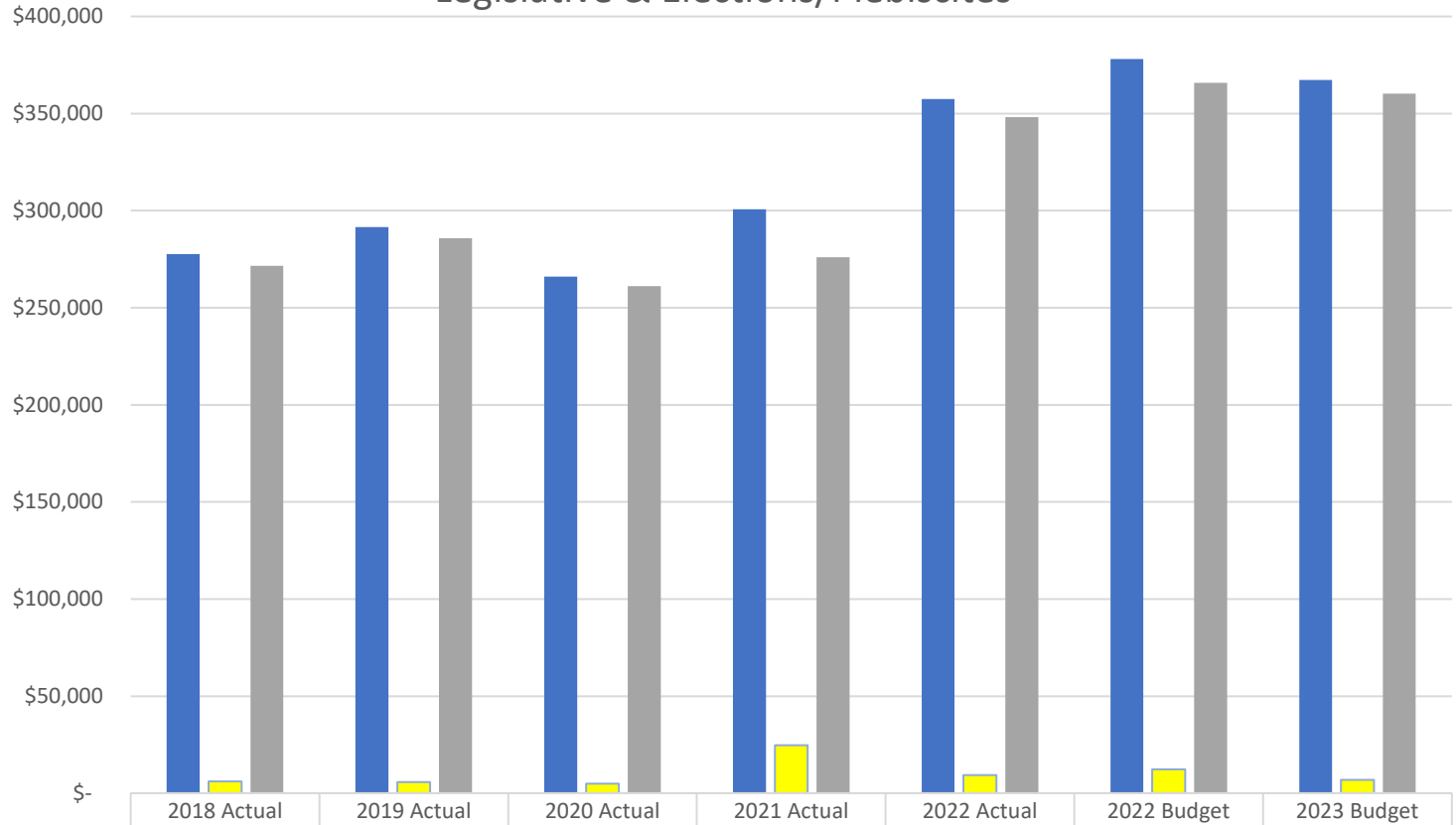
Expenditures:

- Councillor Fees, Salaries, Benefits
- Services – Legal, Auditor, Assessor, Building, Equipment, Janitorial, IT
- Insurance
- Utilities & Communications
- Goods
- Write-off & Cancellation of Uncollectible Taxes
- Contributions to Reserves

Overall 1.5%
(\$5,451) 

- Per Diems updated to reflect committees
- Includes 3.2% cola increase

Legislative & Elections/Plebiscites



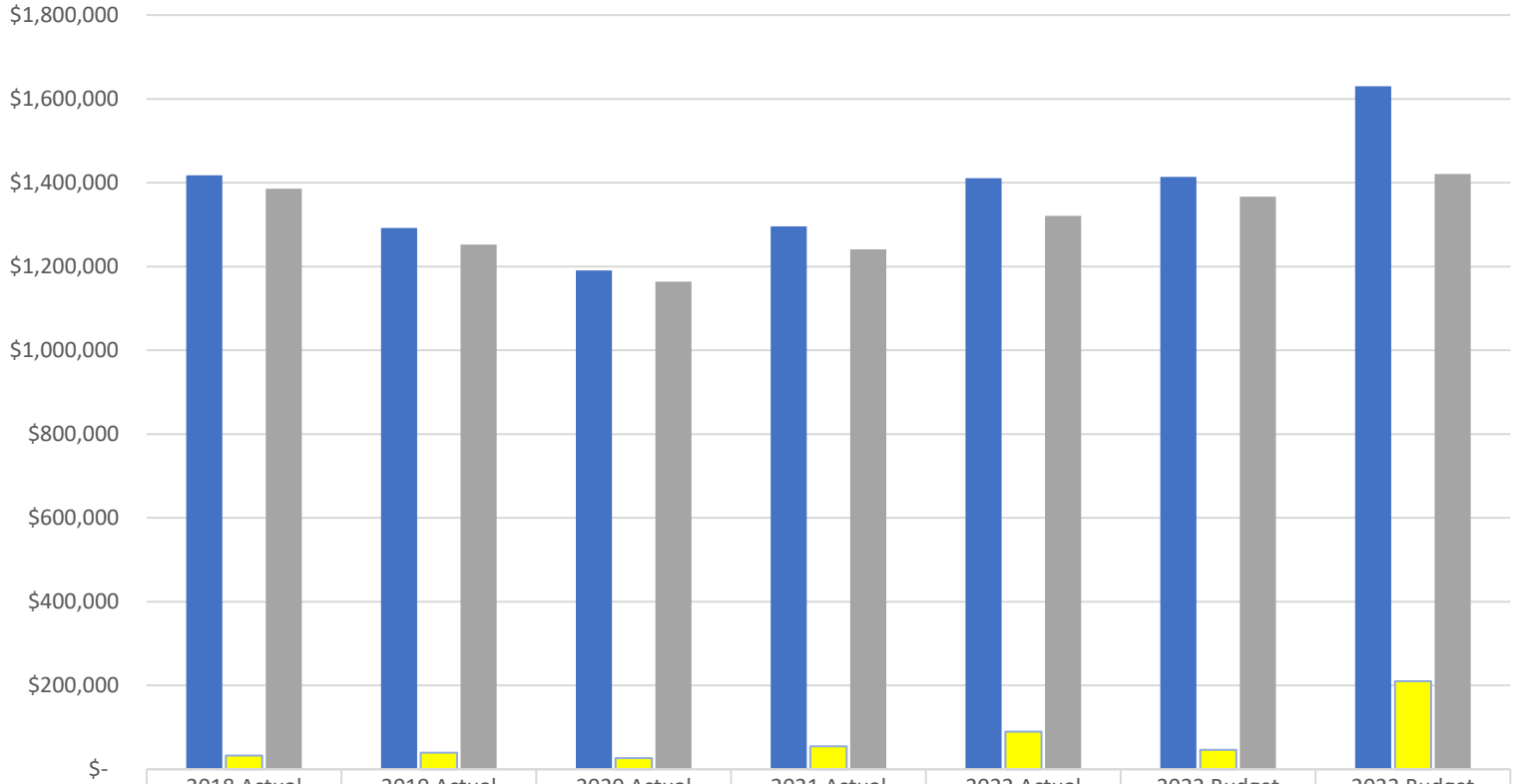
	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
Expenditure	\$277,634	\$291,511	\$266,011	\$300,708	\$357,479	\$378,122	\$367,196
Revenue	\$6,098	\$5,744	\$4,972	\$24,785	\$9,395	\$12,356	\$6,881
Net Cost (Expenditure - Revenue)	\$271,536	\$285,767	\$261,039	\$275,923	\$348,084	\$365,766	\$360,315

Overall 3.9% ↑
(\$53,649)



Administration

- 0.7FTE reallocated/funded as Corporate Communications Coordinator
- Merit + 3.2% cola increases
- Increases in IT
- Vacancy for part of year, offset by additional contracted services, Records Mgmt project labour
- ACP grant (\$146,570) for Feasibility Study to repurpose ADLC as joint civic center



	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
Expenditure	\$1,418,004	\$1,291,653	\$1,190,856	\$1,296,180	\$1,411,076	\$1,413,599	\$1,630,580
Revenue	\$32,401	\$39,186	\$26,668	\$54,896	\$89,895	\$46,595	\$209,927
Net Cost (Expenditure - Revenue)	\$1,385,603	\$1,252,467	\$1,164,188	\$1,241,284	\$1,321,181	\$1,367,004	\$1,420,653

2. Protective Services

- Fire Services
- Emergency Mgmt
- Enforcement
- Policing
- Ambulance
- Safety
- BARCC

Revenues:

- Fees, Charges & Fines
- Provincial grants
- Contributions from other Municipalities (BARCC)

Expenditures:

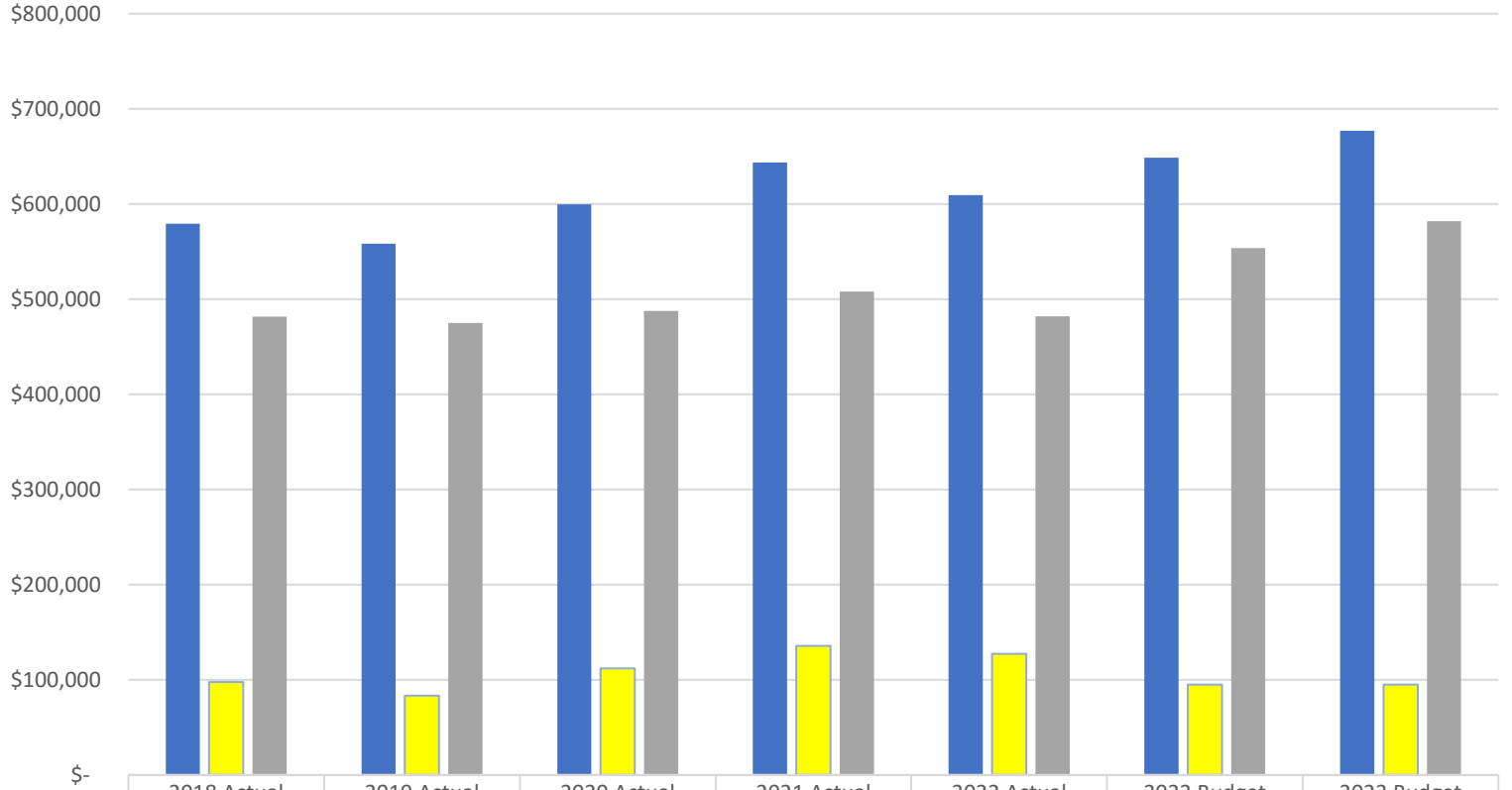
- Fire - transfers & cost-share with Town of Barrhead
 - Response fees & guardian expenses
 - 50% cost share on 'overhead' expenses
- Contributions to STARS
- 2023 - Contract with Town of Morinville until CPO in place (prior years contract with Lac Ste. Anne County)
- Cost to run Enforcement Program:
 - 1 FTE CPO, start June 1
 - Fuel, Vehicle R&M, PPE, consumables
- Transfer to province – Police Costing Model
- Safety expenses (salaries & benefits, training, goods)
- BARCC alert system maintenance
- Contributions to Operating & Capital Reserves

Overall 5.1% ↑
(\$28,233)



- Budget prepared by Barrhead Regional Fire Services Department
- County pays for responses within the County and core expenditures are split 50/50 with the Town
- Merit increases + 4% cola (aligns with Town cola)

Fire Services

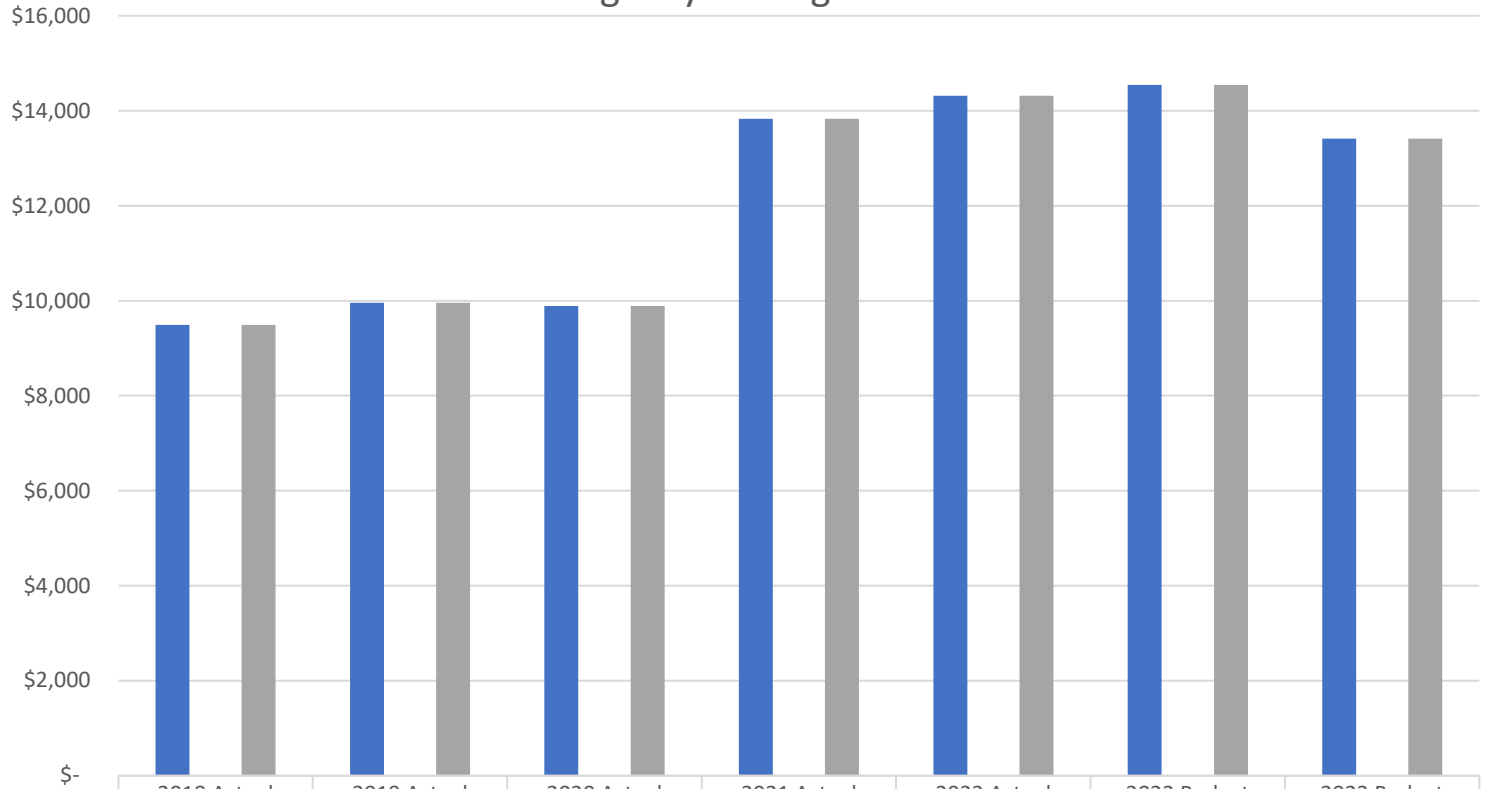


	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
Expenditure	\$579,299	\$558,355	\$599,563	\$643,746	\$609,380	\$648,857	\$677,090
Revenue	\$97,465	\$83,261	\$111,927	\$135,767	\$127,360	\$94,987	\$94,987
Net Cost (Expenditure - Revenue)	\$481,834	\$475,094	\$487,636	\$507,979	\$482,020	\$553,870	\$582,103

Insignificant change

- Budgeted 1 day/month CPO dedicated to Emergency Mgmt (prior years covered by Safety position)

Emergency Management



	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
Expenditure	\$9,492	\$9,956	\$9,887	\$13,830	\$14,317	\$14,541	\$13,415
Revenue	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Net Cost (Expenditure - Revenue)	\$9,492	\$9,956	\$9,887	\$13,830	\$14,317	\$14,541	\$13,415

Overall 1% ↑
(\$3,271)



- Province implemented Police Costing Model in 2020

2020 - \$109,650

2021 - \$183,660

2022 - \$250,334

2023 - \$367,319

2024 - \$400,764

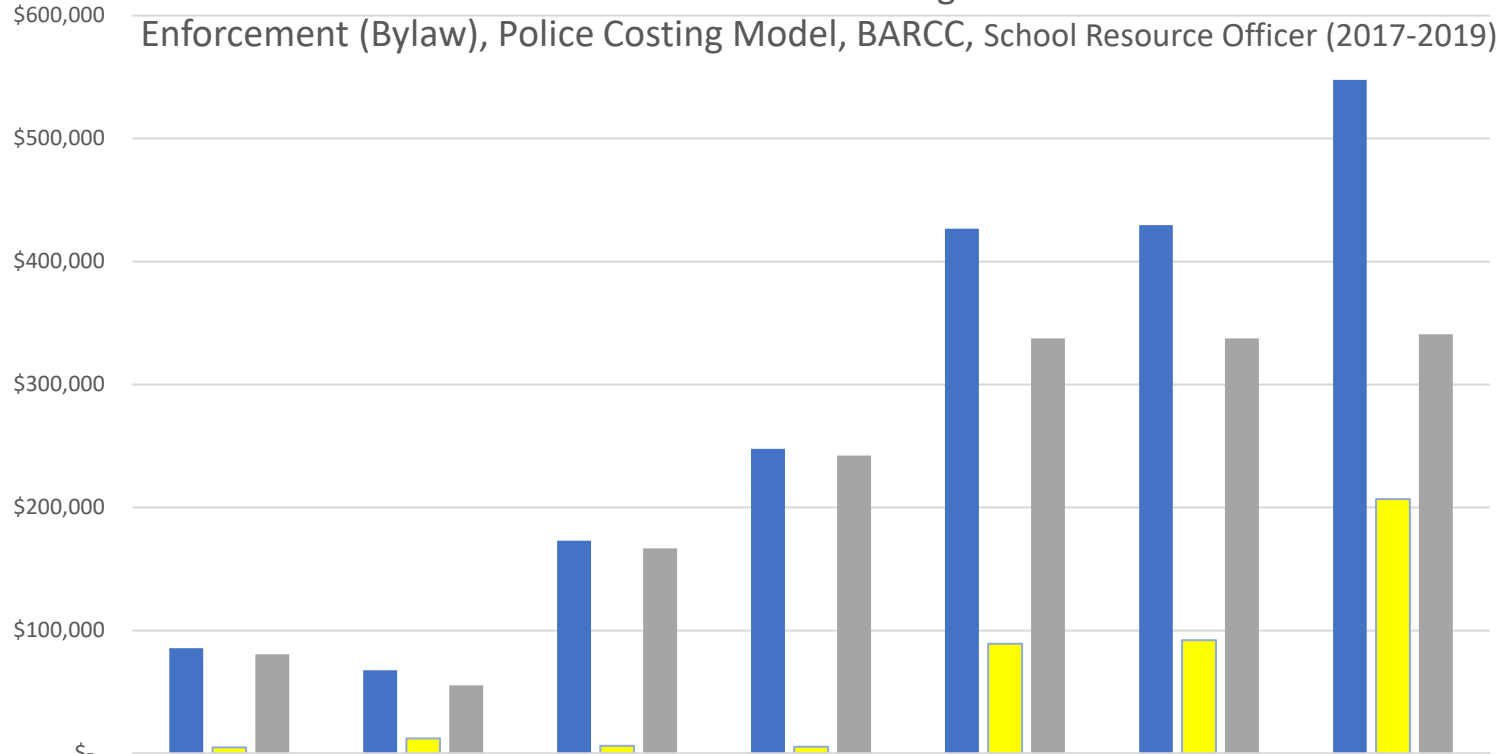
**Offset in 2023 one time MSI double received*

- 2023 - Inhouse CPO 1 FTE (start June 1); Town of Morinville contract during interim

- Prior year - Contracted Peace Officer (from Lac Ste. Anne) contract for 80 hr/month

- Without MSI one time funding allocation - increase would be 52%

Enhanced Policing - Enforcement (Bylaw), Police Costing Model, BARCC, School Resource Officer (2017-2019)

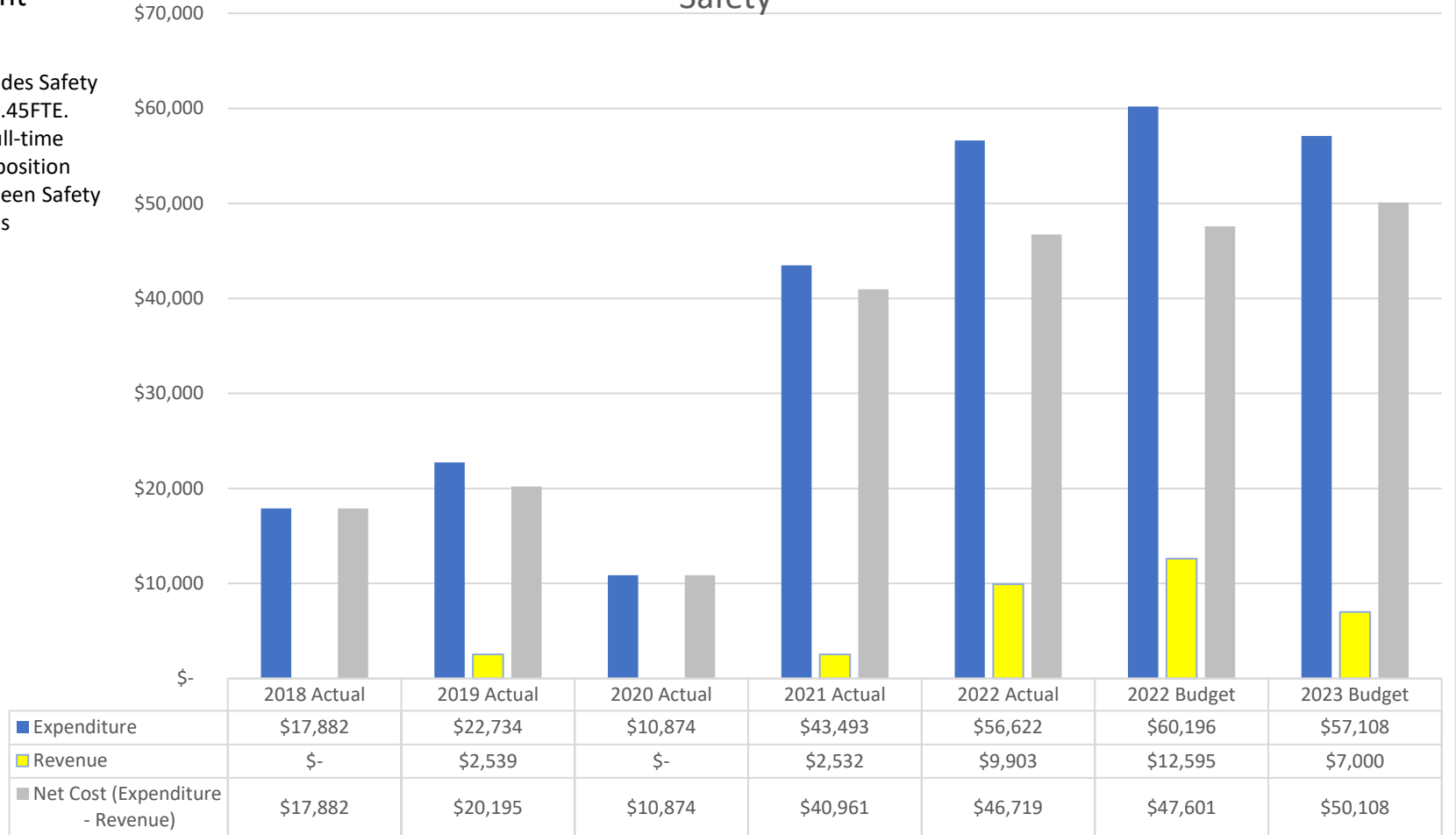


	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
Expenditure	\$85,577	\$67,648	\$172,949	\$247,647	\$426,797	\$429,590	\$547,674
Revenue	\$5,029	\$12,223	\$6,194	\$5,523	\$89,334	\$92,023	\$206,836
Net Cost (Expenditure - Revenue)	\$80,548	\$55,425	\$166,755	\$242,124	\$337,463	\$337,567	\$340,838

Insignificant change

- Budget includes Safety position at 0.45FTE. Position is full-time permanent position shared between Safety & Ag Services

Safety



3. Transportation Services

- Public Works
- Airport

Revenues:

- Aggregate Levies
- Sale of Goods & Gravel
- Inspections & Permits
- Rentals
- Land Leases, Lot Fees (Airport)
- Grants
- Contribution from Town of Barrhead

Expenditures:

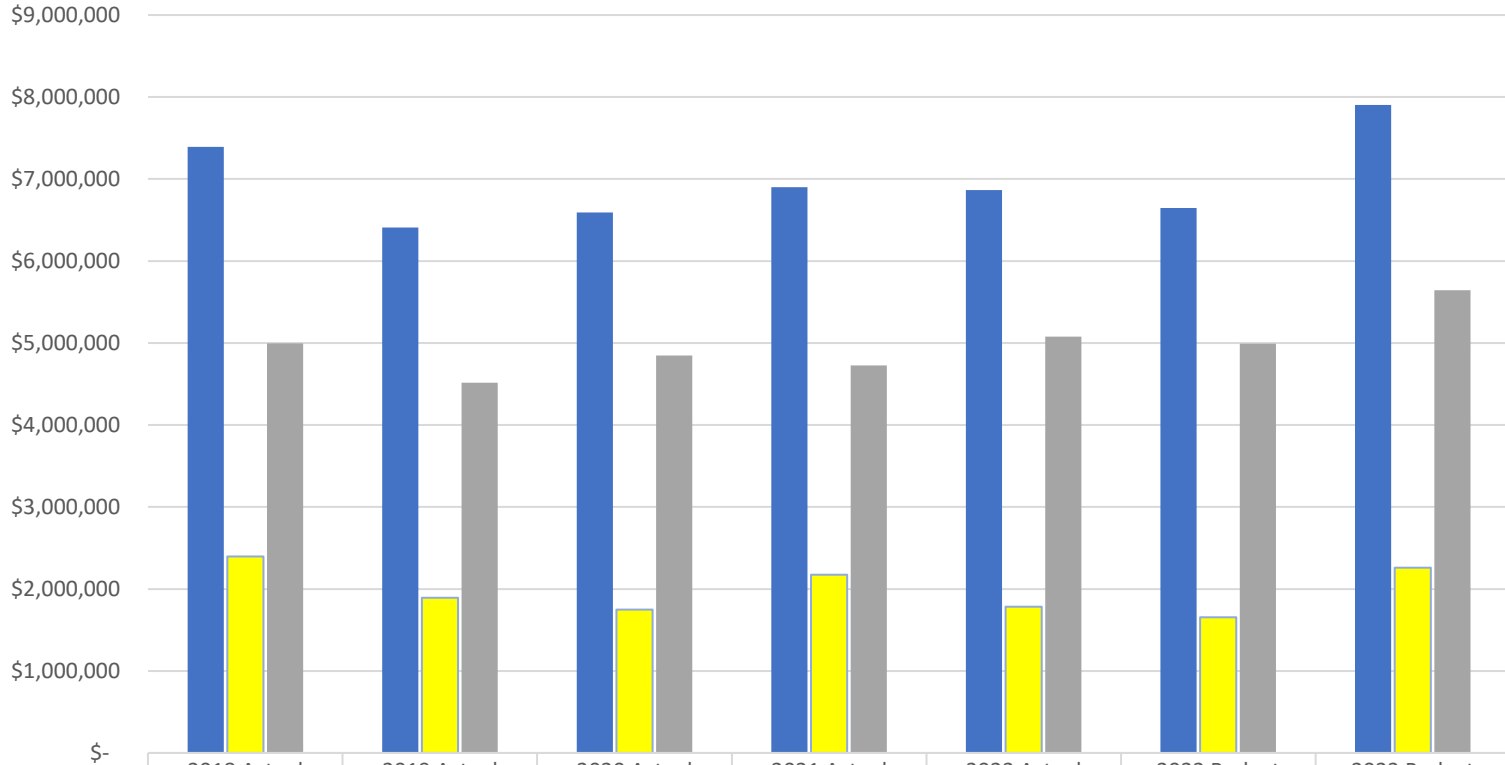
- Salary & Benefits
- Services – Legal, Engineering, Janitorial, Communications, Advertising, IT
- Rentals
- Licenses & Permits
- Insurance, Building Repairs & Maintenance
- Goods
- Utilities
- Gravel exploration costs
- Contribution to Reserves

Overall 13.1% ↑
(\$651,463)



- 2023 Project Priorities - Gravel crushing (Vega), pavement repairs, gravel pit volume testing (yr 3/3) + Gravel Exploration activities
- Merit + 3.2% cola
- ↑ fuel costs, gravel haul costs, road salt & oil
- ↑ pavement repairs & line painting
- ↑ road re-construction program as grant or reserve funded 36% (PY 83%)
- ↑ oil program \$265K funded by grants
- Continued use of shoulder pull program to rehabilitate roads, funded by grants
- ↑ capital reserves for future capital purchases

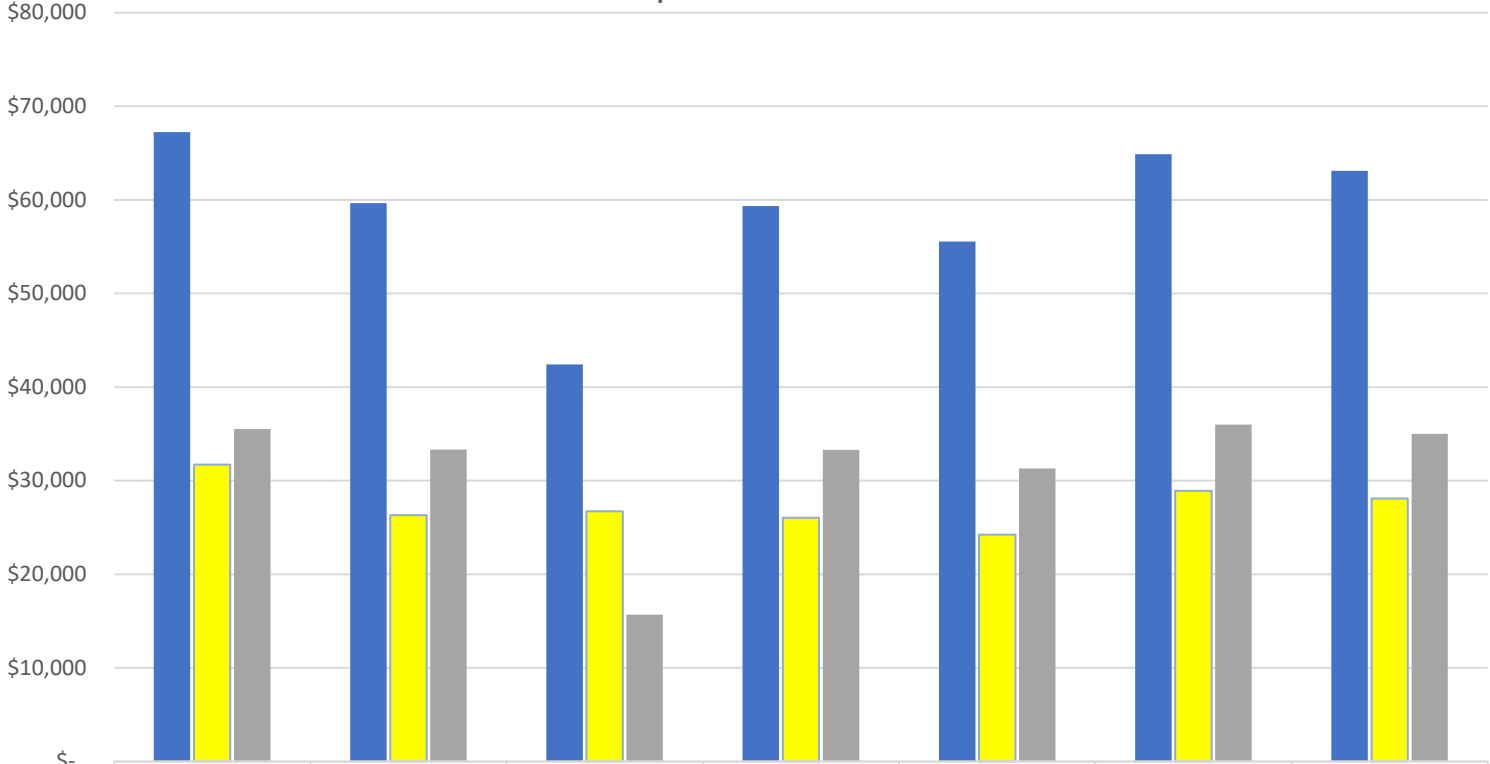
Public Works



	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
Expenditure	\$7,389,207	\$6,406,529	\$6,593,171	\$6,899,870	\$6,863,187	\$6,646,323	\$7,903,979
Revenue	\$2,395,254	\$1,892,655	\$1,747,811	\$2,174,954	\$1,786,224	\$1,655,580	\$2,261,773
Net Cost (Expenditure - Revenue)	\$4,993,953	\$4,513,874	\$4,845,360	\$4,724,916	\$5,076,963	\$4,990,743	\$5,642,206

Airport

Insignificant change



	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
Expenditure	\$67,243	\$59,642	\$42,430	\$59,329	\$55,545	\$64,895	\$63,095
Revenue	\$31,725	\$26,330	\$26,747	\$26,042	\$24,230	\$28,905	\$28,085
Net Cost (Expenditure - Revenue)	\$35,518	\$33,312	\$15,683	\$33,287	\$31,315	\$35,990	\$35,010

4. Utilities & Waste Management Services

■ Utility Services

- Water Treatment, Supply & Distribution
- Wastewater Treatment & Disposal
- Divided into 3 subdepartments:
 - Water & Sewer Utility Holders
 - Manola Truck Fill
 - Lagoons (Dunstable, Thunder Lake)


Revenues:


- User Fees
- BRWC Lease & Costs
- Local improvement levy

■ Waste Management

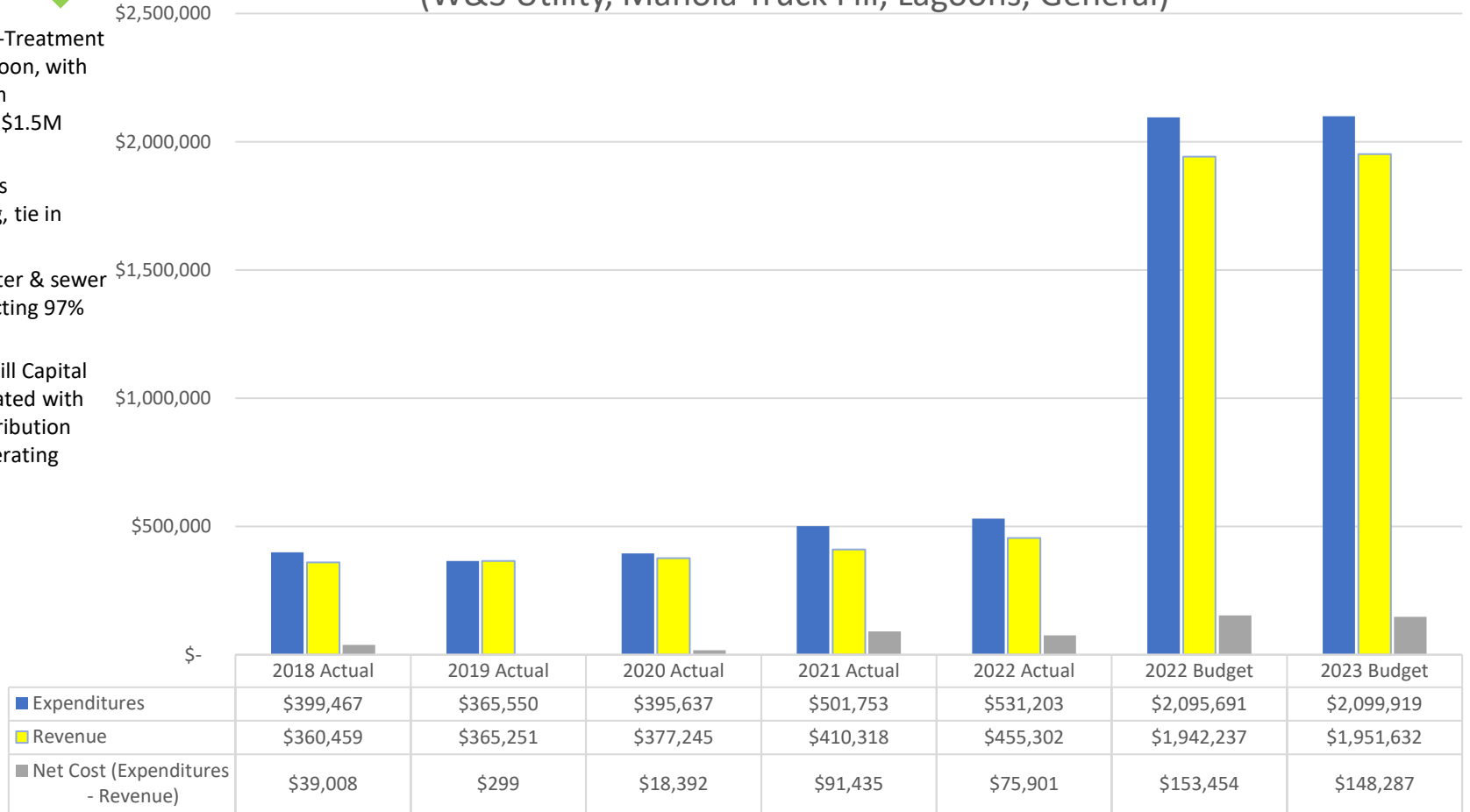
Expenditures:

- Salaries & benefits
- Contractor Fees – water, transfer stations, hauling
- Water
- Landfill (shared with Town) + closure allowance
- Goods & Services (IT, Communications, Maintenance)
- Insurance & Utilities
- Contributions to reserves

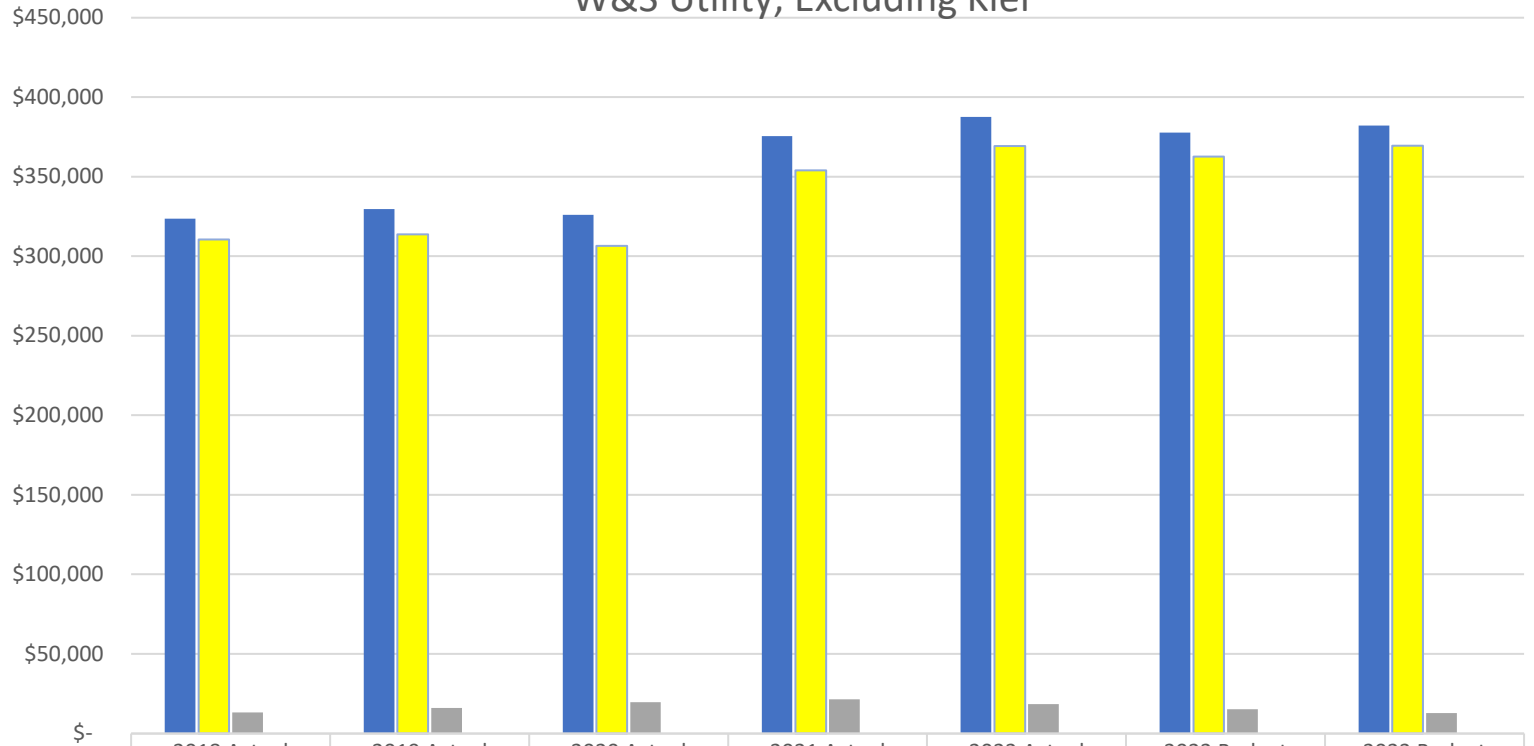
Overall 3%
(\$5,167) 

- Sanitary Pre-Treatment at Town Lagoon, with funding from debenture - \$1.5M
- \$45K in Kiel expenditures (engineering, tie in work)
- 5%  in water & sewer rates, projecting 97% recovery
- New Truck Fill Capital Reserve created with annual contribution equal to operating surplus.


UTILITY SERVICES (W&S Utility, Manola Truck Fill, Lagoons, General)




W&S Utility; Excluding Kiel

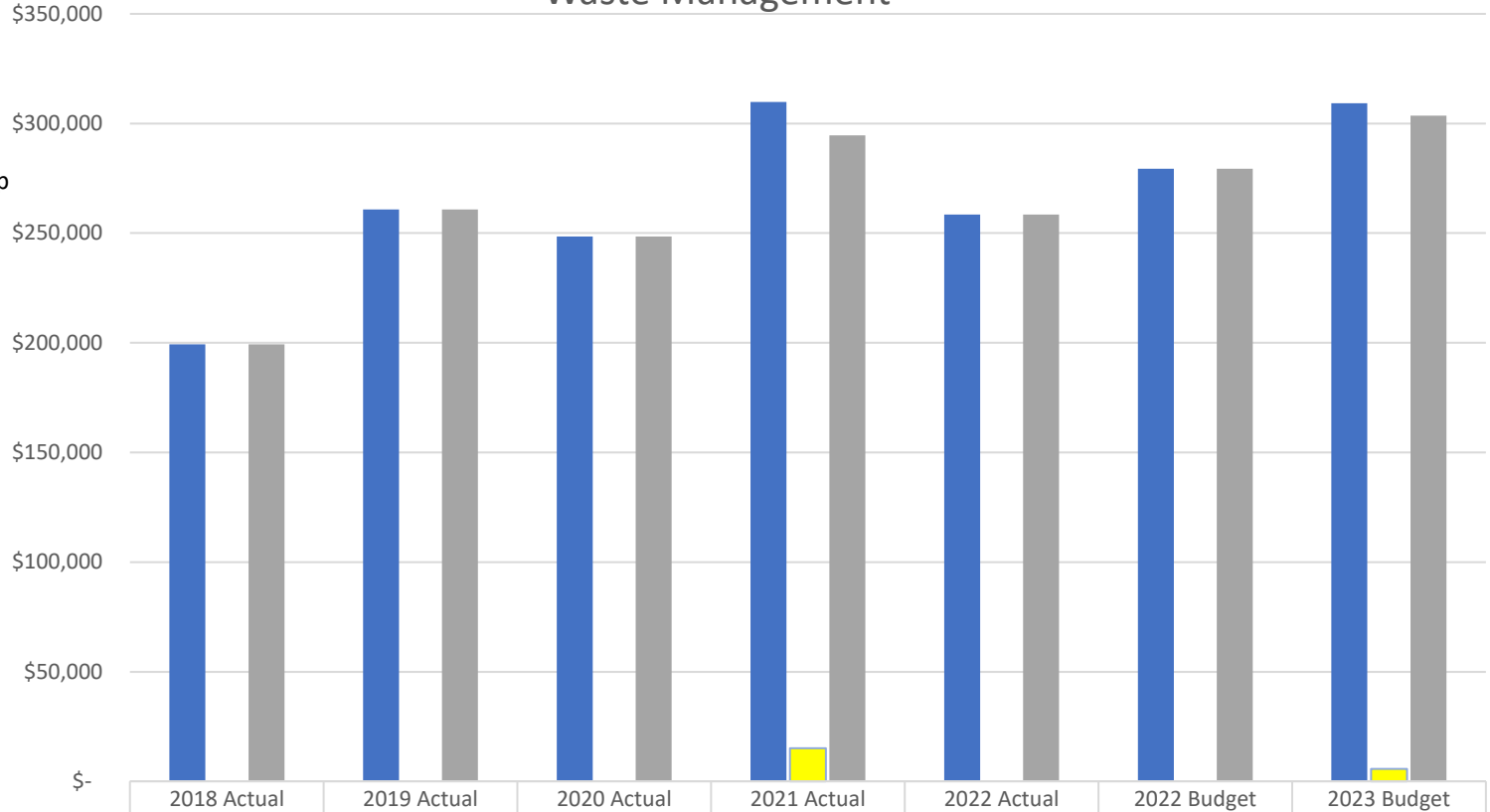


	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
■ Expenditures	\$323,690	\$329,659	\$326,027	\$375,472	\$387,534	\$377,650	\$382,218
■ Revenue	\$310,457	\$313,656	\$306,462	\$354,052	\$369,202	\$362,537	\$369,456
■ Net Cost (Expenditures - Revenue)	\$13,233	\$16,003	\$19,565	\$21,420	\$18,332	\$15,113	\$12,762
■ Recovery	96%	95%	94%	94%	95%	96%	97%

Overall 8.7%
(\$24,295) 

- Regional Landfill jointly owned with Town; 4% cola (aligns with Town cola), fuel & toxic roundup expense increases
- 6 transfer stations;  in cost of \$11,365 purchase of bins, partially covered by reserves
- New planned annual contribution to bin reserve - \$5,000

Waste Management



	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
■ Expenditures	\$199,367	\$260,745	\$248,495	\$309,793	\$258,483	\$279,326	\$309,273
■ Revenue	\$-	\$-	\$-	\$15,182	\$-	\$-	\$5,652
■ Net Cost (Expenditures - Revenue)	\$199,367	\$260,745	\$248,495	\$294,611	\$258,483	\$279,326	\$303,621

5. Community Support Services

- Family Community Support Services (FCSS)

Expenditures:

- Contribution (shared with Town)

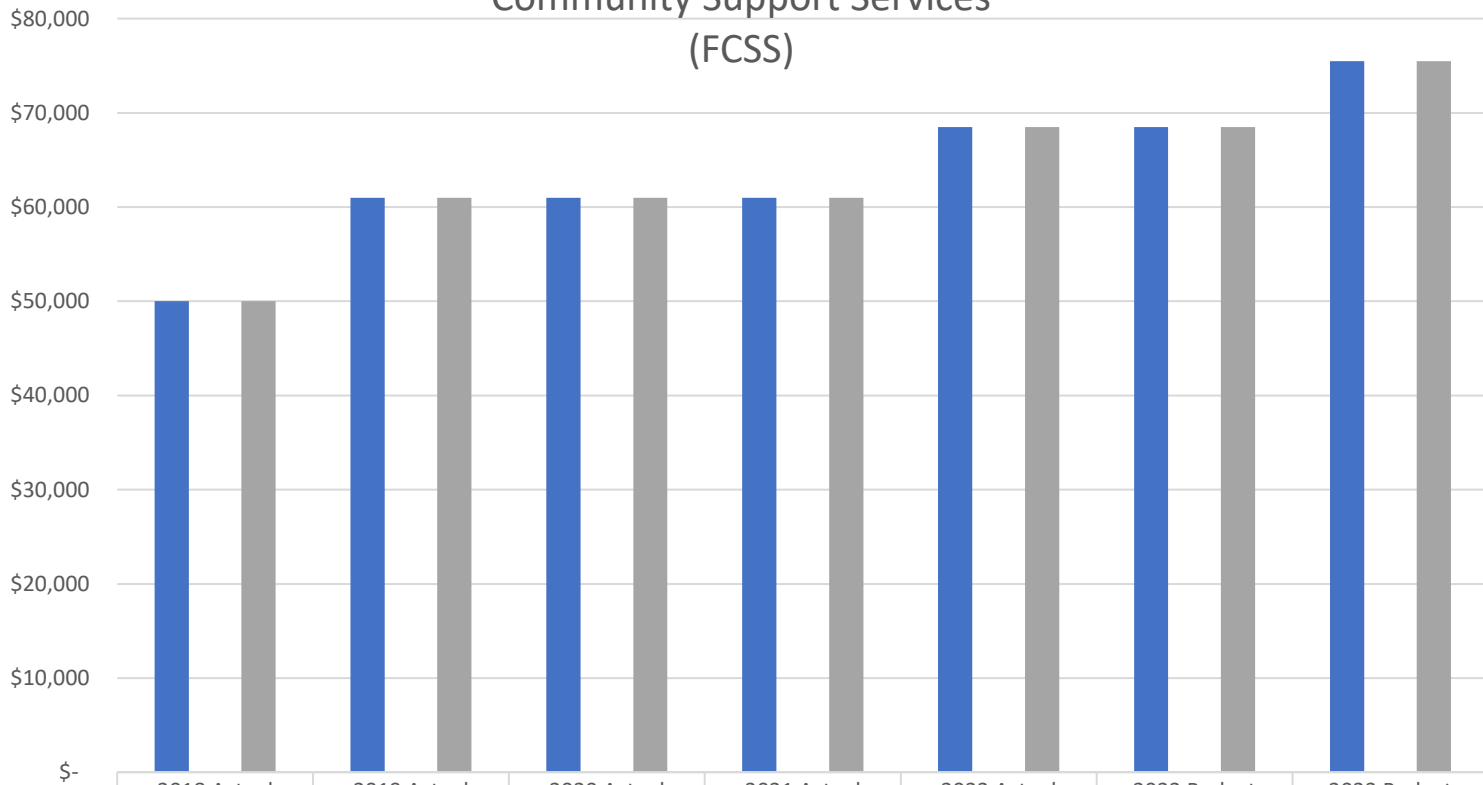


Overall 10% ↑
(\$7,000)



- Funded 80% by Province, remaining 20% is funded equally by County & Town of Barrhead

Community Support Services (FCSS)



	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
Expenditures	\$50,000	\$61,000	\$61,000	\$61,000	\$68,500	\$68,500	\$75,500
Revenue	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Net Cost (Expenditures - Revenue)	\$50,000	\$61,000	\$61,000	\$61,000	\$68,500	\$68,500	\$75,500

6. Planning & Development Services

- Land Use Planning, Zoning & Development
- Economic Development
- Subdivision Land & Development
- Land, Housing & Building Rentals

Revenues:

- Leases
- Fees & Permits
- Interest income
- Money In Lieu of Reserves
- Contributions from Reserves

Expenditures:

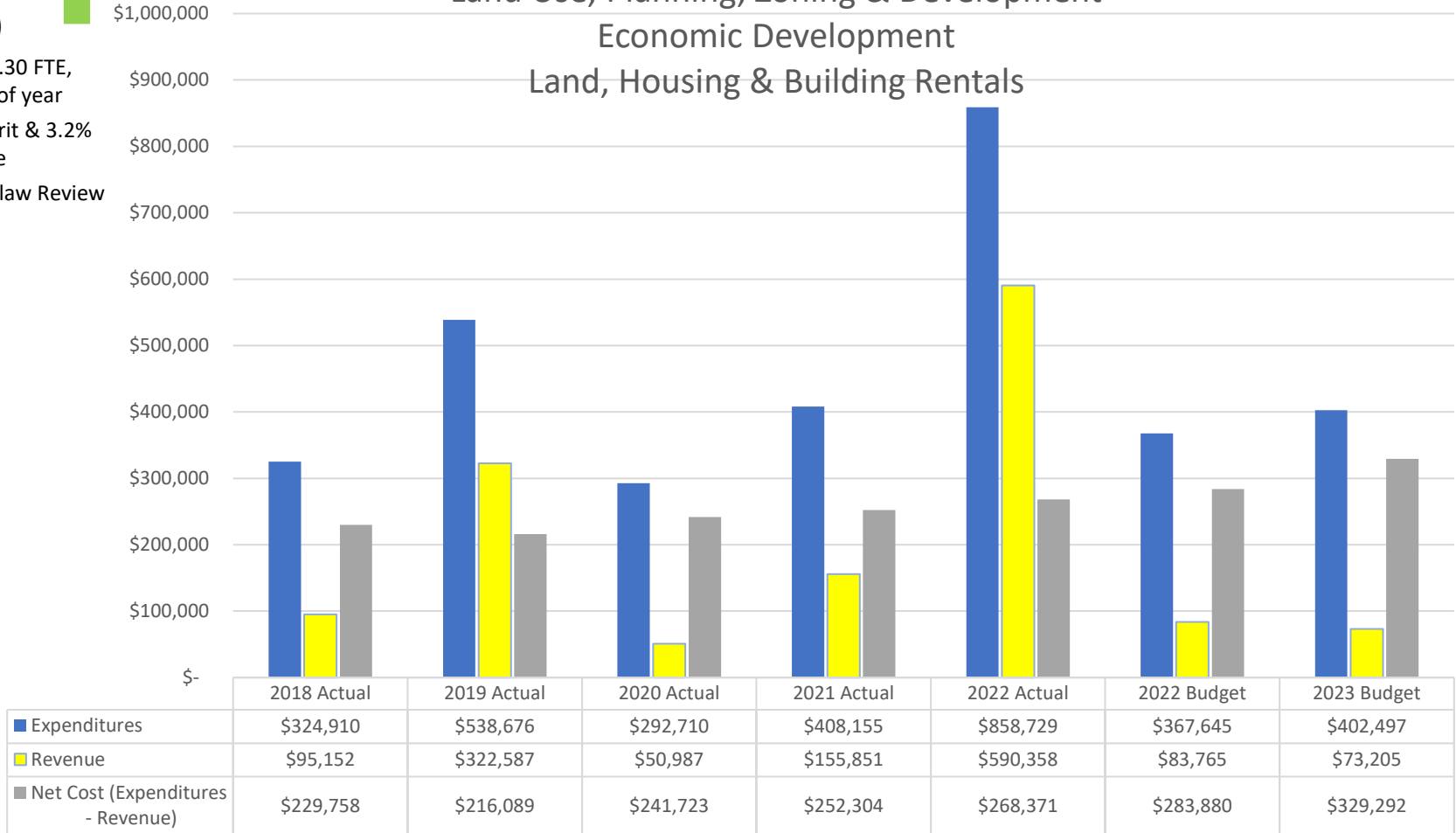
- Salaries & Benefits
- Honorariums
- Services – IT, Communications, GIS, Advertising, Legal,
- Licenses, Permits & Insurance
- Goods – misc. supplies
- Contributions to Reserves

Overall 16% ↑
(\$45,412)



- Additional 0.30 FTE, vacant part of year
- Includes merit & 3.2% cola increase
- Land Use Bylaw Review continued

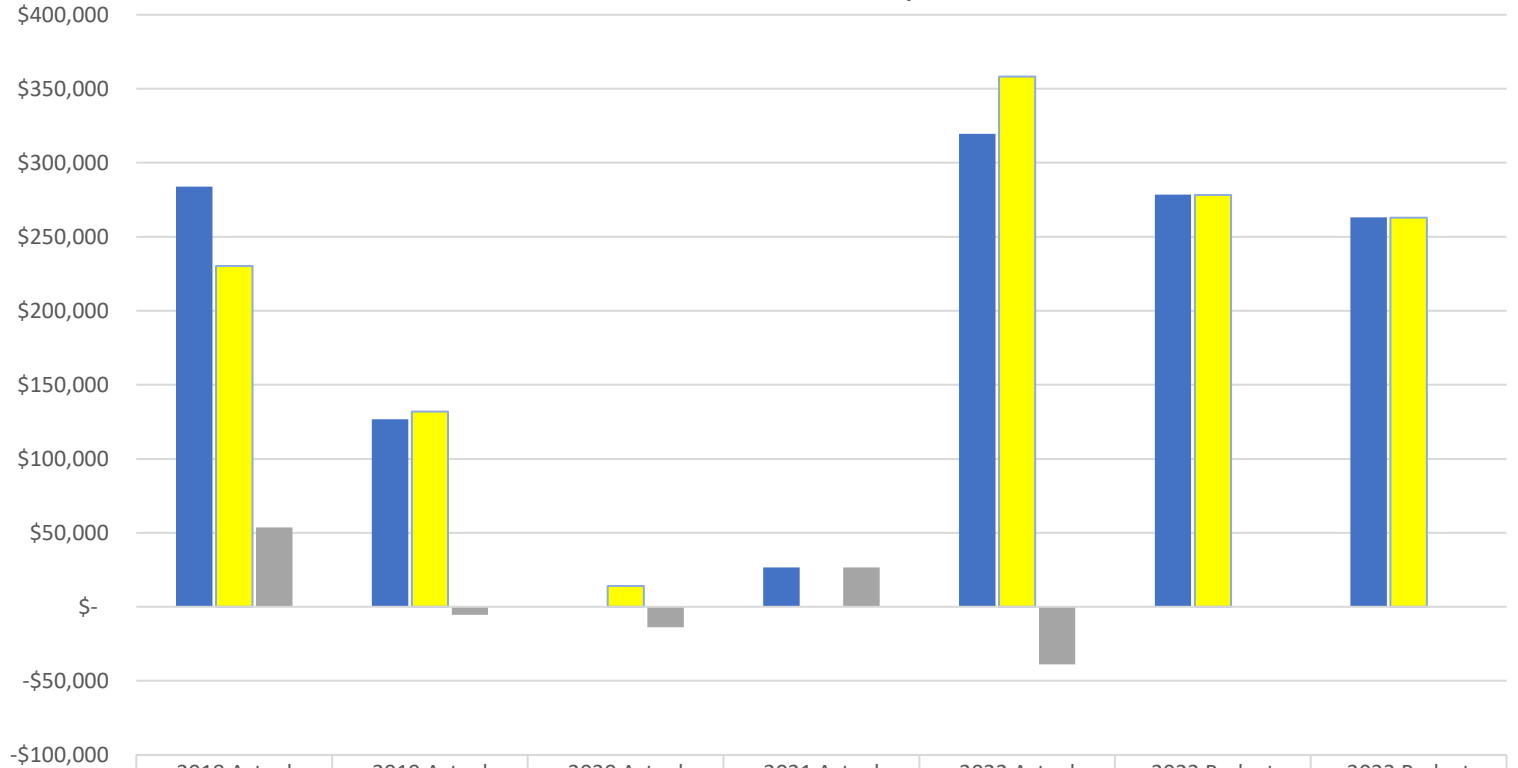
Land Use, Planning, Zoning & Development Economic Development Land, Housing & Building Rentals



Insignificant change

- Budget includes projected sale of 1 lot with proceeds going into reserve for future development

Subdivision & Land Development



	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
Expenditures	\$283,821	\$126,640	\$283	\$26,520	\$319,433	\$278,454	\$263,158
Revenue	\$230,199	\$131,901	\$14,145	\$-	\$358,235	\$278,160	\$262,858
Net Cost (Expenditures - Revenue)	\$53,622	-\$5,261	-\$13,862	\$26,520	-\$38,802	\$294	\$300

7. Agricultural Services

- Agricultural Services
 - Vegetation Control
 - Conservation
 - Pest Control
 - Extension
 - Resource Management
 - ALUS

Revenues:

- Grants
- Rentals, User fees and sale of goods
- Contributions from reserves

Expenditures:

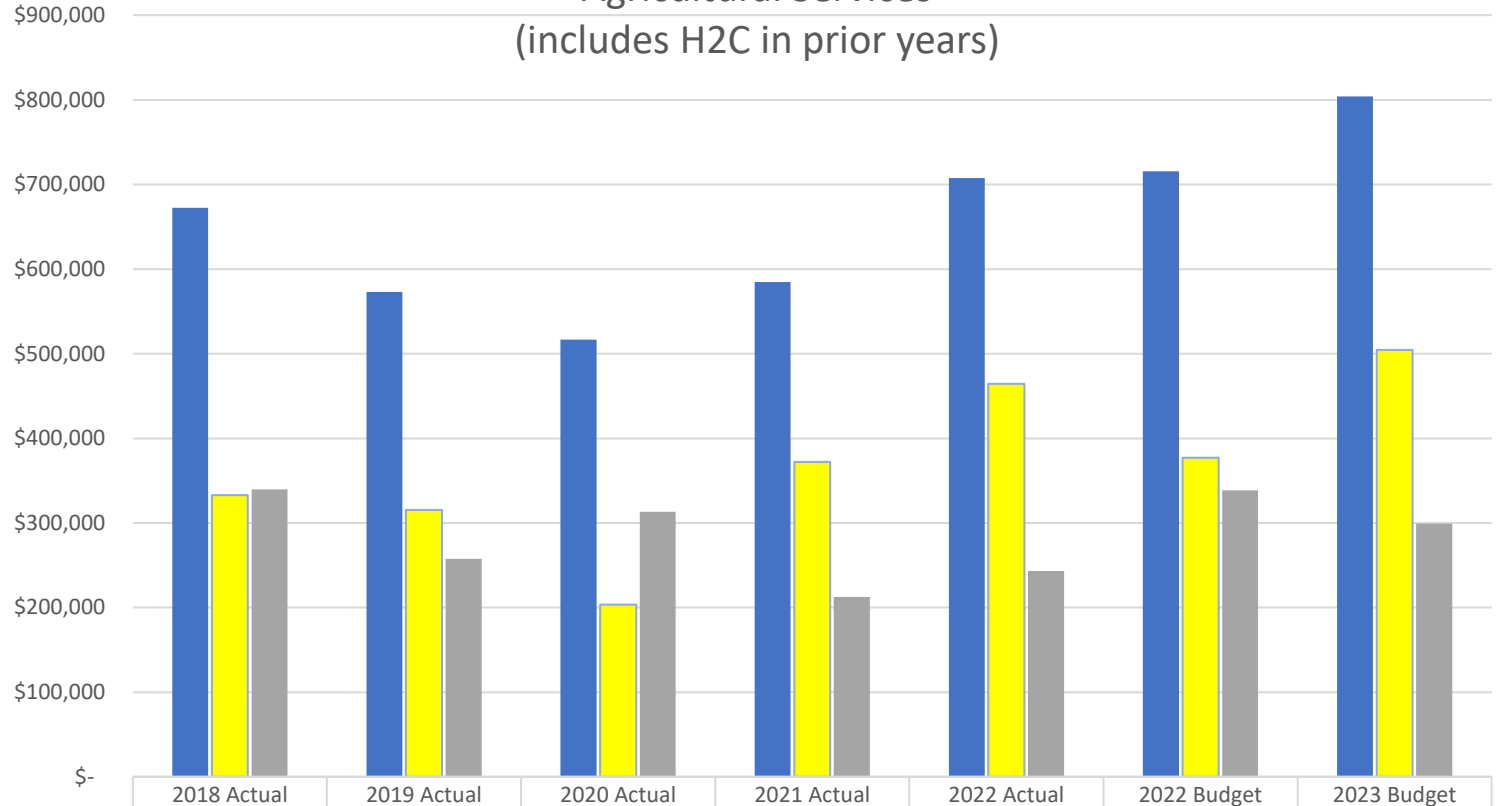
- Salaries & Benefits
- Honorariums
- Services – IT, Communications, GIS, Advertising, Legal, Pest Control, Conferences, Tours & Field Days
- Licenses, Permits & Insurance
- Goods – Chemicals, Trees, Workshop Supplies
- Contributions to Reserves

Overall 11.6%
(\$39,234)



- Includes merit & 3.2% cola increase
- Reduction in pesticide volumes based on historical usage
- ALUS Coordinator converted to full-time permanent position
- Ag/Safety Coordinator, 1 FTE (combined 2 part-time positions to create full-time permanent – was vacant part of year).
- Service agreements between municipal partners to be executed in 2023
- Includes ALUS & WRRP funding

Agricultural Services (includes H2C in prior years)



■ Expenditures	\$672,443	\$572,913	\$516,801	\$584,818	\$707,541	\$715,572	\$803,986
■ Revenue	\$332,799	\$315,404	\$203,663	\$372,306	\$464,374	\$377,004	\$504,652
■ Net Cost (Expenditures - Revenue)	\$339,644	\$257,509	\$313,138	\$212,512	\$243,167	\$338,568	\$299,334

8. Recreational & Cultural Services

- Recreation
- Culture


Revenues:

- Campground fees
- Interest income
- Grant funding

Expenditures:

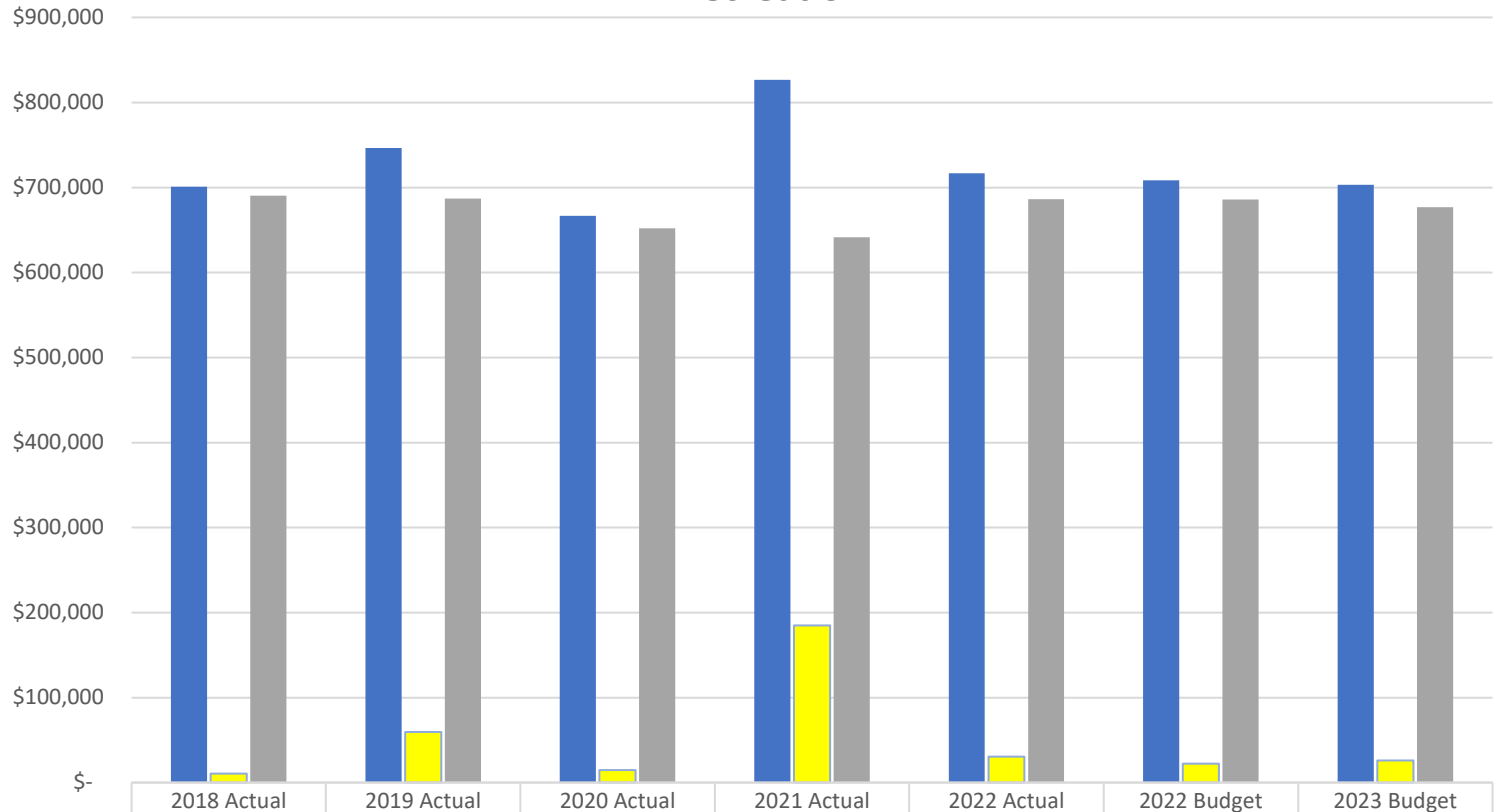
- Campground & Day Use maintenance (grass cutting, repairs)
- Contributions to Reserves
- Contribution to Town of Barrhead recreation programs
- Contributions to Libraries
- Contributions to Other Recreational Organizations
- Debt repayment on \$5M capital contributed to Pool
- Twining expenses



Overall 1.3% 
 (\$8,930)

- Wild Rose Rodeo work not required
- Includes payment to Town for core operating costs for aquatic centre, arena, curling rink
- Includes debenture payment for construction of Barrhead Regional Aquatics Centre
- Community Grant Policy - funds for grants to individuals to come from reserve

Recreation

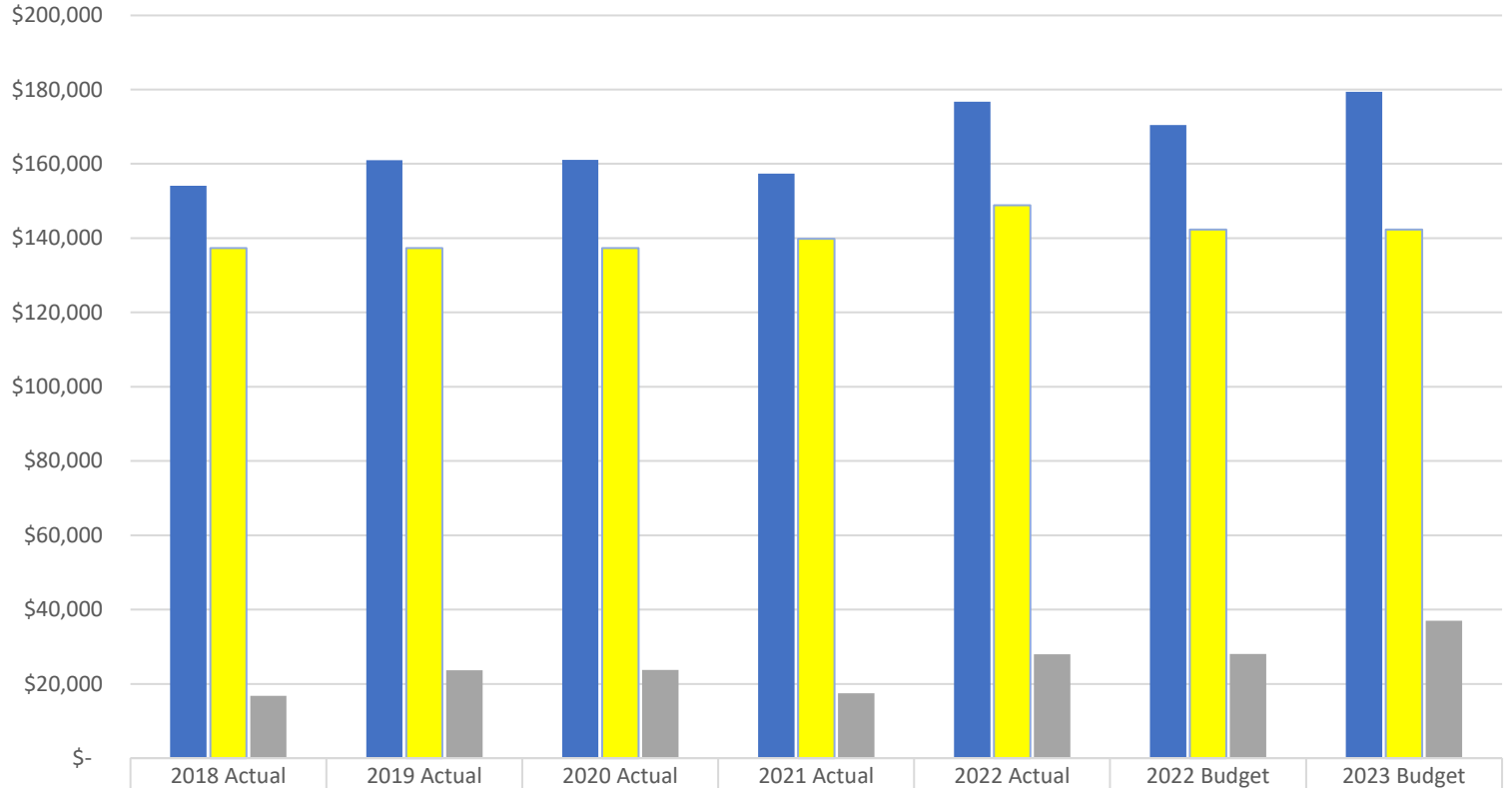


	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
Expense	\$701,065	\$746,635	\$666,822	\$826,641	\$716,793	\$708,396	\$703,235
Revenue	\$10,748	\$59,445	\$14,656	\$185,117	\$30,573	\$22,433	\$26,202
Net Cost (Expenditures - Revenue)	\$690,317	\$687,190	\$652,166	\$641,524	\$686,220	\$685,963	\$677,033

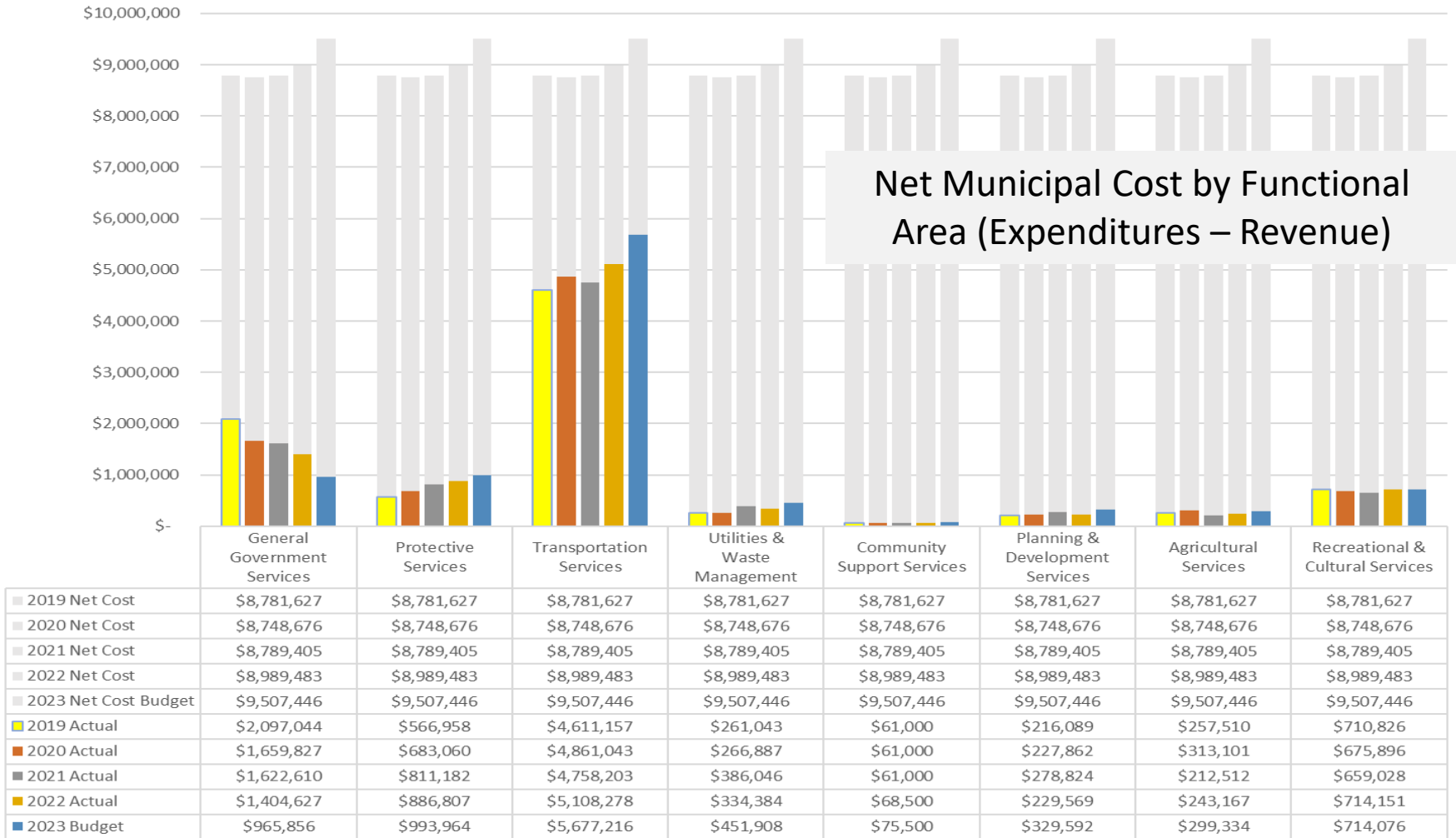
Overall 32% ↑
(\$8,957)

- \$22.30 per capita to Barrhead Library Board (PY\$19 + special funding request for COLA (\$0.58))
- \$4.54 per capita to Yellowhead Regional Library (PY \$4.46)

Culture



	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2022 Budget	2023 Budget
Expenditures	\$154,133	\$160,966	\$161,060	\$157,334	\$176,761	\$170,416	\$179,373
Revenue	\$137,330	\$137,330	\$137,330	\$139,830	\$148,830	\$142,330	\$142,330
Net Cost (Expenditures - Revenue)	\$16,803	\$23,636	\$23,730	\$17,504	\$27,931	\$28,086	\$37,043

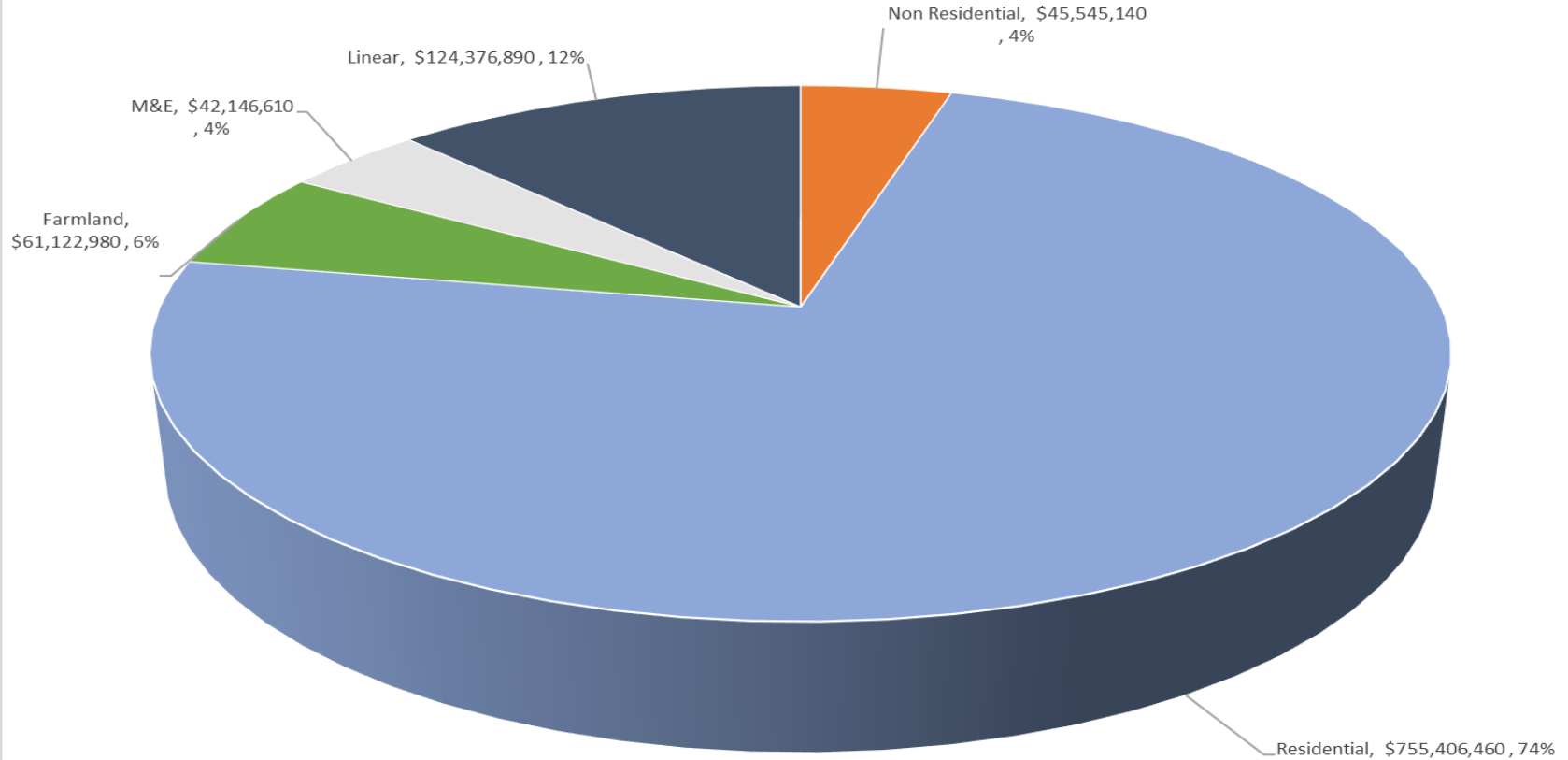


2023 Property Taxes



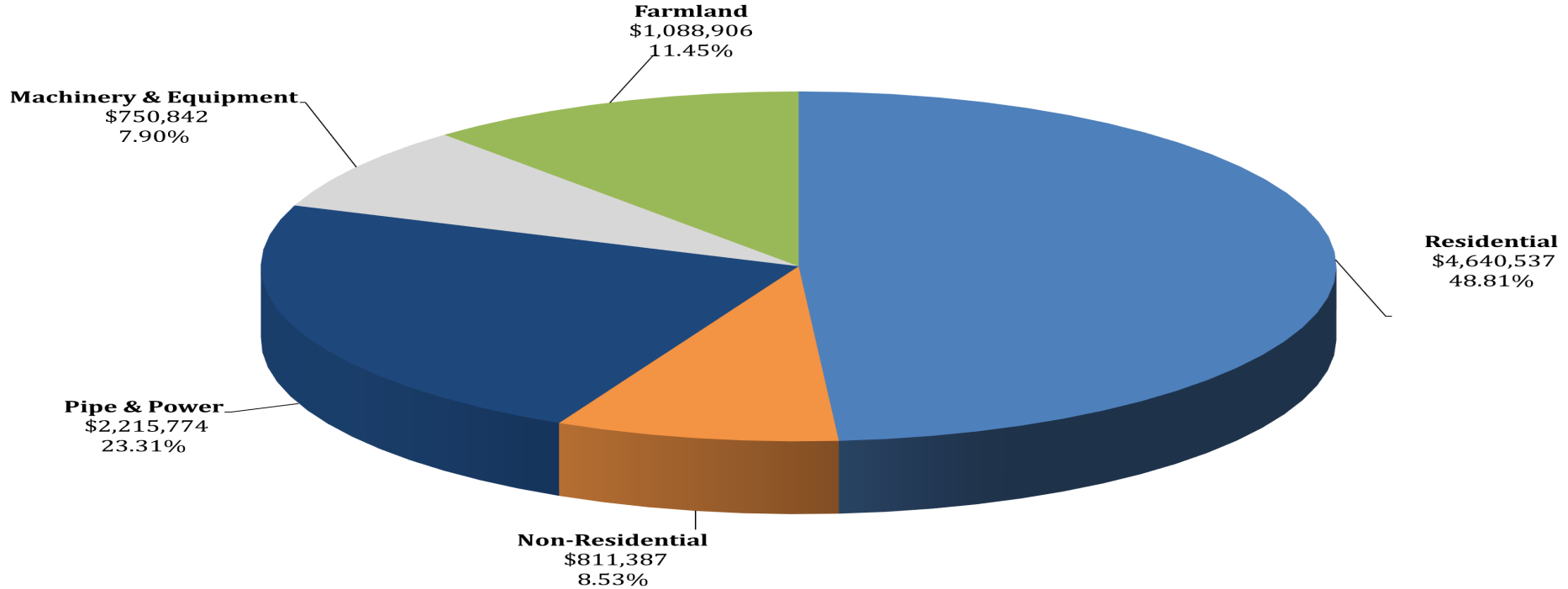


County of Barrhead No. 11 2023 TAXABLE PROPERTY ASSESSMENT BREAKDOWN





County of Barrhead No. 11 2023 MUNICIPAL TAXES BY ASSESSMENT TYPE



2023 TOTAL MUNICIPAL PROPERTY TAXES \$9,507,446

2023 Mill Rates

Residential:

Tax	Mill Rate
Municipal	6.1431
Education	2.4988
Barrhead Social Housing	0.1177
Total	8.7596

Non-Residential:

Tax	Mill Rate
Municipal	17.8150
Education	3.5725
Barrhead Social Housing	0.1177
Total*	21.5052

**If Designated Industrial Property additional Provincial levy of 0.0746 (2023)*

2023 Mill Rates

Farmland:

Tax	Mill Rate
Municipal	17.8150
Education	2.4988
Barrhead Social Housing	0.1177
Total	20.4315

M&E:

Tax	Mill Rate
Municipal	17.8150
Education	-
Barrhead Social Housing	0.1177
Total*	17.9327

**If Designated Industrial Property additional Provincial levy of 0.0746 (2023)*

How much tax will I pay?

- To calculate the tax you will pay, your assessment value is multiplied by the mill rate.
- For residential property, assessed value is based on market value of your property.
- For farmland and for designated industrial property, assessment it is based on a regulated rate.



A \$250,000 home looks like this:

2022	\$	250,000.00	8.8985	\$	2,224.63		
Market		2.77%					
2023	\$	256,937.25	8.7596	\$	2,250.67	\$	26.04 1.17%
	\$	10.42 / \$100,000.	(0.13890)				

Each property is unique, some may have gone up or down in value, but on average, residential property in the County of Barrhead increased in assessed value by 2.77%.

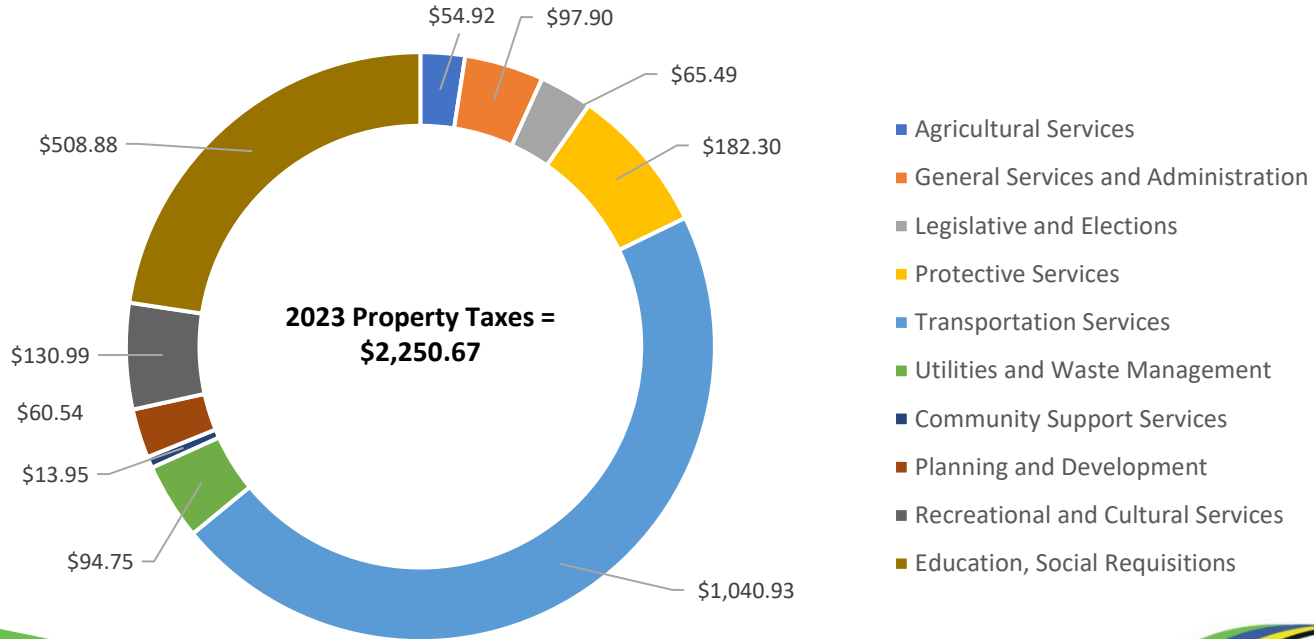
Municipal mill rate no change, provincial portion decrease of 0.13890

On a \$250,000 home, TOTAL property taxes go up by \$26 or 1.17%



What do my taxes pay for?

2023 Tax Dollar at Work



To estimate your taxes multiply your assessed value by the mill rate and divide by 1,000.

	Residential Non-Residential Farmland		
Assessed Value	\$ 100,000	\$ 100,000	\$ 10,000
Mill Rate (per 1000)	8.7596	21.5052	20.4315
2023 Taxes	\$ 875.96	\$ 2,150.52	\$ 204.32



2023 Capital Budget



Capital Budget APPROVED - \$14,775,734

Changes:

- General - \$50,000
- Admin – \$7,506
- PW – \$(130,171)
- Transfer Station - \$5,000
- Truck Fill - \$3,328
- Lagoons - \$43,004
- Ag – \$(10,000)
- Transfer from Reserves to Operating - \$17,440
- Total changes to Capital Budget = \$(13,893)



Adjustments to Capital Budget:

Council Resolutions:

- 2022-032 – Pick-up Truck
- 2023-030 – Post Pounder
- 2023-029 – Engineering for paving projects
- 2023-031 – Tri Axle Trailer
- 2023-086 – TL Lagoon monitoring wells (\$16K)
- 2023-097 – Steamer Pressure Washer
- 2023-099 – Sale of Dozer
- 2023-126 – Sale of Scrapers

Other Changes:

- Reserve transfers – Lagoons \$(4,015), Transfer Station bins - \$5,000, Truck Fill - \$3,328, Land ROW - \$10,000, Ag \$(10,000),
- General – reserve transfer \$50K – Asset Management Software
- PW – Fencing PW yard – \$30,000
- Admin – Interior upgrades- \$(5,000)
- 2022 Carryforwards:
 - Records Mgmt- \$12,506
 - Neerlandia Lagoon- \$47,018
 - TL Lagoon Sounding - \$1,650

2023 Capital Expenditures

- 3 bridges (1 grant \$ confirmed, 2 pending grant \$)
- 4 road re-construction projects (total 5.75 miles)
- Paving – 6 miles:
 - RR22 (Dunstable South) – 4 miles
 - RR40 (Autoparts) – 2miles
- Thunder Lake overlay
- Neerlandia Lagoon Gate – NEW
- Admin – CAMAlot Assessment Software – NEW
- CPO vehicle – NEW

2023 Capital Expenditures

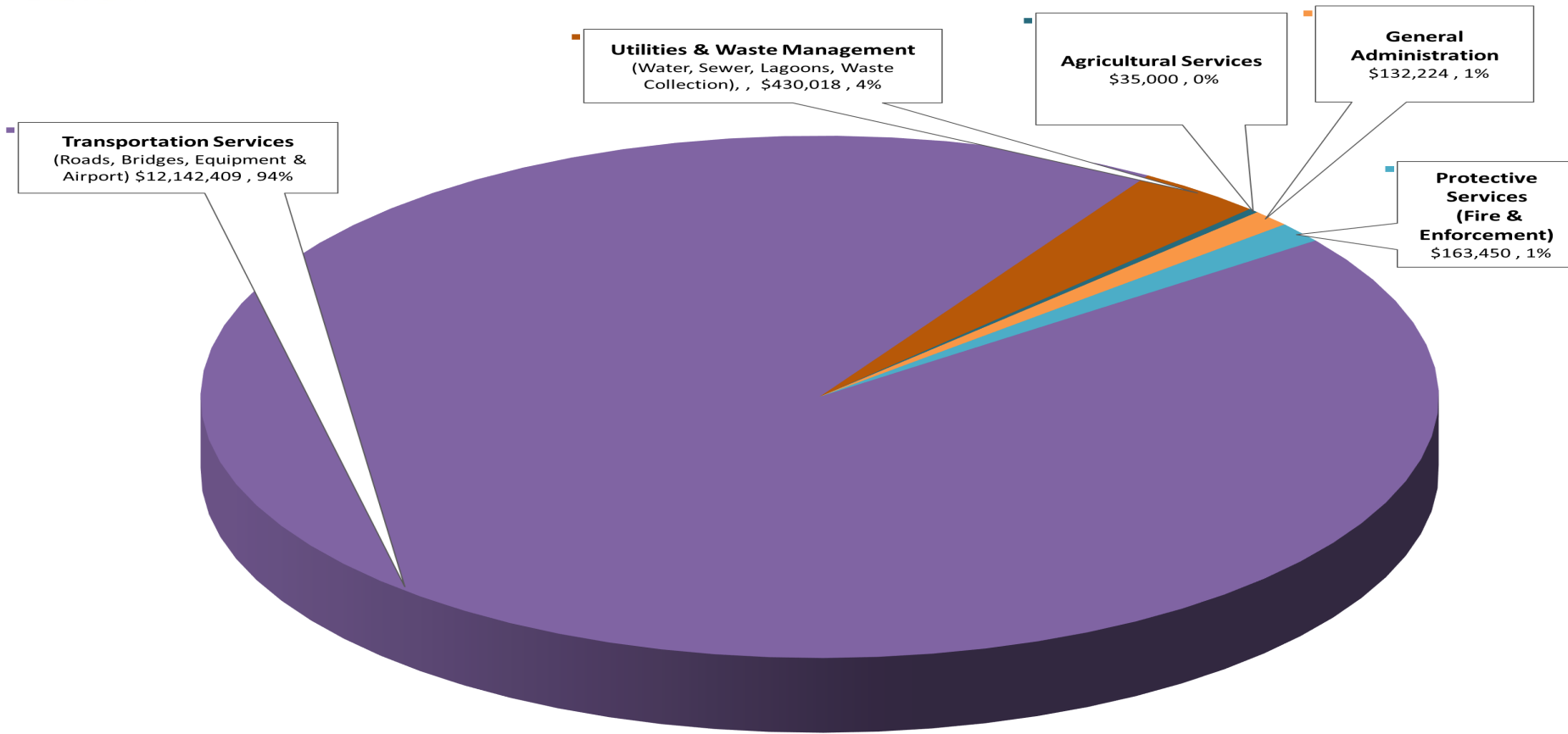
Asset Replacements:

*CF = carryforward
from Budget 2022*

- 2 motor scrapers (CF)
- Welcome Sign (CF)
- PW – Trailer, Post Pounder, Steamer Pressure Washer, Truck, Salt Shed; Sale of Dozer (purchase occurred in 2022), Fencing PW Yard
- Neerlandia Lagoon completion (CF)
- Fire – Training Facility Enhancements & Flooring (CF), Command 1 & Radios
- Landfill – compliance work (CF), Track Loader
- Admin – phone system(CF), carpet (CF), Records Mgmt software (CF), Projector for Council
- Admin, PW, Ag – building repairs as per Building Condition Assessments

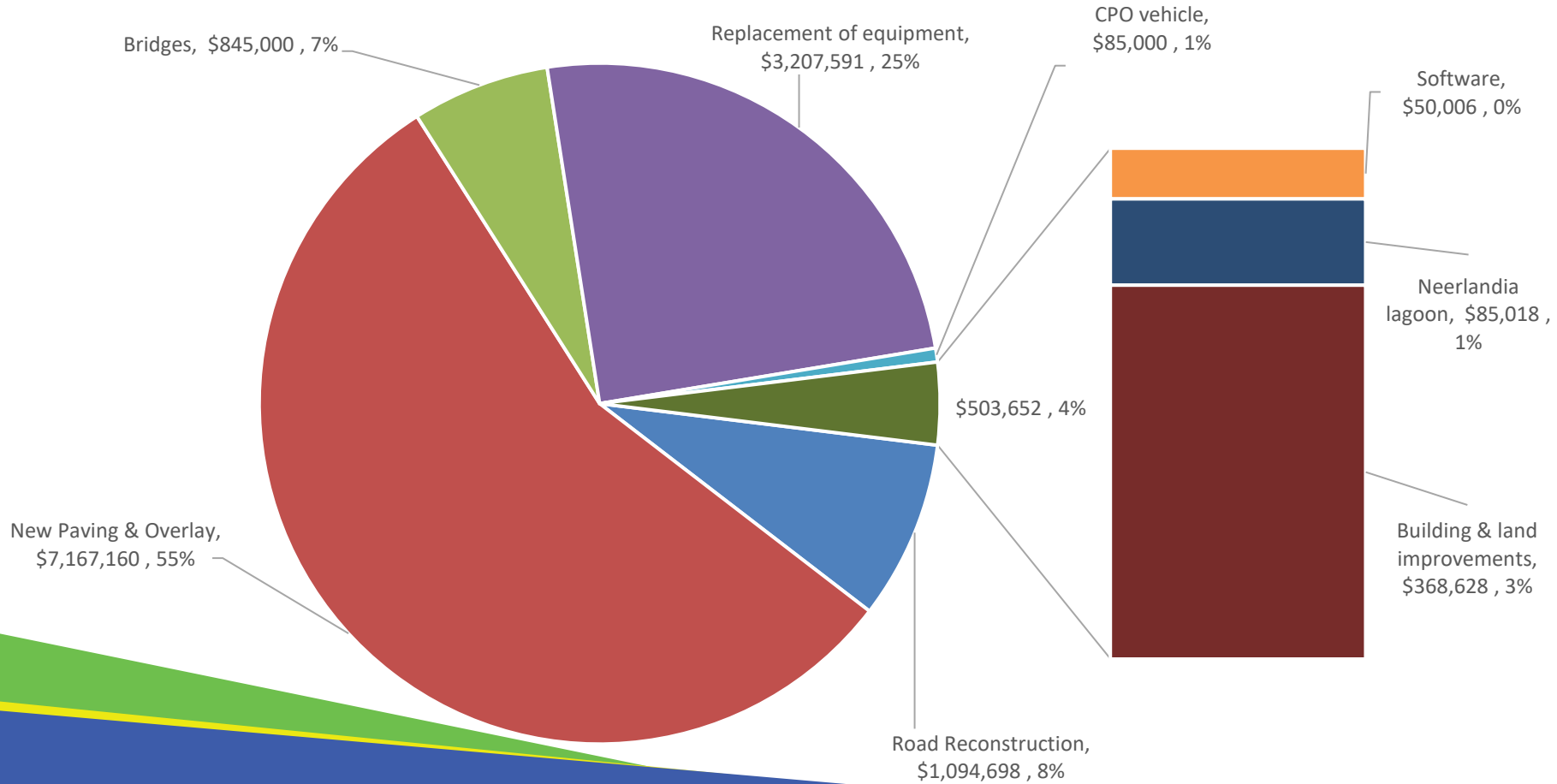
County of Barrhead No. 11 2023 CAPITAL EXPENDITURE BUDGET

(Excludes transfers to Capital Reserves and Operational Budget)



2023 TOTAL CAPITAL EXPENDITURES - \$12,903,101

Capital Expenditures - \$12,903,101

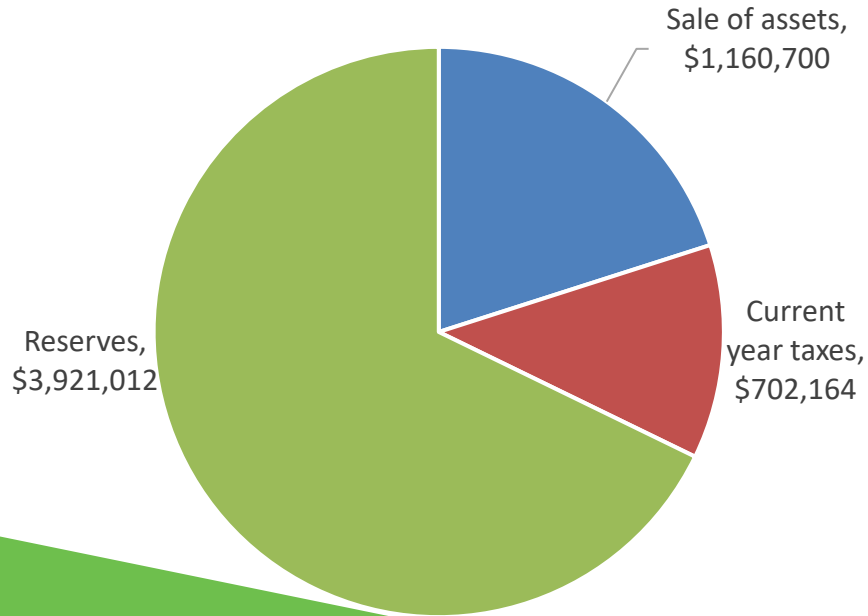


Funding Sources for Capital Expenditures

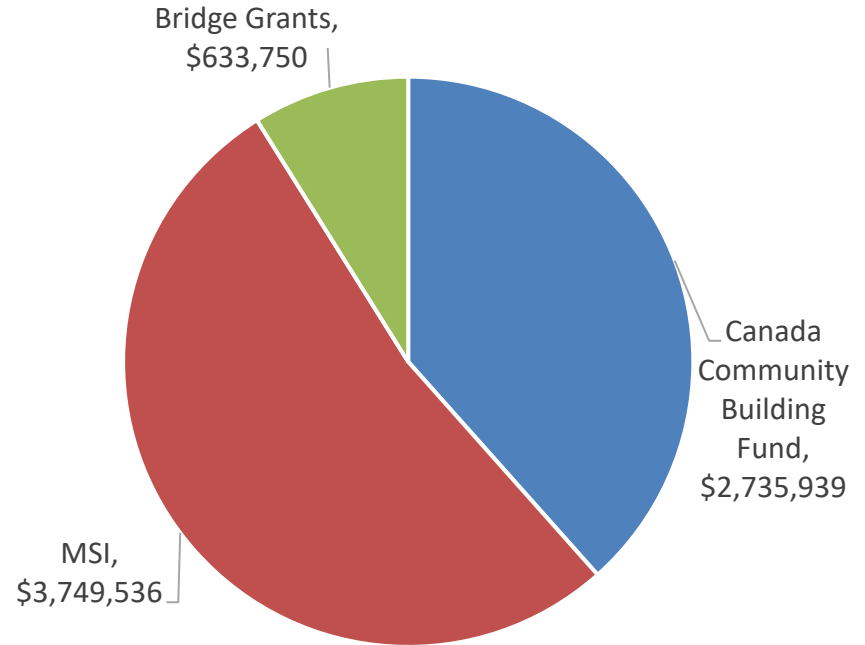
Source	Contribution
Federal Grants	\$2,735,939
Provincial Grants	\$4,383,286
Sale of assets	\$1,160,700
County reserves	\$3,921,012
Current year taxes	\$702,164
TOTAL	\$12,903,101

\$12,903,101 funded by:

Self Funded: \$5,783,876



External Grants - \$7,119,225



2023 Capital Reserves Contribution

- In addition to construction or purchase of capital assets (\$12,903,101)
 - County has budgeted to put aside \$1,835,438 to fund future capital purchases
- Future capital purchases are based on the 10 year Capital Plan



Reserves

In \$000's

Category	Opening Balance	Contribution	Used	Ending Balance
Unrestricted	\$ 2,535	\$ 0	\$ (1,732)	\$ 803
Restricted Operating	1,662	267	(308)	1,621
Restricted Capital	10,926	1,835	(3,944)	8,817
Total	\$ 15,123	\$ 2,102	\$ (5,984)	\$ 11,241

Note: Municipalities are not permitted to run deficit budgets, so reserves allow municipalities to save money for major infrastructure projects or purchases and respond to unexpected events without relying solely on borrowing.



Administration Recommends:

- Council approve:

- 2023 FINAL operating budget of \$19,128,153 as presented.

- Amendments of \$(13,893) for a 2023 Capital Budget of \$14,761,841 as presented.



Vision and Mission Statements below were adopted by Council and influence the 2023 Budgets.

Vision	“To foster a strong, healthy and proud rural community”
Mission	“Provide good governance and sustainable services to enhance our municipality”

2023 Operating and Capital Budgets provide for the delivery of a wide range of local government services and programs, setting aside a prudent level of funding in reserves, all while maintaining a reasonable cost to ratepayers in the County of Barrhead No. 11.

There are several items that influence the 2023 budgets such as the following:

- To balance the 2023 budget, multiple strategies were used. This included reducing some service levels, increasing user fees, use of grants, use of reserves, debt financing, as well as an increase to taxes.
- Taxable municipal assessment increased by 4.47% reaching a total of \$1,028,598,080.
 - Average market increase for residential properties is 2.77%.
 - Linear assessment for 2023 is \$124M and saw a rebound from the prior year making it comparable to 2021 linear taxable assessment. Most of the assessment increase for linear was due to inflation, not growth. Linear assessment reached a high of \$172M in 2013. Average linear assessment for the past 10 years is \$137M.
- Total mill rate decreased for all classes except farmland. Due to assessment increase from inflation and growth, total taxes increased by \$490,960 from 2022 budget.
- Sanitary Pre-Treatment infrastructure at the Town of Barrhead lagoon, required to service the Kiel Industrial Park, with funding to come from debenture, carried forward from 2022 budget.
- Implementation of a new County of Barrhead pay grid, as recommended by external consultant who completed a Total Compensation Review in 2022. The new grid also included a 3.2% cost-of-living increase based on a 5-year rolling average at September for the Alberta Consumer Price Index.
- Adjustments to County organizational chart, resulting in a total of 1 FTE increase. The new position is a Community Peace Officer (CPO) which CPO is planned to be hired June 1, 2023. In the interim, the Town of Morinville is providing enforcement services up to 80 hours per month until the County has a CPO program and the position is filled.
- 2023 Road Maintenance & Construction Program.
 - Road reconstruction of 9.25 km (5.75 miles); including Range Road 40 connecting Highway 33 to Highway 18. Paving of this road and Range Road 22 (Dunstable South) are planned for in 2023.
 - New pavement of 9.66 km (6 miles) at Range Road 40 connecting Highway 33 to Highway 18 (2 miles) and Range Road 22 (Dunstable South) (4 miles) as well as Thunder Lake overlay.

- Oil program has been limited to subdivisions, along with limited patchwork on existing oiled roads.
- 2021 & 2022 Shoulder Pull Program was successful and has continued for 2023. Planned for 2023 is 16.9 km (10.5 miles) on select roads within the County.
- 3 bridge reconstructions, with funding to come primarily from grants.
- Projects carried forward from 2022 include: welcome sign, Neerlandia lagoon upgrade, records management project, compliance work at Landfill, fire training facility enhancements and flooring, admin phone system and carpet.
- Asset replacements in accordance with the Capital Plan which includes 2 scrapers, 1 vehicle, trailer, post pounder, steamer pressure washer, fencing at PW yard, salt shed, Landfill track loader, Fire – Command 2 unit and radios, projector at Council Chambers, as well as Administration, Public Works and Ag building repairs based on Building Condition Assessments.
- New equipment planned include a CPO vehicle, assessment software, and a Neerlandia lagoon gate for dumping station.

These and other factors will be discussed further in the following pages.

OPERATING BUDGET

2023 Operating Budget proposes operating expenditures of \$19,128,153 including requisitions and transfers. Planned revenue from sources other than general taxation are \$6,844,718 which requires \$12,283,435 be raised from general taxation. Taxes collected on behalf of other organizations (the “Requisitioning Authorities”) are \$2,775,989 and are remitted to the Requisitioning Authority, leaving a Municipal Tax Revenue of \$9,507,446 to cover a Net Cost of \$9,507,446.

Municipal budgets must be balanced. Some strategies to balance a budget include reducing costs and/or service levels, reduce contributions to reserves, use of reserves, use of grants, debt financing, and to increase taxes. To balance the 2023 budget, multiple strategies were used. This included reducing some service levels, increasing user fees, use of grants, reserves, and debt financing, as well as a small increase to taxes.

2023 Operating Budget includes the costs to maintain most existing service levels and sets aside a prudent level of funding into reserves.

00 General Municipal Revenue

This is not an active department, but rather items that are global and not attributed to any one department are included here. Revenues include penalties on taxes, returns on investments, transfer to and from general reserves.

- Included in this department is an operating reserve transfer of \$50,000 for asset management software to be purchased in a future year.
- This category provides for \$842,854 to fund all departments.

05 Taxation

This department includes all revenues collected annually through local property taxation and includes any Federal and Provincial grants in lieu of taxes.

Taxes levied are a function of assessed values multiplied by mill rates.

Assessment

Taxable municipal assessment increased by 4.47% reaching a total of \$1,028,598,080. Assessment for residential properties increased by 4.54%, which was a combination of market increase of 2.77% and new growth of 1.77%. Non-residential assessment increased overall by 6.81%, linear assessment increased by 4.87%, and machinery & equipment assessment increased by 5.38%.

Mill rate

Municipal mill rate for residential assessment remains unchanged at 6.1431. Other municipal mill rates were adjusted to be equal to 2.9 times the residential municipal mill rate.

Taxes Levied

Applying the municipal mill rate to assessment provides the County with \$9,507,446 in tax revenue, which is an increase of \$551,225 or 6.16% from the prior year budget.

Included in the 2023 Property Tax Bylaw is a minimum tax of \$50 for all parcels with taxable assessment. It is anticipated an additional \$6,800 will be generated from the minimum tax.

Collection of taxes from oil and gas companies has been a challenge in previous years. However, the County's recent success in collecting some previously uncollectible oil and gas taxes, along with the new ministerial order issued by Alberta Energy to Alberta Energy Regulator (AER) requiring payment of municipal taxes as a mandatory condition for approving new well license transfers between companies or granting new well licenses to companies has given the County greater assurance that oil and gas taxes will be collected. Therefore, uncollectible current year taxes are estimated at \$10,000, with funding to come from the General Tax Stabilization Reserve.

County must collect and remit taxes on behalf of other Requisitioning Authorities. An additional \$2,775,989 is levied to property owners for these requisitions. The expense is recorded in Department 06 Requisitions and discussed further in the following section.

Provincial grants in place of taxes are levied at 100% but only paid at 50%, for a total amount not received of \$14,542.

Estimated tax cancellations for eligible taxpayers applying to the Non-Residential Tax Incentive Bylaw is estimated at \$20,000.

- This category provides for \$12,255,694 to fund all departments.

06 Requisitions

County must collect and remit 3 types of requisitions: education, social housing, and designated industrial.

Education

Alberta Education uniform mill rate is applied to the Equalized Assessment of the County of Barrhead along with the under or over levies to develop the mill rate to apply to current year assessment. County of Barrhead is billed \$2.56 per \$1,000 of their total residential and farmland equalized assessment value, based on 2021 property values. In addition, the non-residential rate of \$3.76 per \$1,000 of equalized assessment value is also charged to the County.

Due to the Province placing a freeze on the requisitioned amount and higher assessment in the current year, the mill rate has decreased by 5.06% for residential and farmland and 10.85% for non-residential.

A total of \$2,642,471 will be collected in 2023 to cover education requisitions.

Social Housing

Barrhead & District Social Housing Association (BDSHA) has requisitioned \$120,839 including under and over levies, from the County of Barrhead for 2023. BDSHA is funded by the County of Barrhead, Town of Barrhead, Woodlands County, MD of Big Lakes and the Town of Swan Hills based on Equalized Assessment. The amount requisitioned is in line with the prior year. Due to higher assessment in the current year, the mill rate has decreased by 4.70%.

A total of \$120,839 will be collected in 2023 to cover social housing requisitions.

Designated Industrial

Municipal Affairs Designated Industrial Properties (DIP) Requisition was new in 2018 and is related to the province recovering costs for the assessment of industrial properties such as but not limited to linear property (wells, pipelines, telecommunications and electric power systems) and facilities regulated by the AER, Canadian Energy Regulator and AUC. The requisition increased slightly in 2023.

A total of \$12,679 will be collected in 2023 to cover DIP requisitions.

- Total requisitions, including under and over levies, in the 2023 Operating Budget equal \$2,775,990 for a decrease of 2.19%.
- Represents approximately 14.51% (2022 - 16.23%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$23 will be used for Requisitions.

11 Council & Legislative

This section of the Budget primarily reflects expenses to support the 7 members of Council, with most of the costs related to Councillor compensation.

- 2023 Operating budgeted expenditures have seen a decrease of \$13,310 primarily for Councillor compensation, due to refinement of budgeting for Councillor per diems, and a decrease in planned IT expenditures.
- Revenue for this category is negligible leaving a net cost of \$357,815.
- Represents approximately 1.91% (2022 – 2.16%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$3 will be used for Council & Legislative expenses.

12 Administration

This section of the Budget covers a variety of expenditures such as administrative salaries and benefits, assessor services, audit fees, postage, communications (internet & phones), advertising, insurance, building maintenance, goods, utilities and contributions to reserves.

- 2023 Operating Budget presents a 15.35% or \$216,980 increase in expenditures from the 2022 Operating Budget, which is primarily a result of the Feasibility Study to repurpose the ADLC as a joint civic center with the Town of Barrhead and increases in salaries and wages as per the Compensation Review.
- Revenue for this category is \$209,927 leaving a net cost of \$1,420,653. Revenue primarily comes from the ACP grant (\$146,570), provision of BRWC financial services, transfer from reserves and sale of services such as tax certificates and sale of maps.
- Updated land ownership maps are planned to be printed this year at a cost of \$7,500 with funding coming from reserves.

- \$70,000 is contributed to Capital Reserves from this category.
- Represents approximately 8.52% (2022 – 8.09%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$12 will be used for Council & Legislative expenses.

15 Elections & Plebiscites

Elections occur every 4 years with the next municipal election to occur in 2025. By-elections may occur if a seat on Council becomes vacant.

- A municipal election was held on October 18, 2021; the next election is scheduled for October 20, 2025.
- \$2,500 is contributed to Operating Reserves from this category in 2023.
- Represents approximately 0.01% (2022 – nil) of the 2023 Operating Budget Expenditures.

21 Enhanced Policing Services & School Resource Officer

In 2020 the Province implemented a Police Costing Model that requires rural municipalities to pay for 10% of frontline policing based on equalized assessment and population. The contribution for 2023 is estimated at \$373,109. The contribution from municipalities is being phased in until 2024 at which time rural municipalities will cover 30% of the cost.

On implementation of the Police Costing Model on April 1, 2020, the enhanced policing agreement for a School Resource Officer no longer requires a financial contribution from municipalities. The position will still service the schools in the Town of Barrhead, County of Barrhead, and Woodlands County; however, the funding for this resource is now captured in the Police Costing Model.

- Includes a contribution to Victim Services at the same level as 2022.
- Province announced a one time doubling of MSI Operating for 2023. The County allocated the MSI Operating to this department, leaving a net cost of \$200,950.
- There is no contribution to reserves from this category.
- Represents approximately 1.96% (2022 – 1.44%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$2 will be used for Enhanced Policing Services

23 Fire Fighting

Under the Barrhead Regional Fire Services Agreement, the County is responsible for costs of firefighting and ambulance assists that occur within the County, Fire Guardian and dispatch fees and 50% of the common expenses to operate a Fire Department regardless of the number of responses. Those common expenses include salaries and benefits for a Fire Chief, Deputy Fire Chief and administrative support, training, insurance, and general supplies and costs to run the Emergency Response Center.

- Revenue for this section is generated by invoicing residents and businesses that receive fire services up to a maximum of \$3,000 per incident and the use of MSI Operating funds. Historically the County collects 40% of the fire response costs due to the \$3,000 capping policy on invoices.
- 2023 Operating Budget projects a budgeted revenue of \$94,987 to cover approximately 14.03% of the expenditures. Net cost of the Fire Department is \$582,103.
- 2023 Operating Budget presents an increase in budgeted expenditures from 2022 of 4.35%.
- Includes reserve contributions of \$97,000 to capital and \$25,000 to operating.
- Represents approximately 3.54% (2022 – 3.71%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$5 will be used for Fire Fighting Services.

24 Emergency Management Services

Alberta *Emergency Management Act* requires the County to maintain a Municipal Emergency Management Plan and participate in Emergency Preparedness.

- Includes \$2,000 contribution to Operating Reserves from this category.
- There is no revenue anticipated for this category in 2023, leaving a net cost of \$13,415.
- Represents approximately 0.07% (2022 – 0.08%) of the 2023 Operating Budget Expenditures.

25 Ambulance Services

Annual grant to STARS (air ambulance) is contained in this part of the Budget and is set at a flat rate of \$7,500.

- Represents approximately 0.04% (2022 – 0.04%) of the 2023 Operating Budget Expenditures.

26 Enforcement Services

Due to increasing costs of the previous contracted services for enforcement, combined with the need for increased presence of a Community Peace Officer (CPO), the County is adding a full-time permanent CPO to its organizational chart. Town of Morinville (new contract) is providing enforcement services up to 80 hours per month until the County's CPO is in place mid-year.

- 2023 Operating Budget is an increase of 48.56% from 2022 Operating Budget, but now provides for full-time services. Contract enforcement is being provided at up to 80 hours per month, roughly equivalent to half a full-time position.
- \$10,000 contribution to Capital Reserves from this category.

- Revenue, in the form of fines, for this category is unpredictable but is estimated to cover approximately 3.05% of the expenditures excluding the reserve transfers, leaving a net cost of \$137,556.
- Represents approximately 0.74% (2022 – 0.99%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$1 will be used for Enforcement Services.

27 Safety Program

Safety Program falls under the *Occupational, Health & Safety Act*. This section of the budget primarily includes salary and benefits for a Safety Coordinator. In 2020, 0.15 full-time equivalent (FTE) was allocated to this area. In 2021, the position was expanded to 0.5 FTE to address changes to legislation, ensure compliance and improve the County Safety Program. This department also includes in-service training expenses for the Joint Workplace Health & Safety Committee members and safety audit expenses. Due to difficulties in retaining the position, in 2023 this position is covered by one full-time permanent employee with 0.45 FTE going to Safety and the balance to Ag Services.

- 2023 Operating Budget presents a slight decrease of \$2,507 from prior year due to vacancy in the position for part of the year.
- Revenue from the workers compensation and reserves to fund the Safety Incentive Program covers 12.26%, leaving a net cost of \$50,108.
- Anticipated Partners in Injury (PIR) rebate of \$3,500 is planned to be contributed to Operating Reserves from this category.
- Represents approximately 0.30% (2022 – 0.34%) of the 2023 Operating Budget Expenditures.

28 BARCC (Barrhead & Area Regional Crime Coalition)

Created in 2018, this department includes the activities of the collaboration efforts of 5 partners – County of Barrhead, Town of Barrhead, Woodlands County, Barrhead & District Rural Crime Watch, and Barrhead RCMP Detachment. Focus of this department is to take an active role in reducing crime through coordinated efforts in education, awareness of crime prevention and reporting suspicious activities. The Alert Tool and Website are 2 main deliverables for this department.

- Revenue is in the form of contributions from the Town of Barrhead and Woodlands County of \$2,663, and a 1-time provincial grant of \$26,685 leaving a net cost of \$2,332.
- There is no contribution to reserves from this category.
- Represents approximately 0.17% (2022 – 0.03%) of the 2023 Operating Budget Expenditures.

32 Public Works

County uses a proactive approach to roadway repair, maintenance, and construction. The road network is reviewed annually, and a plan is developed that identifies the annual priorities in addition to a 5-year plan for construction. This approach allows for incremental improvements and the ability to accumulate reserves for the larger projects.

In total, the County maintains approximately 1,499 km of road annually. As part of the Road Maintenance Program, it is the County's practice to re-gravel approximately 1/3 of the gravel roadways each year. This approach aims for improvement of the roadways which is both manageable and financially sustainable. 2023 Road Maintenance Program specifically includes 522 km of gravelling (a decrease of 23 km), 7 km oiling of subdivisions roads, and 10 km of dust control in addition to subsidized application of dust control (\$1.50/lineal foot, no change from prior year) for residents by request. County also uses a "flag system" which provides laneway grading for our residents at a very modest cost.

Public Works Department also provides support to our community in ways that do not appear as specific lines in the Budget. For example, snow plowing that is provided to our community halls.

This section of the Budget presents a variety of expenditures to support the following programs: grading and blading of roads, road maintenance, drainage, roadside mowing, brush control, and gravel exploration and extraction. Public Works department also manages the transfer stations and campgrounds.

- 2023 Operating Budget presents a 13.05% increase in net cost from 2022 Operating Budget because of inflation and activities planned.
- Shoulder pulls on 16.90 km (10.5 miles) of roadway at a cost of \$194,250 is planned, with funding to come from the MSI Capital Grant.
- Oiling of subdivisions at a cost of \$265,820 with funding to come from MSI Capital Grant.
- Gravel continues to be a key resource for the County. Engineering services required to ensure our gravel pits are compliant with provincial legislation as well as gravel exploration activities are included in the 2023 Operating Budget.
- Gravel pit volume testing at each of the County's pits is also planned over a 3-year period, with the 1st pit tested in 2021.
- Revenue for this category covers approximately 28.62% of the expenditures and comes from a variety of sources such as Aggregate Levy Fees for gravel, sale of goods and gravel, equipment rentals, value of offsetting costs by using County equipment in construction projects and provincial grants.
- \$25,000 is contributed to Operating Reserves from this category.
- \$702,164 is contributed to capital and \$1,177,726 to Capital Reserves from this category.
- Represents approximately 41.32% (2022 – 38.02%) of the 2023 Operating Budget Expenditures.

- For every \$100 of taxes collected in 2023, \$46 will be used for services provided by Public Works.

33 Airport Services

Barrhead Johnson Airport is a joint service between the County of Barrhead and the Town of Barrhead with expenses shared equally.

- 2023 Operating Budget presents a slight decrease in expenditures from the 2022 Operating Budget.
- \$18,000 is contributed to County Capital Reserves from this category.
- Revenue for this category is budgeted to cover 44.51% of the expenditures in 2023 which includes leases, fees, and contribution from the Town, leaving a Net Cost of \$35,010.
- Represents approximately 0.33% (2022 – 0.37%) of the 2023 Operating Budget Expenditures.

40 General Utility Services (41 Water, 42 Sewer, 44 General Utility Services)

County of Barrhead performs repairs and maintenance on water lines going to Manola and Neerlandia, which is paid for by the Barrhead Regional Water Commission (BRWC). The Manola waterline and a portion of the Neerlandia waterline are leased by the BRWC.

Water is purchased by the County of Barrhead from the BRWC and charged to the water users through the water rates charged by the County. Other expenses incurred include contracted services, insurance, materials and supplies and utilities.

A Local Improvement Tax of \$21,885 is collected for the fire suppression reservoir that serves Northplex and future developments on the Kiel Industrial Lands on NE 27-59-3 W5M. Currently only Northplex and the County share in this expense and it is set aside in a reserve.

To service Kiel Industrial Park and mitigate any negative impacts on the Town of Barrhead's lagoon, Sanitary Pre-Treatment infrastructure is required. Planned for 2023, the estimated cost of the infrastructure is \$1,500,000, with funding to come from debentures. Required engineering for Kiel including development of Servicing Standards and water and sewer expansion work and tie-ins is also included at a cost of \$45,000. This work was triggered by the 2022 sale of 2 lots in Kiel.

- Revenue for this category covers approximately 93.21% of the expenditures and comes from debenture, user fees, BRWC fees and Local Improvement Tax, leaving a net cost for water, sewer and lagoons to be \$142,636.
- Increase in water & sewer rates of 5%; with a budgeted recovery from water and sewer utility holders of 97%.
- No change in truck dumping fees, with any net operating surplus to go to reserves to fund future replacement or refurbishment of lagoons.
- 2023 Operating Budget includes \$162,846 contribution to Capital Reserves from this category, of which net operating surplus of \$20,633 from truck-dump lagoons and net operating surplus of \$3,328 from Truck Fill is planned to go to Capital Reserves.

- 2023 Operating Budget includes \$17,650 of funding from Capital Reserves for completion of sounding report for Thunder Lake lagoon and installation of monitoring wells.
- Represents approximately 10.98% (2022 - 11.99%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$2 will be used for General Utility Services.

43 Waste Management

Net costs for operating the Barrhead Regional Landfill are split equally between the County of Barrhead and the Town of Barrhead. County also contributes to its own Capital Reserve for Landfill. Costs of operating the County's 6 Transfer Stations are borne solely by the County of Barrhead.

Expenses in this category primarily include contracted services, insurance, gravel, and provisions for closure of the landfill. Maintenance provided by County Public Works is recorded as an expense under Waste Collection, but also as revenue under Public Works.

- 2023 Operating Budget presents a 10.72% increase in expenditures from the 2022 Operating budget.
- There is no revenue generated from the Transfer Stations, however the Landfill is expected to generate 39.45% of the operating expenditures from tipping fees and recycling. As the Town is the Unit of Authority for the Regional Landfill, only the net cost of operating the landfill is recorded as a "Transfer to Other Governments."
- Net cost to the County to provide waste collection and disposal services is \$303,621.
- \$45,000 is contributed to Capital Reserves from this category as well as \$30,425 towards Landfill Closure Allowance.
- Represents approximately 1.62% (2022 – 1.60%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$2 will be used for Waste Management.

51 Family & Community Support Services (FCSS)

FCSS municipal contributions are paid equally by the County of Barrhead and the Town of Barrhead. The program is supported primarily by provincial funding, which is contingent upon receiving a combined minimum contribution from both municipalities of 20% of eligible operating costs.

- County and Town each contribute \$75,500 to the FCSS program which is delivered by an external organization.
- Represents approximately 0.39% (2022 – 0.39%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$1 will be used for FCSS.

61 Land Use Planning, Zoning & Development

Revenues in this category are generated by fees for development permits, subdivision applications, use of specific Operating Reserves, and grant funding.

- Revenue for this category covers approximately 19.46% of the expenditures.
- 2023 Operating budget includes planned Land Use Bylaw Amendments at a cost of \$18,000, with funding partially coming from reserves (\$11,565).
- 2023 Operating budget presents a net increase of 17.57% due to planned land use bylaw review, and transfer to operating and capital reserves.
- Net cost to the County for this department is \$223,099.
- Contributions to Operating Reserves of \$17,500 from this category.
- Contribution to Capital Reserves of \$29,600 from this category.
- Represents approximately 1.45% (2022 – 1.40%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$2 will be used for Land Use Planning, Zoning & Development.

62 Agricultural Services

Agricultural Services is made up of several program areas including General Operations, Extension, Vegetation Control, Conservation, Pest Control, Resource Management and ALUS.

In 2021, the County, along with Westlock County, and Athabasca County were successful in joining ALUS Canada, which provides funding for conservation projects and programming. County of Barrhead is the managing partner.

County of Barrhead is also the managing partner for the Resource Management stream of the provincial grant. Resource Management grant is provided for eligible activities undertaken for County of Barrhead, Westlock County, Athabasca County, and Thorhild County.

- Agricultural Services portion of the budget reflects an increase in expenditures of \$88,414 and an increase in revenue of \$127,648, for a decrease to net cost of \$39,234.
- Multi-year provincial grant was signed in 2020, with annual funding established until 2024. There are 2 funding streams under this grant program: 1) Legislative for \$123,907 per year, and 2) Resource Management for \$92,000 per year (as described above).
- Revenue for this category covers approximately 62.77% of the expenditures, leaving a net cost of \$299,334.
- \$30,000 is contributed to Capital Reserves and \$11,986 towards Operating Reserves from this category.
- Represents approximately 4.20% (2022 – 4.09%) of the 2023 Operating Budget Expenditures.

- For every \$100 of taxes collected in 2023, \$2 will be used for Agriculture Services.

63 Economic Development

This department's expenditures are primarily for salaries and benefits for 0.95 FTEs, membership in GROWTH organization, public relation expenses, and special projects.

- 2023 Operating Budget presents a 1.82% increase in expenditures from 2022 or \$2,242.
- 2021 Broadband Scoping project is continued in Budget 2023. Cost to complete the project is \$6,500, with funding to come from Operating Reserves.
- Net cost to the County for this department is \$118,983.
- There are no contributions to reserves from this category.
- Represents approximately 0.66% (2022 – 0.70%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$1 will be used for Economic Development.

66 Subdivision & Land Development

In 2018 work commenced on Phase I of the Kiel Industrial Park and was completed in 2020. Any revenue that is generated from the sale of a lot is put back into reserves to fund future phases of the Kiel Industrial Park.

- Budgeted in 2023 is the sale of 1 lot.
- 2023 Operating Budget presents expenditures of \$263,158.
- Revenue for this category includes sale of land and covers approximately 100% of the expenditures, leaving net expenditure of \$300.
- Included in expenditures is \$145,266 that is contributed to Capital Reserves from this category and represents the estimated net profit on the sale of a lot.
- Represents approximately 1.38% (2022 – 1.59%) of the 2023 Operating Budget Expenditures.

69 Land, Housing & Building Rentals

County has several small revenue generating leases for a net revenue of \$12,790 which represents a slight decrease from 2022.

72 Recreational Services

Maintenance of our parks and campgrounds are budgeted in this section. Public Works Department is responsible for these facilities.

In 2021, an interest-bearing loan of \$115,250 was provided to Barrhead Golf & Recreation Area Society for campground expansions, with funding to come from reserves. Starting in 2022, annual repayments from the Society of \$9,654.10 are returned to the reserve.

County of Barrhead continues to provide funding of \$25,000 for staffing and supervision of summer recreation programming to the Town of Barrhead.

County continues to make principal and interest payments of \$281,974 on the \$5,000,000 debenture borrowed for the capital contribution to the Barrhead Regional Aquatics Centre.

In addition, a contribution of \$330,700 to support the operation of Town recreational facilities (Arena, Aquatic Centre, Curling Rink) will be made to the Town. This contribution is a result of the Arbitrator selecting the County's Recreation Agreement which presented a funding model based on 0.03403% of a rolling 3-yr assessment (starting in 2017) or a minimum of \$312,679.

- Revenue for this category covers approximately 3.73% of the expenditures, leaving a net cost of \$677,033.
- \$9,654 is contributed to Operating Reserves from this category.
- Represents approximately 3.68% (2022 – 4.05%) of the 2023 Operating Budget Expenditures.
- For every \$100 of taxes collected in 2023, \$6 will be used for Recreational Services.

74 Culture

Most of the expenditures in this section are related to the transfer of funds to other organizations to provide services to our residents.

The largest expenditure in this section is the \$165,523 contribution to the Barrhead Public Library, which includes the Neerlandia Library, as well as the Yellowhead Regional Library. This contribution is based on the approved \$22.30 per capita contribution for Barrhead Public Library and \$4.54 per capita for Yellowhead Regional Library. Barrhead Public Library uses the Federal Census figures to calculate per capita (5,877), while Yellowhead Regional Library uses AB Treasury population estimate of 6,325.

Expenditure associated with "Transfers to Organizations," which is used to make contributions to various local community organizations remains unchanged. Organizations must now apply through the Community Grant Policy to be eligible for funding, to a maximum of \$2,500 per organization, with funding to come from reserves.

- 2023 Operating Budget presents an increase in expenditures from the 2022 Operating Budget of \$8,957.
- Revenue for this category covers approximately 79.35% of the expenditures, leaving a net cost of \$37,043. Revenues are from MSI Operating Grants and Operating Reserves.
- There are no contributions to reserves from this category.
- Represents approximately 0.94% (2022 – 0.97%) of the 2023 Operating Budget Expenditures.

CAPITAL BUDGET

Capital Budget proposes Capital Expenditures of \$12,903,101, in addition to transfers to Operating and Capital Reserves of \$1,858,740 for a total Capital Budget of \$14,761,841.

Capital assets are purchased based on the 10-year Capital Plan. Roads selected for reconstruction are based on the Road Plan which is reviewed annually by Council.

2023 Capital Budget includes the following capital purchases and transfers:

01 General

- Transfer of \$50,000 from operations to Capital Reserves:
 - \$50,000 for Computer & Equipment Reserve for Asset Management Software

12 Administration

- Projector for Council chambers cost of \$8,800, telephone system replacement for \$20,000, and \$53,418 for carpet and interior upgrades/replacement in Administration Building, with funding to come from reserves.
- New Assessment Software to replace current unsupported property assessment system at a cost of \$37,500, with funding to come from reserves.
- Completion of records management project at a cost of \$12,506, with funding to come from reserves.
- Transfers of \$70,000 from operations to Capital Reserves:
 - \$20,000 for Computer & Equipment Reserve
 - \$50,000 for Building Reserve

23 Fire Fighting

- Training facility enhancements of \$5,950 (County's 50% share) and replacement of Command 2 of \$62,500 (County's 50% share) and radios of \$10,000 (County's 50% share), with funding to come from reserves.
- Transfers of \$97,000 from operations to Capital Reserves:
 - \$87,000 for Fire Equipment Reserves
 - \$10,000 for ERC Building & Equipment Reserves

26 Enforcement Services

- CPO vehicle at a cost of \$85,000, with funding to come from reserves.
- Transfers of \$10,000 from operations to Capital Reserves:
 - \$10,000 for Enforcement Equipment Reserves

32 Public Works

- Equipment purchases of the following with funding to come from the trade in of old equipment and balance of the funding to come from Capital Reserves:
 - 2 Scrapers with total cost of purchase of 2,604,000 with proceeds on sale of old equipment of \$750,000 for net cost of \$1,854,000, to be funded from reserves. These purchases were carried forward from 2022 budget as vendor was unable to deliver in 2022.
 - 1 vehicle with a cost of \$57,755 with proceeds on sale of old truck of \$2,000 for a net cost of \$55,755 to be funded from reserves.
 - Sale of dozer for revenue of \$375,000 with proceeds to be put back to reserves (purchase occurred in 2022)
- Other equipment planned:
 - Pintle Hitch Tri-Axle Trailer, Post Pounder, and Pressure Washer for a total cost of \$95,536 with estimated asset sales of \$14,200, and balance of \$81,336 to be funded from reserves.
- Building and land improvements planned, with funding to come from reserves: concrete pad, foundation, and eavestroughs for \$42,500, salt shed of \$200,00, County welcome sign for \$5,760, and fencing at PW yard for \$30,000.
- 4 road reconstruction projects utilizing County forces for a total cost of \$1,094,698 with funds coming from operations of \$702,164, reserve funding of \$392,534 for the following projects:
 - West of NW5,8,17-61-4-W5 – 2.25 miles
 - NE & NW 16-59-4-W5 – 1.0 mile
 - West of 23-61-3-W5 – 1.0 mile
 - West of NW 35-61-3-W5 and W of 2-62-3-W5 – 1.5 miles
- Construction of 3 bridges for a total cost of \$845,000; 1 bridge has been approved with 75% of the funding from Alberta Transportation (\$310,000), 2 additional bridges at a cost of \$535,000 are pending approval of provincial funding.
 - Typically, the County only performs bridge work if successful in obtaining grant funding. Funding is 75% grant funded and 25% Capital Reserve funded.
- Transfers of \$1,177,726 from operations to Capital Reserves
 - \$510,451 for Equipment Reserve
 - \$507,275 for Grader Reserve
 - \$50,000 for Building Reserve
 - \$100,000 for Aggregate Reserve
 - \$10,000 for Land ROW Reserve

33 Airport

- No capital expenditures planned for 2023.
- Transfer of \$18,000 from operations to Capital Reserves.

44 General Utility Services (41 Water & 42 Sewer)

- Completion of Neerlandia Lagoon for \$47,018 with funding to come from reserves as well as installation of lagoon gate at Neerlandia lagoon at a cost of \$38,000, with funding to come from reserves.
- Transfers of \$162,846 from operations to Capital Reserves:
 - \$21,885 for Fire Suppression Reserves
 - \$50,000 for Regional Water & Sewer Reserves
 - \$47,000 for Water & Sewer Reserves funded by Utility Rate
 - \$40,633 for Lagoon Reserves – (Neerlandia, Lac La Nonne, and Thunder Lake).
 - \$3,328 for Truck Fill Reserve funded by truck fill revenues

43 Waste Management

- Purchase of track loader waste handler at Landfill with County's 50% net cost of \$330,000, with funding to come from reserves.
- Compliance work required at Landfill for County's 50% cost of \$15,000, with funding to come from reserves.
- Transfers of \$45,000 from operations to Capital Reserves:
 - \$25,000 for Landfill Equipment Reserve
 - \$15,000 for Landfill Reserve
 - \$5,000 for Transfer Station bin reserve

61 Land Use Planning, Zoning & Development

- Transfer of \$29,600 from operations to Capital Reserves for Money in Lieu of Reserves.

62 Agricultural Services

- Building repairs and concrete pad repairs of \$35,000 with funding to come from reserves.
- Transfers of \$30,000 from operations to Capital Reserves:
 - \$10,000 for Ag Building Reserves
 - \$20,000 for Ag Vehicle & Equipment Reserves

66 Subdivision & Land Development

- Transfer of \$145,266 from operations to Capital Reserves for projected net profit from the sale of 1 lot in the Kiel Industrial Park.



TO: COUNCIL

RE: 3 YEAR FINANCIAL PLAN AND 10 YEAR CAPITAL PLAN

ISSUE:

Section 283.1 of the *MGA* requires Council to annually review and update its Capital Plan and Financial Plan.

BACKGROUND:

- *MGA* requires a written financial plan and a written capital plan.
 - Financial plan – must cover a minimum of the next 3 years
 - Capital plan – must cover a minimum of the next 5 years
- Primary benefit of longer-term planning is to identify future financial challenges and opportunities, allowing Council to plan and develop strategies to minimize or eliminate challenges and to capitalize on opportunities.
- Financial and capital plans do not have to be financially balanced.
- December 20, 2022 – Council approved a 3-year Financial Plan and 10 Year Capital Plan

ANALYSIS:

- County of Barrhead 3-year Financial Plan meets the requirements of the *MGA Sec. 283.1(2)*.
- County of Barrhead 10-year Capital Plan exceeds the requirements of the *MGA Sec 283.1(3)*.
- Although Council did approve a 3-year Financial Plan and 10 Year Capital Plan on December 20, 2022, work conducted during the 2023 budget workshops have adjusted these plans.

Financial Plan

- 3-year Financial Plan was prepared by Administration with workshops held with Council during preparation.
- 3-year Financial Plan included estimates of revenues and expenditures.
 - Where actuals are known, such as contracted amounts, actuals were used.
 - Road Construction Plan is incorporated into the financial plan.
- 3-year Financial Plan shows projected deficits for the 3 years as follows: \$182,074, \$1,576,955, and \$1,704,101 respectively.
 - A plan can be unbalanced, however a budget must be balanced.
 - Council annually reviews strategies to balance the budget. These strategies include:
 - reducing expenditures or services,
 - increasing taxes and user fees,
 - reducing annual reserve contributions,
 - using grants and using reserves.

- 2023 Draft Final Operating Budget includes a one-time \$1.5M in revenue (debenture proceeds) with corresponding expense for Sani-Pretreatment at Town lagoon. This has been carried over from Budget 2022.
 - Expenditure for servicing debenture has not been included in the 2024-2026 plan nor has revenue projected due to projected increased water and wastewater volumes.
- 2023 Draft Capital Budget includes 3 paving projects. Added costs related to maintaining pavement or contribution to reserves for future maintenance activities for pavement have not been included in the 2024-2026 plan.
- In 2022, a Total Compensation Review was undertaken to develop internal and external equity in pay. A new grid was established and is proposed in Budget 2023 and the financial plan. Cost of living adjustments are not included in 2024-2026 financial plan.
- No increase in mill rate or assessment is contemplated in the financial plan. 2023 projected tax revenue is used in the 2024 – 2026 financial plan.

Compare 2024 to 2023:

- Projected revenue decrease for 2024 compared to 2023 is primarily due to:
 - Removal of one-time debenture proceeds of \$1.5M for Town of Barrhead Sani-Pretreatment.
 - Removal of one-time grant revenues: ACP grant, AB crime prevention grant, and MSI Capital used for Shoulder pulls and Oiling program.
 - Removal of use of unrestricted reserve and tax stabilization reserve to cover budget shortfall. Decision on reserve use is discussed annually with Council during budget process.
 - No projected sale of Kiel lots for 2024-2026
- Projected expense decrease in 2024 compared to 2023 includes a total decrease of \$2.2M:
 - Removal of one-time contribution of \$1.5M for Town of Barrhead Sani-Pretreatment.
 - Removal of contracted services for 2023 grant funded projects.
 - Decrease in utilities due to one-time expense for utility hookups at Kiel Industrial Park budgeted for in 2023.
 - No projected sale of Kiel lots for 2024-2026 so no selling expenses or contribution to reserves
 - Road reconstruction program - planned use of grant funding in 2024 so a decrease in operating cost for the capital program is planned.
 - Provincial Police Costing Model fully phased in

Compare 2025 to 2024:

- Projected decrease in revenue for Ag Services Department as grant funding from the province only confirmed until 2024.
- Projected increase in expenses as no planned use of grant funding in 2025 for road reconstruction program, oiling program, or shoulder pulls.

Capital Plan

- 10-year Capital Plan was prepared by Administration with workshops held with Council during preparation.

- Highlights of the 10-year Capital Plan include:
 - Gravel road reconstruction of 4-7 miles per year. Annual cost of \$1.16 million
 - 1 bridge structure reconstructed annually, dependent on condition rating of structure and grant funding
 - New paving of Kiel Industrial Park Road (2028)
 - Pavement overlay of Elks Beach Road (2026)
 - Correction line chip seal (2032)
 - Graders and road reconstruction equipment replacement based on warranty / buyback period
 - Major repairs and maintenance for buildings (Admin, Public Works, and Ag) included based on Building Condition Assessment Reports prepared by consultant.
- Canada Community Building Fund (formerly Gas Tax) and Municipal Sustainability Initiative (MSI) have been estimated until 2024 due to unknown future of programs.
 - MSI is being transitioned to LGFF and funding formulas are still being confirmed.
 - CCBF program runs until 2024.
- 10-year projection of capital reserves show adequate reserves to cover planned expenditures except for Admin, Fire and Enforcement.
- Grant funding or debentures could be used to cover any planned expenditures that exceed capital reserves. Council can also consider delaying planned expenditures until adequate reserves are in place or reconsider any planned expenditure.

Attachments:

- 3 Year Financial Plan (2024 – 2026)
- 10 Year Capital Plan, Summary

STRATEGIC ALIGNMENT:

Review and approval of the 3-year Financial Plan and 10-year Capital Plan achieves the following outcome and alignment with the 2022 – 2026 Strategic Plan:

Pillar	4 Governance & Leadership
Outcome	4 Council is transparent & accountable.
Goal	4.2 County demonstrates open & accountable government.
Strategy	4.2.1 Council has the tools and information necessary to make informed decisions which are shared publicly.

ADMINISTRATION RECOMMENDS THAT:

Council approve the 3-Year Financial Plan for 2024 – 2026 and the 10-Year Capital Plan for the County of Barrhead as presented.

Budget + 3 Year Financial Plan

Costing Center	BUDGET	FINANCIAL PLAN		
	2023	2024	2025	2026
- 01-General Municipal	1,060,158	629,158	634,154	639,294
- 05-General Taxation	12,285,694	12,285,694	12,285,694	12,285,694
- 06-Requisitions	283	289	283	283
- 11-Council & Legislative	6,881	4,500	4,500	4,500
- 12-General Administration	209,927	53,829	56,329	53,429
- 15-Elections and Plebiscites	-	-	7,650	-
Total A General Government Services	13,562,943	12,973,469	12,988,609	12,983,200
- 21-Enhanced Policing Service formerly SRO	173,159	-	-	-
- 23-Fire Fighting	94,987	94,987	94,987	94,987
- 26-Enforcement	4,329	4,329	4,329	4,329
- 27-Safety Program	7,000	7,000	7,000	7,000
- 28-Barrhead & Area Regional Crime Coalition	29,348	32,663	2,663	2,663
Total B Protective Services	308,823	138,979	108,979	108,979
- 32-Public Works	2,261,773	1,784,808	1,783,430	1,682,018
- 33-Airport Services	28,085	28,265	32,445	27,925
Total C Transportation Services	2,289,858	1,813,073	1,815,875	1,709,943
- 41-Utility Services - Water	336,026	331,267	331,088	330,910
- 42-Utility Services - Wastewater	1,552,955	52,955	52,955	52,955
- 43-Waste Management	5,652	-	-	-
- 48-Lagoons	62,650	45,000	45,000	45,000
Total D Utilities and Waste Management	1,957,283	429,222	429,043	428,865
- 61-Land Use Planning & Development	53,915	37,750	38,250	37,750
- 63-Economic Development	6,500	-	-	-
- 66-Subdivision & Land Development	262,858	-	-	-
- 69-Land, Housing, Leases	12,790	6,400	6,400	25
Total F Planning and Development Services	336,063	44,150	44,650	37,775
- 62-Agricultural Services	504,652	462,303	310,331	314,117
Total G Agricultural Services	504,652	462,303	310,331	314,117
- 72-Recreation	26,202	26,160	25,963	25,760
- 74-Culture	142,330	142,330	142,330	142,330
Total H Recreational and Cultural Services	168,532	168,490	168,293	168,090
Total Revenues	19,128,153	16,029,686	15,865,780	15,750,968
Percent Increase		(19.33%)	(1.03%)	(0.73%)
- 01-General Municipal	217,303	172,158	177,154	182,294
- 05-General Taxation	30,000	30,000	30,000	30,000
- 06-Requisitions	2,776,272	2,776,278	2,776,272	2,776,272
- 11-Council & Legislative	364,696	365,813	363,363	368,383
- 12-General Administration	1,630,580	1,495,559	1,533,220	1,599,720
- 15-Elections and Plebiscites	2,500	2,500	7,650	2,500
Total A General Government Services	5,021,352	4,842,309	4,887,660	4,959,170
- 21-Enhanced Policing Service formerly SRO	374,109	406,764	406,764	411,080
- 23-Fire Fighting	677,090	690,820	688,610	708,710

Budget + 3 Year Financial Plan

	BUDGET	FINANCIAL PLAN		
- 24-Disaster Services	13,415	16,793	16,265	16,498
- 25-Ambulance Services (Stars)	7,500	7,500	7,500	7,500
- 26-Enforcement	141,885	139,795	144,126	148,662
- 27-Safety Program	57,108	64,019	72,288	66,370
- 28-Barrhead & Area Regional Crime Coalition	31,680	35,015	5,035	5,055
Total B Protective Services	1,302,787	1,360,707	1,340,588	1,363,875
- 32-Public Works	7,903,979	6,942,355	8,131,390	8,049,701
- 33-Airport Services	63,095	63,295	71,495	62,295
Total C Transportation Services	7,967,074	7,005,650	8,202,885	8,111,996
- 41-Utility Services - Water	383,843	369,234	363,025	367,291
- 42-Utility Services - Wastewater	1,562,900	32,900	32,900	32,900
- 43-Waste Management	309,273	292,455	294,332	296,085
- 44-Utility Services - General	90,526	93,891	85,536	85,541
- 48-Lagoons	62,650	45,000	45,000	45,000
Total D Utilities and Waste Management	2,409,192	833,480	820,793	826,817
- 51-FCSS	75,500	75,500	75,500	75,500
Total E Community Support Services	75,500	75,500	75,500	75,500
- 61-Land Use Planning & Development	277,014	254,311	260,537	259,371
- 63-Economic Development	125,483	126,543	130,495	129,111
- 66-Subdivision & Land Development	263,158	-	-	-
- 69-Land, Housing, Leases	-	-	-	-
Total F Planning and Development Services	665,655	380,854	391,032	388,482
- 62-Agricultural Services	803,986	823,343	819,855	824,181
Total G Agricultural Services	803,986	823,343	819,855	824,181
- 72-Recreation	703,235	705,020	718,937	718,967
- 74-Culture	179,373	184,899	185,485	186,082
Total H Recreational and Cultural Services	882,607	889,919	904,422	905,049
Total Expenses	19,128,153	16,211,761	17,442,735	17,455,070
Percent Increase		(17.99%)	7.06%	0.07%
Net Total	0	(182,074)	(1,576,955)	(1,704,101)

County of Barrhead No. 11
10 Year Capital Plan
DEPARTMENT RECAP

EXPENDITURES RECAP	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2032
	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Administration	132,223	1,375,602	60,000	41,314	10,357	112,925	-	14,986	6,401	70,000	-
Fire (County - 50%)	78,450	20,000	400,000	-	875,000	-	-	227,500	-	175,000	400,000
Public Works - Graders & Equipment (less trade-in)	1,616,091	894,000	1,192,000	2,912,000	520,000	1,180,000	793,000	2,288,000	2,328,000	895,000	3,185,000
Public Works - Roads & Bridges	9,112,618	1,508,400	1,828,000	2,054,719	1,694,200	2,200,000	1,550,000	2,665,037	1,550,000	1,550,000	1,550,000
Public Works - Building & Land	272,500	42,156	-	16,971	-	-	6,092	64,941	-	-	-
Airport (County - 50%)	-	-	-	-	-	-	-	-	-	-	-
Emergency Management	-	-	-	-	-	-	-	-	-	-	-
Enforcement	85,000	-	-	-	-	-	-	-	-	100,000	-
Utilities	85,018	40,000	-	-	-	-	-	-	-	-	10,550,000
Utilities - Lagoon Sounding / Monitoring wells	17,650										
Landfill (County - 50%)	345,000	51,500	-	15,000	-	-	-	-	212,500	-	322,500
Transfer Stations	5,652	-	-	15,000	-	-	15,000	-	-	15,000	-
Development, including Broadband	-	-	-	-	-	-	-	-	-	-	-
AG - Building & Equipment	35,000	-	70,000	50,913	50,000	-	50,000	70,000	26,200	85,000	-
Subdivision & Land Dev. - Kiel Industrial Park											
Recreation (incl. Money in Lieu Reserve)	-	-	-	-	-	-	-	-	-	-	-
Planned Expenditures	\$11,785,202	\$3,931,658	\$3,550,000	\$5,105,917	\$3,149,557	\$3,492,925	\$2,414,092	\$5,330,464	\$4,123,101	\$2,890,000	\$16,007,500

RESERVES CONTRIBUTIONS RECAP	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Administration	120,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Fire	104,000	97,000	97,000	97,000	97,000	97,000	97,000	97,000	97,000	97,000	97,000
Public Works - Graders & Equipment	1,017,726	1,038,081	1,058,842	1,080,019	1,101,619	1,123,652	1,146,125	1,169,047	1,192,428	1,216,277	1,240,602
Public Works - Roads & Bridges / ROW	812,164	165,400	1,263,000	1,268,600	1,414,200	1,275,000	1,275,000	1,275,000	1,275,000	1,275,001	1,275,001
Public Works - Building	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Airport	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
Emergency Management	-	-	-	-	-	-	-	-	-	-	-
Enforcement	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,001
Utilities	162,846	166,207	166,757	166,697	166,671	166,671	166,671	166,671	166,671	166,671	166,671
Landfill	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	120,000	120,000
Transfer Stations	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Development	-	-	-	-	-	-	-	-	-	-	-
AG - Building & Equipment	30,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Subdivision & Land Dev. - Kiel Industrial Park	145,266										
Recreation (incl. Money in Lieu Reserve)	29,600	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	20,000
Annual Contribution	\$2,544,602	\$1,724,687	\$2,843,599	\$2,870,316	\$3,037,491	\$2,920,323	\$2,942,796	\$2,965,719	\$2,989,100	\$3,092,949	\$3,112,275

10 Year Capital Plan DEPARTMENT RECAP

RESERVE BALANCE <small>(ending balance in Reserve Account at YE)</small>	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Administration	693,154	(612,449)	(602,449)	(573,763)	(514,119)	(557,044)	(487,044)	(432,030)	(368,431)	(368,431)	(298,431)
Fire	663,725	740,725	437,725	534,725	(243,275)	(146,275)	(49,275)	(179,775)	(82,775)	(160,775)	(463,775)
Public Works - Graders & Equipment	1,409,457	1,553,537	1,420,380	(411,601)	170,018	113,670	466,795	(652,158)	(1,787,730)	(1,466,453)	(3,410,851)
Public Works - Roads & Bridges, incl Agg. Levy	1,669,449	1,689,449	1,634,449	1,122,080	1,138,330	505,830	523,330	(574,207)	(556,707)	(539,206)	(521,705)
Public Works - Building	314,455	322,299	372,299	405,328	455,328	505,328	549,236	534,295	584,295	634,295	684,295
Airport	145,174	163,174	181,174	199,174	217,174	235,174	253,174	271,174	289,174	307,174	325,174
Emergency Management											
Enforcement	10,000	20,000	30,000	40,000	50,000	60,000	70,000	80,000	90,000		10,001
Utilities	2,239,246	2,365,452	2,532,209	2,698,906	2,865,577	3,032,248	3,198,920	3,365,591	3,532,263	3,698,934	2,908,605
Landfill	310,028	298,528	338,528	363,528	403,528	443,528	483,528	523,528	351,028	471,028	268,528
Transfer Stations	5,000	10,000	15,000	5,000	10,000	15,000	5,000	10,000	15,000	5,000	10,000
Development											
AG - Building & Equipment	251,737	291,737	261,737	250,824	240,824	280,824	270,824	240,824	254,624	209,624	249,624
Subdivision & Land Dev. - Kiel Industrial Park	591,730	591,730	591,730	591,730	591,730	591,730	591,730	591,730	591,730	591,730	591,730
Recreation (incl. Money in Lieu Reserve)	514,379	539,379	564,379	589,379	614,379	639,379	664,379	689,379	714,379	739,379	759,379
Ending Balance	\$8,817,532	\$7,973,561	\$7,777,160	\$5,815,309	\$5,999,493	\$5,719,391	\$6,540,595	\$4,468,350	\$3,626,849	\$4,122,298	\$1,112,574



TO: COUNCIL

RE: 2023 PROPERTY TAX BYLAW

ISSUE:

Council must pass a Property Tax Bylaw annually (MGA s. 353(1)).

BACKGROUND:

- Property taxation is a process regulated by the *MGA*.
- Council cannot pass a Property Tax Bylaw for a particular year unless the operating and capital budget for that year has been adopted by Council. (*MGA s. 247*).
- Property Tax Bylaw authorizes Council to impose a tax on property in the County to raise revenue to be used toward the payment of:
 - Expenditures and transfers set out in the budget
 - Requisitions (*MGA s. 353(2)*).
- Property Tax Bylaw must set and show separately all the tax rates that must be imposed to raise the revenue required for expenditures and requisitions (*MGA s. 354(1)*).

ANALYSIS:

- 2023 Operating and Capital Budget were previously discussed at the May 2, 2023, meeting and passed by Resolution # 2023-____ and # 2023-____.
- 2023 Property Tax Bylaw as presented reflects the following:
 - No increase to the residential municipal mill rate.
 - Non-residential, machinery and equipment and farmland municipal mill rate are set to be equal to 2.9 times the residential rate.
 - Minimum Tax of \$50.00 per taxable parcel remains in the Bylaw.
- 2023 Budget requires tax revenue of the following:
 - Municipal expenditures & transfers, net of revenue – \$9,507,446
 - Requisitions:
 - School Requisition – \$2,642,471
 - Barrhead & District Social Housing Requisition – \$120,839
 - Designated Industrial Requisition – \$12,679
 - Total tax levied – \$12,283,435

STRATEGIC ALIGNMENT:

Approval of the 2023 Property Tax Bylaw contributes to the following outcome and aligns with the 2022 – 2026 Strategic Plan:

Pillar	4 Governance & Leadership
Outcome	4 Council is transparent & accountable
Goal	4.2 County demonstrates open & accountable government.
Strategy	4.2.1 Council has the tools and information necessary to make informed decisions which are shared publicly.

ADMINISTRATION RECOMMENDS THAT:

Council gives 3 readings to Bylaw 3-2023 Property Tax Bylaw.

DO/tm



COUNTY OF BARRHEAD NO. 11

PROVINCE OF ALBERTA

BYLAW NO. 3-2023

2023 PROPERTY TAX BYLAW

Page 1 of 3

A Bylaw to authorize the rates of taxation to be levied against assessable property within the County of Barrhead No. 11 for the 2023 taxation year.

WHEREAS the County of Barrhead No. 11, in the Province of Alberta, has prepared and adopted detailed estimates of the municipal revenue and expenditures as required, at the Council meeting held on May 2, 2023; and

WHEREAS the estimated municipal expenditures and transfers set out in the budget for the County of Barrhead No. 11 for the year 2023 total \$19,128,153; and

WHEREAS the estimated municipal revenues and transfers from all sources other than taxation is estimated at \$6,844,718; and

WHEREAS the balance of \$12,283,435 is to be raised by general municipal taxation; and

WHEREAS the estimated requisitions, including under-levies and over-levies to create the total 2023 levy are:

Alberta School Foundation Fund (ASFF)		
Residential and Farmland	\$2,010,649	
Non-Residential/Pipe and Power	\$606,522	
Subtotal		\$2,617,171
Opted-Out School Board #1 – Evergreen CRSD		
Residential and Farmland	\$25,132	
Non-Residential/Pipe and Power	\$168	
Subtotal		\$25,300
Total Education Requisitions		\$2,642,471

Barrhead & District Social Housing Association Requisition	\$120,839
---	------------------

Alberta Municipal Affairs Designated Industrial Requisition	\$12,679
--	-----------------

WHEREAS the Council of the County of Barrhead No. 11 is required each year to levy on the assessed value of all property, tax rates sufficient to meet the estimated expenditures and the requisitions; and

WHEREAS the Council is authorized to classify assessed property, and to establish different rates of taxation in respect to each class of property, subject to the *Municipal Government Act*, Chapter M26, Revised Statutes of Alberta, 2000; and

WHEREAS the assessed value of all property in the County of Barrhead No. 11 as shown on the assessment roll is:

Residential	\$755,406,460
Farmland	\$61,122,980
Non-Residential	\$45,545,140
Linear	\$124,376,890
Machinery and Equipment	\$42,146,610
TOTAL	\$1,028,598,080



COUNTY OF BARRHEAD NO. 11

PROVINCE OF ALBERTA

BYLAW NO. 3-2023

2023 PROPERTY TAX BYLAW

Page 2 of 3

NOW THEREFORE, under the authority of the *Municipal Government Act, Revised Statutes of Alberta 2000, and amendments thereto*, the Council of the County of Barrhead No. 11, in the Province of Alberta, duly assembled, enacts as follows:

1. That the County Manager (CAO) is hereby authorized to levy the following rates of taxation on the assessed value of all property as shown on the assessment roll of the County of Barrhead No. 11:

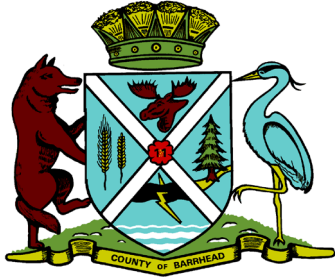
	Tax Levy	Assessment	Tax Rate
General Municipal			
Residential	\$4,640,537	\$755,406,460	6.1431
Farmland	\$1,088,906	\$61,122,980	17.8150
Non-Residential	\$811,387	\$45,545,140	17.8150
Pipe and Power	\$2,215,774	\$124,376,890	17.8150
Machinery and Equipment	\$750,842	\$42,146,610	17.8150
Total	\$9,507,446	\$982,410,350	

ASFF			
Residential and Farmland	\$2,010,649	\$804,645,844	2.4988
Non-Residential	\$606,522	\$169,775,280	3.5725
Opted-Out School Board Evergreen CRSD			
Residential and Farmland	\$25,132	\$10,057,766	2.4988
Non-Residential	\$168	\$46,900	3.5725
Total	\$2,642,471	\$984,525,790	

Barrhead and District Social Housing Association			
Total	\$120,839	\$1,026,672,400	0.1177

Alberta Municipal Affairs Designated Properties Requisition			
Total	\$12,679	\$169,958,460	0.0746

GRAND TOTAL	\$12,283,435
--------------------	---------------------



COUNTY OF BARRHEAD NO. 11

PROVINCE OF ALBERTA

BYLAW NO. 3-2023

2023 PROPERTY TAX BYLAW

Page 3 of 3

2. That the minimum tax levy for each individual taxable property shall be \$50.00.
3. The invalidity of any section, clause, sentence, or provision of this bylaw shall not affect the validity of any other part of this bylaw, which can be given effect with such invalid part or parts.
4. This Bylaw shall come into full force and take effect upon third and final reading.

FIRST READING GIVEN THE ____ DAY OF MAY 2023.

SECOND READING GIVEN THE ____ DAY OF MAY 2023.

THIRD READING GIVEN THE ____ DAY OF MAY 2023.

Reeve

Seal

County Manager (CAO)



TO: COUNCIL

RE: 2023 BRIDGE REPLACEMENT – SW 17-62-3-W5 - BF 78033 LAND ACQUISITION

ISSUE:

Administration requires Council to authorize signing of agreements for Acquisition of Land for Right-of-Way for a bridge replacement project - BF 78033.

BACKGROUND:

- BF 78033 was constructed in 1974 and is located on RGE RD 35 approximately 1.5 miles south of the Vega transfer station.
- BF 78033 was given a low rating advisory in 2018 due to poor condition and has been inspected on a 12-month cycle since then.
- Bridge size culvert at BF 78033 is scheduled for replacement in 2023 as part of the approved 10-year Capital Plan.
- County was successful in obtaining STIP funding for this project which will provide 80% of the funds required for replacement.
- Project is currently budgeted at \$310,000, however the tender has not been released yet.
- Engineering work has indicated that extra right of way is required on both sides of the road to accommodate the replacement culvert.
- In order to accommodate the new culvert, 0.37 acres is required on each side of the road to ensure the following:
 - new culvert is located completely on the right of way instead of private land.
 - ease of access for repairs
 - remove liability issues of having public infrastructure on private land.

ANALYSIS:

- Public Works has acquired the following landowner signatures on an Agreement for Acquisition of Land for Right-of-Way for this BF 78033 bridge replacement.
 1. Tom Albert Schuurman SE 18-62-3-W5
 2. Cornelia Sya Strydhorst SW 17-62-3-W5
- Council approved rates are \$2,000 per acre for Acquisition of Land for Road Right of Way
 - Landowners have requested \$5,000 per acre which reflects the rates that were paid for land acquisition in 2022 for the Autoparts Road (RGE RD 40) project.
 - Current approved rate of \$2,000 per acre does not meet current market conditions and as such is not acceptable by landowners. This approved rate should be reviewed by Council in the future.

- Cost of the agreements to complete bridge replacement project BF 78033 will be a lump sum amount of \$1,850 to each landowner which is accounted for in the 2023 Budget under #C23-78033.

STRATEGIC ALIGNMENT:

Approval of land purchase agreements to complete the 2023 Bridge Replacement project achieves the following outcome and alignment with the 2022 – 2026 Strategic Plan:

Pillar	2 Municipal Infrastructure & Services
Outcome	2 County has the necessary tools & information to deliver programs and services efficiently.
Goal	2.1 Infrastructure & services balance County capacity with ratepayer needs.

ADMINISTRATION RECOMMENDS THAT:

- Council directs the Reeve and County Manager to sign the agreements for Acquisition of Land for Right of-Way for 2023 Bridge Replacement Project BF 78033 with Tom Albert Schuurman and Cornelia Sya Strydhorst as presented, in order to purchase 0.37 acre from each landowner for the total cost to the project of \$3,700.



2023 COUNCIL RESOLUTION TRACKING LIST

(Items beyond the normal course of business)

Resol. #	Resolution Topic	Responsible	Comments	Status
2023-128	Approved supporting Reeve Drozd’s application to the RMA Committee on Quasi-Judicial Agencies and to receive per diem’s if appointed.	CAO	Reeve has submitted application	Complete Apr 18/23
2023-126	Dispersed Unit 312 & Unit 313 to Michener Allen Auctioneering Ltd. for \$750,000 with any monies over \$820,000 received at the auction to be split 90/10 in favour of the County	PW/FIN	Units have been picked up.	Underway
2023-125	Declared May 8-14, 2023 as National Nursing Week in the County of Barrhead.	COMM/EA	Posted in County office & on website	Complete Apr 24/23
2023-124	Denied application from Barrhead Golf & Recreation Area Society for a donation of \$2,500 under Community Grants Policy for painting of lines in the parking lot was not eligible	CAO/EA	Applicant notified of decision	Complete Apr 20/23
2023-123	Approved application from Barrhead Street Festival committee for \$2,500 under Community Grants Policy to assist with Barrhead Street Festival event.	CAO/EA	Approval letter and payment sent.	Complete Apr 20/23
2023-122	Approved encroachment agreement with Stanley & Faye Schultz for site within road allowance west of and adjacent to Plan 4589NY Lot 1	CAO/EA	Agreement finalized.	Complete Apr 19/23
2023-117	CAO to sign Conditional Grant (\$146,570) under Intermunicipal Collaboration Component of 2022-23 ACP Program in support of Feasibility Study to repurpose ADLC as a joint civic center	CAO	Agreement signed & sent Apr 14/23, awaiting return; Waiting for agreement	Underway
2023-116	CAO to sign Alberta Crime Prevention Grant Agreement (Minister of Public Safety & Emergency Services) to receive \$26,685 to continue with the BARCC workplan.	CAO	Finalized agreement received; Agreement signed & sent Apr 5/23, awaiting return	Complete Apr 6/23

2023-113	Approved Compassionate Gift Policy AD-004 as amended	CAO/EA	Amended, included for information in Apr 18/23 agenda pkg	Complete Apr 14/23
2023-112	Denied the request to cancel or reduce Fire Invoice IVC00002618.	CAO/EA	Letter sent	Complete Apr 20/23
2023-106-108	Approved 2022 audited Financial Statements, and FIR, and to publish to website	CAO/FIN	Published to website	Complete Apr 5/23
2023-103	Authorize Reeve Drozd to sign the Acknowledgement of Consultation for the RCMP Annual Performance Plan.	CAO/EA	Reeve has signed and returned	Complete Apr 13/23
2023-099	Disperse Unit 306 D6T Dozer to Ritchie Bros Auctioneers (Canada) Ltd. for the price of \$375,000 plus GST	FIN/PW	Unit has been picked up.	Complete Apr 13/23
2023-098	Cost share (50:50) with TOB purchase of 2023 John Deere 755K Landfill Track Loader (\$608,000 plus GST) from Brandt Tractor Ltd. as per 2023 Waste Management Capital	FIN/PW	Ordered	Underway
2023-097	Approve purchase of steamer pressure washer from Water Blast Manufacturing LP (\$18,245.81 plus GST), reflect changes in 2023 Capital budget.	FIN/PW	Ordered	Underway
2023-096	Deny the request to upgrade a currently undeveloped road allowance to SE 26-59-6-W5 for recreational use only.	DEV/CAO	Landowner notified of decision	Complete Apr 12/23
2023-091	Request business documents from GROWTH/WILD for past 2 years; bring back a report for Council to assess County membership in GROWTH/WILD.	CAO	Documents received March 23, 24, April 10-13/23; Request has been made to Chair, copied to other 3 members	Underway
2023-087	Bring results of 2023 TL Lagoon groundwater monitoring back to Council for review to develop management and/or upgrade plan for the facility.	PW/CAO		Not Started
2023-086	Add \$16,000 to 2023 budget for installation of 4 groundwater monitoring wells at TL Lagoon	FIN/CAO	Budget updated; final budget to be brought to Council for approval	Complete Mar 8/23
2023-085	Replace Lightning Bay's gate opener with access card; Lightning Bay residents informed that access to TL Lagoon cut off if volumes reach 5,821 m ³ in order to ensure compliance.	PW	Lightning Bay residents have been notified and switched to card access	Complete Mar 13/23

2023-084	Set max yearly incoming volume of TL Lagoon to 4,366 m ³ to all customers other than Lightning Bay	PW/CAO	Maximum is in place and will be monitored	Complete Mar 13/23
2023-081	Adopted Records Management Bylaw No. 2-2023	CAO/EA	Signed & filed	Complete Mar 15/23
2023-077	Renew 10 year lease with Misty Ridge for ski hill operations on 10 acre parcel in SW 16-62-4-W5	CAO/EA	Lease finalized	Complete Mar 15/23
2023-076	Appointed Fire Guardians for 2023-24	CAO/EA	Guardians and Fire Chief notified; New list available April 1 and to be posted to website	Complete Mar 13/23
2023-073	Approved application from Community Gardens for \$2,500 in-kind support under Community Grant policy	CAO/EA	Approval Letter sent to applicant	Complete Mar 8/23
2023-064	Approved Admin to enter into an agreement with Western Star North to purchase 3 Western Star 47X SB trucks for delivery in 2024 & 2025 as per 10-yr Capital Plan; bring back final pricing to Council for final order approval	PW/CAO	Western notified of intent to purchase	Underway
2023-061	Approved 2022 reserve transactions as presented in 2022 Reserve Report.	FIN/CAO	Reserve Report updated	Complete Feb 21/23
2023-060	Accept 2022 year-end financial reports; subject to audit adjustments & year end finalizations.	FIN/CAO	2022 Year-end closed	Complete Feb 21/23
2023-059	Approve ALUS PAC TOR as presented	AG/EA	TOR finalized	Complete Feb 28/23
2023-058	Rescind outdated policies	CAO/EA	Policies updated	Complete Mar 1/23
2023-055-57	Appointed ARB officials for CRASC	CAO/EA	ARB clerk notified of appointments	Complete Feb 22/23
2023-053	Approved application from Volunteer Appreciation committee for \$1,250 under Community Grants Policy	CAO/EA	Approval Letter sent to applicant.	Complete Feb 27/23
2023-039	Directed Admin to draft letter for Reeve's signature in support of Camrose Casinos' request to AGLC to relocate to Edmonton.	CAO	Attended webinar on topic; deadline to submit Mar 1/23	Complete Mar 2/23
2023-038	Provide updated letter of support to MCSnet for ISED 2021 funding allocation	CAO	Letter sent	Complete Feb 10/23
2023-037	Authorized CAO to sign temporary CPO Service Agreement with Town of Morinville.	CAO/EA	Agreement finalized.	Complete Feb 9/23

2023-036	Approved additional funding sources for 2022 capital projects (2021-140 & 2022-340)	FIN	Complete	Complete Feb 7/23
2023-033	Directed Reeve & CAO to sign Water Well Agreement with Kevin & Sherry Vangrootheest for well at Baird Lake reservoir.	PW/CAO	Agreement given to landowner for signature	Complete Feb 13/23
2023-032	Approved purchase of 1/2-ton crew cab 4x4 Truck - Stephani Motors Ltd. \$57,755 plus GST & applicable fees; reflect changes in 2023 Capital budget.	PW/FIN	Ordered	Complete Feb 10/23
2023-031	Approved purchase of tri axle equipment trailer - Hayworth Equipment Sales \$55,990 plus GST & applicable fees; reflect changes in 2023 Capital budget.	PW/FIN	Ordered	Complete Feb 10/23
2023-030	Approved purchase of post pounder - Neerlandia Co-op \$21,300 plus GST: reflect the changes in 2023 Capital budget.	PW/FIN	Ordered	Complete Feb 10/23
2023-029	WSP Engineering reduced scope for engineering services - 2023 paving project of RR 22, RR 40, & TL based on updated cost of \$260,538.	PW/CAO	Revised contract received and signed	Complete Feb 13/23
2023-023	Accepted for info Div 4 adjusted training costs for 2023 and legal fees of \$36,959.67 to be recorded to General Government (11-Council & Leg) for 2022	FIN/CAO	Costs recorded as presented.	Complete Jan 16/23
2023-018	Authorized write-off of 2 outstanding AR as uncollectable in the amount of \$2,569.15	FIN	Written off as authorized.	Complete Jan 18/23
2023-017	Adopted bylaw 1-2023 Rate & Fees	CAO/EA	Bylaw updated, posted on website, staff advised	Complete Feb 1/23
2023-013	Approved policy FN-004 Collection of Accounts Receivable	CAO/FIN	Policy in place, staff advised	Complete Jan 16/23
2023-012	Postponed review of elected officials remuneration policy to align with next staff compensation review	CAO	Updated Compensation Review file with Council's direction.	Complete Jan 16/23
2023-009	Update 2023 budget with new mileage rate \$0.68	FIN/CAO	Interim 2023 budget updated, final budget to be approved in April 2023	Complete Jan 16/23
2023-008	Approve changes to HR-001 Elected Officials remuneration policy	CAO/EA	Policy updated	Complete Jan 16/23
2023-007	Approve public engagement plan for 2nd engagement session of Community Halls Strategy	CAO/COMM	Date set for Mar 16/23 from 1-4:30 pm Glenreagh Hall; Waiting for call back from 3 halls; Halls contacted to establish date	Complete Feb 28/23

2022-552	Apply for PERC/DIRC for outstanding uncollectible education and DIP for 2022 tax year	FIN/CAO	Grant application submitted	Complete Jan 9/23
2022-549	Extend term of membership for current ALUS PAC members to December 31, 2023.	AG	PAC members notified	Complete Jan 13/23
2022-544	Waive registration fees; reserve Klondyke Ferry campground for July 10, 2023 for Voyageur Canoe Brigade; provide up to 4 porta-potties	CAO/EA/PW	Applicants notified and they will contact us closer to event for final arrangements	Complete Jan 4/23
2022-538	Submit a CCBF application for RR 22 for \$614,980	FIN/CAO	Submitted application February 9, 2023	Complete Feb 9/23
2022-537	Amend MSI application for RR 22 to increase funding by \$709,404	FIN/CAO	Submitted application February 9, 2023	Complete Feb 9/23
2022-536	Cancel Landfill Access Road Project under MSI	CAO	Submitted request February 13, 2023	Complete Feb 13/23
2022-535	Award 2023 paving contract to Central City Paving	PW	Contract fully executed; Sent to contractor for signature.	Complete Feb 1/23
2022-474,475	Lifted restrictions on C. Lane and cost of training to be paid from Div 4 2023 training budget	FIN/CAO	Cost reconciliation to Council Jan 16/23; 2023 Div 4 training budget to be set Dec 20/22 and reconciled with 2022 costs	Complete Jan 16/23
2022-448	Draft congratulatory letter for Reeve's signature to new Min of MA and provide info on County of Barrhead strategic initiatives.	CAO/EA		Underway
2022-428	Invite MP Viersen and MLA van Dijken to future Council meeting	CAO	MLA scheduled to attend April 4/23; Admin has been in contact with both offices to check availability	Underway
2022-411	Tabled appointments to Regional Admin Bldg committee pending update	CAO	Discussion with Superintendant	Underway
2023-021; 2022-368	Draft resolution on cellular coverage in the County with timeline to support advocacy efforts at RMA 2023 Spring Convention	CAO	Council approved Jan 16/23, submitted to Pembina Zone, approved at Zone mtg, to be forwarded to RMA Prov Conference; Research being conducted	Complete Jan 16/23
2022-364	Admin to provide further info on Alberta Carbon Grid - Agreement with GOA	CAO		Not Started
2022-321	Authorized signing Emerg Mgmt Mutual Aid Agreement with LSAC	CAO	Awaiting Signatures from LSAC	Underway
2022-254	Bring back recommendations for disposing of Unit #306 2018 Caterpillar D6T XL	PW/CAO	Disposal approved Apr 4/23; Put out to tender - closes Mar 31; Not suitable for Landfill, report to Council as per policy	Complete Apr 4/23

2022-235, 484	Community Hall Strategy identified in the 2022-2026 Strategic Plan be escalated to begin in 2022.	CAO/PD	"What we heard" report to Council Dec 6/22; Oct 5/22 selected; PEP to Council Sept 20/22; Stakeholder input on selecting date almost complete; Project management sheets drafted	Complete Jan 16/23
2022-166	Preliminary consolidated report on status of wastewater infrastructure	CAO/PW/DF	Consolidating all lagoon reports (T.L. received Dec/22); incorporating asset management principles and discussions with LSAC	Underway
2021-174	VSU - letter to MLA re support and current service delivery model	CAO/EA	Met with VSU representative to better understand situation/impact; Rough draft prepared	Underway
2020-165	Letter - AB Transportation re prov. Hwy concerns for consideration for GOA 2020 Capital Maintenance Projects	EA/CAO	Hwy 33; Obtained input from Council, PW.	Underway
2019-352	Follow-up letter to Minister Municipal Affairs	EA/CAO	Notes distributed	Underway
2019-009	RMA Charitable Gaming Committee - support and inform	EA/CAO	Included in Mar 2/23 response to AGLC; Research on current status & received update from RMA; GOA postponed this initiative indefinitely, tone of letter will change; Letter drafted to MLA etc.; Shared with Town & orgs; Report posted to website, compiling email distribution list	Complete Mar 2/23
2018-029	Service Contract Review	EA/CAO	Initial list has been compiled.	Underway
2017-325	Develop a bylaw to provide necessary tools to deal with enforcement issues as an interim step	CAO/Dev	Work with LSA Bylaw enforcement to draft bylaw to use in the interim while developing a more substantive bylaw through public consultation	Underway
2017-245	Policy for Special Events	CAO/Dev	Reviewing policies from neighbouring municipalities	Underway

AGRICULTURAL SERVICE BOARD 2020-2024 GRANT AGREEMENT

AMENDING AGREEMENT made effective as of the ___ day of _____, 2023,

BETWEEN:

**HIS MAJESTY THE KING IN RIGHT OF ALBERTA,
as represented by the Minister of Agriculture and Irrigation
(the "Minister")**

– and –

**COUNTY OF BARRHEAD NO. 11
(the "Applicant")**

BACKGROUND:

- A. The Minister and the Applicant entered into the Agricultural Service Board 2020-2024 Grant Agreement, made effective November 1, 2020, as amended (the "Agreement").
- B. The parties wish to amend the Agreement to increase the grant support for Legislative Activities in the last two years of the Term.

THE PARTIES AGREE AS FOLLOWS:

- 1. In section 1.1, the definition of "Regulation" is replaced by the following:

"Regulation" means the Ministerial Grants Regulation (AR 215/2022), as may be amended or replaced from time to time;

- 2. Section 2.1 of the Agreement is replaced by the following:

2.1 Payment of Grant – *Subject to the terms and conditions of this Agreement, the Minister will pay to the Applicant up to a maximum of \$704,215.21 in support of Legislative Activities; and up to a maximum of \$460,000 in support of Resource Management Activities (collectively, the "Grant") as follows:*

- (a) *\$123,907.21 in Legislative Activities funding upon execution of this Agreement;*
- (b) *\$92,000.00 in Resource Management Activities funding, upon execution of this Agreement;*
- (c) *\$123,907.00 in Legislative Activities funding and \$92,000.00 in Resource Management Activities funding, following receipt of Annual Report 1, to the satisfaction of the Minister;*

- (d) \$123,907.00 in Legislative Activities funding and \$92,000.00 in Resource Management Activities funding, following receipt of Annual Report 2, to the satisfaction of the Minister;
- (e) \$166,247.00 in Legislative Activities funding and \$92,000.00 in Resource Management Activities funding, following receipt of Annual Report 3, to the satisfaction of the Minister; and
- (f) 166,247.00 in Legislative Activities funding and \$92,000.00 in Resource Management Activities funding, following receipt of Annual Report 4, to the satisfaction of the Minister.

3. In section 2.2 of the Agreement, the amount \$1,079,535.21 is replaced by \$1,164,215.21.

4. The following is added as section 3.1.1:

3.1.1 Legislative Activities – From June 1, 2023, to December 31, 2024, the Applicant shall:

- (a) employ at least one agricultural fieldman, full time, to conduct the Legislative Activities; and
- (b) deliver year-round programming of its Legislative Activities.

5. This Amending Agreement may be executed in counterpart and accepted by PDF sent electronically.

SIGNED BY THE AUTHORIZED REPRESENTATIVES OF THE PARTIES:

HIS MAJESTY THE KING IN RIGHT OF ALBERTA, as represented by the Minister of Agriculture and Irrigation

Per: _____
[name and title of signing official]

COUNTY OF BARRHEAD NO. 11

Per: _____

Print name: _____

Title: _____

Date: _____

Per: Debbie Ayarzun

Print name: Debbie Ayarzun

Title: CAO

Date: April 26, 2023



AAIP Rural Renewal Stream Monthly Status Report



TO DATE
(Nov 7, 2022 - Apr 26, 2023)

April 2023

EMPLOYERS		
Employers that have expressed interest	1	18
Employers enrolled	1	13 (9 active employers with open vacancies)

CANDIDATES		
Candidates that have expressed interest*	2	41
Candidates endorsed	6	21
(Current temp. foreign worker in Canada)	(1)	(8)
(International applicants)	(5)	(13)

POSITIONS		
Positions supported by RRS	2	55 (30 positions currently vacant)
Positions filled through RRS	6	21
(Started working & living in community)	(0)	(7)
(Pending nomination/arrival to Canada)	(6)	(14)

*Number may not be fully representative of candidate interest, as the County may not hear from every interested candidate who applies to the employer directly.



COUNTY OF BARRHEAD NO. 11
CASH, INVESTMENTS, & TAXES RECEIVABLE
March 31, 2023

I

	March YTD 2023	March YTD 2022
CASH:		
On Hand	\$300	\$300
Deposits	55,555	579,706
Payroll and Disbursements	56,616	232
Savings	3,375,479	3,298,257
Tax Trust	22,399	21,675
Municipal Reserve	492,729	450,499
SHORT TERM DEPOSITS:		
31 day Notice	1,638,585	66,245
60 day Notice	2,781,791	1,010,082
90 day Notice	11,099,419	12,657,411
Total Cash and Temporary Investments	19,522,874	18,084,407
 INVESTMENTS		
Term Deposits	2,093,810	2,000,000
Funds Held In Trust	1,523,523	-
Other Investments	10,034	31,459
Total Investments	3,627,368	2,031,459
 TAXES AND GRANTS IN LIEU RECEIVABLE:		
Current	(484,477)	(234,000)
Arrears	572,530	1,074,863
Forfeited Land	4,719	6,856
	92,772	847,719
Allowance for Uncollectible Taxes	(100,000)	(464,531)
Total Taxes & Grants in Lieu Receivable	(7,228)	383,188
 # of Tax Rolls on TIPP	254	192



Payments Issued
For Month Ending March 31, 2023

Vendor ID	Vendor Name	Document Date	Document Number	Document Amount	Voided
BARR043	Barrhead & District FCSS Volunteer Committe	2023-03-06	910887	1,250.00	No
CBVC001	CBV Collection Services Ltd.	2023-03-06	910888	174.62	Yes
CLEA002	Clearwest Solutions	2023-03-06	910889	36.75	No
DIRE001	Direct Energy Business	2023-03-06	910890	2,231.16	No
GOOS001	Goose Lake Promotions North Ltd.	2023-03-06	910891	853.81	No
GOVE002	Government of Alberta Land Titles	2023-03-06	910892	153.00	No
JOHN001	John Deere Financial	2023-03-06	910893	96.77	No
LANE001	Lane, William	2023-03-06	910894	372.65	No
MCEA002	McEachern, Dennis	2023-03-06	910895	17.00	No
MCLE001	McLean's Auto Parts LTD.	2023-03-06	910896	247.38	No
MECH001	MechJager Mechanical Ltd.	2023-03-06	910897	379.55	No
QUED003	Quedenbaum, Nadine	2023-03-06	910898	160.78	No
TRAK002	Trak Trucking & Excavating Inc.	2023-03-06	910899	2,091.61	No
WEAR001	WearPro Equipment & Supply Ltd.	2023-03-06	910900	2,073.52	No
WIER001	Wierenga, Travis	2023-03-06	910901	17.00	No
CBVC001	CBV Collection Services Ltd.	2023-03-06	910902	174.62	No
RECE001	Receiver General For Canada	2023-03-06	910903	74,593.83	No
ACKL001	Acklands Grainger	2023-03-27	910904	337.92	No
ALBE014	Alberta Municipal Services Corporation	2023-03-27	910905	47.95	No
AMSC002	AMSC (BMO PCARD)	2023-03-27	910906	8,307.25	No
BARR001	Barrhead Agricultural Society	2023-03-27	910907	420.00	No
BARR006	Barrhead & District Social Housing	2023-03-27	910908	121,083.00	No
BARR033	Barrhead Registries	2023-03-27	910909	56.00	No
BARR051	Barrhead Machine & Welding (2023) Ltd.	2023-03-27	910910	17.54	No
CAPI002	Capital Region Assessment Services Commissi	2023-03-27	910911	2,532.80	No
CARD001	Card, Lisa	2023-03-27	910912	349.84	No
CLEA001	Clear Tech Industries Inc.	2023-03-27	910913	906.84	No
CLEA002	Clearwest Solutions	2023-03-27	910914	78.74	No
EHRE001	Ehrenholz, Valerie	2023-03-27	910915	341.69	No
ENER001	Enercon Water Treatment Ltd.	2023-03-27	910916	831.85	No
FISC001	Fischer, Jennifer	2023-03-27	910917	7.50	No

FLOW001	Flowpoint Environmental Systems LP	2023-03-27	910918	5,613.30	No
GOVE004	Government of Alberta	2023-03-27	910919	2,271.60	No
GRAB001	Grabler, Randy	2023-03-27	910920	126.00	No
JSPL001	J's Place Ltd.	2023-03-27	910921	50.40	No
KTIL001	KTI Limited	2023-03-27	910922	2,388.23	No
MARI001	Mario High Performance Diesel Inc.	2023-03-27	910923	3,675.00	No
MCEA002	McEachern, Dennis	2023-03-27	910924	17.00	No
MCLE001	McLean's Auto Parts LTD.	2023-03-27	910925	106.15	No
MECH001	MechJager Mechanical Ltd.	2023-03-27	910926	2,092.44	No
SUGA001	Sugar & Spice Catering	2023-03-27	910927	992.25	No
TEMP000000C	Roodzant, Frieda	2023-03-27	910928	37.76	No
THER001	Thermo-King Western Inc.	2023-03-27	910929	640.50	No
UFAC001	UFA Co-operative Limited	2023-03-27	910930	44.08	No
VASS001	Vass IT Professional Services Inc.	2023-03-27	910931	8,059.50	No
WATE002	Water Blast Manufacturing LP	2023-03-27	910932	2,249.15	No
WEST011	Westlock County	2023-03-27	910933	409.96	No
WIER001	Wierenga, Travis	2023-03-27	910934	604.81	No
PETE002	Peters, Marcel	2023-03-27	910935	146.99	No
5969001	596947 Alberta Ltd.	2023-03-08	EFT000000000807	84.00	No
ASSO002	Associated Engineering Alberta Ltd.	2023-03-08	EFT000000000808	2,158.15	No
BARR012	Barrhead Building Products Ltd	2023-03-08	EFT000000000809	1,889.89	No
BARR019	Barrhead Electric Ltd.	2023-03-08	EFT000000000810	1,453.78	No
BARR032	Barrhead Regional Water Commission	2023-03-08	EFT000000000811	9,588.49	No
BARR034	Barrhead Rentals & Sales Ltd.	2023-03-08	EFT000000000812	68.25	No
CERT002	Certified Tracking Solutions	2023-03-08	EFT000000000813	452.34	No
GREA001	Great West Newspapers LP	2023-03-08	EFT000000000814	90.00	No
INDI001	Indixio	2023-03-08	EFT000000000815	6,772.50	No
LOND001	London Life	2023-03-08	EFT000000000816	250.00	No
PEMB002	Pembina Hills School Division	2023-03-08	EFT000000000817	1,099.41	No
REDL002	Red Lion Express Inc.	2023-03-08	EFT000000000818	160.36	No
SCHA001	Schatz, Marvin	2023-03-08	EFT000000000819	144.16	No
SMAL001	Small Power Ltd.	2023-03-08	EFT000000000820	174.77	No
UNIO001	Union Tractor Ltd.	2023-03-08	EFT000000000821	128.98	No
WEST007	Western Star Trucks	2023-03-08	EFT000000000822	1,035.61	No

WOOD001	Wood Environment & Infrastructure Solutions	2023-03-08	EFT000000000823	247.28	No
WSPC001	WSP Canada Inc.	2023-03-08	EFT000000000824	1,079.40	No
COUN004	Country Comfort Consulting Ltd.	2023-03-08	EFT000000000825	4,286.10	No
NEER003	Neerlandia Co-op Association	2023-03-15	EFT000000000826	3,922.11	No
PEMB004	Pembina West Co-op	2023-03-15	EFT000000000827	34,182.25	No
ASFF001	ASFF	2023-03-31	EFT000000000828	669,347.02	No
TRAN004	TransAlta Energy Marketing	2023-03-13	EFT000000000832	9,744.25	No
1737001	1737069 Alberta Ltd.	2023-03-29	EFT000000000833	3,017.70	No
ALTO001	Altogether Shredding Services	2023-03-29	EFT000000000834	84.00	No
ASSO002	Associated Engineering Alberta Ltd.	2023-03-29	EFT000000000835	1,114.63	No
BARR032	Barrhead Regional Water Commission	2023-03-29	EFT000000000836	7,687.27	No
CANO001	Canoe Procurement Group of Canada	2023-03-29	EFT000000000837	3,944.61	No
CARO001	CARO Analytical Services	2023-03-29	EFT000000000838	321.09	No
COUN004	Country Comfort Consulting Ltd.	2023-03-29	EFT000000000839	4,636.80	No
DIAM001	Diamond International Trucks	2023-03-29	EFT000000000840	496.67	No
EVER001	Evergreen Catholic SRD No. 2	2023-03-29	EFT000000000841	6,320.06	No
GOVE008	Government of Alberta - Finance	2023-03-29	EFT000000000842	1,120.00	No
GREAO01	Great West Newspapers LP	2023-03-29	EFT000000000843	935.72	No
GREG001	Gregg Distributors Ltd.	2023-03-29	EFT000000000844	3,049.83	No
KNMSA0001	KNM Sales & Service Ltd.	2023-03-29	EFT000000000845	407.40	No
LACO001	Lacombe County	2023-03-29	EFT000000000846	8,537.76	No
LUKE001	Luke's Contract Hauling	2023-03-29	EFT000000000847	4,102.12	No
NSCM001	NSC Minerals Ltd.	2023-03-29	EFT000000000848	13,844.94	No
PEMB004	Pembina West Co-op	2023-03-29	EFT000000000849	464.85	No
PURE001	Pure Glass	2023-03-29	EFT000000000850	1,249.50	No
ROAD001	Roadata Services Ltd.	2023-03-29	EFT000000000851	369.60	No
SMAL001	Small Power Ltd.	2023-03-29	EFT000000000852	393.68	No
STEP001	Stephani Motors Ltd.	2023-03-29	EFT000000000853	1,271.11	No
TOOL002	Tool Solutions Ltd.	2023-03-29	EFT000000000854	248.84	No
TOTA001	Total Plumbing & Heating	2023-03-29	EFT000000000855	3,897.60	No
TOWN001	Town of Barrhead	2023-03-29	EFT000000000856	2,918.18	No
XERO100	Xerox Canada Ltd.	2023-03-29	EFT000000000857	208.50	No
HAYW001	Hayworth Equipment Sales	2023-03-29	EFT000000000858	6,720.52	No
FEDE001	Federation of Canadian Municipalities	2023-03-31	EFT000000000859	1,880.78	No

VICT001	Victor Insurance Managers Inc.	2023-03-31	EFT000000000862	16,835.33	No
XERO100	Xerox Canada Ltd.	2023-03-31	EFT000000000863	361.27	No
				<hr/>	
Voided Payments				(174.62)	
Payments Issued				1,094,392.93	
<hr/>					



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Summary of All Units
 For the Three Months Ending March 31, 2023



	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Municipal taxes	-	-	-	0.00%	-	\$11,825,764
Local improvement levy	-	-	-	0.00%	-	21,885
Aggregate levy	3,163	-	(3,163)	0.00%	-	112,328
User fees and sale of goods	132,710	-	(132,710)	0.00%	98,048	1,238,615
Rental income	18,533	-	(18,533)	0.00%	14,135	66,726
Allocation for in-house equip Rental	2,302	-	(2,302)	0.00%	4,856	715,620
Penalties and costs on taxes	26,781	-	(26,781)	0.00%	45,445	167,712
Licenses, permits and fees	1,500	-	(1,500)	0.00%	3,298	17,371
Returns on investment	206,795	-	(206,795)	0.00%	27,730	455,914
Other governments transfer for operating	81,303	-	(81,303)	0.00%	75,920	1,113,484
Other revenue	14,297	-	(14,297)	0.00%	6,865	129,179
Drawn from unrestricted reserves	-	-	-	0.00%	-	162,586
Drawn from operating reserves	1,250	-	(1,250)	0.00%	5,000	634,445
Contribution from capital program	-	-	-	0.00%	-	98,890
TOTAL REVENUE	488,633	-	(488,633)	0.00%	281,297	16,760,518
EXPENDITURES						
Salaries and benefits	925,798	-	(925,798)	0.00%	909,825	3,875,618
Materials, goods, supplies	258,849	-	(258,849)	0.00%	277,315	2,899,317
Utilities	20,853	-	(20,853)	0.00%	23,370	125,376
Contracted and general services	297,592	-	(297,592)	0.00%	283,366	1,846,404
Purchases from other governments	22,475	-	(22,475)	0.00%	22,791	297,897
Transfer to other governments	94,791	-	(94,791)	0.00%	82,203	1,152,559
Transfer to individuals and organizations	1,258	-	(1,258)	0.00%	5,000	605,555
Transfer to local boards and agencies	47,122	-	(47,122)	0.00%	29,868	157,621
Interest on long term debt	-	-	-	0.00%	-	119,183
Principal payment for debenture	-	-	-	0.00%	-	162,586
Provision for allowances	-	-	-	0.00%	-	(334,106)
Bank charges and short term interest	343	-	(343)	0.00%	356	1,255
Tax cancellations	-	-	-	0.00%	0	9,890
Other expenditures	0	-	0	0.00%	0	2,226
Requisitions	809,429	-	(809,429)	0.00%	783,498	2,836,126
Transfer to operating reserves	-	-	-	0.00%	48	627,110
Transfer to capital reserves	7,950	-	(7,950)	0.00%	6,370	1,951,613
Transfer to capital program	-	-	-	0.00%	-	117,558
TOTAL EXPENDITURES	2,486,460	-	(2,486,460)	0.00%	2,424,009	16,453,788
NET COST / (REVENUE):	1,997,827	-	(1,997,827)	0.00%	2,142,712	(306,730)
NET COST - OPERATING FUND	1,991,127	-	(1,991,127)	0.00%	2,141,293	(2,107,091)
NET COST - RESERVE FUND	6,700	-	(6,700)	0.00%	1,418	1,781,693
NET COST - CAPITAL FUND	-	-	-	0.00%	-	18,669



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 GENERAL GOVERNMENT
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
Municipal taxes	-	-	-	0.00%	-	\$11,825,764
Penalties and costs on taxes	26,781	-	(26,781)	0.00%	45,445	167,712
Returns on investment	197,831	-	(197,831)	0.00%	23,578	413,547
Other governments transfer for operating	-	-	-	0.00%	1,422	4,829
Other revenue	-	-	-	0.00%	-	2,068
Drawn from unrestricted reserves	-	-	-	0.00%	-	162,586
TOTAL REVENUE	224,612	-	(224,612)	0.00%	70,445	12,576,506
EXPENDITURES						
Provision for allowances	-	-	-	0.00%	-	(364,531)
Tax cancellations	-	-	-	0.00%	0	9,890
Other expenditures	-	-	-	0.00%	-	2,226
Requisitions	809,429	-	(809,429)	0.00%	783,498	2,836,126
Transfer to operating reserves	-	-	-	0.00%	-	531,946
TOTAL EXPENDITURES	809,429	-	(809,429)	0.00%	783,498	3,015,657
NET COST / (REVENUE):	584,817	-	(584,817)	0.00%	713,053	(9,560,849)
NET COST - OPERATING FUND	584,817	-	(584,817)	0.00%	713,053	(9,930,209)
NET COST - RESERVE FUND	-	-	-	0.00%	-	369,360



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 General Municipal
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Penalties and costs on taxes	\$26,781	-	(\$26,781)	0.00%	\$45,445	\$167,712
Returns on investment	197,831	-	(197,831)	0.00%	23,578	413,547
Other governments transfer for operating	-	-	-	0.00%	1,422	4,829
Drawn from unrestricted reserves	-	-	-	0.00%	-	162,586
TOTAL REVENUE	224,612	-	(224,612)	0.00%	70,445	748,674
EXPENDITURES						
Transfer to operating reserves	-	-	-	0.00%	-	167,415
TOTAL EXPENDITURES	-	-	-	0.00%	-	167,415
NET COST / (REVENUE):	(224,612)	-	224,612	0.00%	(70,445)	(581,259)
NET COST - OPERATING FUND	(224,612)	-	224,612	0.00%	(70,445)	(586,088)
NET COST - RESERVE FUND	-	-	-	0.00%	-	4,829



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Tax & Requisitions
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Municipal taxes	-	-	-	0.00%	-	\$11,825,764
Other revenue	-	-	-	0.00%	-	2,068
TOTAL REVENUE	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.00%</u>	<u>-</u>	<u>11,827,832</u>
EXPENDITURES						
Provision for allowances	-	-	-	0.00%	-	(364,531)
Tax cancellations	-	-	-	0.00%	0	9,890
Other expenditures	-	-	-	0.00%	-	2,226
Requisitions	809,429	-	(809,429)	0.00%	783,498	2,836,126
Transfer to operating reserves	-	-	-	0.00%	-	364,531
TOTAL EXPENDITURES	<u>809,429</u>	<u>-</u>	<u>(809,429)</u>	<u>0.00%</u>	<u>783,498</u>	<u>2,848,242</u>
NET COST / (REVENUE):	809,429	-	(809,429)	0.00%	783,498	(8,979,590)
NET COST - OPERATING FUND	809,429	-	(809,429)	0.00%	783,498	(9,344,121)
NET COST - RESERVE FUND	-	-	-	0.00%	-	364,531



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 ADMINISTRATION & LEGISLATIVE
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	\$2,664	-	(\$2,664)	0.00%	\$3,000	\$12,044
Other governments transfer for operating	-	-	-	0.00%	-	34,333
Other revenue	5,742	-	(5,742)	0.00%	791	46,309
Drawn from operating reserves	-	-	-	0.00%	-	6,604
TOTAL REVENUE	8,406	-	(8,406)	0.00%	3,791	99,290
EXPENDITURES						
Salaries and benefits	287,705	-	(287,705)	0.00%	310,488	1,180,836
Materials, goods, supplies	37,507	-	(37,507)	0.00%	30,622	49,910
Utilities	2,926	-	(2,926)	0.00%	3,480	16,007
Contracted and general services	113,905	-	(113,905)	0.00%	79,205	447,227
Bank charges and short term interest	343	-	(343)	0.00%	356	1,255
Transfer to operating reserves	-	-	-	0.00%	-	3,319
Transfer to capital reserves	-	-	-	0.00%	-	70,000
TOTAL EXPENDITURES	442,386	-	(442,386)	0.00%	424,151	1,768,554
NET COST / (REVENUE):	433,979	-	(433,979)	0.00%	420,359	1,669,265
NET COST - OPERATING FUND	433,979	-	(433,979)	0.00%	420,359	1,602,550
NET COST - RESERVE FUND	-	-	-	0.00%	-	66,714



COUNTY OF BARRHEAD NO. 11
 YTD BUDGET REPORT
 Legislative
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Other revenue	\$1,362	-	(\$1,362)	0.00%	\$402	\$4,313
Drawn from operating reserves	-	-	-	0.00%	-	5,082
TOTAL REVENUE	1,362	-	(1,362)	0.00%	402	9,396
EXPENDITURES						
Salaries and benefits	66,162	-	(66,162)	0.00%	75,248	284,240
Materials, goods, supplies	761	-	(761)	0.00%	-	5,760
Contracted and general services	10,480	-	(10,480)	0.00%	11,919	66,513
Transfer to operating reserves	-	-	-	0.00%	-	875
TOTAL EXPENDITURES	77,403	-	(77,403)	0.00%	87,167	357,388
NET COST / (REVENUE):	76,041	-	(76,041)	0.00%	86,766	347,992
NET COST - OPERATING FUND	76,041	-	(76,041)	0.00%	86,766	352,199
NET COST - RESERVE FUND	-	-	-	0.00%	-	(4,207)



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Administration
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	\$2,664	-	(\$2,664)	0.00%	\$3,000	\$12,044
Other governments transfer for operating	-	-	-	0.00%	-	34,333
Other revenue	4,380	-	(4,380)	0.00%	390	41,996
Drawn from operating reserves	-	-	-	0.00%	-	1,522
TOTAL REVENUE	7,044	-	(7,044)	0.00%	3,390	89,894
EXPENDITURES						
Salaries and benefits	221,542	-	(221,542)	0.00%	235,240	896,596
Materials, goods, supplies	36,746	-	(36,746)	0.00%	30,622	44,151
Utilities	2,926	-	(2,926)	0.00%	3,480	16,007
Contracted and general services	103,426	-	(103,426)	0.00%	67,195	380,623
Bank charges and short term interest	343	-	(343)	0.00%	356	1,255
Transfer to operating reserves	-	-	-	0.00%	-	2,444
Transfer to capital reserves	-	-	-	0.00%	-	70,000
TOTAL EXPENDITURES	364,983	-	(364,983)	0.00%	336,893	1,411,076
NET COST / (REVENUE):	357,938	-	(357,938)	0.00%	333,503	1,321,182
NET COST - OPERATING FUND	357,938	-	(357,938)	0.00%	333,503	1,250,260
NET COST - RESERVE FUND	-	-	-	0.00%	-	70,922



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Elections & Plebiscites
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
EXPENDITURES						
Contracted and general services	-	-	-	0.00%	\$91	\$91
TOTAL EXPENDITURES	-	-	-	0.00%	91	91
NET COST / (REVENUE):	-	-	-	0.00%	91	91
NET COST - OPERATING FUND	-	-	-	0.00%	91	91



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 PROTECTIVE SERVICES
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	-	-	-	0.00%	\$3,000	\$91,952
Licenses, permits and fees	100	-	(100)	0.00%	498	1,671
Other governments transfer for operating	-	-	-	0.00%	-	38,071
Other revenue	-	-	-	0.00%	48	9,127
Drawn from operating reserves	-	-	-	0.00%	-	85,776
TOTAL REVENUE	100	-	(100)	0.00%	3,546	226,598
EXPENDITURES						
Salaries and benefits	6,160	-	(6,160)	0.00%	11,995	48,162
Materials, goods, supplies	773	-	(773)	0.00%	516	3,908
Contracted and general services	2,183	-	(2,183)	0.00%	4,893	13,016
Purchases from other governments	4,525	-	(4,525)	0.00%	7,375	165,193
Transfer to other governments	75,916	-	(75,916)	0.00%	65,078	657,710
Transfer to individuals and organizations	-	-	-	0.00%	-	7,288
Transfer to operating reserves	-	-	-	0.00%	48	36,127
Transfer to capital reserves	-	-	-	0.00%	-	182,000
TOTAL EXPENDITURES	89,558	-	(89,558)	0.00%	89,905	1,113,403
NET COST / (REVENUE):	89,458	-	(89,458)	0.00%	86,359	886,805
NET COST - OPERATING FUND	89,458	-	(89,458)	0.00%	86,311	754,455
NET COST - RESERVE FUND	-	-	-	0.00%	48	132,350



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Enhanced Policing Services / Prior Year SRO
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
EXPENDITURES						
Transfer to other governments	\$68,836	-	(\$68,836)	0.00%	\$50,918	\$251,157
Transfer to individuals and organizations	-	-	-	0.00%	-	1,000
TOTAL EXPENDITURES	68,836	-	(68,836)	0.00%	50,918	252,157
NET COST / (REVENUE):	68,836	-	(68,836)	0.00%	50,918	252,157
NET COST - OPERATING FUND	68,836	-	(68,836)	0.00%	50,918	252,157



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Fire Services
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	-	-	-	0.00%	\$3,000	\$91,952
Other governments transfer for operating	-	-	-	0.00%	-	35,408
TOTAL REVENUE	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.00%</u>	<u>3,000</u>	<u>127,360</u>
EXPENDITURES						
Salaries and benefits	-	-	-	0.00%	-	544
Contracted and general services	-	-	-	0.00%	-	49
Purchases from other governments	4,525	-	(4,525)	0.00%	7,375	165,193
Transfer to other governments	-	-	-	0.00%	-	321,594
Transfer to operating reserves	-	-	-	0.00%	-	25,000
Transfer to capital reserves	-	-	-	0.00%	-	97,000
TOTAL EXPENDITURES	<u>4,525</u>	<u>-</u>	<u>(4,525)</u>	<u>0.00%</u>	<u>7,375</u>	<u>609,380</u>
NET COST / (REVENUE):	4,525	-	(4,525)	0.00%	4,375	482,020
NET COST - OPERATING FUND	4,525	-	(4,525)	0.00%	4,375	360,020
NET COST - RESERVE FUND	-	-	-	0.00%	-	122,000



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Disaster Services
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
EXPENDITURES						
Salaries and benefits	\$2,154	-	(\$2,154)	0.00%	\$2,977	\$11,347
Materials, goods, supplies	-	-	-	0.00%	-	110
Contracted and general services	349	-	(349)	0.00%	337	860
Transfer to operating reserves	-	-	-	0.00%	-	2,000
TOTAL EXPENDITURES	2,503	-	(2,503)	0.00%	3,314	14,317
NET COST / (REVENUE):	2,503	-	(2,503)	0.00%	3,314	14,317
NET COST - OPERATING FUND	2,503	-	(2,503)	0.00%	3,314	12,317
NET COST - RESERVE FUND	-	-	-	0.00%	-	2,000



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 By-Law Enforcement
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Licenses, permits and fees	\$100	-	(\$100)	0.00%	\$498	\$1,671
Drawn from operating reserves	-	-	-	0.00%	-	85,000
TOTAL REVENUE	100	-	(100)	0.00%	498	86,671
EXPENDITURES						
Contracted and general services	660	-	(660)	0.00%	433	565
Transfer to other governments	7,080	-	(7,080)	0.00%	14,160	84,960
Transfer to capital reserves	-	-	-	0.00%	-	85,000
TOTAL EXPENDITURES	7,740	-	(7,740)	0.00%	14,593	170,525
NET COST / (REVENUE):	7,640	-	(7,640)	0.00%	14,095	83,854
NET COST - OPERATING FUND	7,640	-	(7,640)	0.00%	14,095	83,854



COUNTY OF BARRHEAD NO. 11
 YTD BUDGET REPORT
 Ambulance Services
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
EXPENDITURES						
Transfer to individuals and organizations	-	-	-	0.00%	-	\$6,288
TOTAL EXPENDITURES	-	-	-	0.00%	-	6,288
NET COST / (REVENUE):	-	-	-	0.00%	-	6,288
NET COST - OPERATING FUND	-	-	-	0.00%	-	6,288



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Safety Program
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
Other revenue	-	-	-	0.00%	\$48	\$9,127
Drawn from operating reserves	-	-	-	0.00%	-	776
TOTAL REVENUE	-	-	-	0.00%	48	9,903
EXPENDITURES						
Salaries and benefits	4,006	-	(4,006)	0.00%	9,017	36,270
Materials, goods, supplies	773	-	(773)	0.00%	516	3,798
Contracted and general services	714	-	(714)	0.00%	4,004	7,427
Transfer to operating reserves	-	-	-	0.00%	48	9,127
TOTAL EXPENDITURES	5,493	-	(5,493)	0.00%	13,585	56,622
NET COST / (REVENUE):	5,493	-	(5,493)	0.00%	13,537	46,719
NET COST - OPERATING FUND	5,493	-	(5,493)	0.00%	13,489	38,368
NET COST - RESERVE FUND	-	-	-	0.00%	48	8,350



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Barrhead and Regional Crime Coalition (BARCC)
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Other governments transfer for operating	-	-	-	0.00%	-	\$2,663
TOTAL REVENUE	-	-	-	0.00%	-	2,663
EXPENDITURES						
Contracted and general services	460	-	(460)	0.00%	120	4,115
TOTAL EXPENDITURES	460	-	(460)	0.00%	120	4,115
NET COST / (REVENUE):	460	-	(460)	0.00%	120	1,452
NET COST - OPERATING FUND	460	-	(460)	0.00%	120	1,452



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 TRANSPORTATION SERVICES
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
Aggregate levy	\$3,163	-	(\$3,163)	0.00%	-	\$112,328
User fees and sale of goods	22,764	-	(22,764)	0.00%	14,664	287,435
Rental income	9,538	-	(9,538)	0.00%	7,840	10,915
Allocation for in-house equip Rental	2,302	-	(2,302)	0.00%	4,856	715,620
Returns on investment	-	-	-	0.00%	-	5,448
Other governments transfer for operating	4,253	-	(4,253)	0.00%	4,498	644,541
Other revenue	-	-	-	0.00%	-	29,100
Drawn from operating reserves	-	-	-	0.00%	-	5,067
TOTAL REVENUE	42,019	-	(42,019)	0.00%	31,858	1,810,453
EXPENDITURES						
Salaries and benefits	487,710	-	(487,710)	0.00%	456,720	1,990,504
Materials, goods, supplies	191,324	-	(191,324)	0.00%	226,193	2,404,473
Utilities	14,385	-	(14,385)	0.00%	15,022	81,211
Contracted and general services	115,318	-	(115,318)	0.00%	117,277	954,677
Transfer to capital reserves	-	-	-	0.00%	-	1,370,310
Transfer to capital program	-	-	-	0.00%	-	117,558
TOTAL EXPENDITURES	808,737	-	(808,737)	0.00%	815,211	6,918,732
NET COST / (REVENUE):	766,718	-	(766,718)	0.00%	783,354	5,108,279
NET COST - OPERATING FUND	766,718	-	(766,718)	0.00%	783,354	3,625,477
NET COST - RESERVE FUND	-	-	-	0.00%	-	1,365,244
NET COST - CAPITAL FUND	-	-	-	0.00%	-	117,558



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Public Works
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
Aggregate levy	\$3,163	-	(\$3,163)	0.00%	-	\$112,328
User fees and sale of goods	22,764	-	(22,764)	0.00%	14,664	287,435
Allocation for in-house equip Rental	2,302	-	(2,302)	0.00%	4,856	715,620
Returns on investment	-	-	-	0.00%	-	5,448
Other governments transfer for operating	-	-	-	0.00%	-	631,226
Other revenue	-	-	-	0.00%	-	29,100
Drawn from operating reserves	-	-	-	0.00%	-	5,067
TOTAL REVENUE	28,229	-	(28,229)	0.00%	19,520	1,786,223
EXPENDITURES						
Salaries and benefits	487,210	-	(487,210)	0.00%	456,720	1,988,704
Materials, goods, supplies	191,262	-	(191,262)	0.00%	225,490	2,398,935
Utilities	13,808	-	(13,808)	0.00%	14,188	76,865
Contracted and general services	106,281	-	(106,281)	0.00%	108,875	928,815
Transfer to capital reserves	-	-	-	0.00%	-	1,352,310
Transfer to capital program	-	-	-	0.00%	-	117,558
TOTAL EXPENDITURES	798,560	-	(798,560)	0.00%	805,272	6,863,187
NET COST / (REVENUE):	770,331	-	(770,331)	0.00%	785,752	5,076,964
NET COST - OPERATING FUND	770,331	-	(770,331)	0.00%	785,752	3,612,162
NET COST - RESERVE FUND	-	-	-	0.00%	-	1,347,244
NET COST - CAPITAL FUND	-	-	-	0.00%	-	117,558



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Airport Services
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Rental income	\$9,538	-	(\$9,538)	0.00%	\$7,840	\$10,915
Other governments transfer for operating	4,253	-	(4,253)	0.00%	4,498	13,315
TOTAL REVENUE	13,790	-	(13,790)	0.00%	12,338	24,230
EXPENDITURES						
Salaries and benefits	500	-	(500)	0.00%	-	1,800
Materials, goods, supplies	63	-	(63)	0.00%	703	5,537
Utilities	577	-	(577)	0.00%	834	4,346
Contracted and general services	9,037	-	(9,037)	0.00%	8,402	25,862
Transfer to capital reserves	-	-	-	0.00%	-	18,000
TOTAL EXPENDITURES	10,177	-	(10,177)	0.00%	9,939	55,545
NET COST / (REVENUE):	(3,613)	-	3,613	0.00%	(2,398)	31,315
NET COST - OPERATING FUND	(3,613)	-	3,613	0.00%	(2,398)	13,315
NET COST - RESERVE FUND	-	-	-	0.00%	-	18,000



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 UTILITIES AND WASTE MANAGEMENT
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Local improvement levy	-	-	-	0.00%	-	\$21,885
User fees and sale of goods	72,997	-	(72,997)	0.00%	66,643	360,071
Rental income	4,906	-	(4,906)	0.00%	-	35,624
Returns on investment	-	-	-	0.00%	-	22,872
Other governments transfer for operating	1,650	-	(1,650)	0.00%	-	-
Contribution from capital program	-	-	-	0.00%	-	14,850
TOTAL REVENUE	79,553	-	(79,553)	0.00%	66,643	455,302
EXPENDITURES						
Salaries and benefits	31,936	-	(31,936)	0.00%	27,331	124,165
Materials, goods, supplies	4,776	-	(4,776)	0.00%	6,177	35,286
Utilities	3,396	-	(3,396)	0.00%	4,703	22,972
Contracted and general services	38,453	-	(38,453)	0.00%	27,654	145,337
Purchases from other governments	17,950	-	(17,950)	0.00%	15,416	132,703
Transfer to other governments	-	-	-	0.00%	-	70,057
Provision for allowances	-	-	-	0.00%	-	30,425
Transfer to capital reserves	-	-	-	0.00%	-	228,742
TOTAL EXPENDITURES	96,511	-	(96,511)	0.00%	81,279	789,687
NET COST / (REVENUE):	16,958	-	(16,958)	0.00%	14,636	334,385
NET COST - OPERATING FUND	16,958	-	(16,958)	0.00%	14,636	120,493
NET COST - RESERVE FUND	-	-	-	0.00%	-	228,742
NET COST - CAPITAL FUND	-	-	-	0.00%	-	(14,850)



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Water & Sewer Utility Holders
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
Local improvement levy	-	-	-	0.00%	-	\$21,885
User fees and sale of goods	70,568	-	(70,568)	0.00%	62,571	296,148
Rental income	4,906	-	(4,906)	0.00%	-	35,624
Returns on investment	-	-	-	0.00%	-	22,872
TOTAL REVENUE	75,474	-	(75,474)	0.00%	62,571	376,530
EXPENDITURES						
Salaries and benefits	19,449	-	(19,449)	0.00%	19,439	76,003
Materials, goods, supplies	3,521	-	(3,521)	0.00%	2,545	17,910
Utilities	3,025	-	(3,025)	0.00%	4,011	20,242
Contracted and general services	7,786	-	(7,786)	0.00%	5,413	41,989
Purchases from other governments	16,733	-	(16,733)	0.00%	14,862	122,319
Transfer to capital reserves	-	-	-	0.00%	-	109,072
TOTAL EXPENDITURES	50,514	-	(50,514)	0.00%	46,271	387,534
NET COST / (REVENUE):	(24,960)	-	24,960	0.00%	(16,301)	11,004
NET COST - OPERATING FUND	(24,960)	-	24,960	0.00%	(16,301)	(98,068)
NET COST - RESERVE FUND	-	-	-	0.00%	-	109,072



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Truck Fill
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	\$2,429	-	(\$2,429)	0.00%	\$964	\$24,175
TOTAL REVENUE	2,429	-	(2,429)	0.00%	964	24,175
EXPENDITURES						
Salaries and benefits	311	-	(311)	0.00%	298	1,128
Materials, goods, supplies	298	-	(298)	0.00%	2,292	2,536
Utilities	200	-	(200)	0.00%	323	1,333
Contracted and general services	5,608	-	(5,608)	0.00%	394	745
Purchases from other governments	1,218	-	(1,218)	0.00%	554	7,385
TOTAL EXPENDITURES	7,635	-	(7,635)	0.00%	3,861	13,127
NET COST / (REVENUE):	5,205	-	(5,205)	0.00%	2,897	(11,048)
NET COST - OPERATING FUND	5,205	-	(5,205)	0.00%	2,897	(11,048)



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Lagoons
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
				Variance		
REVENUE						
User fees and sale of goods	-	-	-	0.00%	\$3,108	\$39,747
Other governments transfer for operating	1,650	-	(1,650)	0.00%	-	-
Contribution from capital program	-	-	-	0.00%	-	14,850
TOTAL REVENUE	1,650	-	(1,650)	0.00%	3,108	54,597
EXPENDITURES						
Salaries and benefits	1,797	-	(1,797)	0.00%	960	4,631
Materials, goods, supplies	-	-	-	0.00%	-	183
Utilities	171	-	(171)	0.00%	368	1,397
Contracted and general services	1,868	-	(1,868)	0.00%	184	15,716
Purchases from other governments	-	-	-	0.00%	-	3,000
Transfer to capital reserves	-	-	-	0.00%	-	29,669
TOTAL EXPENDITURES	3,835	-	(3,835)	0.00%	1,512	54,597
NET COST / (REVENUE):	2,185	-	(2,185)	0.00%	(1,596)	0
NET COST - OPERATING FUND	2,185	-	(2,185)	0.00%	(1,596)	(14,819)
NET COST - RESERVE FUND	-	-	-	0.00%	-	29,669
NET COST - CAPITAL FUND	-	-	-	0.00%	-	(14,850)



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 General Utility Services
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
EXPENDITURES						
Salaries and benefits	\$7,280	-	(\$7,280)	0.00%	\$6,633	\$21,744
Materials, goods, supplies	624	-	(624)	0.00%	571	1,911
Contracted and general services	4,777	-	(4,777)	0.00%	1,316	2,291
Transfer to capital reserves	-	-	-	0.00%	-	50,000
TOTAL EXPENDITURES	12,681	-	(12,681)	0.00%	8,520	75,946
NET COST / (REVENUE):	12,681	-	(12,681)	0.00%	8,520	75,946
NET COST - OPERATING FUND	12,681	-	(12,681)	0.00%	8,520	25,946
NET COST - RESERVE FUND	-	-	-	0.00%	-	50,000



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Waste Management
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
EXPENDITURES						
Salaries and benefits	\$3,100	-	(\$3,100)	0.00%	-	\$20,658
Materials, goods, supplies	333	-	(333)	0.00%	768	12,747
Contracted and general services	18,415	-	(18,415)	0.00%	20,347	84,596
Transfer to other governments	-	-	-	0.00%	-	70,057
Provision for allowances	-	-	-	0.00%	-	30,425
Transfer to capital reserves	-	-	-	0.00%	-	40,000
TOTAL EXPENDITURES	<u>21,847</u>	<u>-</u>	<u>(21,847)</u>	<u>0.00%</u>	<u>21,115</u>	<u>258,483</u>
NET COST / (REVENUE):	21,847	-	(21,847)	0.00%	21,115	258,483
NET COST - OPERATING FUND	21,847	-	(21,847)	0.00%	21,115	218,483
NET COST - RESERVE FUND	-	-	-	0.00%	-	40,000



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 COMMUNITY SUPPORT SERVICES
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
EXPENDITURES						
Transfer to other governments	\$18,875	-	(\$18,875)	0.00%	\$17,125	\$68,500
TOTAL EXPENDITURES	<u>18,875</u>	<u>-</u>	<u>(18,875)</u>	<u>0.00%</u>	<u>17,125</u>	<u>68,500</u>
NET COST / (REVENUE):	18,875	-	(18,875)	0.00%	17,125	68,500
NET COST - OPERATING FUND	18,875	-	(18,875)	0.00%	17,125	68,500



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Family and Community Support Services (FCSS)
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
EXPENDITURES						
Transfer to other governments	\$18,875	-	(\$18,875)	0.00%	\$17,125	\$68,500
TOTAL EXPENDITURES	<u>18,875</u>	<u>-</u>	<u>(18,875)</u>	<u>0.00%</u>	<u>17,125</u>	<u>68,500</u>
NET COST / (REVENUE):	18,875	-	(18,875)	0.00%	17,125	68,500
NET COST - OPERATING FUND	18,875	-	(18,875)	0.00%	17,125	68,500



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 PLANNING & DEVELOPMENT
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	-	-	-	0.00%	-	\$278,160
Rental income	4,090	-	(4,090)	0.00%	6,295	14,787
Licenses, permits and fees	1,400	-	(1,400)	0.00%	2,800	15,700
Returns on investment	5,692	-	(5,692)	0.00%	695	10,590
Other revenue	8,555	-	(8,555)	0.00%	6,026	33,838
Drawn from operating reserves	-	-	-	0.00%	-	515,443
Contribution from capital program	-	-	-	0.00%	-	80,075
TOTAL REVENUE	19,738	-	(19,738)	0.00%	15,815	948,593
EXPENDITURES						
Salaries and benefits	45,039	-	(45,039)	0.00%	49,852	198,087
Materials, goods, supplies	2,892	-	(2,892)	0.00%	228	281,806
Contracted and general services	8,623	-	(8,623)	0.00%	34,568	119,199
Transfer to individuals and organizations	-	-	-	0.00%	-	498,508
Transfer to operating reserves	-	-	-	0.00%	-	10,000
Transfer to capital reserves	7,950	-	(7,950)	0.00%	6,370	70,561
TOTAL EXPENDITURES	64,504	-	(64,504)	0.00%	91,018	1,178,160
NET COST / (REVENUE):	44,766	-	(44,766)	0.00%	75,203	229,567
NET COST - OPERATING FUND	36,816	-	(36,816)	0.00%	68,833	744,524
NET COST - RESERVE FUND	7,950	-	(7,950)	0.00%	6,370	(434,882)
NET COST - CAPITAL FUND	-	-	-	0.00%	-	(80,075)



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Land Use Planning & Dev
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Licenses, permits and fees	\$1,400	-	(\$1,400)	0.00%	\$2,800	\$15,700
Returns on investment	5,692	-	(5,692)	0.00%	695	10,590
Other revenue	8,555	-	(8,555)	0.00%	6,026	33,838
Drawn from operating reserves	-	-	-	0.00%	-	8,435
TOTAL REVENUE	15,648	-	(15,648)	0.00%	9,520	68,563
EXPENDITURES						
Salaries and benefits	27,881	-	(27,881)	0.00%	30,163	120,162
Materials, goods, supplies	2,839	-	(2,839)	0.00%	112	34,866
Contracted and general services	3,514	-	(3,514)	0.00%	7,974	37,582
Transfer to operating reserves	-	-	-	0.00%	-	10,000
Transfer to capital reserves	7,950	-	(7,950)	0.00%	6,370	40,651
TOTAL EXPENDITURES	42,183	-	(42,183)	0.00%	44,619	243,260
NET COST / (REVENUE):	26,536	-	(26,536)	0.00%	35,099	174,697
NET COST - OPERATING FUND	18,586	-	(18,586)	0.00%	28,729	132,481
NET COST - RESERVE FUND	7,950	-	(7,950)	0.00%	6,370	42,216



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Economic Development
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Drawn from operating reserves	-	-	-	0.00%	-	\$507,008
TOTAL REVENUE	-	-	-	0.00%	-	507,008
EXPENDITURES						
Salaries and benefits	17,158	-	(17,158)	0.00%	19,689	77,926
Materials, goods, supplies	53	-	(53)	0.00%	116	341
Contracted and general services	5,110	-	(5,110)	0.00%	1,585	38,487
Transfer to individuals and organizations	-	-	-	0.00%	-	498,508
TOTAL EXPENDITURES	<u>22,321</u>	<u>-</u>	<u>(22,321)</u>	<u>0.00%</u>	<u>21,391</u>	<u>615,261</u>
NET COST / (REVENUE):	22,321	-	(22,321)	0.00%	21,391	108,254
NET COST - OPERATING FUND	22,321	-	(22,321)	0.00%	21,391	615,261
NET COST - RESERVE FUND	-	-	-	0.00%	-	(507,008)



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Subdivision & Land Development
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	-	-	-	0.00%	-	\$278,160
Contribution from capital program	-	-	-	0.00%	-	80,075
TOTAL REVENUE	-	-	-	0.00%	-	358,235
EXPENDITURES						
Materials, goods, supplies	-	-	-	0.00%	-	246,599
Contracted and general services	-	-	-	0.00%	24,733	42,924
Transfer to capital reserves	-	-	-	0.00%	-	29,910
TOTAL EXPENDITURES	-	-	-	0.00%	24,733	319,433
NET COST / (REVENUE):	-	-	-	0.00%	24,733	(38,802)
NET COST - OPERATING FUND	-	-	-	0.00%	24,733	11,363
NET COST - RESERVE FUND	-	-	-	0.00%	-	29,910
NET COST - CAPITAL FUND	-	-	-	0.00%	-	(80,075)



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Land, Housing & Building Rentals
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Rental income	\$4,090	-	(\$4,090)	0.00%	\$6,295	\$14,787
TOTAL REVENUE	4,090	-	(4,090)	0.00%	6,295	14,787
EXPENDITURES						
Contracted and general services	-	-	-	0.00%	275	206
TOTAL EXPENDITURES	-	-	-	0.00%	275	206
NET COST / (REVENUE):	(4,090)	-	4,090	0.00%	(6,020)	(14,581)
NET COST - OPERATING FUND	(4,090)	-	4,090	0.00%	(6,020)	(14,581)



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 AGRICULTURAL SERVICES
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	\$34,284	-	(\$34,284)	0.00%	\$10,741	\$198,653
Rental income	-	-	-	0.00%	-	5,400
Other governments transfer for operating	75,400	-	(75,400)	0.00%	70,000	244,379
Other revenue	-	-	-	0.00%	-	5,437
Drawn from operating reserves	-	-	-	0.00%	-	10,505
TOTAL REVENUE	109,684	-	(109,684)	0.00%	80,741	464,374
EXPENDITURES						
Salaries and benefits	67,249	-	(67,249)	0.00%	53,439	310,009
Materials, goods, supplies	20,857	-	(20,857)	0.00%	12,736	108,245
Utilities	146	-	(146)	0.00%	166	5,187
Contracted and general services	18,688	-	(18,688)	0.00%	19,412	147,569
Transfer to other governments	-	-	-	0.00%	-	3,598
Transfer to individuals and organizations	8	-	(8)	0.00%	-	70,834
Transfer to operating reserves	-	-	-	0.00%	-	32,100
Transfer to capital reserves	-	-	-	0.00%	-	30,000
TOTAL EXPENDITURES	106,948	-	(106,948)	0.00%	85,754	707,541
NET COST / (REVENUE):	(2,736)	-	2,736	0.00%	5,012	243,167
NET COST - OPERATING FUND	(2,736)	-	2,736	0.00%	5,012	191,571
NET COST - RESERVE FUND	-	-	-	0.00%	-	51,595



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Ag Services
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	\$15,556	-	(\$15,556)	0.00%	\$10,716	\$26,648
Rental income	-	-	-	0.00%	-	5,400
Other governments transfer for operating	-	-	-	0.00%	-	126,879
Other revenue	-	-	-	0.00%	-	5,437
Drawn from operating reserves	-	-	-	0.00%	-	2,135
TOTAL REVENUE	15,556	-	(15,556)	0.00%	10,716	166,499
EXPENDITURES						
Salaries and benefits	40,197	-	(40,197)	0.00%	34,374	231,913
Materials, goods, supplies	7,959	-	(7,959)	0.00%	1,224	75,075
Utilities	146	-	(146)	0.00%	166	5,187
Contracted and general services	15,977	-	(15,977)	0.00%	17,398	62,893
Transfer to other governments	-	-	-	0.00%	-	3,598
Transfer to individuals and organizations	-	-	-	0.00%	-	1,000
Transfer to capital reserves	-	-	-	0.00%	-	30,000
TOTAL EXPENDITURES	64,278	-	(64,278)	0.00%	53,162	409,666
NET COST / (REVENUE):	48,723	-	(48,723)	0.00%	42,446	243,167
NET COST - OPERATING FUND	48,723	-	(48,723)	0.00%	42,446	215,302
NET COST - RESERVE FUND	-	-	-	0.00%	-	27,865



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Highway 2 Conservation (H2C) / ALUS
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	%	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	\$18,728	-	(\$18,728)	0.00%	\$25	\$172,005
Other governments transfer for operating	75,400	-	(75,400)	0.00%	70,000	117,500
Drawn from operating reserves	-	-	-	0.00%	-	8,370
TOTAL REVENUE	94,128	-	(94,128)	0.00%	70,025	297,875
EXPENDITURES						
Salaries and benefits	27,053	-	(27,053)	0.00%	19,065	78,096
Materials, goods, supplies	12,899	-	(12,899)	0.00%	11,512	33,169
Contracted and general services	2,711	-	(2,711)	0.00%	2,014	84,675
Transfer to individuals and organizations	8	-	(8)	0.00%	-	69,834
Transfer to operating reserves	-	-	-	0.00%	-	32,100
TOTAL EXPENDITURES	42,670	-	(42,670)	0.00%	32,592	297,875
NET COST / (REVENUE):	(51,458)	-	51,458	0.00%	(37,433)	-
NET COST - OPERATING FUND	(51,458)	-	51,458	0.00%	(37,433)	(23,731)
NET COST - RESERVE FUND	-	-	-	0.00%	-	23,731



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 RECREATION & CULTURE
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	-	-	-	0.00%	-	\$10,300
Returns on investment	3,272	-	(3,272)	0.00%	3,458	3,458
Other governments transfer for operating	-	-	-	0.00%	-	147,330
Other revenue	-	-	-	0.00%	-	3,300
Drawn from operating reserves	1,250	-	(1,250)	0.00%	5,000	11,050
Contribution from capital program	-	-	-	0.00%	-	3,965
TOTAL REVENUE	4,522	-	(4,522)	0.00%	8,458	179,402
EXPENDITURES						
Salaries and benefits	-	-	-	0.00%	-	23,856
Materials, goods, supplies	720	-	(720)	0.00%	843	15,691
Contracted and general services	421	-	(421)	0.00%	357	19,380
Transfer to other governments	-	-	-	0.00%	-	352,694
Transfer to individuals and organizations	1,250	-	(1,250)	0.00%	5,000	28,925
Transfer to local boards and agencies	47,122	-	(47,122)	0.00%	29,868	157,621
Interest on long term debt	-	-	-	0.00%	-	119,183
Principal payment for debenture	-	-	-	0.00%	-	162,586
Transfer to operating reserves	-	-	-	0.00%	-	13,619
TOTAL EXPENDITURES	49,513	-	(49,513)	0.00%	36,068	893,554
NET COST / (REVENUE):	44,991	-	(44,991)	0.00%	27,611	714,152
NET COST - OPERATING FUND	46,241	-	(46,241)	0.00%	32,611	715,548
NET COST - RESERVE FUND	(1,250)	-	1,250	0.00%	(5,000)	2,569
NET COST - CAPITAL FUND	-	-	-	0.00%	-	(3,965)



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Recreation
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
User fees and sale of goods	-	-	-	0.00%	-	\$10,300
Returns on investment	3,272	-	(3,272)	0.00%	3,458	3,458
Other revenue	-	-	-	0.00%	-	3,300
Drawn from operating reserves	-	-	-	0.00%	5,000	9,550
Contribution from capital program	-	-	-	0.00%	-	3,965
TOTAL REVENUE	3,272	-	(3,272)	0.00%	8,458	30,572
EXPENDITURES						
Salaries and benefits	-	-	-	0.00%	-	23,856
Materials, goods, supplies	720	-	(720)	0.00%	843	8,050
Contracted and general services	421	-	(421)	0.00%	357	15,399
Transfer to other governments	-	-	-	0.00%	-	351,625
Transfer to individuals and organizations	-	-	-	0.00%	5,000	22,475
Interest on long term debt	-	-	-	0.00%	-	119,183
Principal payment for debenture	-	-	-	0.00%	-	162,586
Transfer to operating reserves	-	-	-	0.00%	-	13,619
TOTAL EXPENDITURES	1,141	-	(1,141)	0.00%	6,200	716,793
NET COST / (REVENUE):	(2,131)	-	2,131	0.00%	(2,257)	686,221
NET COST - OPERATING FUND	(2,131)	-	2,131	0.00%	2,743	686,116
NET COST - RESERVE FUND	-	-	-	0.00%	(5,000)	4,069
NET COST - CAPITAL FUND	-	-	-	0.00%	-	(3,965)



COUNTY OF BARRHEAD NO.11
 YTD BUDGET REPORT
 Culture
 For the Three Months Ending March 31, 2023

	March 2023 YTD	2023 Budget	Budget Variance	% Variance	March 2022 YTD	PY (2022)
REVENUE						
Other governments transfer for operating	-	-	-	0.00%	-	\$147,330
Drawn from operating reserves	1,250	-	(1,250)	0.00%	-	1,500
TOTAL REVENUE	1,250	-	(1,250)	0.00%	-	148,830
EXPENDITURES						
Materials, goods, supplies	-	-	-	0.00%	-	7,640
Contracted and general services	-	-	-	0.00%	-	3,981
Transfer to other governments	-	-	-	0.00%	-	1,069
Transfer to individuals and organizations	1,250	-	(1,250)	0.00%	-	6,450
Transfer to local boards and agencies	47,122	-	(47,122)	0.00%	29,868	157,621
TOTAL EXPENDITURES	48,372	-	(48,372)	0.00%	29,868	176,761
NET COST / (REVENUE):	47,122	-	(47,122)	0.00%	29,868	27,931
NET COST - OPERATING FUND	48,372	-	(48,372)	0.00%	29,868	29,431
NET COST - RESERVE FUND	(1,250)	-	1,250	0.00%	-	(1,500)

County of Barrhead
March 2023 YTD Capital Report

	Admin & General	Enforce.	Fire & ERC	Public Works	Airport	Waste Mgmt	Utilities	Planning & Dev.	Subdiv & Land Dev.	Ag Services	Rec & Culture	Total - MAR 2023 YTD	2023 BUDGET
1 CAPITAL APPLIED													
2 Land & Land Improvements				-		-						-	50,760
3 Buildings			-	-						-		-	336,868
4 Machinery & Equipment	12,642	-	-	21,300		-						33,942	3,118,342
5 Engineered Structures												-	
6 Sidewalks												-	
7 Road Construction				1,300								1,300	1,094,698
8 Paving & Overlays				1,955								1,955	7,167,160
9 Bridges				-								-	845,000
10 Neerlandia Lagoon							5,079					5,079	85,018
11 Vehicles												-	205,255
12 Land Improvements												-	
13 Subtotal: Capital Assets Purchased/Constructed	12,642	-	-	24,555	-	-	5,079	-	-	-	-	42,277	12,903,101
14 Transfer to Individuals												-	-
15 Transfer to Local Governments												-	-
16 Transfer to Operating	-	-	-	-	-	-	1,650	-	-	-	-	1,650	23,302
17 Transfer to Capital Reserves	-	-	-	-	-	-	-	7,950	-	-	-	7,950	1,835,438
18 TOTAL CAPITAL APPLIED	12,642	-	-	24,555	-	-	6,729	7,950	-	-	-	51,877	
20 BUDGETED CAPITAL APPLIED:	252,224	95,000	175,450	13,320,135	18,000	395,652	265,514	29,600	145,266	65,000	-	14,761,841	14,761,841
21 CAPITAL ACQUIRED													
22 Sale of Land												-	-
23 Sale of Buildings												-	-
24 Sale of Machinery & Equipment				-		-						-	1,139,200
25 Sale of Vehicles			-	-								-	21,500
26 Contributions from Individuals -Develop. Agree.												-	-
27 Contributions from individuals to Other Reserves												-	-
28 Contributions from Individuals for Capital Assets												-	-
29 Federal Grants				387								387	2,735,939
30 Provincial Grants Capital-Bridges												-	633,750
31 Provincial Grants Capital-MSI				1,181								1,181	3,749,536
32 Local Governments Contributions												-	-
33 Contributions from Operating												-	702,164
34 Contributions from Operating to Capital Reserves	-	-	-	-	-	-	-	7,950	-	-	-	7,950	1,835,438
35 Contributions from Reserves to Operating	-	-	-	-	-	-	1,650	-	-	-	-	1,650	23,302
36 Contributions from Reserves for Capital	12,642	-	-	22,987	-	-	5,079	-	-	-	-	40,709	3,921,012
37 TOTAL CAPITAL ACQUIRED	12,642	-	-	24,555	-	-	6,729	7,950	-	-	-	51,877	
BUDGETED CAPITAL ACQUIRED:	252,224	95,000	175,450	13,320,135	18,000	395,652	265,514	29,600	145,266	65,000	-	14,761,841	14,761,841

Capital Report
2023 Capital Expenditures

	YTD MARCH 2023							2023 BUDGET
	EXPENDITURE YTD MARCH 2023	FUNDING SOURCE						
		GENERAL REVENUES	RESERVES	FEDERAL GRANTS	PROVINCIAL GRANTS	SALE OF EQUIP	OTHER / UNKNOWN	
ADMINISTRATION								
Projector for Council Chambers	1,892		1,892					8,800
Interior Upgrades								34,418
Carpet (CF)								19,000
Telephone System (CF)								20,000
CAMAlot Assessment Software								37,500
Records Management Software	10,750		10,750					12,506
	12,642	-	12,642	-	-	-	-	132,224
FIRE								
Command 2 (50%)								62,500
Radios (50%)								10,000
OnSite Training Facility (50%) (CF)								5,950
	-	-	-	-	-	-	-	78,450
ENFORCEMENT								
New Peace Officer vehicle								85,000
	-	-	-	-	-	-	-	85,000

CF - denotes carry forward

Capital Report
2023 Capital Expenditures

		YTD MARCH 2023							
		EXPENDITURE	FUNDING SOURCE						
		YTD MARCH 2023	GENERAL REVENUES	RESERVES	FEDERAL GRANTS	PROVINCIAL GRANTS	SALE OF EQUIP	OTHER / UNKNOWN	2023 BUDGET
CF - denotes carry forward									
TRANSPORTATION	# miles								
Bridges									
BF 78033 SW 17-62-3-W5 (STIP approved) (CF)									310,000
BF 70370 RGE RD 51 (STIP Funding Pending) (CF)									150,000
BF 70917 RGE RD 20 (STIP funding pending)									385,000
Road Construction									
22-340 Completion (CF)		1,300		1,300					14,000
23-640 WofNW5,8,17-61-4-W5 (Buruma North)	2.25								429,478
23-440 NE&NW 16-59-4-W5 (D.Mackenzie West)									
(CF)	1								186,771
23-740 - RGE RD 32 (Mast North) (CF)	1								191,763
23-741 - RGE RD 32 (Visser North)	1.5								272,686
Paving									
2022/3-340 W of 25 & 36 59-4-W5 (Autoparts Road) - 2 miles	2	387			387				2,120,959
Rge Rd 22 - 4 miles	4	1,181				1,181			4,613,749
Thunder Lake Overlay		387		387					432,452
Equipment Replacement									
2 x 2022 Scrapers (CF)									2,604,000
2023 Dozer (purchased in 2022, sell old in 2023)									
2023 Pintle Hitch Tri-Axle Trailer									55,990
2023 Post Pounder									21,300
2023 Steamer Pressure Washer		21,300		21,300					18,246
2023 Pick Up Truck									57,755
Buildings, Land, & Land Improvements									
Concrete pad & foundation & eavestroughes									42,500
Salt shed									200,000
County welcome sign (CF)									5,760
Fencing PW Yard									30,000
	11.75	24,555	-	22,987	387	1,181	-	-	12,142,409

Capital Report
2023 Capital Expenditures

	YTD MARCH 2023							2023 BUDGET
	EXPENDITURE YTD MARCH 2023	FUNDING SOURCE						
		GENERAL REVENUES	RESERVES	FEDERAL GRANTS	PROVINCIAL GRANTS	SALE OF EQUIP	OTHER / UNKNOWN	
CF - denotes carry forward								
AIRPORT								
	-	-	-	-	-	-	-	-
WASTE MANAGEMENT								
Track Loader Waste Handler (50%)								330,000
Non-Compliance Rehab Work (50%) (CF)								15,000
	-	-	-	-	-	-	-	345,000
UTILITIES								
Neerlandia lagoon power & access								38,000
Neerlandia lagoon CF	5,079		5,079					47,018
	5,079	-	5,079	-	-	-	-	85,018
AGRICULTURAL SERVICES								
Building repairs								20,000
Concrete pad repairs								15,000
	-	-	-	-	-	-	-	35,000
ECONOMIC DEVELOPMENT								
	-	-	-	-	-	-	-	-
RECREATION								
	-	-	-	-	-	-	-	-
TOTAL	42,277	-	40,709	387	1,181	-	-	12,903,101

Capital Report
2023 Capital Reserve Transactions

	CONTRIBUTIONS TO CAPITAL RESERVES		CAPITAL RESERVES TO OPERATIONS		CAPITAL RESERVES TO CAPITAL (TCA)	
	YTD 2023 MARCH	2023 BUDGET	YTD 2023 MARCH	2023 BUDGET	YTD 2023 MARCH	2023 BUDGET
ADMINISTRATION & GENERAL						
Computer & Equipment Reserve		70,000			(12,642)	(78,806)
Office		50,000				(53,418)
	-	120,000	-	-	(12,642)	(132,224)
FIRE						
ERC Equipment Reserve		-				
Fire Equipment Reserve		87,000				(65,500)
Emergency Response Bldg.		10,000				(5,950)
	-	97,000	-	-	-	(71,450)
ENFORCEMENT						
Enforcement Equipment		10,000				(85,000)
	-	10,000	-	-	-	(85,000)
TRANSPORTATION						
P.W. Graders		507,275				
P.W. Equipment		510,451			(21,300)	(1,616,091)
Aggregate Reserve		100,000			(387)	(681,685)
P.W. - Local Roads & Bridge Construction		-			(1,300)	(603,784)
Public Works Shop		50,000				(272,500)
Land Right of Way Reserve		10,000				(5,760)
	-	1,177,726	-	-	(22,987)	(3,179,820)

Capital Report
2023 Capital Reserve Transactions

	CONTRIBUTIONS TO CAPITAL RESERVES		CAPITAL RESERVES TO OPERATIONS		CAPITAL RESERVES TO CAPITAL (TCA)	
	YTD 2023 MARCH	2023 BUDGET	YTD 2023 MARCH	2023 BUDGET	YTD 2023 MARCH	2023 BUDGET
AIRPORT						
Airport		18,000				
	-	18,000	-	-	-	-
WASTE MANAGEMENT						
Transfer Station Bins		5,000		(5,652)		-
Landfill Equipment Reserve		25,000				(317,500)
Landfill		15,000				(15,000)
		45,000	-	(5,652)	-	(332,500)
UTILITIES						
Utility Officer Truck		-				
Offsite Levy Reserve - Neerlandia		-				
Offsite Levy Reserve - Manola		-				
Water & Sewer Capital Reserve		67,000				
Regional Water & Sewer Lines / Future W&S Development		50,000				
Truck Fill		3,328				
Lagoons		20,633	(1,650)	(17,650)	(5,079)	(85,018)
Future Development - Fire Suppression		21,885				
	-	162,846	(1,650)	(17,650)	(5,079)	(85,018)
PLANNING & DEVELOPMENT						
Money in Lieu (of Municipal Reserve)	7,950	29,600				
	7,950	29,600	-	-	-	-

Capital Report
2023 Capital Reserve Transactions

	CONTRIBUTIONS TO CAPITAL RESERVES		CAPITAL RESERVES TO OPERATIONS		CAPITAL RESERVES TO CAPITAL (TCA)	
	YTD 2023 MARCH	2023 BUDGET	YTD 2023 MARCH	2023 BUDGET	YTD 2023 MARCH	2023 BUDGET
SUBDIVISION & LAND DEVELOPMENT						
Future Development		145,266				
	-	145,266	-	-	-	-
AGRICULTURAL SERVICES						
Ag Vehicle & Equipment		20,000				
Ag Building		10,000				(35,000)
		30,000	-	-	-	(35,000)
RECREATION						
		-	-	-	-	-
TOTAL	7,950	1,835,438	(1,650)	(23,302)	(40,709)	(3,921,012)



COUNTY OF BARRHEAD NO.11
Elected Official Remuneration Report
For the Three Months Ending March 31, 2023



	March 2023 YTD	2023 Draft Final Budget	Budget Variance	% Variance
Division 1 - Doug Drozd (Reeve)				
<i># of per diems</i>	6.00	56.50	50.50	
Base salary	7,284.54	29,138.18	21,853.64	75.00%
Per diems	1,684.56	15,862.70	14,178.14	89.38%
Taxable mileage	189.04	1,700.00	1,510.96	88.88%
Benefits	1,754.46	8,912.74	7,158.28	80.32%
Salary and benefits	10,912.60	55,613.62	44,701.02	80.38%
Other mileage	-	680.00	680.00	100%
Training and conventions	577.50	4,000.00	3,422.50	85.56%
	11,490.10	60,293.62	48,803.52	80.94%
Division 2 - Marvin Schatz (Deputy Reeve)				
<i># of per diems</i>	16.50	67.50	51.00	
Base salary	5,600.01	22,400.06	16,800.05	75.00%
Per diems	4,632.54	18,951.01	14,318.47	75.56%
Taxable mileage	181.56	1,088.00	906.44	83.31%
Benefits	1,844.39	8,607.59	6,763.20	78.57%
Salary and benefits	12,258.50	51,046.66	38,788.16	75.99%
Other mileage	849.68	1,360.00	510.32	38%
Training and conventions	1,041.88	4,000.00	2,958.12	73.95%
	14,150.06	56,406.66	42,256.60	74.91%
Division 3 - Ron Kleinfeldt				
<i># of per diems</i>	10.50	62.00	51.50	
Base salary	3,915.45	15,661.82	11,746.37	75.00%
Per diems	2,947.98	17,406.85	14,458.87	83.06%
Taxable mileage	184.28	952.00	767.72	80.64%
Benefits	1,675.40	7,950.51	6,275.11	78.93%
Salary and benefits	8,723.11	41,971.18	33,248.07	79.22%
Other mileage	129.52	544.00	414.48	76%
Training and conventions	577.50	4,000.00	3,422.50	85.56%
	9,430.13	46,515.18	37,085.05	79.73%
Division 4 - Bill Lane				
<i># of per diems</i>	15.00	65.50	50.50	
Base salary	3,915.45	15,661.82	11,746.37	75.00%
Per diems	4,211.40	18,389.50	14,178.10	77.10%
Taxable mileage	482.80	2,720.00	2,237.20	82.25%
Benefits	1,238.38	5,980.97	4,742.59	79.29%
Salary and benefits	9,848.03	42,752.29	32,904.26	76.96%
Other mileage	409.30	680.00	270.70	40%
Training and conventions	1,245.58	2,557.23	1,311.65	51.29%
	11,502.91	45,989.52	34,486.61	74.99%
Division 5 - Paul Properzi				
<i># of per diems</i>	6.00	49.50	43.50	
Base salary	3,915.45	15,661.82	11,746.37	75.00%
Per diems	1,684.56	13,897.41	12,212.85	87.88%
Taxable mileage	199.92	1,632.00	1,432.08	87.75%
Benefits	1,514.00	7,802.25	6,288.25	80.60%
Salary and benefits	7,313.93	38,993.48	31,679.55	81.24%
Other mileage	-	408.00	408.00	100%
Training and conventions	577.50	4,000.00	3,422.50	85.56%
	7,891.43	43,401.48	35,510.05	81.82%
Division 6 - Walter Preugschas				
<i># of per diems</i>	16.00	72.00	56.00	
Base salary	3,915.45	15,661.82	11,746.37	75.00%
Per diems	4,492.16	20,214.40	15,722.24	77.78%
Taxable mileage	325.04	1,632.00	1,306.96	80.08%
Benefits	1,239.87	5,989.89	4,750.02	79.30%
Salary and benefits	9,972.52	43,498.11	33,525.59	77.07%
Other mileage	58.29	816.00	757.71	93%
Training and conventions	1,256.84	4,000.00	2,743.16	68.58%
	11,287.65	48,314.11	37,026.46	76.64%
Division 7 - Jared Stoik				
<i># of per diems</i>	4.50	55.50	51.00	
Base salary	3,915.45	15,661.82	11,746.37	75.00%
Per diems	1,263.42	15,581.94	14,318.52	91.89%
Taxable mileage	452.88	2,652.00	2,199.12	82.92%
Benefits	1,501.97	7,995.90	6,493.93	81.22%
Salary and benefits	7,133.72	41,891.66	34,757.94	82.97%
Other mileage	-	340.00	340.00	100%
Training and conventions	-	4,000.00	4,000.00	100.00%
	7,133.72	46,231.66	39,097.94	84.57%



Public Works Director of Infrastructure Report May 2, 2023

N

Graders

- Area graders are blading gravel roads

Gravel Haul

- Working on 2023 projects out of Fort Assiniboine pit with County forces plus 3 contract trucks.

Mulching

- Winter mulching program has been completed and dig bucket has replaced the mulcher in preparation of summer work

Sion fire (between Range Road 20 and Highway 777 south of Township Road 570)

- On April 20, 2023, we provided our backhoe and on April 25, 2023 we provided our D4K dozer to dig out ground fires at the request of the Barrhead Regional Fire Services Department.

Construction Project Schedule (estimate)

- May 1, 2023 – Vega gravel pit site preparation for 2023 crushing project
- May 10, 2023 – start construction project #440 (through NE & NW 16-59-4-W5)

Regional Landfill

- Landfill cover started April 26, 2023

Community Garden

- Supply and haul of topsoil from Kiel subdivision is planned to take place May 3, 2023 utilizing County equipment.

Seasonal Staff

- Started May 1, 2023 and orientation took place the same day. Public Works is currently fully staffed.

Tentative Paving Project Schedule

- Gravel crushing early May and base work after May long weekend
- Contractor plans to start on Auto Parts Road and then Range Road 22.
 - After base work is complete, roadtop will be sprayed with oil to seal the surface and a dotted center line will be painted. There will be a break between the base work and the paving with the paving planned to start in July.

Labour

- Campground, transfer station maintenance and complete fencing on Auto Parts Road.

Shop

- Tractor and mower repair and maintenance as well as tank truck service
- All other repairs and maintenance as required.

Utilities

- Currently reviewing requests from Buried Glass (MCSNet) for the installation of a new fibre optic line along TWP RD 570 to Camp Nakamun.
- Repairs on a water vault leak have been carried out on the Neerlandia Regional waterline.

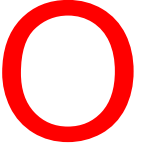
- Working with Richardson Milling on repairs to their sewer service by replacing our CC that is currently not functional. More information will be brought to Council on this issue once the repair is completed and we carry out further investigation as to the cause.
- Steaming was performed on the outflow structure going into the new secondary cell at the Neerlandia lagoon. This was required as the pond was empty during the winter. This should not be an issue moving forward.
- Staff are monitoring the Thunder Lake and Dunstable lagoon wastewater levels.
- All other testing and monitoring are being carried out as per normal operations.



ALBERTA

MUNICIPAL AFFAIRS

*Office of the Minister
MLA, Calgary-Shaw*



April 25, 2023

AR111385

Reeve Douglas Drozd
County of Barrhead
5306 - 49 Street
Barrhead AB T7N 1N5

Dear Reeve Drozd:

Thank you for applying to the Provincial Education Requisition Credit (PERC) program. The Government of Alberta is committed to supporting municipalities by providing a tax credit to offset uncollectable education taxes on delinquent oil and gas properties through this program.

The Honourable Adriana LaGrange, Minister of Education, and I have considered your PERC application, and I am pleased to inform you that your application has been approved. A credit adjustment of \$432 will be applied to your June 2023 Alberta School Foundation Fund requisition invoice.

Our government will continue working in collaboration with stakeholders to ensure oil and gas companies pay their fair share of taxes that municipalities rely on for effective and efficient local service delivery to Albertans. I appreciate your continued partnership with the province on this issue.

Sincerely,

Rebecca Schulz
Minister

cc: Honourable Adriana LaGrange, Minister of Education
Shane Getson, MLA, Lac Ste. Anne-Parkland
Glenn van Dijken, MLA, Athabasca-Barrhead-Westlock
Debbie Oyarzun, County Manager, County of Barrhead

Grazing framework recognizes longstanding contributions

April 26, 2023 [Media inquiries](#)

Alberta's government is recognizing the role ranchers play in managing Crown rangelands by establishing a Rangeland Grazing Framework.

Crown rangeland is public land leased or permitted to ranchers for grazing livestock. The new framework provides clarity about how grazing fits into Crown Land and integrated land management practices.

“Our ranchers have long been stewards of our rangelands, and their input into the creation of this framework and their ongoing efforts with land management are important to supporting livestock production, maintaining healthy ecosystems and creating economic prosperity.”

Todd Loewen, Minister of Forestry, Parks and Tourism

The Rangeland Grazing Framework also provides the agriculture industry with the continued opportunity to use the forage production of the rangelands for grazing while keeping biodiversity top of mind. Alberta's rangelands have long depended on grazing, with cattle now following in the footsteps of bison to help maintain ecological benefits such as watershed health, carbon sequestration, wildlife habitat, diverse plant and wildlife populations and aesthetic beauty.

“The framework supports the important work of ranchers to sustain and enhance the function and productivity of Crown land rangeland ecosystems in a way that promotes biodiversity and ecological goods and services.”

Sonya Savage, Minister of Environment and Protected Areas

"The Rangeland Grazing Framework is a significant step forward in recognizing the vital role that ranchers play in managing Crown rangelands. By providing clarity on grazing practices and emphasizing the importance of biodiversity, the framework ensures that ranchers can continue to produce high-quality beef while upholding Alberta's reputation for ecological sustainability."

Nate Horner, Minister of Agriculture and Irrigation

"Grazing dispositions on Crown land are a proven conservation measure, as seen by the long history and the resulting health of the grasslands under grazing leases. The framework supports long-term conservation by solidifying the role of the leaseholder and supporting the partnership between the leaseholder and the province."

Kyle Forbes, chairman, Alberta Grazing Leaseholders Association

"The framework recognizes the long-held essential role that leaseholders have in stewarding Alberta's Crown rangelands. The framework clearly spells out how grazing fits into Crown land management and helps bring peace of mind to ranchers that future policy will support their farms and their ability to steward Crown rangelands."

Brodie Haugan, chair, Alberta Beef Producers

Supporting existing rights

The framework supports the existing land use rights of leaseholders and recreationists and places greater emphasis on current legislation and policy.

To reinforce the spirit of the framework and support the ongoing contributions and ranchers, the Rangeland Grazing Framework sets out a process for involving leaseholders when proposed land-use changes are being considered.

Quick facts

- Alberta has more than eight million acres (3.3 million hectares) of

grasslands, forests, riparian areas and wetlands on Crown land that can be used to graze livestock.

- These areas are held under grazing dispositions, which are lease agreements, or permits between the province and agricultural producers.
- Crown rangelands support 14 per cent of Alberta's beef herd.
- Rangelands support multiple land uses, including agriculture, industrial activities, cultural practices and recreation.

Related information

- [Grazing and range management](#)
- [Rangeland grazing framework](#)

Media inquiries

[Samantha Steinke](#)

587-985-7956

Press Secretary, Forestry, Parks and Tourism

[View this announcement online](#)
[Government of Alberta newsroom](#)
[Contact government](#)
[Unsubscribe](#)



From: Alberta News <alberta.news@gov.ab.ca>
Sent: Tuesday, April 25, 2023 11:34 AM
To: Debbie Oyarzun <DOyarzun@countybarrhead.ab.ca>
Subject: [EXTERNAL] - News Release: Promoting student success in the north

Promoting student success in the north

April 25, 2023 [Media inquiries](#)

Alberta's government is investing almost \$1.9 million to expand the Northern Alberta Development Council (NADC) Bursary program.

Alberta's economy has momentum and the government is focused on even more job creation and diversification, however the province – and especially northern Alberta – face a skilled labour shortage. Through Budget 2023, Alberta's government is increasing support for northern Alberta students preparing for high-demand skilled professions.

“Ask any proud northern Albertan and we'll confirm that there is vast potential for success in our beautiful communities. Encouraging students to start their careers in the north helps support our skilled workforce needs while giving them a head start towards fully enjoying the Renewed Alberta Advantage.”

Brian Jean, Minister of Jobs, Economy and Northern Development

Future nurses, veterinarians, pharmacists, and those preparing for roles in business and engineering from the NADC regions will now qualify for up to \$14,000 per year in student bursaries.

These bursaries include an additional \$1,000 to \$2,000 per year to help with increased costs of living. This will encourage graduates to remain in the areas they studied, to support health care and skilled jobs requirements, and to help grow and diversify northern Alberta's economy.

“This investment is exactly what is needed to support students: it makes higher learning more accessible. Students will have more opportunity to gain job-ready skills in high-demand industries while contributing to Alberta’s northern communities.”

Demetrios Nicolaidis, Minister of Advanced Education

Alberta’s government will continue to work with NADC to attract teachers to the places that need them most, through the Northern Student Teacher Bursary. This bursary currently provides teaching students in northern Alberta with more than \$16,000 over two years. This is expected to increase to more than \$18,000 in the 2023-2024 school year.

“Every student in Alberta, no matter where they learn, deserves barrier-free access to education. The Northern Student Teacher Bursary is continuing their important work filling positions in northern schools while preparing our students to succeed in and out of the classroom.”

Adriana LaGrange, Minister of Education

In 2022-23, Alberta’s government provided bursaries to 239 Albertans totalling almost \$1.52 million. Almost one-third of these grants went to Indigenous learners.

“The NADC Bursary program was an opportunity for me to access further education in the counselling and mental health field where I would not have otherwise had the chance. Not only did this allow me to complete a master’s degree, it also allowed me the ability to become a mental health service provider in my area, something we need more of in northern and rural communities.”

Penny Vasseur, NADC bursary recipient

The NADC continues to champion actions that are helping build strong and resilient communities in Alberta’s north. The council’s role is to promote the interests of Alberta’s northern communities to the benefit of all Albertans.

“Northern Alberta has a unique and vibrant economy, and it is our job to help ensure the region’s businesses and communities have the skills and talent to reach their full potential. As the chair of the NADC, I am excited to see how this additional funding can attract more skilled professionals to Alberta’s north to make the region an even greater place to live, work and

raise a family.”

David Hanson, chair, Northern Alberta Development Council and MLA for Bonnyville-Cold Lake-St. Paul

Budget 2023 secures Alberta’s future by transforming the health-care system to meet people’s needs, supporting Albertans with the high cost of living, keeping our communities safe and driving the economy with more jobs, quality education and continued diversification.

Quick facts

- Established in 1963, the NADC is a public agency accountable to the minister of Jobs, Economy and Northern Development.
- The NADC region covers 60 per cent of the province’s land mass and is home to more than 350,000 Albertans living in 150 communities located in 52 municipal authorities.
 - 32 First Nations from Treaties 6, 8 and 10 are located within the region.
 - All eight Metis Settlements in the province are located within the region.
- In 2023-24, almost \$1.9 million is being invested by the ministries of Advanced Education, Education, and Jobs, Economy, and Northern Development.
- The NADC Bursary program includes several streams with different application timelines:
 - NADC Bursary and specialty streams (including veterinary, medical and dentistry, nurse practitioner and pharmacy)
 - First Nations, Métis and Inuit Bursary
 - Bursary Partnership Program
 - Northern Student Teacher Bursary

Related information

- [NADC Bursary](#)
- [Northern Alberta Development Council](#)

Media inquiries

Roy Dallmann

587-873-7140

Acting Press Secretary, Jobs, Economy and Northern Development

[View this announcement online](#)
[Government of Alberta newsroom](#)
[Contact government](#)
[Unsubscribe](#)



April 19, 2023

Dear Chief Elected Official or Library Board Chair:

I am pleased to invite your municipality or library board to provide submissions for the 2023 Minister's Awards for Municipal and Public Library Excellence. This program recognizes excellence in municipal government initiatives and provision of library services. It promotes knowledge-sharing to build capacity. These awards offer an opportunity to recognize the truly great work happening in communities across Alberta.

This is the second year we are bringing together two of the ministry's recognition programs under one umbrella. This broader program recognizes innovation and excellence by both municipalities and library boards. Award submissions will continue to be evaluated by your peers and colleagues in the field, and winning initiatives will be highlighted in future communications.

Submissions will be accepted in the following categories:

- **Building Economic Strength (open to all municipalities)** – award will be given for an innovative initiative that builds the economic capacity and/or resiliency of the community, and/or improves the attractiveness of the community to businesses, investors, and visitors.
- **Enhancing Community Safety (open to all municipalities)** – award will be given for an innovative initiative that engages the community to address a safety issue. This could involve crime prevention, infrastructure enhancements (for example: lighting, accessibility, traffic calming measures) and community services initiatives.
- **Partnership (open to all municipalities)** – award will be given for an innovative initiative involving a local or regional partnership that achieves results that could not have otherwise been accomplished by the municipality alone. This could involve cooperation, coordination and collaboration with other municipalities, businesses, Indigenous communities, non-profit organizations, community groups, and other orders of government to achieve a specific outcome.
- **Public Library Services (open to library boards serving a population over 10,000)** – award will be given for a library service initiative that demonstrates excellence and/or innovation. The initiative should demonstrate responsiveness to community need(s) and provide direct benefit to the public.
- **Public Library Services (open to library boards serving a population under 10,000)** – two awards will be given for a library service initiative that demonstrates excellence and/or innovation. The initiative should demonstrate responsiveness to community need(s) and provide direct benefit to the public.
- **Red Tape Reduction (open to all municipalities)** – award will be given for an innovative initiative that improves a municipal program or service by saving time, money, and resources, or impacts municipal operations by reducing regulatory, policy, or process requirements.

- **Service Delivery Enhancement (open to all municipalities)** – award will be given for an innovative initiative that improves, or presents a new approach to, how a municipality can deliver a program or service.
- **Smaller Municipalities (open to municipalities with populations less than 5,000)** – award will be given for a municipal initiative that demonstrates leadership, resourcefulness, or innovation, or both, to better the community.

Further details about eligibility and submission requirements are available on the Minister's Awards for Municipal and Public Library Excellence webpage at www.alberta.ca/ministers-awards-for-municipal-excellence.aspx. The deadline for submission is June 15, 2023.

I encourage you to share your success stories and offer my gratitude to you for the service you provide to Albertans.

Sincerely,

A handwritten signature in black ink, appearing to read "Rebecca Schulz". The signature is fluid and cursive, with the first name being more prominent.

Rebecca Schulz
Minister



ALBERTA
CULTURE

Office of the Minister

S

Reeve Douglas Drozd
County of Barrhead
5306 - 49 Street
Barrhead AB T7N 1N5

Dear Reeve Drozd:

As Minister of Culture responsible for sport in Alberta, I am pleased to invite your municipality or Band Council to submit a bid to host either the 2026 Alberta Winter Games or the 2026 Alberta Summer Games.

I encourage your municipality or Band Council to consider this invitation and the many benefits that can result from hosting these events. The 2020 Alberta Winter Games and 2018 Alberta Summer Games provided an economic impact of approximately \$2.1 million to each of the host regions. A successful host municipality or Band Council is offered the opportunity to showcase its community to participants from all regions of the province, along with numerous spectators and special guests.

Municipalities or Band Councils with populations of less than 10,000 are encouraged to collaborate with neighbouring municipalities to submit a joint bid, or consider the smaller, modified games format. The municipality or Band Council awarded a 2026 Alberta Games will receive a \$420,000 operating grant.

A letter of interest to host either the 2026 Alberta Winter or Summer Games, together with a letter of support from Municipal or Band Council must be received by June 30, 2023. Completed bids must be received by August 31, 2023.

Bid guidelines and staff consultation are available by contacting Suzanne Becker, Sport, Physical Activity and Recreation Branch, Ministry of Culture, at 403-297-2709 (toll-free by first dialing 310-0000) or suzanne.becker@gov.ab.ca.

Sincerely,

A handwritten signature in black ink that reads "Jason Luan".

Jason Luan
Minister



APPROVED
T
Apr 20/2023

Regular Board Meeting Minutes

Thursday, March 16th, 2023

Present Judy Bradley (via phone speaker) – Chair
Dan Garvey – Vice Chair
Leslie Penny – Secretary/Treasurer (Acting Chair at this meeting.)
Karen Gariepy – Executive Director
Kay Roberts – Finance
Terese Koch – Recording Secretary
Anthony Oswald, Sally Littke, Dausen Kluin, Bill Lane

**Absent/
Regrets** Paul Properzi, Mark Oberg

1) Call to Order:

The regular meeting of the Barrhead & District Family and Community Support Services Society was called to order by Leslie Penny at 9:36 am.

2) Acceptance of Agenda – Additions/Deletions

- **Added**
 - i. **5c - Rural Renewal Stream Update**
 - ii. **5d - Food Drive**

23/02-01 Moved by Bill Lane to accept the agenda, seconded by Sally Littke . Carried

3) Board Delegation

a) Brad Lussier – Greilach Lussier LLP

23/02-02 Moved by Bill Lane to accept the audited financial statements ending Carried

December 31st, 2022 from Greilach Lussier LLP.

Seconded by Anthony Oswald

b) Rhonda Waggoner (staff) – Family Resource Network

- **FRN (Family Resource Network) aims to reduce the impacts of early adversity by promoting the development of well-being and resilience.**
- **Early Childhood Development Branch**
- **Barrhead is a Spoke to the Westlock Healthy Families/Healthy Futures Hub.**
- **Programming consists of Ages and Stages Questionnaires, Talk box, Five Development Assets, Developmental Kits, and Parenting Classes.**
- **Additional programs are Love and Logic, Emotion Coaching, Circle of Security, and Triple P (Positive Parenting Program).**

4) Items for Approval

- 23/02-03 a) Moved by Sally Littke to accept the minutes of the regular Board meeting for Barrhead and District FCSS Society from February 16, 2022. Carried
Seconded by Dausen Kluin.
- 23/02-04 b) Financial Statements.
Moved by Judy Bradley to accept the financial statements for the 80/20 General Account, Community Account and Casino Account for the period ending, February 28th, 2023 as presented. Carried
Seconded by Dan Garvey.
- 23/02-05 c) Moved by Dan Garvey to approve the Executive Director's request for the transfer of monies up to \$50,000, as needed, from the Community account to the 80/20 account for additional FCSS expenses up to the end of 2023. Carried
Seconded by Bill lane.

5) New Business

- a) Photo for AGM booklet and website – We will do individual pictures for the AGM booklet and website.
- b) Do we want to have names of Board members on the new website?
*Names only
- c) Rural Renewal Stream Update – Director updated board on numbers.
- d) Food Drive – Trisha Enman spoke on how FCSS will be handling the organization of the Food Drive. She has approached, through email, service organizations, churches, sports groups, etc. in Barrhead and area to help with the drop off and pick up of bags. It will end with a barbeque at FCSS by Board members.

6) Old business

- a) Storage – looking for a 20 foot seacan.

7) Items for Information

- a) Director's Report
b) Alberta Supports Fact Sheet
c) 2023 FCS Advocacy Toolkit
d) United Way Poverty Simulation Best Practices

- 23/02-06 Moved by Bill Lane to accept the above items as information. Carried
Seconded by Dausen Kluin .

8) Board Development

a) Meetings that Work

9) In Camera

a) Nothing at this meeting.

10) Next Meeting

Thursday, April 20th, 2023 – Finance committee at 9 am, regular Board meeting at 9:30, and AGM at 11 am.

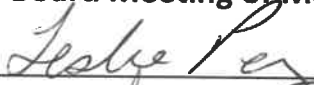
11) Adjournment

23/03-06


Moved by Judy Bradley to adjourn the meeting at 11:31 am.

Carried

**Barrhead & District Family and Community Support Services Society
Regular Board Meeting of March 16th, 2023**



Chairperson



Recording Secretary



TO: COUNCIL

RE: DELEGATION – FOOD CYCLER

ISSUE:

A delegation has requested to present to Council regarding a Municipal food waste diversion program.

BACKGROUND:

- December 7, 2021 – Council received for information a presentation from Food Cycle Science Corporation on residential food waste diversion.
 - Provides municipalities with innovative solutions for residential and commercial food waste diversion to reduce the amount of organic waste going into landfills.
- Food Cycle Science Corporation is currently finalists in the Federal Food Waste Reduction Challenge and have been awarded \$400,000 for making it to this stage
 - Using funds to invest directly into their municipal programs.
- Municipal partners benefit from this by having the opportunity to provide their residents with FoodCyclers at a heavily subsidized cost.
 - Food Cycle Science Corp. is working to ensure their food waste solution is as accessible as possible to Canadians, especially in places without curbside organic waste collection.
- Federal funding that they have received to invest into these partnerships is new as of mid-2022, along with several updates to their program.

ANALYSIS:

- Potential to extend landfill life and save on waste management costs.

STRATEGIC ALIGNMENT:

PILLAR 3: RURAL LIFESTYLE

GOAL 4 County protects & preserves the environment

Strategy 2 - Encourage environmental stewardship and conservation through effective program delivery

PILLAR 4: GOVERNANCE & LEADERSHIP

GOAL 3 County demonstrates leadership.

Strategy 2 - Create opportunities for engagement and advocacy with provincial and federal governments, associations, and agencies

ADMINISTRATION RECOMMENDS THAT:

Council receive the presentation from Food Cycle Science Corporation for information.



Delegation Request Form

Appearing Before Council as a Delegation

1. Persons or organizations wishing to appear before Council as a delegation must submit this completed form at least 5 business days prior to the date of the requested Council meeting.
2. Include all pertinent background and related documents. This information will be included in the Council agenda package for consideration. The information provided should clarify the purpose of the delegation for Council.
 - a. Delegation Request Form and related documents become part of the public record, however, only your name will be made available, and the other contact information excluded.
3. Delegations are limited to fifteen (15) minutes.
4. Delegations are to present information to Council. Council will not debate with the delegations however Council may have questions regarding the presentation.
5. Following your presentation, Council may choose to:
 - a. Respond directly to you if they believe they have enough information, or
 - b. Schedule Council discussion later in the same meeting or a future meeting, or
 - c. Refer the topic to a committee or to administration for additional information.

Submission Information

Completed applications may be submitted electronically to info@countybarrhead.ab.ca, in person or by mail to 5306 49 St, Barrhead AB T7N 1N5.

Questions

Please direct any questions to the County Manager's office at 780-674-3331 or by email to doyarzun@countybarrhead.ab.ca

FOIP Act Policy

Personal information collected on this Delegation Request Form is collected in compliance with the *Freedom of Information and Protect of Privacy (FOIP) Act*, Section 33(c). We collect only what is necessary to respond to your request. Please note that all meetings are open to the public except where permitted to be closed under legislated authority. If you have any question or concerns about the collection of personal information, please contact the County of Barrhead FOIP Coordinator at 780-674-3331 or info@countybarrhead.ab.ca